

WAUKESHA COUNTY

COMPREHENSIVE ANNUAL FINANCIAL REPORT



For the Year Ending December 31, 2016

WAUKESHA, WISCONSIN

Waukesha County Executive

Paul Farrow

(Term Expires April 2019)

Board of Supervisors

(Terms Expire April 2018)

Paul L. Decker.....Chairperson
James A. HeinrichFirst Vice-Chairperson
David W. Swan Second Vice-Chairperson

James Batzko
Michael A. Crowley
Kathleen M. Cummings
Timothy Dondlinger
Jennifer Grant
Keith Hammitt
Christine M. Howard
Darlene M. Johnson
Robert L. Kolb
Thomas Michalski
William A. Mitchell

Richard Morris
Larry Nelson
Duane E. Paulson
Thomas J. Schellinger
Jeremy Walz
Steve Whittow
Chuck Wood
Peter M. Wolff
Ted Wysocki
William J. Zaborowski
David D. Zimmermann

About the cover:

Waukesha County 's Bugline trail connects Menomonee Falls on the east to the Town and Village of Merton on the west. The 16-mile trail provides a year round scenic route for people who want to bike, walk, run or stroll with children and pets. Users can connect to nature, community restaurants, downtowns and shopping areas. Bridge and water views are of the Bark River in the Town of Lisbon.

Cover photos by:

Norm Cummings, Director of Administration

Composition and Layout by:

Nicole Armendariz, Press Secretary/PIO to the County Executive

The entire CAFR can be found at

<http://www.waukeshacounty.gov/cafr>

**COMPREHENSIVE ANNUAL FINANCIAL REPORT
OF THE
COUNTY OF WAUKESHA, WISCONSIN
FOR THE YEAR ENDED
DECEMBER 31, 2016**

**PREPARED BY:
DEPARTMENT OF ADMINISTRATION
ACCOUNTING DIVISION/BUSINESS DIVISION**

WAUKESHA COUNTY WISCONSIN
COMPREHENSIVE ANNUAL FINANCIAL REPORT
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Paul F. Farrow
County Executive



June 2, 2017

The Honorable Chairperson of the County Board and
Members of the County Board of Supervisors
County of Waukesha
Waukesha, Wisconsin

Ladies and Gentlemen:

We are pleased to submit the Comprehensive Annual Financial Report (CAFR) of the County of Waukesha, Wisconsin for the fiscal year ended December 31, 2016. Waukesha County management is responsible for all information presented in the Comprehensive Annual Financial Report and to the best of our knowledge and belief, the enclosed data is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds of the County. All disclosures necessary to enable the reader to gain an understanding of the County's financial activities have been included.

This report consists of management's representations concerning the finances of the County. Consequently, management assumes full responsibility for the completeness and reliability of all the information presented in this report. To provide a reasonable basis for making these representations, management of the County has established a comprehensive internal control framework that is designed both to protect the County's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the County's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the County's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

The CAFR represents the culmination of all budgeting and accounting activities engaged in by management during the year, covering all funds of the County and its financial transactions. It is organized into three sections: Introductory, financial, and statistical.

- The introductory section includes this transmittal letter, the County's organizational chart and a list of principal officials.
- The financial section includes the independent auditors' report, management's discussion and analysis (MD&A), the audited basic financial statements, disclosure notes, required supplementary information, and supporting statements and schedules necessary to fairly present the financial position and the results of operations of the County in conformity with generally accepted accounting principles. The MD&A is prepared by management to provide a narrative introduction, overview, and analysis to accompany the basic financial statements. This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it.
- The statistical section includes selected financial and demographic information, typically presented on a multi-year basis.

County policy, in accordance with state and federal requirements, is to provide for an annual audit of the financial records of the government by a competent certified public accountant. In addition to meeting the requirements set forth above, the audit was also designed to meet the requirements of the Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance) and the State Single Audit Guidelines issued by the Wisconsin Department of Administration. The independent auditors' report on the basic financial statements is included in the financial section of this report. The auditors' reports related specifically to the single audit are included in a separately issued single audit report.

515 W. Moreland Blvd., Room AC320
Waukesha, Wisconsin 53188
Phone: (262)548-7902 Fax (262) 896-8510
TDD: (262)548-7903
www.waukeshacounty.gov

PROFILE OF THE GOVERNMENT

Waukesha County was incorporated in 1846 under the General Laws of the State of Wisconsin. Since 1991, the County has operated under a County Executive form of government. The County Executive is responsible for the administrative functions of county government. A Board of Supervisors is the governing body of the County and is responsible for the legislative control of the County. The County provides a full range of services, which include justice and public safety; health and human services; environment, parks and education; public works; and general government services.

The County is required to undergo an annual single audit in conformity with the provisions of the Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance) and the State Single Audit Guidelines issued by the Wisconsin Department of Administration. Information related to the single audit, including the schedule of expenditures of federal and state awards, findings and recommendations, the independent auditors' reports on internal controls and compliance with applicable laws and regulations, is available as a separate document.

FACTORS AFFECTING FINANCIAL CONDITION

Local Economy

Waukesha County is located in southeastern Wisconsin, directly west of Milwaukee County and 100 miles northwest of Chicago. The County has the third highest equalized property tax base and is the State's third most populous county. The County is second in the State for per capita income. The County covers an area of 576 square miles and consists of 8 cities, 19 villages and 11 towns. The City of Milwaukee (one of the eight cities) has one parcel, a manufacturing plant, in Waukesha County on property annexed to allow access to Milwaukee sewer and water. The County's 2016 population is 396,449.

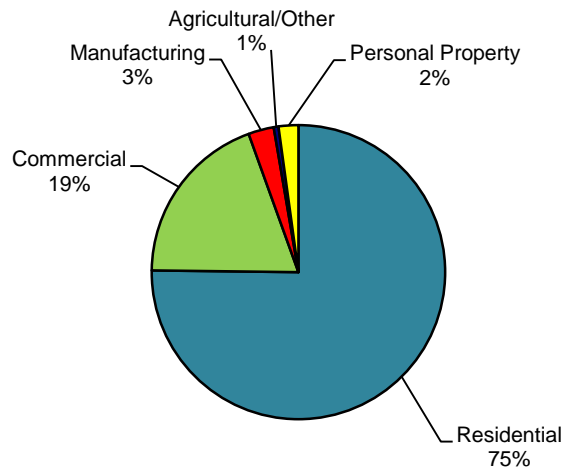
The County's history of sound financial management, a diverse and growing tax base, low unemployment, and a low debt burden suggest why Moody's Investors Service and Fitch, Inc. have enough confidence in the County to issue the highest rating of Aaa/AAA respectively on the County's long-term debt.

The County's equalized property value increased by 3.5% from the 2015 valuation. In 2016, the County experienced the third consecutive tax base valuation increase since 2008. Prior to 2009, the County had not experienced a tax base reduction in over 30 years. Annual changes are shown in the table below.

	Equalized Value	%
<u>Year</u>	<u>(including TID's)</u>	<u>Change</u>
2016	\$51,937,555,000	3.5%
2015	\$50,187,624,500	2.4%
2014	\$48,995,016,900	3.8%
2013	\$47,217,366,700	-1.1%
2012	\$47,739,764,800	-3.7%
2011	\$49,552,562,500	-1.5%

The graph on the following page shows the change in the equalized value of property by classification over the past five years. Residential classifications had the largest change from the 2015 valuation, with an increase of \$1.3 billion, or 3.5% which was mostly inflation. The graph on page 5 shows annual average employment within the County.

WAUKESHA COUNTY, WISCONSIN
Equalized Value by Classification
(Includes Tax Incremental District Value)
2016



**Mix of Equalized Value by Class of Property
(Millions of Dollars)**

<u>Real Estate</u>	<u>2016</u>	<u>2011</u>	<u>% Change</u>
Residential	39,052	37,329	4.6%
Commercial	10,021	9,525	5.2%
Manufacturing	1,460	1,336	9.3%
Agricultural/Other	<u>278</u>	<u>286</u>	<u>-2.8%</u>
Total Real Estate	50,811	48,476	4.8%
Personal Property	<u>1,127</u>	<u>1,077</u>	<u>4.6%</u>
Grand Total	51,938	49,553	4.8%

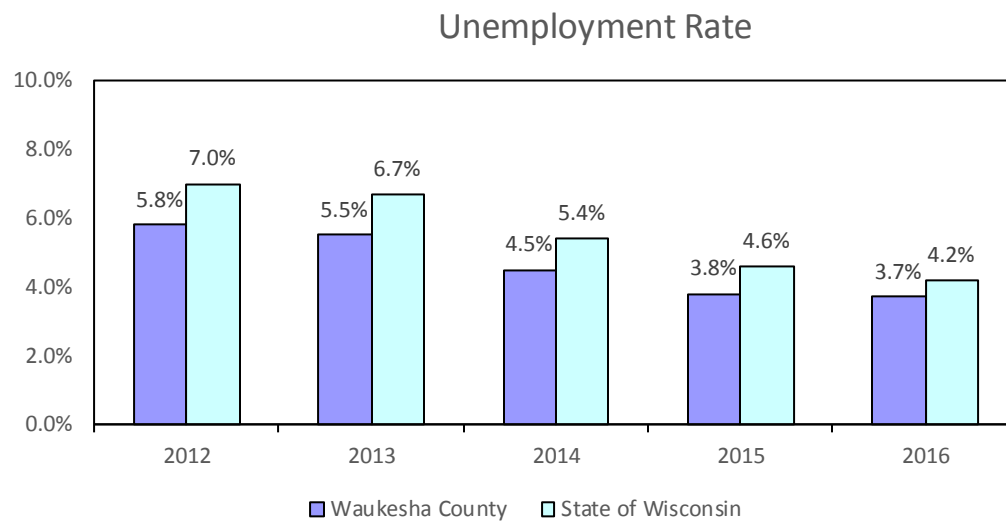
Source: Wisconsin Department of Revenue

Residential property accounts for approximately 75% of the County's total tax base, so the value of residential building permits has been a good indicator of future year tax base increases.

Waukesha County Residential Permits		
<u>Year</u>	<u>Value in Thousands</u>	<u>Number</u>
2016*	\$344,269	916
2015	301,244	813
2014	245,830	710
2013	230,391	671
2012	192,414	566

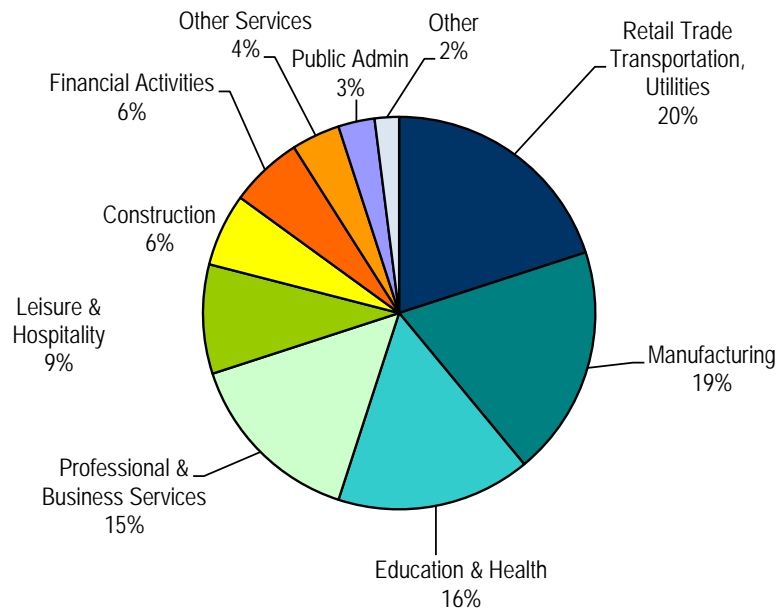
Source: U.S. Department. of Commerce
*Preliminary

As the chart below shows, the County unemployment rate has remained consistently lower than the State of Wisconsin.



Source: Wisconsin Department of Workforce Development – Bureau of Workforce Information

WAUKESHA COUNTY, WISCONSIN
2016 Employment Diversification



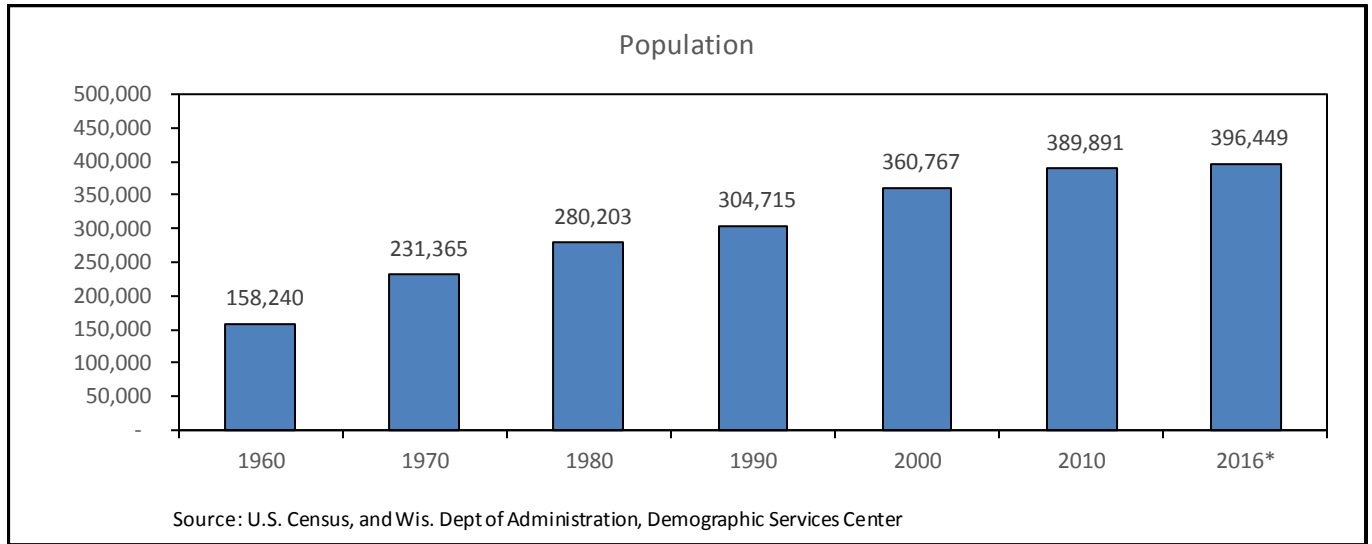
Number of Employees in Selected Categories

	2016 (1) (NAICS)	2015 (NAICS)
Retail Trade, Transportation, Utilities	48,377	47,395
Manufacturing	42,803	43,832
Education & Health	38,837	39,508
Professional & Business Services	36,836	35,066
Leisure & Hospitality	21,828	20,357
Construction	15,832	14,269
Financial Activities	16,022	15,586
Other Services	8,270	8,350
Public Administration	6,436	6,069
Other	5,466	4,620
TOTAL	240,707	235,052

(1) 2016 numbers are as of 3rd quarter, 4th quarter is not yet available

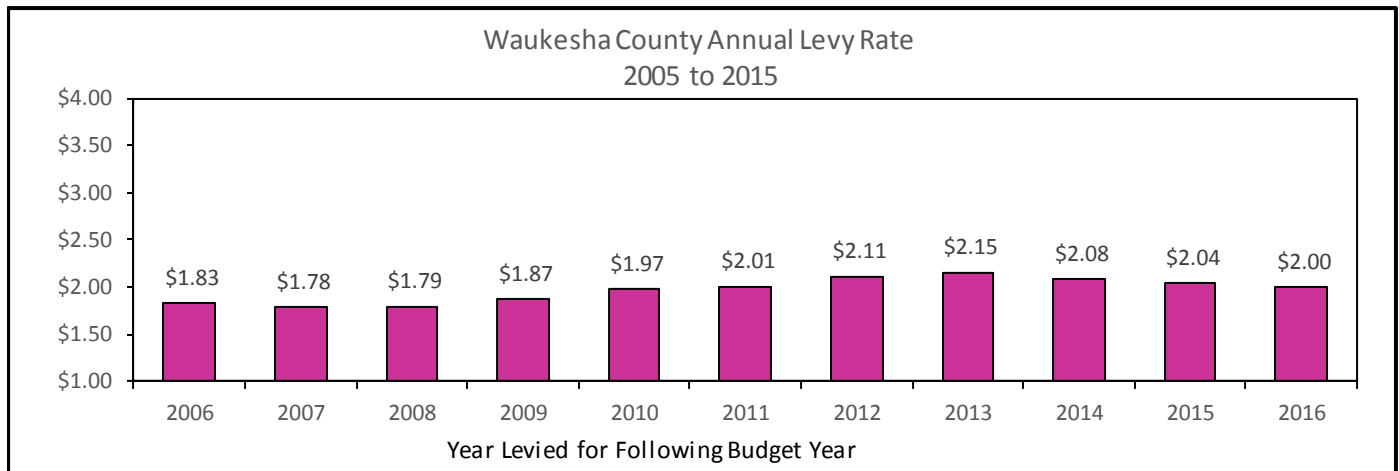
Source: The Wisconsin Department of Workforce Development, Bureau of Workforce Information

Population has continued to increase. The 2016 population is estimated at 396,449, an increase of 1.7% from the 2010 census.



Property Tax Levy Rate

The County's tax levy rate, which had decreased for 18 consecutive years--from tax year 1989 to tax year 2007—increased in the six-year period from 2008-2013 and decreased in 2014-2016 due to an increase in property values and a small tax levy change.



The County also has available an unlevied 0.5% local option sales tax, with an annual estimated value in excess of \$35 million.

Tax Levy Limits

Wisconsin law limits local tax levy increases to the County's increase in its total property tax levy by the percentage change in the County growth in equalized value based on the net new construction value between the previous year and the current year. The 2016 Waukesha County Budget meets the tax levy limit.

See note 3 for further information.

Long Term Financial Planning

To plan for the future, the County engages in a strategic planning process which focuses on long term planning and the desire to be a mission driven organization continuously improving its services and operations.

The County develops a five-year capital projects and debt financing plan. In addition, a five-year operating budget plan is developed which incorporates key assumptions, significant strategic budget initiatives and budget drivers.

The County has processes to identify and plan for recurring operational needs for the following: building and grounds maintenance; vehicle and equipment replacements; technology and transportation infrastructure, jail equipment replacement and highway pavement maintenance.

Major Initiatives

The 2017-2021 Capital Projects Plan includes \$36.4 million for the first phase (2017-2020) of construction on eight new courtrooms. An additional \$6.4 million of the plan is dedicated to existing park roadways maintenance and \$3.9 for a new multi-use trail. The new multi-use trail is being mostly funded in federal, state and municipal revenues, covering 95% of the project costs. Another \$39.3 million or 40% of planned 2017-2021 capital spending is dedicated to highway improvements. This will be combined with \$46 million of Federal funds. Federal funding is not included in the County Budget since it is managed and accounted for by the State Department of Transportation with the County paying its share directly to the state.

Financial Information

Management of the County is responsible for establishing and maintaining a system of internal controls designed to ensure that the assets of the County are protected from loss, theft, or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles. The system of internal controls is designed to provide reasonable but not absolute assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of the control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

Budgeting Controls

The County maintains budgetary controls, with the objective of ensuring compliance with legal provisions as embodied in the annual appropriations budget, which is adopted by the County's Board of Supervisors and approved by the County Executive. Activities of the General, Special Revenue, Debt Service, Capital Projects, Enterprise and Internal Service funds are included in the annual appropriation budget. Budgetary control is maintained by a formal appropriation and encumbrance system. Expenditures cannot legally exceed appropriations at the agency level, pursuant to s65.90, Wisconsin State Statutes. Proprietary fund budget controls are maintained at the agency/fund level. However, the County has chosen a more restrictive control within agency budgets in the governmental (general and special revenue) funds. The annual budget approved by the County Board is by agency appropriation unit in each fund. An appropriation unit is a group of account classes (e.g. personnel, operating, interdepartmental) within an agency. Purchase orders and/or payment vouchers which would exceed the appropriation unit are not released until additional appropriations are available. As demonstrated by the statements included in the financial section of this report, the government continues to meet its responsibility for sound financial management.

AWARDS AND ACKNOWLEDGEMENTS

Awards

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the County for its comprehensive annual financial reports for the fiscal year ended December 31, 2015. This was the twenty-ninth consecutive year that the government has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

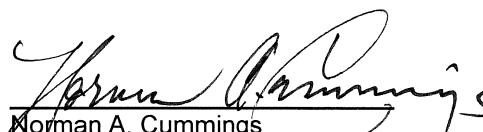
In addition, the County also received the GFOA's Award for Distinguished Budget Presentation for thirty of the past thirty-one fiscal years beginning 1987 through 2017 (the 1996 Budget was not submitted). In order to qualify for the Distinguished Budget Presentation Award, the County's budget document was judged to be proficient in several categories including policy documentation, financial planning, organization and communication.

Acknowledgements

The preparation of this report on a timely basis could not be accomplished without the efficient and dedicated services of the Department of Administration's Accounting, Business, Budget, and Administrative Division's staff. We would like to express our appreciation to all members of our staff, including Accounting Services Manager, Lawrence Dahl; Principal Financial Projects Analyst, Danielle Igielski; Principal Financial Projects Analyst, Robert Ries; Financial Analyst, Kayla Kaboskey; Budget Management Specialist, William Duckwitz; Administrative Services Coordinator, Linda Gebhard; and Administrative Assistant, Susan Scholl, who assisted and contributed to the preparation of this report.

Appreciation is also expressed for the excellent assistance received from our independent auditors, Baker Tilly Virchow Krause LLP. We would also like to thank the County Board and Finance Committee Chairpersons, the County Board of Supervisors, and the Finance Committee for their interest and support in planning and conducting financial operations of the County in a responsible and forward thinking manner.

Respectfully submitted,


Paul F. Farrow
County Executive
Norman A. Cummings
Director of Administration



Government Finance Officers Association

**Certificate of
Achievement
for Excellence
in Financial
Reporting**

Presented to

**Waukesha County
Wisconsin**

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

December 31, 2015



Executive Director/CEO

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WAUKESHA COUNTY
Department Heads
as of December 31, 2016

Administration	Norman A. Cummings
* Deputy Chief Judge	Jennifer R. Dorow
* Clerk of Courts	Kathleen A. Madden
Corporation Counsel	Erik G. Weidig
* County Board Chairperson	Paul L. Decker
* County Clerk	Kathleen O. Novack
* County Executive	Paul Farrow
* District Attorney	Susan L. Opper
Emergency Preparedness	Gary Bell
Federated Library	Connie Meyer
Health & Human Services	Antwayne Robertson
Medical Examiner	Lynda M. Biedrzycki
Parks & Land Use	Dale R. Shaver
Public Works	Allison M. Bussler
* Register of Deeds	James R. Behrend
* Sheriff	Eric J. Severson
* Treasurer	Pamela F. Reeves
University of Wisconsin-Extension	Jerry Braatz
* Elected Position	

**OFFICIALS OF WAUKESHA COUNTY
COUNTY BOARD OF SUPERVISORS
BOARD YEAR #171 (2016)
(Term Expires April, 2018)**

Chairperson	Paul L. Decker
First Vice Chairperson	James A. Heinrich
Second Vice Chairperson	David W. Swan

EXECUTIVE COMMITTEE

Paul L. Decker, Chairperson	David W. Swan
James A. Heinrich, Vice Chair	Peter M. Wolff
Christine M. Howard	David D. Zimmerman
Larry Nelson	

FINANCE COMMITTEE

James A. Heinrich, Chairperson	Duane E. Paulson, Vice Chair
Timothy Dondlinger	Steve Whittow
Thomas A. Michalski	Ted Wysocki
Richard Morris	

HEALTH AND HUMAN SERVICES COMMITTEE

Christine M. Howard, Chairperson	Jeremy Walz
Darlene M. Johnson	Chuck Wood
Robert L. Kolb	William J. Zaborowski
Duane E. Paulson, Vice Chair	

HUMAN RESOURCES COMMITTEE

Larry Nelson, Chairperson	Thomas A. Michalski
Jim Batzko	William Mitchell
Michael A. Crowley, Vice Chair	Jeremy Walz
Jennifer A. Grant	

JUDICIARY AND LAW ENFORCEMENT COMMITTEE

Peter M. Wolff, Chairperson
Jim Batkzo
Michael A. Crowley
Kathleen M. Cummings Vice Chair

Timothy Dondlinger
Jennifer Grant
William J. Zaborowski

LAND USE, PARKS, AND ENVIRONMENT COMMITTEE

David D. Zimmerman. Chairperson
Kathleen M. Cummings
Keith Hammit
Robert L. Kolb

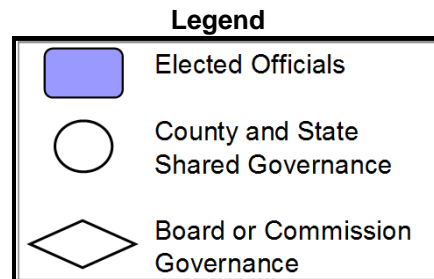
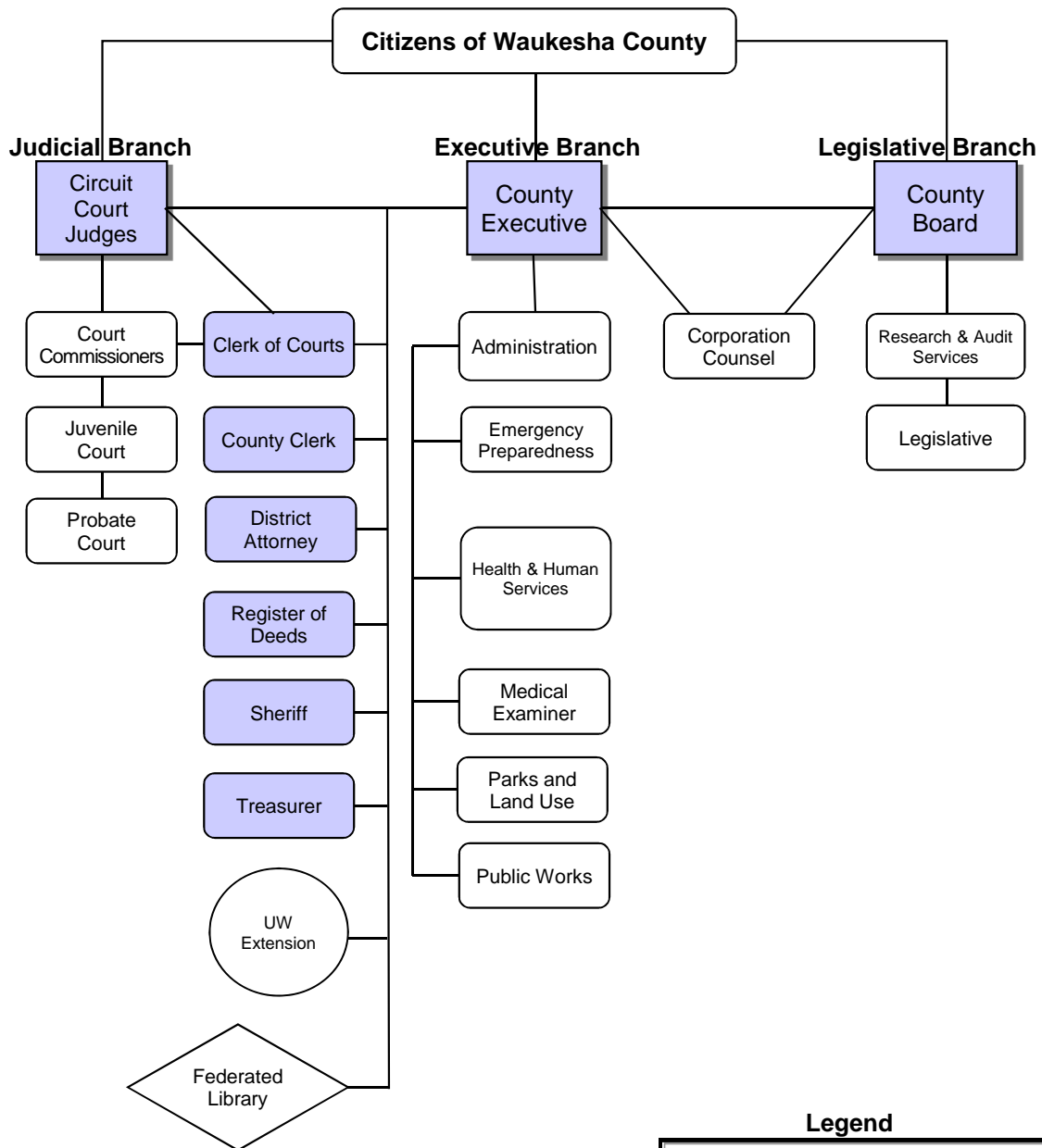
William Mitchell
Thomas J. Schellinger
Ted Wysocki

PUBLIC WORKS COMMITTEE

David W. Swan, Chairperson
Keith Hammit, Vice Chair
Darlene M. Johnson
Richard Morris

Thomas J. Schellinger
Steve Whittow
Chuck Wood

Waukesha County Organizational Chart



INDEPENDENT AUDITORS' REPORT

To the Honorable Board of County Supervisors
Waukesha County
Waukesha, Wisconsin

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Waukesha County, Wisconsin, as of and for the year ended December 31, 2016, and the related notes to the financial statements, which collectively comprise Waukesha County's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control over financial reporting relevant to Waukesha County's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of Waukesha County's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

To the Honorable Board of County Supervisors
Waukesha County

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Waukesha County, Wisconsin, as of December 31, 2016 and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the required supplementary information as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Waukesha County's basic financial statements. The accompanying supplementary information as listed in the table of contents is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying supplementary information is fairly stated in all material respects, in relation to the basic financial statements as a whole.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Waukesha County's basic financial statements. The "Introductory Section" and "Statistical Section" are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

To the Honorable Board of County Supervisors
Waukesha County

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we will issue a report on our consideration of Waukesha County's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Waukesha County's internal control over financial reporting and compliance.

Baker Tilly Virchow Krause, LLP

Madison, Wisconsin
June 2, 2017

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MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)

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WAUKESHA COUNTY, WISCONSIN
MANAGEMENT'S DISCUSSION AND ANALYSIS (unaudited)
December 31, 2016

This section of Waukesha County's comprehensive annual financial report presents a discussion and analysis of the County's financial performance during the fiscal year ended December 31, 2016. Please read it in conjunction with the transmittal letter at the front of this report and the County's basic financial statements following this section.

FINANCIAL HIGHLIGHTS

- The assets and deferred outflows of the County exceeded the liabilities and deferred inflows of resources at the close of 2016 by \$501.8 million (*net position*). Of this amount, \$130.1 million is classified as *unrestricted net position*, \$17.8 million is restricted for specific purposes (*restricted net position*), and \$353.9 million is net investment in capital assets.
- The County's total net position decreased by \$4.3 million. Restricted net position decreased by \$18.5 million mainly due to the net pension asset in 2015 being written down to a net pension liability in 2016. This reduction offset by an increase in the unrestricted net position for \$8.9 million and an increase in net investments in capital assets of \$5.3 million
- On December 31, 2016, the County's governmental funds reported combined fund balances of \$95.1 million, an increase of \$1.3 million. Approximately \$39.3 million, or 41.3% of the combined fund balance, is unassigned and available for use within the County's designations and policies.

OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis is intended to serve as an introduction to the County's basic financial statements. The County's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide financial statements are designed to provide readers with a broad overview of the County's financial statements, in a manner similar to a private-sector business.

The *statement of net position* presents information of all County assets, deferred inflows, liabilities and deferred inflows of resources with the difference between the four reported as *net position*. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the County is improving or deteriorating.

The *statement of activities* presents information showing how net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows*. Thus, revenues and expenses are reported in this statement for some items that will result in cash flows in future fiscal periods (e.g. uncollected taxes and earned but unused vacation leave).

Both of these government-wide financial statements distinguish functions of the County that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of the County include justice and public safety; health and human services; environment, parks, and education; public works, and general government. The business type activities of the County include radio services, golf courses, ice arenas, materials recovery facility, and airport.

The government-wide financial statements can be found on pages 33-34 of this report.

WAUKESHA COUNTY, WISCONSIN
MANAGEMENT'S DISCUSSION AND ANALYSIS (unaudited)
December 31, 2016

Fund financial statements are groupings of related accounts that are used to maintain control over resources that have been segregated for specific activities or objectives. The County, like other state and local governments, uses fund accounting to ensure and demonstrate finance-related legal compliance. All of the funds of the County can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental funds financial statements focus on *near-term inflows and outflows of spendable resources*, as well as *on balances of spendable resources* available at the end of the fiscal year. Such information may be useful in evaluating a county's near-term financial requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By so doing, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental funds balance sheet and the governmental funds statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The County maintains 10 individual governmental funds. Information is presented separately in the governmental funds balance sheet and in the governmental funds statement of revenues, expenditures and changes in fund balances for the General, Debt Service and Capital Projects fund, which are considered to be major funds. Data from the other 7 governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these non-major governmental funds is provided in the form of *combining statements* elsewhere in this report.

The basic *governmental fund* financial statements can be found on pages 37-40 of this report.

Proprietary funds are maintained two ways. *Enterprise funds* are used to report the same functions presented as *business-type activities* in the government-wide financial statements. The County uses enterprise funds to account for the airport, radio services, golf courses, ice arenas, and materials recovery facility. *Internal service funds* are an accounting device used to accumulate and allocate costs internally among the County's various functions. The County uses internal service funds to account for risk management/self-insurance, health and dental self-insurance, vehicle replacement, central fleet maintenance, collections, and end user technology. Because these services predominantly benefit governmental rather than business-type functions, they have been included within *governmental activities* in the government-wide financial statements.

Proprietary fund financial statements provide the same type of information as the government-wide financial statements, only in more detail. The Airport, Radio Services fund and Materials Recovery Facility fund are considered to be major funds of the County. The County's seven internal service funds are combined into a single aggregated presentation in the proprietary funds financial statements. Individual fund data for the internal service funds is provided in the form of *combining statements* elsewhere in this report.

The *proprietary funds* financial statements can be found on pages 44-49 of this report.

Fiduciary Funds are used to account for assets held by the County in a trustee capacity or as an agent for individuals, private organizations, and/or other governmental units. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The County maintains 12 Agency funds. Data from the Agency funds are combined into a single aggregate presentation.

The basic *agency fund* financial statements can be found on page 53 of this report.

Notes to the Basic Financial Statements provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes can be found on pages 55-92 of this report.

Required Supplementary Information is presented for the budgetary schedules of the General fund and pension and contribution schedules.

WAUKESHA COUNTY, WISCONSIN
MANAGEMENT'S DISCUSSION AND ANALYSIS (unaudited)
December 31, 2016

GOVERNMENT-WIDE FINANCIAL ANALYSIS

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. For the County, assets and deferred outflows exceed liabilities and deferred inflows of resources by \$501.8 million at the close of the most recent fiscal year.

**Waukesha County
Net Position**
(in \$000's)

	Governmental activities		Business-type activities		Total	
	2016	2015	2016	2015	2016	2015
Current and other assets	\$258,979	\$271,974	\$14,917	\$17,907	\$273,896	\$289,881
Capital assets	387,771	384,594	41,935	42,453	429,706	427,047
Total assets	646,750	656,568	56,852	60,360	703,602	716,928
Pension related amounts	54,629	15,243	1,193	327	55,822	15,570
Total deferred outflows of resources	54,629	15,243	1,193	327	55,822	15,570
Current and other liabilities	28,624	27,756	694	1,266	29,318	29,022
Long-term liabilities	100,765	92,090	218	-	100,983	92,090
Total liabilities	129,389	119,846	912	1,266	130,301	121,112
Deferred Grant Revenue	913	913	0	0	913	913
Property taxes levied for future periods	105,194	104,259	123	153	105,317	104,412
Pension related amounts	20,659	33	459	1	21,118	34
Total deferred inflows of resources	126,766	105,205	582	154	127,348	105,359
Net Position:						
Net investment in capital assets	311,913	306,112	41,934	42,453	353,847	348,565
Restricted net position	17,831	36,013	-	316	17,831	36,329
Unrestricted net position	115,480	104,635	14,617	16,498	130,097	121,133
Total net position	\$445,224	\$446,760	\$56,551	\$59,267	\$501,775	\$506,027

The largest portion of the County's net position (70.5%) reflects its net investment in capital assets (e.g. land and easements, structures and improvements, infrastructure, and equipment, net of accumulated depreciation/amortization, less any related debt used to acquire those assets that is still outstanding). The County uses these capital assets to provide services to citizens; consequently, these assets are *not* available for future spending. Although the County's net investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

Unrestricted net position comprises 25.9% of the County's net position. These resources may be used to meet the County's ongoing obligations.

The remaining balance of the County's net position, 3.6%, represents resources that are subject to external restrictions (grant or trust terms, laws or regulations of other governments, etc.) on how they may be used.

At the end of the current fiscal year, the County reported positive balances in all three categories of net position, both for the County as a whole, as well as for its separate governmental and business-type activities. The same situation held true for the prior fiscal year.

WAUKESHA COUNTY, WISCONSIN
MANAGEMENT'S DISCUSSION AND ANALYSIS (unaudited)
December 31, 2016

As shown on the following table, the County's net position decreased by \$4.3 million during the current year. This results from total 2016 revenues of \$224.9 million and expenses of \$229.1 million. Overall revenues increased by \$5.3 million from the prior year, while expenses increased by \$10.9 million.

Waukesha County
Changes in Net Position
(in \$000's)

	Governmental Activities		Business-type Activities		Total	
	2016	2015	2016	2015	2016	2015
Revenues:						
Program revenues:						
Charges for services	\$ 42,219	\$ 41,646	\$ 7,639	\$ 7,193	\$ 49,858	\$ 48,839
Operating grants and contributions	53,087	51,703	1,087	948	54,174	52,651
Capital grants and contributions	1,723	1,172	-	10,753	1,723	11,925
General revenues:						
Property taxes	106,246	105,875	153	162	106,399	106,037
Intergovernmental revenues	1,725	1,747	-	-	1,725	1,747
Investment earnings	1,831	1,483	15	13	1,846	1,496
Miscellaneous	8,182	6,566	65	36	8,247	6,602
Gain on disposal/sale of capital assets	895	323	-	594	895	917
Total revenues	215,908	210,515	8,959	19,699	224,867	230,214
Expenses:						
Justice and public safety	62,631	59,261	-	-	62,631	59,261
Health and human services	78,412	74,719	-	-	78,412	74,719
Environment, parks and education	24,494	24,056	-	-	24,494	24,056
Public works	33,437	31,487	-	-	33,437	31,487
General government	17,438	15,490	-	-	17,438	15,490
Interest expense	1,453	1,623	-	-	1,453	1,623
Radio services	-	-	409	374	409	374
Golf courses	-	-	3,000	3,225	3,000	3,225
Ice arenas	-	-	1,319	1,266	1,319	1,266
Materials recovery facility	-	-	4,353	4,694	4,353	4,694
Airport	-	-	2,173	1,975	2,173	1,975
Total Expenses	217,865	206,636	11,254	11,534	229,119	218,170
Increase (decrease) before transfers	(1,957)	3,879	(2,295)	8,165	(4,252)	12,044
Transfers	421	211	(421)	(211)	-	-
Increase (decrease) in net position	(1,536)	4,090	(2,716)	7,954	(4,252)	12,044
Net position beginning of year	446,760	442,670	59,267	51,313	506,027	493,984
Net position end of year	\$ 445,224	\$ 446,760	\$ 56,551	\$ 59,267	\$ 501,775	\$ 506,028

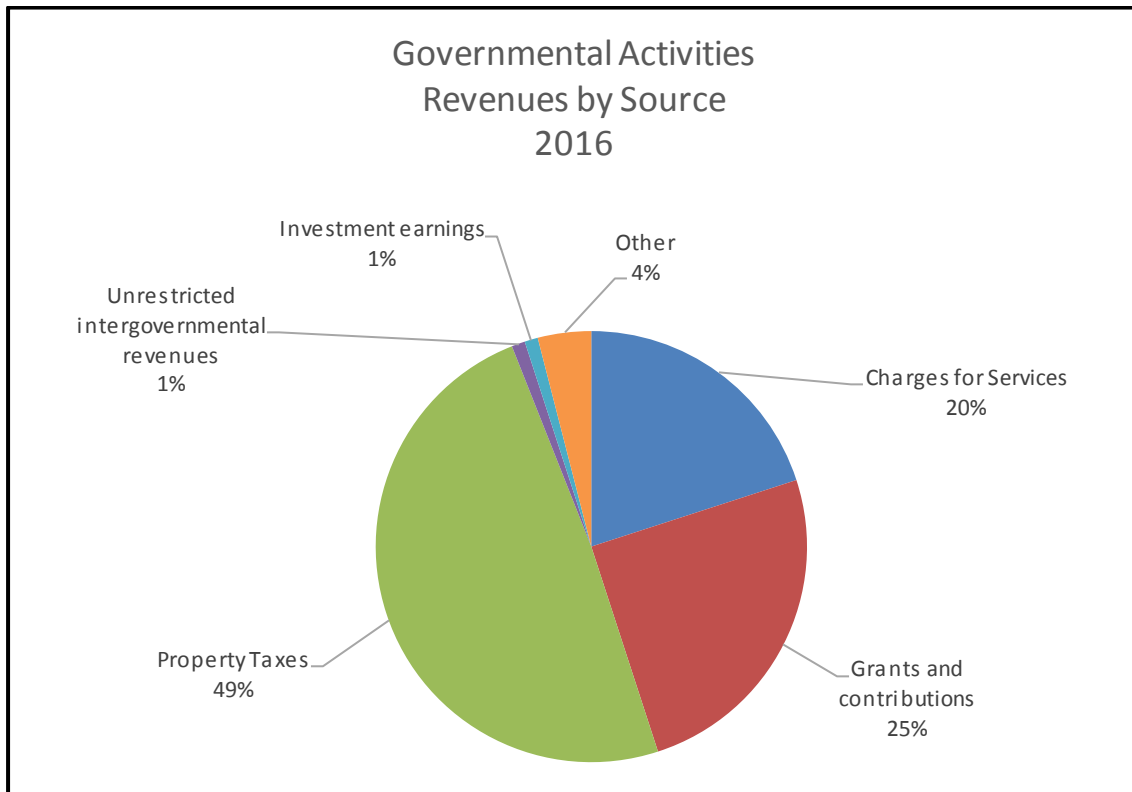
WAUKESHA COUNTY, WISCONSIN
MANAGEMENT'S DISCUSSION AND ANALYSIS (unaudited)
December 31, 2016

Governmental Activities

Governmental activities decreased the County's net position by \$1.5 million, compared to \$4.1 million increase in 2015. This included an increase in revenues of \$5.3 million, or 2%. Highlights include the following:

- Miscellaneous revenue increased by \$1.6 million to \$8.2 million mainly due to an additional \$1.4 million for prior year services performed in the Comprehensive Community Support (CCS) program after a state reconciliation with the Wisconsin Medicaid Cost Report.
- Operating grants and contributions increased by \$1.4 million to \$53.1 million mainly due to \$1.3 million in contributions made by local municipalities for maintenance work done by the County. The County also received an additional \$0.3 million in State Aids due to adding Jefferson County to the Federated Library System.
- Capital grants and contributions increased by \$0.6 million to \$1.7 million, which varies between years based on completion of highway capital projects.
- Investment earnings increased by nearly \$0.3 million mainly due to an increase in realized gains on the sale of investments of \$0.5 million in 2016 compared to 2015. There was also a decrease in the fair market value adjustment as required by GASB statement 31 of \$0.2 million from 2015 to 2016.

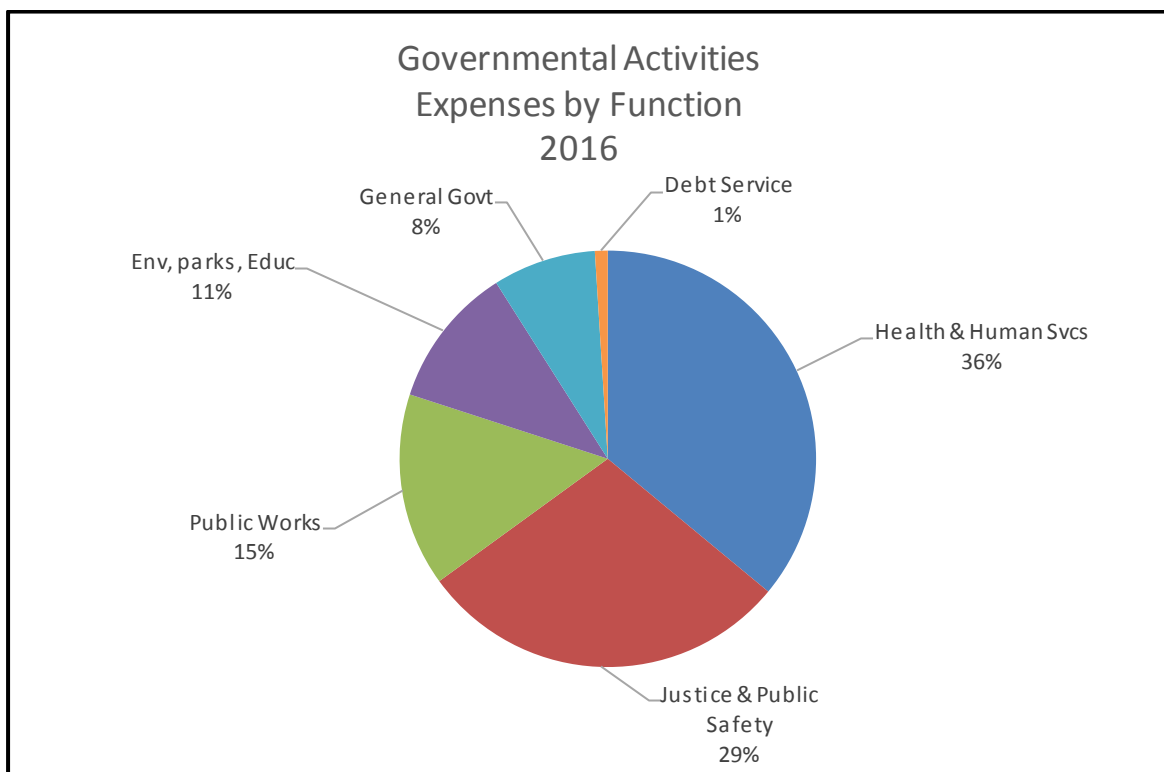
The percentage of revenues by source is shown below. The primary changes from 2015 include Other revenues increased to 4% of the total, versus 3% in 2014, and property taxes decreased to 49% versus 50% in 2015.



WAUKESHA COUNTY, WISCONSIN
MANAGEMENT'S DISCUSSION AND ANALYSIS (unaudited)
December 31, 2016

Expenses for governmental activities increased by \$11.2 million from 2015. This is mostly due to an increase in pension expense of \$5.7 million related to the adjustment of the WRS net pension asset in 2015 to a net pension liability in 2016. In addition, clinical services related costs are nearly \$2.0 higher in 2016 compared to 2015 due to a higher number of client stays at the state institutions and increases in residential care and treatment services. Other increases in costs are spread across multiple program areas.

The percentage of expenses by function is shown below.

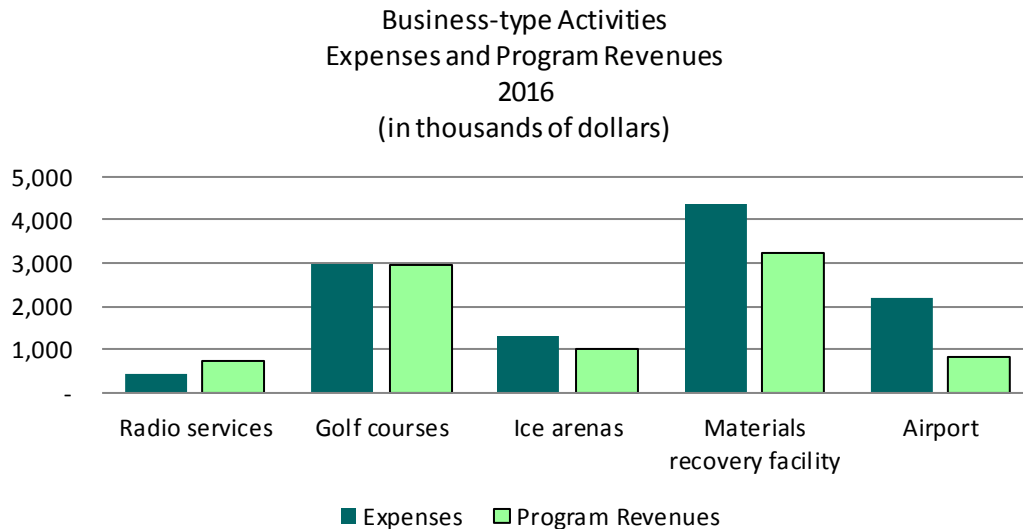


Business-type Activities

Business-type activities decreased the County's net position by approximately \$2.7 million. Program expenses exceeded Program revenues by \$2.5 million and key results include the following:

- The airport had a decrease in net position of approximately \$1.2 million, mainly related to depreciation expenses which the operation is not expected to recoup on assets funded by State or Federal dollars. The County will not replace airport facilities funded substantially with state and federal dollars unless available for such expenses.
- The Materials Recovery Facility Fund had a decrease in net position of \$1.5 million. This is mostly due to 2015 being a transitional year to a single sort facility. Communities were still migrating to using the new facility during 2016 leading to anticipated lower material sales and higher processing charges.

WAUKESHA COUNTY, WISCONSIN
MANAGEMENT'S DISCUSSION AND ANALYSIS (unaudited)
December 31, 2016



FINANCIAL ANALYSIS OF THE COUNTY'S FUNDS

As noted earlier, the County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Funds. The focus of the County's *governmental funds* is to provide information on near-term inflows, outflows, and balances of *spendable* resources. Such information is useful in assessing the County's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

At the end of the current fiscal year, Waukesha County's governmental funds reported combined fund balances of \$95.1 million, an increase of \$1.3 million from prior year. Approximately \$55.8 million or 58.7% of the combined fund balance is non-spendable, restricted, committed, or assigned for specific purposes, so is not available for new spending. This includes the following.

- Non-spendable fund balance of \$8.2 million, including \$3.0 million for long term receivables/advances; \$0.2 million for prepaid items and inventories; and \$5.0 million for delinquent property taxes.
- Restricted fund balance of \$15.7 million, including \$6.2 million restricted for park purposes, \$2.0 million restricted for debt service, \$3.7 million restricted for capital projects and \$1.3 million restricted for Human Services purposes.
- Committed fund balance of \$21.3 million. Most of this is committed for capital projects.
- Assigned fund balance of \$10.6 million, including \$6.7 million of funds assigned in the 2017 budget and \$1.5 million of funds assigned for equipment replacement.

The remaining \$39.3 million, or 41.3%, of fund balance is unassigned, meaning it is available for spending at the government's discretion.

WAUKESHA COUNTY, WISCONSIN
MANAGEMENT'S DISCUSSION AND ANALYSIS (unaudited)
December 31, 2016

General fund

The General fund is the chief operating fund of the County. The fund balance increased by \$1.6 million for the year, reflecting excess revenues over expenditures of \$1.4 million, transfers in of \$1.2 million, and planned transfers out of \$0.9 million.

Key factors for the \$1.6 million increase in fund balance are as follows:

- Personnel costs were about \$1.4 million (or 1.4%) less than anticipated, due to employee turnover and position vacancies.
- Planned inter-fund transfers out of \$510,000 to the debt service fund, \$285,000 to the capital project fund, \$88,000 to the Transportation Fund, and \$63,428 to Risk Management/Self Insurance fund. These inter-fund transfers from the General fund are more than offset by \$30,000 from the Collections Fund, \$305,086 from the End User Technology Fund, and \$850,106 inter-fund transfer into the General fund primarily from the Transportation fund. Since the implementation of GASB 54, all unrestricted fund balance in the Transportation fund is transferred into the General fund.

At the end of the current fiscal year, the General fund's unassigned fund balance was \$39.3 million while total fund balance was \$58.7 million. As a measure of the General fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total fund expenditures. Unassigned fund balance represents 23.8% percent of total General fund expenditures compared to 25.3% in 2015. Total fund balance represents 35.6% percent of General fund expenditures compared to 35.8% in 2015.

Debt Service Fund

The debt service fund has a total fund balance of \$2.0 million, all of which is restricted for the payment of debt service. This is a decrease of nearly \$160,000 from 2015.

Capital Projects Fund

The Capital Projects fund has a total fund balance of \$24.5 million, of which \$20.8 million is committed for existing and future capital projects, and \$3.7 million of unspent bond proceeds is restricted for future capital projects.

Proprietary Funds

Waukesha County's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail. Factors concerning the finances of these funds have already been addressed in the discussion of the County's business-type activities.

GENERAL FUND BUDGETARY HIGHLIGHTS

Differences between the original budget and the final amended budget resulted in a \$2.1 million increase in appropriations. Carryovers and open purchase orders accounted for 44.2% (\$0.9 million) of the increase. The balance of the increase from the original budget is mostly due to the appropriation of an additional \$600,000 of funding resulting from above budget collection from third party insurance and Medicaid for the partial reimbursement of costs of services provided at the State Mental health Institutes. Also, an additional \$160,000 in State funding due to higher than budget funding for community-based mental health outpatient services was appropriated.

Actual revenues in the General fund were \$0.2 million below the final amended budget.

Actual expenditures in the General fund were \$5.2 million under budget. Of that amount, \$1.1 million was carried forward for budgeted projects which were not completed in 2016. Public Works expenditures were \$0.7 million below budget mainly due to \$260,000 in lower than budgeted utility costs related to mild weather, and under budget facility maintenance costs of \$160,000 due to fewer needed facility repairs than anticipated. Sheriff expenditures were \$0.7 million below budget mainly due to under budget personnel costs of \$142,500 due to vacancy and turnover, below budget medical services needed for out-of-facility inmate medical care of \$77,300,

WAUKESHA COUNTY, WISCONSIN
MANAGEMENT'S DISCUSSION AND ANALYSIS (unaudited)
December 31, 2016

and lower than anticipated fuel costs of \$171,100. The contingency fund had \$0.8 million in unallocated expenditure authority. The balance of the budget variance was spread across several program areas.

CAPITAL ASSET AND DEBT ADMINISTRATION

Capital Assets

The County's investment in capital assets for its governmental and business-type activities at December 31, 2016, amounted to \$429.7 million (net of accumulated depreciation/amortization), an increase of \$2.7 million from 2015. This investment in capital assets includes land and easements, infrastructure, structures and improvements, equipment, software, and construction in progress.

The County's infrastructure assets are recorded at estimated historical cost in the government-wide financial statements. The County has elected to use the depreciation method of reporting capital assets.

Waukesha County's Capital Assets
(net of depreciation/amortization)
(in 000's)

	Governmental Activities		Business-type Activities		Total	
	2016	2015	2016	2015	2016	2015
Land	\$ 61,126	\$ 60,802	\$ 10,289	\$ 10,289	\$ 71,415	\$ 71,091
Buildings	126,074	127,392	6,910	6,917	132,984	134,309
Land improvements	10,018	8,904	12,750	13,896	22,768	22,800
Machinery and equipment	7,418	6,862	5,993	6,669	13,411	13,531
Software	5,109	4,559	12	8	5,121	4,567
Vehicles	7,983	7,065	-	-	7,983	7,065
Infrastructure	147,847	153,044	-	-	147,847	153,044
Construction in Progress	22,196	15,966	5,981	4,674	28,177	20,640
Total	\$ 387,771	\$ 384,594	\$ 41,935	\$ 42,453	\$ 429,706	\$ 427,047

Further details of the County's capital assets can be found in Note 9 of the notes to the financial statements, pages 77-78.

WAUKESHA COUNTY, WISCONSIN
MANAGEMENT'S DISCUSSION AND ANALYSIS (unaudited)
December 31, 2016

Long Term Debt

At December 31, 2016, the County had \$78,130,000 of general obligation promissory notes outstanding. The County maintains an Aaa rating from Moody's Investors Service and AAA from Fitch Investors Service on general obligation note issues. Under current state statutes, the County's general obligation note issuances are subject to a legal limitation based on five percent of the equalized value of taxable property in the County. As of December 31, 2016 the County's total amount applicable to debt margin (outstanding notes less debt service fund balance) is \$76.1 million, which was well below the legal limit of \$2.5 billion. The net debt per capita equaled \$192 at year-end.

During the year, the County issued \$11.5 million in general obligation promissory notes to finance part of the cost of capital improvements within the County.

Further details of the County's long-term debt activity can be found in Note 11, pages 81-82.

ECONOMIC FACTORS AND THE 2016 BUDGET AND RATES

Major revenue sources were decreased by about \$1.9 million in the 2017 budget as a result of the federal and state net funding decreases. Some of the key revenue changes included the following:

- Intergovernmental funding decreased due to local share revenues of \$1.9 million for one-time road projects that were not continued in the 2017 budget.
- Children with Special needs program includes an decrease in revenue reimbursements for payments made by a third party administrator by \$317,000 to serve children with long term support needs.
- The District Attorney's budget included an additional \$157,000 in federal Victims of Crime Act funding to fund a Victim Witness Specialist and to increase a part time Victim Witness Counselor to full time.

In addition, budgeted charges for services revenue increased by nearly \$1.8 million. This increased funding level includes the following items

- Non-Departmental revenues increased by nearly \$0.8 million to do an increase in the employee share of county health insurance plans.
- Health and Human Services Clinical Services division revenues increased by \$527,000 mostly due to increased funding reimbursements for additional funding reimbursements for programs to provide community living support services, including employment and peer support through psychosocial rehabilitation.
- Parks, Environment, Education & Land use revenues increased by approximately \$140,000 related to an increase in parks fees such as the annual park stickers in all parks and Golf Course fees across all courses, reflecting market conditions.
- Public Works Airport revenues increased by \$119,700 mostly due to a newly negotiated 22-year contract with the existing fixed-based operator, expected to generate more land lease and fuel sales revenues for the Airport.

REQUEST FOR INFORMATION

This financial report is designed to provide a general overview of the County's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Department of Administration, Accounting Services Division, 515 West Moreland Blvd., Waukesha, WI 53188. This report can be found online at <http://waukeshacounty.gov/cafr>.

GOVERNMENT-WIDE STATEMENTS

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WAUKESHA COUNTY, WISCONSIN

STATEMENT OF NET POSITION
December 31, 2016

	Governmental Activities	Business-type Activities	Total
ASSETS			
Cash and investments	\$ 111,708,307	\$ 17,152,498	\$ 128,860,805
Receivables:			
Property taxes - delinquent	5,680,092	-	5,680,092
Property taxes - levied for ensuing year's budget	105,190,451	122,563	105,313,014
Taxes levied for other governments	8,814,115	-	8,814,115
Accrued interest	495,117	-	495,117
Accounts	2,048,751	78,311	2,127,062
Due from other governments	12,177,330	101,189	12,278,519
Internal balances	1,285,581	(1,285,581)	-
Prepaid items	221,254	2,418	223,672
Inventories	624,018	90,819	714,837
Advances to/from other funds	1,639,984	(1,639,984)	-
Restricted assets			
Restricted cash and investments	464,855	294,552	759,407
Deposit in WMMIC	2,459,264	-	2,459,264
Long term receivable	6,170,287	-	6,170,287
Capital assets:			
Land	61,126,271	10,288,747	71,415,018
Construction in progress	22,195,600	5,981,024	28,176,624
Buildings	201,162,475	18,772,343	219,934,818
Improvements other than buildings	25,520,533	25,683,763	51,204,296
Machinery and equipment	34,189,602	13,674,628	47,864,230
Software	11,351,028	15,622	11,366,650
Vehicles	17,810,319	-	17,810,319
Infrastructure	270,473,779	-	270,473,779
Accumulated depreciation/amortization	(256,058,128)	(32,481,381)	(288,539,509)
Total assets	\$ 646,750,885	\$ 56,851,531	\$ 703,602,416
DEFERRED OUTFLOWS OF RESOURCES			
Pension related amounts	54,628,818	1,193,642	55,822,460
Total deferred outflows of resources	\$ 54,628,818	\$ 1,193,642	\$ 55,822,460
LIABILITIES			
Accounts payable	\$ 10,086,574	\$ 488,880	\$ 10,575,454
Accrued compensation	7,031,175	61,281	7,092,456
Other liabilities	665,139	51,043	716,182
Due to other governments	9,590,262	-	9,590,262
Accrued interest payable	408,291	-	408,291
Other unearned revenue	843,087	92,275	935,362
Long-Term Liabilities:			
Compensated absences - current	4,903,270	-	4,903,270
Net pension liability	9,807,336	218,141	10,025,477
Claims payable - current	3,243,415	-	3,243,415
Claims payable - non current	3,286,703	-	3,286,703
Notes payable - current	13,005,000	-	13,005,000
Notes payable - non current	66,519,718	-	66,519,718
Total liabilities	\$ 129,389,970	\$ 911,620	\$ 130,301,590
DEFERRED INFLOWS OF RESOURCES			
Deferred grant revenue	\$ 912,558	\$ -	\$ 912,558
Property taxes levied for future periods	105,194,288	122,563	105,316,851
Pension related amounts	20,658,874	459,474	21,118,348
Total deferred inflows of resources	\$ 126,765,720	\$ 582,037	\$ 127,347,757
NET POSITION			
Net investment in capital assets	\$ 311,912,426	\$ 41,934,747	\$ 353,847,173
Restricted net position for:			
Park development	6,293,635	-	6,293,635
Debt service	1,619,439	-	1,619,439
Community development	7,500,173	-	7,500,173
Library purposes	1,098,230	-	1,098,230
Human services	1,319,816	-	1,319,816
Unrestricted net position	115,480,294	14,616,769	130,097,063
Total net position	\$ 445,224,013	\$ 56,551,516	\$ 501,775,529

See notes to financial statements.

WAUKESHA COUNTY, WISCONSIN

STATEMENT OF ACTIVITIES

For The Year Ended December 31, 2016

Functions/Programs	Program Revenues			Net (Expenses) Revenues and Changes in Net Position		
	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-type Activities
GOVERNMENTAL ACTIVITIES						
Justice and public safety	\$ 62,630,595	\$ 12,367,416	\$ 3,236,217	\$ -	\$ (47,026,962)	\$ -
Health and human services	78,412,414	9,043,166	38,121,033	-	(31,248,215)	-
Environment, parks and education	24,494,369	8,858,429	4,328,554	1,615,624	(9,691,762)	-
Public works	33,437,460	6,995,552	6,655,262	71,022	(19,715,624)	-
General government	17,437,733	4,953,995	746,275	36,440	(11,701,023)	-
Interest expense	1,452,721	-	-	-	(1,452,721)	-
Total Governmental Activities	217,865,292	42,218,558	53,087,341	1,723,086	(120,836,307)	-
BUSINESS-TYPE ACTIVITIES						
Radio services	408,969	743,418	-	-	-	334,449
Golf courses	2,999,998	2,951,671	-	-	-	(48,327)
Ice arenas	1,318,946	1,015,374	-	-	-	(303,572)
Materials recovery facility	4,353,497	2,123,986	1,086,894	-	-	(1,142,617)
Airport	2,172,504	804,479	-	-	-	(1,368,025)
Total Business-type Activities	11,253,914	7,638,928	1,086,894	-	(2,528,092)	(2,528,092)
Totals	\$ 229,119,206	\$ 49,857,486	\$ 54,174,235	\$ 1,723,086	\$ (120,836,307)	\$ (2,528,092)
						\$ (123,364,399)
GENERAL REVENUES						
Property taxes					106,246,130	152,717
Grants and contributions, not restricted to specific programs					1,725,267	-
Investment earnings					1,830,979	15,182
Miscellaneous					8,181,785	65,443
Gain on disposal/sale of capital assets					894,898	-
Total General Revenues					118,879,059	233,342
Transfers					421,000	(421,000)
Change in Net Position					(1,536,248)	(2,715,750)
Net Position - Beginning of Year					446,760,261	59,267,266
Net Position - End of Year					\$ 445,224,013	\$ 56,551,516
						\$ 501,775,529

See notes to financial statements.

MAJOR GOVERNMENTAL FUNDS

GENERAL FUND - The General Fund is the primary operating fund of the County. It is used to account for resources traditionally associated with governments, except those required to be accounted for in another fund.

DEBT SERVICE FUND - The debt service fund is used to account for the accumulation of resources for the payment of general long-term debt principal, interest and service costs.

CAPITAL PROJECTS FUND – The capital projects fund is used to account for and report financial resources that are restricted, committed or assigned for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds).

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WAUKESHA COUNTY, WISCONSIN

BALANCE SHEET - ALL GOVERNMENTAL FUNDS

December 31, 2016

	General Fund	Debt Service Fund	Capital Projects Fund	Other Governmental Funds	Total Governmental Funds
ASSETS					
Cash and investments	\$ 55,911,117	\$ 2,027,731	\$ 25,132,483	\$ 10,247,155	\$ 93,318,486
Receivables:					
Property taxes - delinquent	5,680,092	-	-	-	5,680,092
Property taxes levied for ensuing year's budget	83,769,214	13,209,500	1,747,000	6,464,737	105,190,451
Taxes levied for other governments	8,814,115	-	-	-	8,814,115
Accrued interest	495,117	-	-	-	495,117
Accounts	1,100,255	-	-	256,191	1,356,446
Due from other governments	7,817,208	-	1,436,041	2,894,839	12,148,088
Due from other funds	1,366,269	-	-	-	1,366,269
Prepaid items	103,635	-	-	543	104,178
Inventories	-	-	-	56,080	56,080
Advances to other funds	1,639,984	-	-	-	1,639,984
Long term receivable	-	-	-	6,170,287	6,170,287
Total assets	\$ 166,697,006	\$ 15,237,231	\$ 28,315,524	\$ 26,089,832	\$ 236,339,593
LIABILITIES					
Accounts payable	\$ 6,162,743	\$ -	\$ 1,870,801	\$ 1,094,365	\$ 9,127,909
Accrued compensation	6,726,615	-	-	59	6,726,674
Other liabilities	572,946	-	-	-	572,946
Due to other governments	9,474,817	-	-	115,445	9,590,262
Due to other funds	-	-	-	1,366,269	1,366,269
Other unearned revenue	609,836	-	185,500	47,751	843,087
Total liabilities	\$ 23,546,957	\$ -	\$ 2,056,301	\$ 2,623,889	\$ 28,227,147
DEFERRED INFLOWS OF RESOURCES					
Unavailable revenue - revolving loans	\$ -	\$ -	\$ -	\$ 6,170,287	\$ 6,170,287
Unavailable revenue - health clinic	-	-	36,440	-	36,440
Unavailable revenue - delinquent taxes	648,931	-	-	-	648,931
Deferred grant revenue	-	-	-	912,558	912,558
Property taxes levied for future periods	83,773,051	13,209,500	1,747,000	6,464,737	105,194,288
Total deferred inflows of resources	\$ 84,421,982	\$ 13,209,500	\$ 1,783,440	\$ 13,547,582	\$ 112,962,504
FUND BALANCES					
Non-spendable:					
Non-current interfunds	\$ 3,006,253	\$ -	\$ -	\$ -	\$ 3,006,253
Prepaid items	103,635	-	-	543	104,178
Inventories	-	-	-	56,080	56,080
Delinquent taxes	5,031,161	-	-	-	5,031,161
Restricted:					
Park purposes	190,896	-	-	6,102,739	6,293,635
Debt service	-	2,027,731	-	-	2,027,731
Community development	-	-	-	1,329,888	1,329,888
Library purposes	-	-	-	1,098,230	1,098,230
Human services	-	-	-	1,319,816	1,319,816
Capital projects	-	-	3,665,665	-	3,665,665
Committed:					
Sick leave payout	500,000	-	-	-	500,000
Capital project purposes	-	-	20,810,118	-	20,810,118
Assigned:					
Jail assessment fees	902,397	-	-	-	902,397
Seized funds	326,045	-	-	-	326,045
Juror donations	13,203	-	-	-	13,203
Subsequent year's budget	6,688,111	-	-	11,065	6,699,176
Equipment replacement	1,479,733	-	-	-	1,479,733
Contingency fund	1,200,000	-	-	-	1,200,000
Unassigned	39,286,633	-	-	-	39,286,633
Total fund balances	\$ 58,728,067	\$ 2,027,731	\$ 24,475,783	\$ 9,918,361	\$ 95,149,942
Total liabilities, deferred inflows of resources and fund balances	\$ 166,697,006	\$ 15,237,231	\$ 28,315,524	\$ 26,089,832	\$ 236,339,593

See notes to financial statements.

WAUKESHA COUNTY, WISCONSIN

RECONCILIATION OF THE BALANCE SHEET - GOVERNMENTAL FUNDS
TO THE STATEMENT OF NET POSITION
December 31, 2016

Total Fund Balances - Governmental Funds	\$ 95,149,942
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Amounts reported for governmental activities in the Statement of Net Position are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported as assets in governmental funds (excludes internal service funds). (see Note 2.A.)	370,773,206
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Long-term liabilities, including bonds and notes payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds. (see Note 2.A.)	(84,836,279)
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Internal service funds are used by management to charge the costs of various services to individual funds and functional categories. The assets, deferred outflows, liabilities and deferred inflows of the internal service funds are included in governmental activities in the statement of net position.	34,321,869
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Other long term assets are not available to pay for current period expenditures and, therefore are not reported in the funds. (See Note 5)	6,855,658
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GASB 68 requires that the County's financial statements reflect its share of the net pension liability and related deferred inflows and outflows for the Wisconsin Retirement System (excludes internal service funds).	22,959,617
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Total Net Position - Governmental Activities	<u>\$ 445,224,013</u>
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See notes to financial statements.

WAUKESHA COUNTY, WISCONSIN

**STATEMENT OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCES - ALL GOVERNMENTAL FUNDS
For The Year Ended December 31, 2016**

	General Fund	Debt Service Fund	Capital Projects Fund	Other Governmental Funds	Total Governmental Funds
REVENUES					
General intergovernmental assistance	\$ 1,025,267	\$ -	\$ 700,000	\$ -	\$ 1,725,267
Intergovernmental contracts/grants	39,443,799	-	2,397,783	17,362,650	59,204,232
Taxes	83,061,739	13,109,500	1,747,000	6,364,189	104,282,428
Fines and licenses	3,501,309	-	-	119,310	3,620,619
Charges for services	23,151,606	-	-	1,706,624	24,858,230
Interdepartmental revenues	3,574,681	-	-	590,785	4,165,466
Investment earnings	1,380,238	60,216	96,002	11,552	1,548,008
Miscellaneous revenues	11,295,817	83,027	98,446	1,578,175	13,055,465
Total revenues	166,434,456	13,252,743	5,039,231	27,733,285	212,459,715
EXPENDITURES					
Current:					
Justice and public safety	58,145,429	-	-	-	58,145,429
Health and human services	73,322,944	-	-	2,895,737	76,218,681
Environment, parks and education	12,985,216	-	-	9,152,991	22,138,207
Public works	8,044,711	-	-	15,180,649	23,225,360
General government	11,913,735	-	-	-	11,913,735
Capital outlay:					
Justice and public safety	165,927	-	1,922,129	-	2,088,056
Health and human services	12,995	-	280,420	-	293,415
Environment, parks and education	321,060	-	1,687,619	385,929	2,394,608
Public works	125,445	-	11,924,268	25,499	12,075,212
General government	-	-	837,566	-	837,566
Debt service:					
Principal retirement	-	12,705,000	-	-	12,705,000
Interest and fiscal charges	-	1,648,616	-	-	1,648,616
Total expenditures	165,037,462	14,353,616	16,652,002	27,640,805	223,683,885
Excess of Revenues Over (Under) Expenditures	1,396,994	(1,100,873)	(11,612,771)	92,480	(11,224,170)
OTHER FINANCING SOURCES (USES)					
General obligation notes issued	-	-	11,500,000	-	11,500,000
Premium on general obligation notes issued	-	430,903	-	-	430,903
Transfers in	1,185,192	510,000	1,206,000	88,000	2,989,192
Transfers out	(946,428)	-	(72,880)	(1,350,106)	(2,369,414)
Total other financing sources (uses)	238,764	940,903	12,633,120	(1,262,106)	12,550,681
Net change in fund balances	1,635,758	(159,970)	1,020,349	(1,169,626)	1,326,511
Fund Balances - January 1	57,092,309	2,187,701	23,455,434	11,087,987	93,823,431
Fund Balances - December 31	\$ 58,728,067	\$ 2,027,731	\$ 24,475,783	\$ 9,918,361	\$ 95,149,942

See notes to financial statements.

WAUKESHA COUNTY, WISCONSIN

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN
FUND BALANCES - GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES
December 31, 2016

Net changes in fund balances - total governmental funds	\$ 1,326,511
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Amounts reported for governmental activities in the Statement of Activities are different because:

Governmental funds report capital outlays as expenditures. However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital assets and contributions exceeded depreciation in the current period. (see Note 2.B.)	2,092,941
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Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long term liabilities in the Statement of Net Position.	12,705,000
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The issuance of long term debt is an other financing source in the governmental funds, but the issuance increases long term liabilities in the Statement of Net Position.	(11,500,000)
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Governmental funds report debt premiums and discounts as other financing sources (uses) or expenditures. However, in the statement of net position, these are reported as additions to or deductions from long-term debt. These are allocated over the period the debt is outstanding in the Statement of Activities and are reported as interest expense. This is the amount by which the premium on the current year debt issuance exceeded the amortization of prior year balances.	(240,633)
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Some expenses in the Statement of Activities do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds. (see Note 2.B.)	(161,931)
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Internal service funds are used by management to charge the costs of various services to individual funds and functional categories.	28,405
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Governmental funds report loan repayments as revenues and the issuance of new loans as expenditures. These activities are reported as changes in loans receivable in the government-wide statements. Health clinic startup revenue repayment and delinquent property taxes are also not expected to be paid during the current period and are not reported in the governmental funds.	(13,140)
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GASB 68 requires that the County's financial statements reflect its share of the net pension asset and related deferred inflows and outflows for the Wisconsin Retirement System.	(5,773,401)
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Change in Net Position of Governmental Activities	<u>\$ (1,536,248)</u>
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See notes to financial statements.

MAJOR PROPRIETARY FUNDS

AIRPORT OPERATIONS/DEVELOPMENT FUND - To account for the operation and maintenance of the County airport buildings and runways, located in Waukesha, Wisconsin.

RADIO SERVICES FUND - To account for the operation and maintenance of the County radio system, located in Waukesha, Wisconsin.

MATERIALS RECOVERY FACILITY FUND - To account for the operation and maintenance of the County recycling facility, jointly owned with the City of Milwaukee, located in Milwaukee, Wisconsin.

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WAUKESHA COUNTY, WISCONSIN

STATEMENT OF NET POSITION - ALL PROPRIETARY FUNDS
December 31, 2016

	Business-type Activities - Enterprise Funds					Governmental Activities - Internal Service Funds
	Airport Operations/ Development Fund	Radio Services Fund	Materials Recovery Facility Fund	Other Enterprise Funds	Total	
ASSETS						
Current Assets:						
Cash and investments	\$ 3,165,202	\$ 7,638,935	\$ 5,283,038	\$ 1,065,323	\$ 17,152,498	\$ 18,389,821
Receivables:						
Property taxes levied for ensuing year's budget	122,563	-	-	-	122,563	-
Accounts	66,050	8,305	-	3,957	78,312	692,305
Total receivables	188,613	8,305	-	3,957	200,875	692,305
Due from other governments	-	100,839	-	350	101,189	29,243
Prepaid items	-	-	1,198	1,220	2,418	117,076
Inventories	-	-	-	90,820	90,820	567,938
Total current assets	3,353,815	7,748,079	5,284,236	1,161,670	17,547,800	19,796,383
Noncurrent Assets:						
Advances to other funds	-	-	-	461,609	461,609	-
Restricted assets:						
Restricted cash and investments	-	-	294,552	-	294,552	484,855
Deposit in WMMIC	-	-	-	-	-	2,459,264
Capital assets:						
Construction in progress	53,088	5,598,504	-	329,432	5,981,024	826,251
Land	8,049,032	55,000	-	2,184,715	10,288,747	-
Buildings	8,379,939	1,422,160	-	8,970,245	18,772,344	4,122,283
Improvements other than buildings	22,674,248	-	-	3,009,515	25,683,763	22,089
Machinery and equipment	1,614,158	4,501,157	6,577,440	981,873	13,674,628	14,531,552
Software	-	-	-	15,622	15,622	196,732
Vehicles	-	-	-	-	-	16,632,932
Less accumulated depreciation/amortization	(17,341,190)	(5,041,104)	(983,305)	(9,115,782)	(32,481,381)	(19,333,566)
Total capital assets (net of accumulated depreciation/amortization)	23,429,275	6,535,717	5,594,135	6,375,620	41,934,747	16,998,273
Total noncurrent assets	23,429,275	6,535,717	5,888,687	6,837,229	42,690,908	19,922,392
Total assets	\$ 26,783,090	\$ 14,283,796	\$ 11,172,923	\$ 7,998,899	\$ 60,238,708	\$ 39,718,775
DEFERRED OUTFLOWS OF RESOURCES						
Pension related amounts	\$ 117,870	\$ 250,386	\$ 147,173	\$ 678,213	\$ 1,193,642	\$ 2,810,273
Total deferred outflows of resources	\$ 117,870	\$ 250,386	\$ 147,173	\$ 678,213	\$ 1,193,642	\$ 2,810,273

(CONTINUED)

WAUKESHA COUNTY, WISCONSIN

STATEMENT OF NET POSITION - ALL PROPRIETARY FUNDS
December 31, 2016

	Business-type Activities - Enterprise Funds					
	Airport Operations/ Development Fund	Radio Services Fund	Materials Recovery Facility Fund	Other Enterprise Funds	Total	Governmental Activities - Internal Service Funds
LIABILITIES						
Current liabilities:						
Accounts payable	\$ 75,201	\$ 42,300	\$ 270,101	\$ 101,281	\$ 488,883	\$ 958,665
Accrued compensation	13,045	2,640	16,974	28,622	61,281	304,502
Other liabilities	51,043	-	-	-	51,043	92,193
Claims payable - current	-	-	-	-	-	3,243,415
Other unearned revenue	667	-	-	91,608	92,275	-
Total current liabilities	139,956	44,940	287,075	221,511	693,482	4,598,775
Long-term liabilities:						
Advances from other funds	\$ -	\$ -	\$ -	\$ 2,101,593	\$ 2,101,593	\$ -
Net pension liability	21,184	45,277	26,521	125,159	218,141	517,827
Claims payable	-	-	-	-	-	3,286,703
Total long-term liabilities	21,184	45,277	26,521	2,226,752	2,319,734	3,804,530
Total liabilities	\$ 161,140	\$ 90,217	\$ 313,596	\$ 2,448,263	\$ 3,013,216	\$ 8,403,305
DEFERRED INFLOWS OF RESOURCES						
Unavailable revenue - property tax	\$ 122,563	\$ -	\$ -	\$ -	\$ 122,563	\$ -
Pension related amounts	44,623	95,370	55,860	263,621	459,474	1,089,455
Total deferred inflows of resources	\$ 167,186	\$ 95,370	\$ 55,860	\$ 263,621	\$ 582,037	\$ 1,089,455
NET POSITION						
Net investment in capital assets	\$ 23,429,275	\$ 6,535,717	\$ 5,594,135	\$ 6,375,620	\$ 41,934,747	\$ 16,998,273
Unrestricted (deficit)	3,143,359	7,812,878	5,356,505	(410,392)	15,902,350	16,038,015
Total net position	\$ 26,572,634	\$ 14,348,595	\$ 10,950,640	\$ 5,965,228	\$ 57,837,097	\$ 33,036,288
Adjustment to reflect the consolidation of internal service fund activities related to enterprise funds					(1,285,581)	
Net Position of Business-type Activities					\$ 56,551,516	

See notes to financial statements.

(CONCLUDED)

WAUKESHA COUNTY, WISCONSIN

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN
NET POSITION - ALL PROPRIETARY FUNDS
For The Year Ended December 31, 2016

	Business-type Activities - Enterprise Funds					
	Airport Operations/ Development Fund	Radio Services Fund	Materials Recovery Facility Fund	Other Enterprise Funds	Total	Governmental Activities - Internal Service Funds
OPERATING REVENUES						
Charges for services	\$ 804,479	\$ 743,418	\$ -	\$ 3,967,045	\$ 5,514,942	\$ 3,703,100
Interdepartmental revenues	-	482,788	-	-	482,788	31,822,292
Miscellaneous revenues	27,058	-	2,249,478	7,052	2,283,588	1,908,737
Total operating revenues	831,537	1,226,206	2,249,478	3,974,097	8,281,318	37,434,129
OPERATING EXPENSES						
Salaries	193,725	408,732	267,023	1,264,012	2,133,492	3,809,194
Benefits	79,282	167,290	125,406	448,118	820,096	1,706,846
Insurance and claims expense	-	-	-	-	-	21,078,027
Operating	404,620	126,164	3,123,531	1,215,758	4,870,073	7,750,658
Interdepartmental	158,548	136,959	179,276	892,814	1,367,597	570,918
Depreciation	1,329,797	46,316	656,718	451,030	2,483,861	3,540,438
Total operating expenses	2,165,972	885,461	4,351,954	4,271,732	11,675,119	38,456,081
Operating income (loss)	(1,334,435)	340,745	(2,102,476)	(297,635)	(3,393,801)	(1,021,952)
NON-OPERATING REVENUES						
General property taxes	152,717	-	-	-	152,717	-
Intergovernmental contracts/grants	-	-	992,735	-	992,735	-
Investment earnings	410	-	-	14,772	15,182	282,970
Gain on disposal of capital assets	-	-	-	-	-	904,582
Total non-operating revenues	153,127	-	992,735	14,772	1,160,634	1,187,552
Income (loss) before transfers and contributions	(1,181,308)	340,745	(1,109,741)	(282,863)	(2,233,167)	165,600

(CONTINUED)

WAUKESHA COUNTY, WISCONSIN

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN
NET POSITION - ALL PROPRIETARY FUNDS
For The Year Ended December 31, 2016

	Business-type Activities - Enterprise Funds					
	Airport Operations/ Development Fund	Radio Services Fund	Materials Recovery Facility Fund	Other Enterprise Funds	Total	Governmental Activities - Internal Service Funds
Transfers in	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,237,152
Transfers out	-	-	(356,000)	(65,000)	(421,000)	(1,435,930)
Total transfers	-	-	(356,000)	(65,000)	(421,000)	(198,778)
Change in net position	(1,181,308)	340,745	(1,465,741)	(347,863)	(2,654,167)	(33,178)
Net position - January 1	27,753,942	14,007,850	12,416,381	6,313,091		33,069,466
Net position - December 31	\$ 26,572,634	\$ 14,348,595	\$ 10,950,640	\$ 5,965,228		\$ 33,036,288
Adjustment to reflect the consolidation of current year internal service fund activities related to enterprise funds					(61,583)	
Change in net position of business-type activities					\$ (2,715,750)	

See notes to financial statements.

(CONCLUDED)

WAUKESHA COUNTY, WISCONSIN

STATEMENT OF CASH FLOWS - ALL PROPRIETARY FUNDS
For The Year Ended December 31, 2016

	Business-type Activities - Enterprise Funds					Governmental Activities - Internal Service Funds
	Airport Operations/ Development Fund	Radio Services Fund	Materials Recovery Facility Fund	Other Enterprise Funds	Total	Funds
CASH FLOWS FROM OPERATING ACTIVITIES						
Receipts from customers and users	\$ 801,335	\$ 670,989	\$ 2,249,478	\$ 4,061,399	\$ 7,783,201	\$ 5,407,876
Receipts from interfund services provided	-	482,788	-	-	482,788	31,822,292
Payments to suppliers	(481,421)	(420,771)	(3,466,065)	(1,126,196)	(5,494,453)	(29,222,063)
Payments to employees	(259,526)	(551,791)	(377,393)	(1,644,307)	(2,833,017)	(5,208,587)
Payments for interfund services used	(158,548)	(136,959)	(179,276)	(892,814)	(1,367,597)	(570,918)
Total cash flows from operating activities	(98,160)	44,256	(1,773,256)	398,082	(1,429,078)	2,228,600
CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES						
Transfers to other funds	-	-	(356,000)	(65,000)	(421,000)	(609,415)
Transfers from other funds	-	-	-	-	-	410,637
Receipts from intergovernmental contracts/grants	-	-	992,735	-	992,735	-
Receipts from general property taxes	152,717	-	-	-	152,717	-
Total cash flows from non-capital financing activities	152,717	-	636,735	(65,000)	724,452	(198,778)
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES						
Acquisition of capital assets	(52,621)	(1,419,503)	(45,688)	(447,601)	(1,965,413)	(4,751,588)
Proceeds from sales of capital assets	-	-	-	-	-	932,611
Long term receivable from municipalities	-	148,276	-	-	148,276	-
Total cash flows from capital and related financing activities	(52,621)	(1,271,227)	(45,688)	(447,601)	(1,817,137)	(3,818,977)
CASH FLOWS FROM INVESTING ACTIVITIES						
Interest received	410	-	-	14,772	15,182	282,970
Total cash flows from investing activities	410	-	-	14,772	15,182	282,970
Net change in cash and cash equivalents	2,346	(1,226,971)	(1,182,209)	(99,747)	(2,506,581)	(1,506,185)
Cash and Cash Equivalents, Beginning of Year	3,162,856	8,865,906	6,759,799	1,165,070	19,953,631	20,360,861
Cash and Cash Equivalents, End of Year	\$ 3,165,202	\$ 7,638,935	\$ 5,577,590	\$ 1,065,323	\$ 17,447,050	\$ 18,854,676
NON-CASH CAPITAL AND RELATED FINANCING ACTIVITIES						
None						

(CONTINUED)

WAUKESHA COUNTY, WISCONSIN

STATEMENT OF CASH FLOWS - ALL PROPRIETARY FUNDS
For The Year Ended December 31, 2016

	Business-type Activities - Enterprise Funds					Governmental Activities - Internal Service Funds
	Airport Operations/ Development Fund	Radio Services Fund	Materials Recovery Facility Fund	Other Enterprise Funds	Total	
RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH FLOWS FROM OPERATING ACTIVITIES						
Operating income (loss)	\$ (1,334,435)	\$ 340,745	\$ (2,102,476)	\$ (297,635)	\$ (3,393,801)	\$ (1,021,952)
Depreciation expense	1,329,797	46,316	656,718	451,030	2,483,861	3,540,438
(Increase) Decrease in accounts receivable	(30,869)	(2,769)	-	(3,957)	(37,595)	(207,676)
(Increase) Decrease in due from other governments	-	(69,660)	-	(350)	(70,010)	3,715
(Increase) Decrease in prepaid items	-	-	(1,198)	177	(1,021)	(117,076)
(Increase) Decrease in inventories	-	-	-	36,401	36,401	(4,887)
(Increase) Decrease in net pension asset	32,144	65,853	37,870	179,825	315,692	758,083
(Increase) Decrease in deferred outflows - pension related amount	(85,188)	(182,327)	(107,750)	(491,471)	(866,736)	(2,028,787)
Increase (Decrease) in accounts payable	(76,801)	(294,607)	(341,336)	52,984	(659,760)	93,498
Increase (Decrease) in accrued compensation	788	201	2,617	(8,919)	(5,313)	(27,478)
Increase (Decrease) in other liabilities	-	-	-	-	-	(29,832)
Increase (Decrease) in unearned revenue	667	-	-	91,608	92,275	-
Increase (Decrease) in claims payable	-	-	-	-	-	(335,081)
Increase (Decrease) in net pension liability	21,184	45,277	26,521	125,159	218,141	517,827
Increase (Decrease) in deferred inflows - pension related amount	44,553	95,227	55,778	263,230	458,788	1,087,808
Net cash flows from operating activities	\$ (98,160)	\$ 44,256	\$ (1,773,256)	\$ 398,082	\$ (1,429,078)	\$ 2,228,600
RECONCILIATION OF CASH AND CASH EQUIVALENTS TO THE COMBINED STATEMENT OF NET POSITION						
Cash and investments - statement of net position	\$ 3,165,202	\$ 7,638,935	\$ 5,283,038	\$ 1,065,323	\$ 17,152,498	\$ 18,389,821
Restricted cash and investments - statement of net position	-	-	294,552	-	294,552	464,855
Cash and cash equivalents - end of year	\$ 3,165,202	\$ 7,638,935	\$ 5,577,590	\$ 1,065,323	\$ 17,447,050	\$ 18,854,676

See notes to financial statements.

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FIDUCIARY FUNDS

AGENCY FUNDS

Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

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WAUKESHA COUNTY, WISCONSIN

STATEMENT OF ASSETS AND LIABILITIES - AGENCY FUNDS

December 31, 2016

	Agency Funds
ASSETS	
Cash and investments	\$ 14,742,185
Total assets	<u>\$ 14,742,185</u>
LIABILITIES	
Other liabilities	\$ 5,894,405
Due to other governments	8,847,780
Total liabilities	<u>\$ 14,742,185</u>

See notes to financial statements.

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WAUKESHA COUNTY, WISCONSIN
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December 31, 2016

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WAUKESHA COUNTY, WISCONSIN
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December 31, 2016

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WAUKESHA COUNTY, WISCONSIN
NOTES TO FINANCIAL STATEMENTS
December 31, 2016

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of Waukesha County, Wisconsin conform to accounting principles generally accepted in the United States of America as applicable to governmental units. The accepted standard-setting body for establishing governmental accounting and financial reporting principles is the Governmental Accounting Standards Board (GASB).

A. REPORTING ENTITY

This report includes all of the funds of Waukesha County. The reporting entity for the County consists of the primary government and its component units. Component units are legally separate organizations for which the primary government is financially accountable or other organizations for which the nature and significance of their relationship with the primary government are such that their exclusion would cause the reporting entity's financial statements to be misleading. The county has not identified any organizations that meet this criteria.

B. GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS

In February 2015, the GASB issued statement No. 72 – *Fair Value Measurement and Application*. This statement addressed accounting and financial reporting issues related to fair value measurements. It defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. This standard was implemented January 1, 2016.

The statement of net position and statement of activities display information about the reporting government as a whole. They include all funds of the reporting entity except for fiduciary funds. The statements distinguish between governmental and business-type activities. Governmental activities generally are financed through taxes, intergovernmental revenues, and other nonexchange revenues. Business-type activities are financed in whole or in part by fees charged to external parties for goods or services. Likewise, the primary government is reported separately from certain legally separate component units for which the primary government is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. The County does not allocate indirect expenses to functions in the statement of activities. Program revenues include 1) charges to customers or applicants who purchase, use or directly benefit from goods, services, or privileges provided by a given function or segment, and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not included among program revenues are reported as general revenues. Internally dedicated resources are reported as general revenues rather than as program revenues.

Fund Financial Statements

Financial statements of the County are organized into funds, each of which is considered to be a separate accounting entity. Each fund is accounted for by providing a separate set of self-balancing accounts, which constitute its assets, deferred outflows of resources, liabilities, deferred inflows of resources, net position/fund balance, revenues, and expenditure/expenses.

Separate financial statements are provided for governmental and proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

WAUKESHA COUNTY, WISCONSIN
NOTES TO FINANCIAL STATEMENTS
December 31, 2016

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

Funds are organized as major funds or non-major funds within the governmental and proprietary statements. An emphasis is placed on major funds within the governmental and proprietary categories. A fund is considered major if it is the primary operating fund of the County or meets the following criteria:

- a. Total assets/deferred outflows of resources, liabilities/deferred inflows of resources, revenues, or expenditures/expenses of that individual governmental or enterprise fund are at least 10 percent of the corresponding total for all funds of that category or type, and
- b. The same element of the individual governmental fund or enterprise fund that met the 10 percent test is at least 5 percent of the corresponding total for all governmental and enterprise funds combined.
- c. In addition, any other governmental or enterprise fund that the County believes is particularly important to financial statement users may be reported as a major fund.

The County reports the following major governmental and enterprise funds:

Major Governmental Funds

General Fund – accounts for the County's primary operating activities. It is used to account for all financial resources except those required to be accounted for in another fund.

Debt Service Fund – accounts for resources that are restricted, committed, or assigned to expenditures for payments of principal and interest on long-term debt other than proprietary fund debt.

Capital Projects Fund – used to account for and report financial resources that are restricted, committed, or assigned to expenditures for the acquisition or construction of equipment and/or major capital facilities.

Major Enterprise Funds

Airport Operations/Development Fund – Accounts for the operation of the County airport buildings and runways.

Radio Services Fund – Accounts for operations responsible for providing conventional radio services to other County departments and surrounding municipalities.

Materials Recovery Facility Fund – Accounts for the operation responsible for recycling for all County municipalities.

The County reports the following non-major governmental and enterprise funds:

Special Revenue Funds – used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes (other than debt service or capital projects).

Aging and Disability Resource Center Contract Fund

Federated Library Fund

Café Shared Automation Fund

Walter Tarmann Fund

Land Information System Fund

Transportation Fund

Community Development Fund

Enterprise Funds – may be used to report any activity for which a fee is charged to external users for goods or services, and must be used for activities which meet certain debt or cost recovery criteria.

Golf Course Fund

Ice Arena Fund

WAUKESHA COUNTY, WISCONSIN
NOTES TO FINANCIAL STATEMENTS
December 31, 2016

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

In addition, the County reports the following fund types:

Internal service funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the County, or to other governmental units, on a cost-reimbursement basis.

- Health and Dental Insurance Fund
- Vehicle Replacement Fund
- Risk Management/Self Insurance Fund
- Central Fleet Maintenance Fund
- Communications Fund
- Collections Fund
- End User Technology Fund

Agency funds are used to account for assets held by the County in a trustee capacity or as an agent for individuals, private organizations, and/or other governmental units.

Dog License Fund	Representative Payee Fund
Unclaimed Property Fund	Sheriff Processing Fee
Flexible Spending Account	Deferred Compensation Administration
Workforce Development Center Fund	Main Jail Fund
District Attorney NSF Fund	Municipal Property Tax Collections
Homemaker Fund	Clerk of Courts Fund

C. MEASUREMENT FOCUS, BASIS OF ACCOUNTING, AND FINANCIAL STATEMENT PRESENTATION

GOVERNMENT-WIDE FINANCIAL STATEMENTS

The government-wide statement of net position and statement of activities are reported using the economic resources measurement focus and the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recorded when the liability is incurred or economic asset used. Revenues, expenses, gains, losses, assets, and liabilities resulting from exchange and exchange-like transactions are recognized when the exchange takes place. Property taxes are recognized as revenues in the year for which they are levied. Taxes receivable for the following year are recorded as receivables and deferred inflows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider are met. Special assessments are recorded as revenue when earned. Unbilled receivables are recorded as revenues when services are provided.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. However, interfund services provided and used are not eliminated in the process of consolidation.

FUND FINANCIAL STATEMENTS

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recorded when they are both measurable and available. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. For this purpose, the County considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Intergovernmental revenues are considered available if they are collected within 180 days of the end of the current fiscal period. Expenditures are recorded when the related fund liability is incurred, except for unmatured interest on long-term debt, claims, judgments, compensated absences, and pension expenditures, which are recorded as a fund liability when expected to be paid with expendable available financial resources.

Property taxes are recorded in the year levied as receivables and deferred inflows. They are recognized as revenues in the succeeding year when services financed by the levy are being provided.

WAUKESHA COUNTY, WISCONSIN
NOTES TO FINANCIAL STATEMENTS
December 31, 2016

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

Intergovernmental aids and grants are recognized as revenues in the period the County is entitled to the resources and the amounts are available. Amounts owed to the County, which are not available, are recorded as receivables and unavailable revenues. Amounts received before eligibility requirements (excluding time requirements) are met are recorded as liabilities. Amounts received in advance of meeting time requirements are recorded as deferred inflows.

Revenues susceptible to accrual include general intergovernmental assistance, intergovernmental contracts/grants, interdepartmental revenues, property taxes, miscellaneous taxes, charges for services, and interest. Other general revenues such as fines and forfeitures, inspection fees, recreation fees, and miscellaneous revenues are recognized when received in cash or when measurable and available under the criteria described above.

Proprietary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as described previously in this note. Agency funds follow the accrual basis of accounting, and do not have a measurement focus.

The enterprise funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the County's proprietary funds are charges to customers for sales and services. Operating expenses for proprietary funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets, deferred outflows of resources, liabilities, and deferred inflows of resources and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

D. ASSETS, DEFERRED OUTFLOWS OF RESOURCES, LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND NET POSITION OR EQUITY

1. Deposits and Investments

For purposes of the statement of cash flows, the County considers all highly liquid investments with an initial maturity of three months or less when acquired to be cash equivalents.

State statutes restrict investment of County funds. Available investments are limited to:

- a. Time deposits in any credit union, bank, savings bank or trust company maturing in three years or less.
- b. Bonds or securities of any county, city, drainage district, technical college district, village, town, or school district of the state. Also, bonds issued by a local exposition district, a local professional baseball park district, a local professional football stadium district, a local cultural arts district, the University of Wisconsin Hospitals and Clinics Authority, or the Wisconsin Aerospace Authority.
- c. Bonds or securities issued or guaranteed by the federal government.
- d. The State of Wisconsin Local Government Investment Pool.
- e. Any security maturing in seven years or less and having the highest or second highest rating category of a nationally recognized rating agency.
- f. Securities of an open-end management investment company or investment trust, subject to various conditions and investment options.
- g. Repurchase agreements with public depositories, with certain conditions.

WAUKESHA COUNTY, WISCONSIN
NOTES TO FINANCIAL STATEMENTS
December 31, 2016

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

The County's adopted investment policy is more restrictive than the state statutes in that it limits participation in investment pools to 10% of total pool assets and prohibits investments in foreign securities and the use of leverage. County policy also limits the use of open-ended management investments (mutual funds) to Aaa/AAA rated money market funds.

Investments are stated at fair value, which is the amount at which an investment could be exchanged in a current transaction between willing parties. Fair values are based on methods and inputs as outlined in Note 4. No investments are reported at amortized cost. Adjustments necessary to record investments at fair value are recorded in the operating statement as increases or decreases in investment earnings. Investment earnings on commingled investments of various County funds is allocated based on average balances, in accordance with adopted policies. A total of \$266,577 of investment interest was allocated to other funds in 2016.

The Wisconsin Local Government Investment Pool (LGIP) is part of the State Investment Fund (SIF), and is managed by the State of Wisconsin Investment Board. The SIF is not registered with the Securities and Exchange Commission, but operates under the statutory authority of Wisconsin Statutes Chapter 25. The SIF reports the fair value of its underlying assets annually. Participants in the LGIP have the right to withdraw their funds in total on one day's notice. At December 31, 2016, the fair value of the County's share of the LGIP's assets was substantially equal to the amount as reported in these statements. See Note 4 for further information.

2. Receivables

Property taxes are levied in December on the assessed value as of the prior January 1. In addition to property taxes for the County, taxes are collected for and remitted to the state and local governments as well as the local school district and technical college district. Taxes for all state and local governmental units billed in the current year for the succeeding year are reflected as receivables and due to other taxing units on the accompanying agency fund statement of assets and liabilities.

Property tax calendar – 2016 tax roll:

Lien date and levy date	December 2016
Tax bills mailed	December 2016
Payment in full, or	January 31, 2017
First installment due	January 31, 2017
Second installment due	July 31, 2017
Personal property taxes in full	January 31, 2017
Tax sale – 2016 delinquent real estate taxes	October 2019

The county collects such taxes and remits them periodically. The 2016 county property tax levy is recognized as a receivable and deferred inflows in fiscal 2016, net the allowance for uncollectible. As the taxes become available to finance current expenditures, they are recognized as revenues. At December 31, 2016, the property taxes receivable and related deferred inflows consisted of the estimated amount collectible from the 2016 levy.

During the course of operations, transactions occur between individual funds that may result in amounts owed between funds. Short-term interfund loans are reported as "due to and from other funds." Long-term interfund loans (noncurrent portion) are reported as "advances from and to other funds." Interfund receivables and payables between funds within governmental activities are eliminated in the statement of net position. Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances".

In the governmental fund financial statements, advances to other funds are offset equally by a nonspendable fund balance account, which indicates that they do not constitute expendable available financial resources and, therefore are not available for appropriation or by a restricted fund balance account, if the funds will ultimately be restricted when the advance is repaid.

WAUKESHA COUNTY, WISCONSIN
NOTES TO FINANCIAL STATEMENTS
December 31, 2016

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

3. Inventories and Prepaid Items

Governmental fund inventories, if material, are recorded at cost based on the average cost method using the consumption method of accounting. Proprietary fund inventories are generally used for construction and/or for operation and maintenance work. They are valued at cost based on the average cost method and charged to operation and maintenance expense when used. Inventory quantities at December 31, 2016 were determined by physical counts.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements. The cost of prepaid items is recorded as expenditures/expenses when consumed rather than when purchased.

4. Restricted Assets

Mandatory segregations of assets are presented as restricted assets. Such segregations are required by bond agreements and other external parties.

5. Capital Assets

GOVERNMENT –WIDE STATEMENTS

Capital assets, which include property, plant, and equipment, are reported in the government-wide financial statements. The County defines capital assets as assets with an initial cost of more than \$5,000 for general capital assets and \$100,000 for infrastructure assets, and an estimated useful life in excess of one year. All capital assets are valued at historical cost or estimated historical cost if actual amounts are unavailable. Donated capital assets are recorded at their estimated fair value at the date of donation.

Additions to and replacements of capital assets of business-type activities are recorded at original cost, which includes material, labor, overhead, and an allowance for the cost of funds used during construction when significant. For tax-exempt debt, the amount of interest capitalized equals the interest expense incurred during construction netted against any interest revenue from temporary investment of borrowed fund proceeds. No interest expense was capitalized in 2016. The cost of renewals and betterments relating to retirement units is added to plant accounts. The cost of property replaced, retired or otherwise disposed of is deducted from plant accounts and, generally, together with removal costs less salvage, is charged to accumulated depreciation.

Depreciation/amortization of all exhaustible capital assets is recorded as an allocated expense in the statement of activities, with accumulated depreciation/amortization reflected in the statement of net position. Depreciation or amortization is provided over the assets' estimated useful lives using the straight-line method of depreciation or amortization.

The range of estimated useful lives by type of asset is as follows:

Buildings	25-40 Years
Land Improvements	20 Years
Vehicles	2-10 Years
Machinery and Equipment	2-15 Years
Software	5 Years
Infrastructure	15-50 Years

FUND FINANCIAL STATEMENTS

In the fund financial statements, capital assets used in governmental fund operations are accounted for as capital outlay expenditures of the governmental fund upon acquisition. Capital assets used in proprietary fund operations are accounted for the same way as in the government-wide statements.

WAUKESHA COUNTY, WISCONSIN
NOTES TO FINANCIAL STATEMENTS
December 31, 2016

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

6. Deferred Outflows of Resources

A deferred outflow of resources represents a consumption of net position/fund balance that applies to a future period and will not be recognized as an outflow of resources (expense/expenditures) until that future time.

7. Compensated Absences

Under terms of employment, employees are granted sick leave and vacations in varying amounts. Only benefits considered to be vested are disclosed in these statements.

All vested vacation and sick leave pay is accrued when incurred in the government-wide and proprietary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

Payments for vacation and sick leave will be made at rates in effect when the benefits are used. Accumulated vacation and sick leave liabilities at December 31, 2016 are determined on the basis of current salary rates and include salary related payments.

Amounts accrued in the government-wide statement of net position are considered due within one year because the county considers the carryover balances to be used before new benefit allocations.

8. Long-Term Obligations

All long-term obligations to be repaid from governmental and business-type resources are reported as liabilities in the government-wide statements. The long-term obligations consist primarily of notes and bonds payable and accrued compensated absences.

Long-term obligations for governmental funds are not reported as a liability in the fund financial statements. The debt proceeds are reported as other financing sources and payments of principal and interest are reported as expenditures. The accounting in proprietary funds is the same as it is in the government-wide statements.

For the government-wide statements and proprietary fund statements, bond premiums and discounts are amortized over the life of the issue using the effective interest method. The balance at year-end is shown as an increase or decrease in the liability section of the statement of net position.

9. Deferred Inflows of Resources

A deferred inflow of resources represents an acquisition of net position/fund balance that applies to a future period and therefore will not be recognized as an inflow of resources (revenue) until that future time.

10. Equity Classifications

GOVERNMENT-WIDE STATEMENTS

Equity is classified as net position and displayed in three components:

- a. Net investment in capital assets – Consists of capital assets including restricted capital assets, net of accumulated depreciation/amortization and reduced by the outstanding balances (excluding unspent debt proceeds) of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvement of those assets.
- b. Restricted net position – Consists of net position with constraints placed on their use either by 1) external groups such as creditors, grantors, contributors, or laws or regulations of other governments or, 2) law through constitutional provisions or enabling legislation.
- c. Unrestricted net position – All other net positions that do not meet the definition of “restricted” or “net investment in capital assets.”

When both restricted and unrestricted resources are available for use, it is the County's policy to use restricted resources first, and then unrestricted resources as they are needed.

WAUKESHA COUNTY, WISCONSIN
NOTES TO FINANCIAL STATEMENTS
December 31, 2016

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

FUND STATEMENTS

Governmental fund balances are displayed as follows: nonspendable, restricted, committed, assigned, and unassigned. Nonspendable fund balance is inherently so; it is the portion of net resources that cannot be spent because of their form or because they must be maintained intact. Restricted fund balance has externally enforceable limitations on use, either by creditors, grantors, contributors, or laws and regulations. Committed fund balance has self-imposed limitations (through formal action of ordinance by the County Board) set in place prior to the end of the period. Assigned fund balance has limitations established by the Director of Administration; the County Board takes official action to assign amounts through ordinance, adoption of the annual budget, and adoption of the capital projects plan. Unassigned fund balance includes residual positive fund balance within the general fund which has not been classified within the other above mentioned categories. Unassigned fund balance may also include negative balances for any governmental fund if expenditures exceed amounts restricted, committed, or assigned for those purposes.

Proprietary fund equity is classified the same as in the government-wide statements.

The County considers restricted amounts to be spent first when both restricted and unrestricted fund balance is available unless there are legal document/contracts that prohibit doing this, such as in grant agreements requiring dollar for dollar spending. Additionally, the County would first use committed, then assigned and lastly unassigned amounts of unrestricted fund balance when expenditures are made.

The County has a formal fund balance policy. The County will maintain unassigned fund balances to provide necessary working capital to avoid cash flow interruptions and short-term borrowing to fund daily operations. The ratio of unassigned fund balance to general and special revenue fund expenditures will be maintained at a minimum of 11%. Fund balance reserves will not be used to offset continuous operation costs.

11. Prior Period Information

Prior period information has not been presented in the statements since their inclusion would make the statements unduly complex and difficult to read.

12. Pension

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Wisconsin Retirement System (WRS) and additions to/deductions from WRS' fiduciary net position have been determined on the same basis as they are reported by WRS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

WAUKESHA COUNTY, WISCONSIN
NOTES TO FINANCIAL STATEMENTS
December 31, 2016

NOTE 2 – RECONCILIATION OF GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS

A. EXPLANATION OF CERTAIN DIFFERENCES BETWEEN THE GOVERNMENTAL FUND BALANCE SHEET AND THE STATEMENT OF NET POSITION

The governmental fund balance sheet includes a reconciliation between *fund balance – total governmental funds* and *net position – governmental activities* as reported in the government-wide statement of net position. One element of that reconciliation states that “Capital assets used in governmental activities are not financial resources, and therefore are not reported as assets in governmental funds.” The details of this are as follows:

Land	\$61,126,271
Construction in progress	22,195,600
Buildings and improvements	226,683,008
Machinery, equipment, and vehicles	51,999,921
Software	11,351,028
Infrastructure	270,473,779
Less: Accumulated depreciation/amortization	(256,058,128)
Less: Internal service fund capital assets, net of depreciation	(16,998,273)
Adjustment for Capital Assets	<u><u>\$370,773,206</u></u>

Another element of that reconciliation states that “Long-term liabilities, including bonds and notes payable, are not due and payable in the current period, and therefore are not reported as liabilities in the funds.” The details of this are as follows:

Notes payable	\$78,130,000
Unamortized debt premium	1,409,593
Unamortized debt discount	(14,875)
Compensated absences	4,903,270
Accrued interest payable	408,291
Total	<u><u>\$84,836,279</u></u>

WAUKESHA COUNTY, WISCONSIN
NOTES TO FINANCIAL STATEMENTS
December 31, 2016

NOTE 2 – RECONCILIATION OF GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS (CONT'D)

B. EXPLANATION OF CERTAIN DIFFERENCES BETWEEN THE GOVERNMENTAL FUND STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES AND THE GOVERNMENT-WIDE STATEMENT OF ACTIVITIES

The governmental fund statement of revenues, expenditures, and changes in fund balances includes a reconciliation between net changes in fund balances – total governmental funds and changes in net position of governmental activities as reported in the government-wide statement of activities. One element of that reconciliation explains, “Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital assets exceed depreciation in the current period.” The details of are as follows:

Capital outlay per fund financial statements	\$17,688,857
Some items are recorded as capital outlay in the fund financial statements, but do not meet the County's capitalization policy, and therefore are not capitalized in the government-wide statements	(\$3,848,909)
Some additions to capital assets are contributed to the County and therefore are not reported as expenditures in the fund financial statements	1,686,646
Depreciation expense (net of internal service funds)	(13,433,653)
Total	\$2,092,941

Another element of that reconciliation states, “Some expenses reported in the statement of activities, do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds.” The details of this are as follows:

Compensated absences	\$ (167,556)
Accrued interest payable	5,625
Total	\$ (161,931)

NOTE 3 – STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

A. BUDGETARY INFORMATION

Budgetary information is derived from the annual operating budget and is presented using the same basis of accounting for each fund as described in Note 1.

Wisconsin Statute 65.90 requires that an annual budget be adopted for all funds. Accordingly, a budget has been adopted for the general fund and all special revenue, debt service, capital project, enterprise, and internal service funds. These budgets are prepared on a basis consistent with generally accepted accounting principles. Budgets are not formally adopted for agency funds.

Expenditures cannot legally exceed appropriations at the department level, pursuant to s.65.90, Wisconsin State Statutes. However, for the general and special revenue funds, the County has chosen a more restrictive control in the form of appropriation units, defined as groups of account classes within a department, including personnel costs, operating expenses, interdepartmental charges, and capital outlay. For proprietary funds, budgetary control is at the fund level. For capital project funds, budgetary control is at the individual project level.

WAUKESHA COUNTY, WISCONSIN
NOTES TO FINANCIAL STATEMENTS
December 31, 2016

NOTE 3 – STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY (CONT'D)

State statutes, (s.65.905 (a)), also provide for the County Board to authorize an amendment of the budget by a vote of two-thirds of the entire membership of the Board. The County Board has authorized the Finance Committee, under County Code Section 2-211(c)(3), the following fund transfer authority:

A transfer of funds from one appropriation unit to another within the department budget.

A transfer of funds from the contingency fund, not to cumulatively exceed 10% of the funds originally appropriated for a department in a fiscal year.

In addition, the statutes allow supplemental budget appropriations to be made from unanticipated revenues received or fund equity, as defined by ordinance and adopted by two-thirds approval of the County Board.

Supplemental appropriations necessary for 2016 were as follows:

	Adopted Budget	Modified Budget*	Change
General	\$ 168,114,910	\$ 169,290,666	\$ 1,175,756
Special Revenue	28,377,581	28,698,061	320,480
Debt Service	14,653,617	14,653,617	-
Capital projects	20,566,000	20,566,000	-
Enterprise	11,858,106	11,858,106	-
Internal Service	41,705,787	41,705,787	-
Totals	\$ 285,276,001	\$ 286,772,237	\$ 1,496,236

*Excludes carryover project funds from prior years for general (\$932,219) special revenue (\$3,290,968), capital projects (\$18,649,168), enterprise (\$110,907) and internal service (\$154,500).

The adopted budgets for the general, special revenue, debt service and capital project funds are prepared on a basis consistent with generally accepted accounting principles. A comparison of budget and actual is included in the accompanying financial statements for governmental fund types with annual budgets.

The adopted budgets for enterprise and internal service funds are prepared on a basis consistent with generally accepted accounting principles. Both budget and accounting treat depreciation as an expense and for budget purposes capital outlay is a memo entry only.

WAUKESHA COUNTY, WISCONSIN
NOTES TO FINANCIAL STATEMENTS
December 31, 2016

NOTE 3 – STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY (CONT'D)

Budget and actual comparisons (excluding capital project revenues and expenses) of the County's enterprise and internal service funds for the year ended December 31, 2016 are as follows:

Enterprise Funds	Revenues		Expenses	
	Budget	Actual	Budget	Actual **
Airport *	\$ 978,612	\$ 984,664	\$ 1,179,441	\$ 1,130,662
Golf Courses	3,178,577	2,959,551	3,182,928	2,901,250
Ice Arena *	1,180,525	1,029,318	1,180,969	1,177,135
Radio Services	1,059,974	1,226,206	1,818,091	861,431
Materials Recovery Facility	3,165,366	3,242,213	4,607,584	4,339,535
Internal Service Funds				
Heath and Dental Insurance	\$ 21,524,000	\$ 21,309,821	\$ 23,398,838	\$ 21,019,194
Vehicle Replacement	3,170,208	3,524,682	3,170,208	2,933,783
Risk Mgmt/Self-Insurance	2,698,300	2,608,758	2,761,728	2,759,157
Central Fleet Maintenance	3,979,067	3,645,059	4,129,427	3,690,187
Collections	784,158	910,103	900,312	832,801
End User Technology Fund	6,588,139	6,623,258	7,499,774	6,886,029

*Actual expenses exclude depreciation expense for capital assets acquired by grants externally restricted for capital acquisitions and construction (Ice Arena, \$116,604; Airport, \$1,022,616).

**Actual expenses exclude pension expenses caused by unbudgeted GASB 68 pension net assets/liability adjustments (Airport, \$12,694; Golf Courses, \$56,405; Ice Arena, \$20,338; Radio Services, \$24,030; Materials Recovery Facility, \$12,419; Risk Mgmt/Self-Insurance, \$15,667; Central Fleet Maintenance, \$43,703; Collections, \$24,245; End User Technology Fund \$251,315)

Budgetary amounts lapse at year-end, except for unexpended appropriations for capital projects, which carry forward to the ensuing year. The County Board, by ordinance, can authorize the carry forward of prior year's unexpended appropriations to the ensuing year.

B. EXCESS EXPENDITURES OVER APPROPRIATIONS

No funds had excess expenditures over appropriations.

WAUKESHA COUNTY, WISCONSIN
NOTES TO FINANCIAL STATEMENTS
December 31, 2016

NOTE 3 – STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY (CONT'D)

C. DEFICIT BALANCES

No funds had a deficit balance at December 31, 2016.

D. PROPERTY TAX LEVY INCREASE LIMITS

Wisconsin law limits the County's future tax levies. The County is limited to its prior tax levy dollar amount, increased by the greater of the percentage change in the County's equalized value due to new construction, or zero percent. Changes in debt service from one year to the next are generally exempt from this limit with certain exceptions. The County is required to reduce its allowable levy by the estimated amount of fee revenue it collects for certain services, if those services were funded in 2016 by the property tax levy. Levies can be increased above the allowable limits if the amount is approved by referendum.

NOTE 4 – DEPOSITS AND INVESTMENTS

The County maintains a cash and investment pool that is available for use by all funds, except Agency Funds. The deposits and investments of the Agency Funds are held separately from those of other County funds. The deposit and investment balances of the various fund types on December 31, 2016 are as follows:

General Fund	\$55,911,117
Special Revenue Funds	10,247,155
Debt Service Funds	2,027,731
Capital Projects Funds	25,132,483
Enterprise Funds	17,152,498
Enterprise Funds – Restricted	294,552
Internal Service Funds	18,389,821
Internal Service Funds – Restricted	464,855
Agency Funds	14,742,185
Total	\$144,362,397

The County has adopted a formal investment policy which delegates authority to the Director of Administration to invest the money of the County, to sell or exchange securities purchased and to provide for the safekeeping of such securities. The Department of Administration contracts with investment advisory firms for investment management services.

Investment Risk Factors

There are many factors that can affect the value of investments, such as credit risk, custodial credit risk, concentration of credit risk, interest rate risk and foreign currency risk.

Credit Risk

Fixed income securities are subject to credit risk, which is the chance that a bond issuer will fail to pay interest or principal in a timely manner, or that negative perceptions of the issuer's ability to make these payments will cause security prices to decline. The circumstances may arise due to a variety of factors such as financial weakness, bankruptcy, litigation and/or adverse political developments.

WAUKESHA COUNTY, WISCONSIN
NOTES TO FINANCIAL STATEMENTS
December 31, 2016

NOTE 4 – DEPOSITS AND INVESTMENTS (CONT'D)

A bond's credit quality is an assessment of the issuer's ability to pay interest on the bond, and ultimately, to pay the principal. Credit quality is evaluated by one of the independent bond rating agencies, such as Moody's Investors Service (Moody's) or Standard and Poor's (S&P). The lower the rating, the greater the chance, in the rating agency's opinion, that the bond issuer will default or fail to meet its payment obligations. Generally, the lower a bond's credit rating, the higher its yield should be to compensate for the additional risk. The County's investment policy permits investments in securities only rated in the top two rating categories by Moody's and/or S&P.

Certain fixed income securities, including obligations of the U.S. government or those explicitly guaranteed by the U.S. government are not considered to have credit risk.

The credit risk profile for fixed income securities at December 31, 2016 is as follows:

U.S. Government Guaranteed	
U.S. Treasury	\$23,669,849
U.S. Agencies	68,371,699
Total U.S. Government Guaranteed	\$92,041,548
Money Market Accounts	
AAAm	\$5,014,134
Unrated - Wisconsin Local Government Investment Pool	10,150,168
Total Money Market Accounts	\$15,164,302
U.S. Agencies	
AAA rated	\$1,382,692
Municipal Bonds	
AAA rated	\$3,427,382
AA rated	\$3,315,059
Total Municipal Bonds	\$6,742,441
Corporate Bonds	
AAA rated	\$1,441,619
AA rated	\$8,919,702
A rated	\$1,949,935
Total Corporate Bonds	\$12,311,256
Grand Total	\$127,642,239

Custodial Credit Risk

Custodial credit risk is the risk that in the event of the failure of the custodian holding the County's deposits and investments, the deposits and investments may not be returned.

As of December 31, 2016 the carrying amount of the County's deposits was \$13,018,749 and the bank balance was \$16,187,816. \$16,187,816 of the bank balance at year-end was covered by Federal and State depository insurance or by collateral held by the County's agent in the County's name. None of the bank balance was uninsured or uncollateralized at year-end. In addition, the County maintains petty cash funds in the amount of \$112,958. The difference between the bank balance and carrying value is due to outstanding checks and/or deposits in transit.

Deposits in banks are insured by the Federal Deposit Insurance Corporation (FDIC) in the amount of \$250,000 for time and savings accounts (including NOW accounts) and \$250,000 for demand deposit accounts (interest-bearing and noninterest-bearing). Bank accounts are also insured by the State Deposit Guarantee Fund in the amount of \$400,000. However, due to the nature of this fund, recovery of material principal losses may not be significant to individual municipalities.

WAUKESHA COUNTY, WISCONSIN
NOTES TO FINANCIAL STATEMENTS
December 31, 2016

NOTE 4 – DEPOSITS AND INVESTMENTS (CONT'D)

The County's Investment Policy requires all investment institutions acting as a depository for the County to enter into a "depository agreement" requiring the depository to pledge collateral to secure deposits over and above the \$250,000 of federal depository insurance and the \$400,000 covered by the State Deposit Guarantee. All securities serving as collateral shall be specifically pledged to the County (not as part of a pooled fund) and placed in a custodial account at a Federal Reserve Bank, a trust department of a commercial bank, or through another financial institution, or by a letter of credit issued by a Aaa rated Federal Home Loan Bank. The custodian may not be owned or controlled by the depository institution or its holding company unless it is a separately operated trust institution. The custodian shall send statements of pledged collateral to the Treasurer's Office on a monthly basis.

The County's Investment Policy requires all of the County's investments to be held in the County's name by a third party custodian (a bank trust company), or be part of an external investment pool. There is no custodial credit risk exposure for these investments.

Concentration of Credit Risk

Concentration of credit risk is the risk associated with a lack of diversification of having significant funds invested in a few individual issuers, thereby exposing the County to greater risks resulting from adverse economic, political, regulatory, geographic or credit developments.

Major issuers (over five percent of total investments) in the County's portfolio as of December 31, 2016 are as follows:

Issuer	Amount	Percentage
Federal National Mortgage Association	\$26,140,089	23.2%
US Treasury	23,669,849	21.0%
Other Issuers (none over 5%)	22,183,932	19.8%
Federal Home Loan Mortgage Corp.	19,817,446	17.6%
US Small Business Administration	13,775,063	12.3%
Government National Mortgage Association	6,891,558	6.1%
Grand Total	\$112,477,937	100.0%

The County's Investment Policy limits participation in investment pools or money market funds to no greater than ten percent of the total funds invested in the pool, based on monthly statement ending balances. There are no restrictions relating to concentration of credit risk on investments in debt securities.

Interest Rate Risk

The maturity limits in the County's investment policy are 120 days average maturity for money markets, 270 days for commercial paper, (which the County does not currently own) and 7 years on out of state general obligation securities. The County doesn't have any overall restrictions, and instead manages risk on an individual portfolio basis.

The County's Investment Policy specifies duration as the method to manage interest rate risk for its investments. In practice, the County contracts with professional portfolio management firms for its investments. Each portfolio management firm has been assigned a widely recognized benchmark or combination of benchmarks thereof, consistent with their management strategy. Dana Investment Advisors has been assigned a hybrid index consisting of 70 percent of the Citigroup 1 Year Treasury Index and 30 percent of the Merrill Lynch Mortgage Backed Index as their benchmark. J.P. Morgan Asset

WAUKESHA COUNTY, WISCONSIN
NOTES TO FINANCIAL STATEMENTS
December 31, 2016

NOTE 4 – DEPOSITS AND INVESTMENTS (CONT'D)

Management and Galliard Capital Management have been assigned a hybrid index consisting of 70 percent of the Barclays Capital Intermediate Government Index and 30 percent of the Barclays Capital Mortgage Index as their benchmark. Galliard Capital Management – Corporate Portfolio has been assigned the Barclays 1-5 Year US Corporate Index. Alberts Investment Management has been assigned the State of Wisconsin Local Government Investment Pool plus 25 basis points.

In addition to using the assigned benchmarks to evaluate the performance of the portfolio management firms, the firms also manage interest rate risk by maintaining the effective duration of their portfolios consistent to the duration of the assigned benchmark. The duration of the County's overall investments at December 31, 2016 is as follows (total duration includes money market accounts, which are not listed in the table):

Investment Type	Amount	Effective Duration
Federal Agency Coupon Securities	9,600,963	4.65 years
U.S. Treasury Coupon Securities	12,648,081	3.48 years
U.S. Treasury Discount Securities	10,217,210	2.70 years
U.S. Treasury Inflation Protected Securities	804,558	8.76 years
Federal Agency Mortgage Pass Through Securities	59,943,331	3.41 years
Reverse Mortgage Securities	210,097	1.20 years
Municipal Bonds	6,742,441	2.24 years
Corporate Bonds	12,311,256	2.47 years
Grand Total	\$112,477,937	2.68 years

For money market fund investments, weighted average maturity is used to measure interest rate risk. The weighted average maturity of all of the County's money market investments at December 31, 2016 is as follows:

Fund Name	Amount	Weighted Average Maturity
Wisconsin Local Government Investment Pool	\$10,150,168	61 days
Federated Government Obligations Fund	234,604	47 days
First American Government Obligations Money Market Fund	4,779,530	50 days
Grand Total	\$15,164,302	

Foreign Currency Risk

The County's Investment Policy does not permit investments in securities of foreign issuers or in securities denominated in a currency other than the U.S. Dollar.

WAUKESHA COUNTY, WISCONSIN
NOTES TO FINANCIAL STATEMENTS
December 31, 2016

NOTE 4 – DEPOSITS AND INVESTMENTS (CONT'D)

Fair Market Value

The County categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets. Level 2 inputs are significant other observable inputs. Level 3 inputs are significant unobservable inputs.

Market valuations for the County's investment securities are provided by its third party custodial bank, US Bank. The valuation methods used by US Bank for recurring fair market value measurements are as follows:

Investment Type	Primary Vendor/Source	Update Frequency	Methodology	Secondary Vendor/Source	Hierarchy Level
Federal Agency Coupon Securities	FT Interactive Data	Daily	Institutional Bond Quotes – evaluations based on various market and industry inputs	Standard & Poors, Bloomberg	2
U.S. Treasury Coupon Securities	FT Interactive Data	Daily	Institutional Bond Quotes – evaluations based on various market and industry inputs	Standard & Poors, Bloomberg	1
U.S. Treasury Discount Securities	FT Interactive Data	Daily	Institutional Bond Quotes – evaluations based on various market and industry inputs	Standard & Poors, Bloomberg	1
U.S. Treasury Inflation Protected Securities	FT Interactive Data	Daily	Institutional Bond Quotes – evaluations based on various market and industry inputs	Standard & Poors, Bloomberg	1
Federal Agency Mortgage Pass Through Securities	FT Interactive Data	Daily	Mortgage-Backed Securities Pricing – evaluations based on various market and industry inputs	Standard & Poors, Bloomberg	2
Reverse Mortgage Securities	FT Interactive Data	Daily	Mortgage-Backed Securities Pricing – evaluations based on various market and industry inputs	Standard & Poors, Bloomberg	2
Municipal Bonds	Standard & Poors	Daily	Evaluations based on various market and industry inputs	FT Interactive Data, Bloomberg	2
Corporate Bonds	FT Interactive Data	Daily	Institutional Bond Quotes – evaluations based on various market and industry inputs	Standard & Poors, Bloomberg	2

WAUKESHA COUNTY, WISCONSIN
NOTES TO FINANCIAL STATEMENTS
December 31, 2016

NOTE 4 – DEPOSITS AND INVESTMENTS (CONT'D)

The breakdown of the County's investments by the fair market value hierarchy is as follows:

Investment Type	Level 1	Level 2	Total
Federal Agency Coupon Securities		\$9,600,963	\$9,600,963
U.S. Treasury Coupon Securities	\$12,648,081		\$12,648,081
U.S. Treasury Discount Securities	\$10,217,210		\$10,217,210
U.S. Treasury Inflation Protected Securities	\$804,558		\$804,558
Federal Agency Mortgage Pass Through Securities		\$59,943,331	\$59,943,331
Reverse Mortgage Securities		\$210,097	\$210,097
Municipal Bonds		\$6,742,441	\$6,742,441
Corporate Bonds		\$12,311,256	\$12,311,256
Grand Total	\$23,669,849	\$88,808,088	\$112,477,937

NOTE 5 – RECEIVABLES

Property Taxes

The County's property taxes are levied on or before December 31 on the equalized valuation as of the prior January 1 for all general property located in the County. The taxes are due and payable in the following year. Such amounts are recorded as property taxes receivable and deferred inflows in the accompanying financial statements. The aggregate levy of \$105,316,851 will be recognized as revenue during 2017.

Property taxes are recognized in the appropriate fund as revenues in the succeeding year when they are collected and available to finance services. If not collected by July 31st the delinquent property taxes are recorded as receivables and deferred inflows in the general fund. Delinquent property taxes are recognized as revenue when collected. Simple interest and penalty of 1 1/2 percent per month on delinquent property taxes are assessed by the County and recognized as revenue when received.

The County purchases uncollected property taxes from other taxing authorities at the unpaid amount to facilitate the collection of the taxes. The purchases are a financing arrangement and are not included in property tax revenues.

Local treasurers collect property taxes levied, typically through the last day of January in each year.

At this time, a settlement process between the county treasurer and local treasurers determines the amount due to the various taxing districts. Tax collection becomes the responsibility of the County and taxes receivable represent unpaid taxes levied for all taxing entities within the County. The exceptions to this process are the Cities of Muskego, New Berlin, Oconomowoc and Waukesha and the Villages of Mukwonago and Sussex, wherein the settlement process does not occur until August of each year. Periodic advances from these taxing districts to the County are made prior to August of each year.

On August 31, the tax lien date, all unpaid taxes are reflected as tax certificates. No allowance for losses on delinquent taxes has been provided because of the County's demonstrated ability to recover any losses through the sale of the property.

Delinquent property taxes purchased from other taxing authorities are reflected as nonspendable fund balance at year-end. Delinquent property taxes levied by the County are shown as unavailable revenue and are excluded from the fund balance until collected.

WAUKESHA COUNTY, WISCONSIN
NOTES TO FINANCIAL STATEMENTS
December 31, 2016

NOTE 5 - RECEIVABLES (CONT'D)

At December 31, 2016, delinquent property taxes by year levied consisted of the following:

Tax Certificates	Total	County Levied	County Purchased
2015	\$ 3,051,727	\$ 350,033	\$ 2,701,694
2014	1,487,050	172,646	1,314,404
2013	787,187	86,827	700,360
2012	55,927	6,253	49,674
2011	47,537	5,296	42,241
2010	5,062	539	4,523
2009 and prior	995	109	886
Tax Deeds	244,607	27,228	217,379
Total Delinquent Property Taxes Receivable	\$ 5,680,092	\$ 648,931	\$ 5,031,161

Noncurrent Receivables

The amount of receivables not expected to be collected within one year includes an estimated \$2.5 million of property taxes and \$5.4 million of CDBG loans.

Unearned and Unavailable Revenue

Governmental funds report unearned and unavailable revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Property taxes levied for the subsequent year are not earned and cannot be used to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of unavailable revenue and unearned revenue reported in the governmental funds were as follows:

	Unavailable	Unearned
Property taxes receivable for subsequent year	\$0	\$105,194,288
Delinquent property taxes receivable	648,931	0
Employee health clinic	36,440	0
CDBG loans receivable	6,170,287	0
Grant draw downs prior to meeting all eligibility requirements	0	912,558
Other unearned revenue	0	843,087
Total unavailable/unearned revenue for governmental funds	\$6,855,658	\$106,949,933

Unearned revenue included in liabilities	\$843,087
Unearned revenue included in deferred inflows	106,106,846
Total unearned revenue for governmental activities	<u>\$106,949,933</u>

WAUKESHA COUNTY, WISCONSIN
NOTES TO FINANCIAL STATEMENTS
December 31, 2016

NOTE 6– DUE FROM OTHER GOVERNMENTS

At December 31, 2016, amounts due from other governments consisted of the following:

Federal:	
CDBG Grants	\$ 511,302
Health and Human Services Aid	4,219,588
Dept of Justice/U.S. Marshall	78,188
Other Federal	23,433
State:	
Health and Human Services Aid	2,186,637
Dept of Transportation	1,863,304
Other State	1,472,558
County and Municipal	1,923,508
Total per Statement of Net Position	\$ 12,278,519

NOTE 7– RESTRICTED ASSETS

Mandatory segregation of assets is presented on the statement of net position as restricted assets. External parties require such segregations. Internal service fund deposits are restricted as amounts are held by a third party on behalf of the County

<u>Fund</u>	<u>Purpose</u>	<u>Amount</u>
Materials Recovery Facility Fund	Equipment Replacement Fund held by Milwaukee	294,552
Risk Management/Self Insurance	SIR deposit held by WMMIC	464,855
Risk Management/Self Insurance	Deposit with WMMIC	2,459,264
Total Restricted Assets per Statement of Net Position		<u>\$ 3,218,671</u>

NOTE 8– LONG TERM RECEIVABLES

Community Development Programs. As of December 31, 2016, \$6,170,287 is receivable from cities, villages, towns and non-profit corporations for federally funded Housing Assistance, Economic Development, and HOME loan programs.

WAUKESHA COUNTY, WISCONSIN
NOTES TO FINANCIAL STATEMENTS
December 31, 2016

NOTE 9 – CAPITAL ASSETS

Capital asset activity for the year ended December 31, 2016 was as follows:

Governmental Activities	Balance 1/1/2016	Additions	Deletions	Balance 12/31/2016
Capital assets not being depreciated:				
Land	<u>\$ 60,801,883</u>	<u>\$ 324,389</u>	<u>\$ -</u>	<u>\$ 61,126,271</u>
Construction in progress	<u>\$ 15,965,519</u>	<u>\$ 12,899,053</u>	<u>\$ 6,668,972</u>	<u>\$ 22,195,600</u>
Other Capital Assets				
Buildings	\$ 197,168,313	\$ 4,001,783	\$ 7,621	\$ 201,162,475
Land improvements	23,607,253	1,913,280	-	25,520,533
Machinery and equipment	33,358,045	2,390,656	1,559,099	34,189,602
Software	9,363,216	2,034,155	46,343	11,351,028
Vehicles	16,441,439	3,170,811	1,801,931	17,810,319
Infrastructure	270,520,574	125,326	172,121	270,473,779
Total other capital assets at historical cost	<u>\$ 550,458,840</u>	<u>\$ 13,636,011</u>	<u>\$ 3,587,115</u>	<u>\$ 560,507,736</u>
Less: Accumulated Depreciation/Amortization for:				
Buildings	\$ 69,776,610	\$ 5,317,152	\$ 5,667	\$ 75,088,095
Land improvements	14,703,464	798,927	-	15,502,391
Machinery and equipment	26,495,742	1,821,159	1,545,141	26,771,760
Software	4,803,781	1,485,011	46,343	6,242,449
Vehicles	9,375,948	2,239,141	1,787,860	9,827,229
Infrastructure	117,477,019	5,312,701	163,516	122,626,204
Total Accumulated Depreciation/Amortization	<u>\$ 242,632,564</u>	<u>\$ 16,974,091</u>	<u>\$ 3,548,527</u>	<u>\$ 256,058,128</u>
Net Other Capital Assets	<u>\$ 307,826,276</u>	<u>\$ (3,338,080)</u>	<u>\$ 38,588</u>	<u>\$ 304,449,608</u>
Total Governmental Activities Capital Assets	<u>\$ 384,593,678</u>	<u>\$ 9,885,362</u>	<u>\$ 6,707,560</u>	<u>\$ 387,771,479</u>

Depreciation/amortization expense was charged to functions as follows:

Justice and Public Safety	\$2,721,392
Health & Human Services	1,159,949
Environment, Parks, and Education	1,333,861
Public Works (includes roads, bridges, signals, buildings)	7,218,689
General Government	999,762
Risk Management	59
Vehicle Replacement Fund	2,840,539
Central Fleet	153,706
Collections	11,095
End User Technology Fund	535,039
Total Governmental Activities Depreciation/Amortization Expense	<u>\$16,974,091</u>

WAUKESHA COUNTY, WISCONSIN
NOTES TO FINANCIAL STATEMENTS
December 31, 2016

NOTE 9 – CAPITAL ASSETS (CONT'D)

Business-Type Activities	Balance 1/1/2016	Additions	Deletions	Balance 12/31/2016
Capital assets not being depreciated:				
Land	<u>\$ 10,288,747</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 10,288,747</u>
Construction in progress	<u>\$ 4,673,677</u>	<u>\$ 1,758,494</u>	<u>\$ 451,147</u>	<u>\$ 5,981,024</u>
Other Capital Assets				
Buildings	\$ 18,167,071	\$ 605,272	\$ -	\$ 18,772,343
Land improvements	25,683,763	-	-	25,683,763
Machinery and equipment	13,628,941	45,687	-	13,674,628
Software	8,521	7,101	-	15,622
Total other capital assets at historical cost	<u>\$ 57,488,296</u>	<u>\$ 658,060</u>	<u>\$ -</u>	<u>\$ 58,146,356</u>
Less: Accumulated Depreciation/Amortization				
Buildings	\$ 11,250,399	\$ 612,197	\$ -	\$ 11,862,596
Land improvements	11,786,415	1,147,366	2	12,933,779
Machinery and equipment	6,959,856	721,706	-	7,681,562
Software	852	2,592	-	3,444
Total Accumulated Depreciation/Amortization	<u>\$ 29,997,522</u>	<u>\$ 2,483,861</u>	<u>\$ 2</u>	<u>\$ 32,481,381</u>
Net Other Capital Assets	<u>\$ 27,490,774</u>	<u>\$ (1,825,801)</u>	<u>\$ (2)</u>	<u>\$ 25,664,975</u>
Total Business-Type Activities Capital Assets	<u>\$ 42,453,198</u>	<u>\$ (67,307)</u>	<u>\$ 451,145</u>	<u>\$ 41,934,746</u>

Depreciation/Amortization expense was charged to functions as follows:

Radio Services	\$ 46,316
Golf Courses	175,739
Ice Arenas	275,291
Materials Recovery Facility	656,718
Airport Operations/Development	1,329,797
Total Business-type Activities Depreciation/Amortization Expense	<u>\$ 2,483,861</u>

Depreciation expense may be different from business-type activity accumulated depreciation additions because of joint metering, salvage, cost of removal, internal allocations, or costs associated with the disposal of assets.

WAUKESHA COUNTY, WISCONSIN
NOTES TO FINANCIAL STATEMENTS
December 31, 2016

NOTE 10 – INTERFUND RECEIVABLES/PAYABLES/ADVANCES AND TRANSFERS

Individual fund interfund receivable and payable balances for overdrafts on pooled cash accounts at December 31, 2016 were as follows:

Receivable Fund	Payables Fund	Amount	Amount Not Due Within One Year
General Fund	Transportation Fund	\$1,366,269	\$1,366,269
Less fund eliminations		(1,366,269)	
Governmental Activities – internal services allocations	Business-type Activities – internal services allocations	1,285,581	
Total - Government-wide statement of Net Position		\$1,285,581	

Individual balances for interfund advances at December 31, 2016 are shown below. The principal purpose of these interfunds is to provide funding for capital projects through internal borrowing.

Receivable Fund	Payables Fund	Amount	Amount Not Due Within One Year	Purpose
General Fund	Ice Arena Fund	\$1,639,984	\$1,639,984	Building Construction
Golf Course Fund	Ice Arena Fund	461,609	461,609	Building Construction
Subtotal - Fund financial statements		\$2,101,593	\$2,101,593	
Less fund eliminations		(461,609)		
Total – Government-wide statement of net position		\$1,639,984		

WAUKESHA COUNTY, WISCONSIN
NOTES TO FINANCIAL STATEMENTS
December 31, 2016

NOTE 10 - INTERFUND RECEIVABLES/PAYABLES/ADVANCES AND TRANSFERS (CONT'D)

All remaining balances resulted from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

The following is a schedule of interfund transfers:

Fund Transferred From	Fund Transferred To	Amount	Principal Purpose
Transportation Fund	General Fund	\$850,106	Surplus Funds
General Fund	Transportation Fund	88,000	Operating budget support
General Fund	Debt Service	510,000	Debt retirement
General Fund	Risk Management/Self Insurance	63,428	Operating budget and additional support
General Fund	Capital Projects Fund	285,000	Capital project support
Tarmann Fund	Capital Projects Fund	500,000	Capital project support
Capital Projects Fund	Health and Dental Insurance Fund	72,880	Repay Remaining Project Support Funding
Sub-total		\$2,369,414	
Proprietary:			
Collections Fund	General Fund	\$30,000	Repay start-up costs
Golf Course Fund	Capital Projects Fund	65,000	Capital project support
Materials Recycling Fund	Capital Projects Fund	356,000	Capital project support
End User Technology Fund	General Fund	305,086	Repay Remaining Project Support Funding
Communications Fund	End User Techonolgy Fund	1,100,844	Consolidating Funds
Subtotal Fund Financial Statements		\$4,226,344	
Less: Fund Eliminations		(3,805,344)	
Grand Total - Statement of Activities		\$421,000	

Generally, transfers are used to (1) move revenues from the fund that collects them to the fund that the budget requires to expend them, (2) move receipts restricted to debt service from the funds collecting the receipts to the debt service fund, and (3) use unrestricted revenues collected in the general fund to finance various programs accounted for in other funds in accordance with budgetary authorizations.

WAUKESHA COUNTY, WISCONSIN
NOTES TO FINANCIAL STATEMENTS
December 31, 2016

NOTE 11 – LONG-TERM OBLIGATIONS

Long-term obligations activity for the year ended December 31, 2016 was as follows:

	Beginning Balance	Increases	Decreases	Ending Balance	Amounts Due Within One Year
Governmental Activities					
General Obligation Debt	\$79,335,000	\$11,500,000	(\$12,705,000)	\$78,130,000	\$13,005,000
Unamortized debt premium (discount)	1,154,085	430,903	(190,270)	1,394,718	-
Compensated Absences (Note 1.D.7)	4,735,714	4,903,270	(4,735,714)	4,903,270	4,903,270
Total Governmental Activities	\$85,224,799	\$16,834,173	(\$17,630,984)	\$84,427,988	\$17,908,270

General Obligation Debt

The County has issued general obligation debt for the purpose of financing various capital improvements. All general obligation notes and bonds payable are backed by the full faith and credit of the County. Notes and bonds in the governmental funds will be retired by future property tax levies.

In accordance with Wisconsin Statutes, total general obligation indebtedness of the County may not exceed five percent of the equalized value of taxable property within the County's jurisdiction. The debt limit as of December 31, 2016, based on an equalized value of \$51,937,555,000 was \$2,596,877,750. Total general obligation debt outstanding at year-end was \$78,130,000.

General Obligation Debt	Date of Issue	Final Maturity	Interest Rates	Original Indebtedness	Balance 12/31/16
Governmental Activities					
2008A GOPN	05/01/08	04/01/18	3.25%-3.50%	\$10,000,000	\$2,100,000
2009A GOPN	04/15/09	04/01/19	1.50%-3.375%	15,700,000	3,850,000
2010A TGOPN (RZEDB)	06/08/10	04/01/20	0.85%-4.05%	9,000,000	4,840,000
2011A GOPN	07/19/11	04/01/21	1.25%-2.75%	19,490,000	6,300,000
2012B GOPN	06/12/12	04/01/22	2.00%-2.125%	20,000,000	14,300,000
2013B GOPN	05/14/13	04/01/23	2.00%-2.25%	17,000,000	15,300,000
2014A GOPRN	03/18/14	04/01/17	0.80%	4,255,000	1,040,000
2014B GOPN	06/17/14	04/01/24	2.00%-2.25%	10,000,000	9,200,000
2015A GOPN	05/28/15	04/01/25	1.00%-2.00%	10,000,000	9,700,000
2016A GOPN	07/27/16	04/01/26	2.00%-3.00%	11,500,000	11,500,000
				Total	\$78,130,000

WAUKESHA COUNTY, WISCONSIN
NOTES TO FINANCIAL STATEMENTS
December 31, 2016

NOTE 11– LONG-TERM OBLIGATIONS (CONT'D)

Debt service requirements to maturity are as follows:

Governmental Activities General Obligation Debt		
	Principal	Interest
Years		
2017	\$13,005,000	\$1,655,900
2018	12,680,000	1,300,540
2019	11,665,000	1,008,718
2020	10,465,000	763,104
2021	9,510,000	549,100
2022-2026	20,805,000	744,538
Total	\$78,130,000	\$6,021,900

As of December 31, 2016, \$2,027,731 is available in the governmental funds to service the general obligation debt.

Other Debt Information

Estimated payments of compensated absences are not included in the debt service requirement schedules. The compensated absences liability attributable to governmental activities will be liquidated primarily by the general fund.

NOTE 12– LEASE DISCLOSURES

The County has no material capital leases as lessee or lessor.

Operating Leases

The County, through the Airport Commission, oversees the overall operation of the airport, and is lessor of the facility under various operating leases for periods ranging from 2017 through 2046. Operating leases at December 31, 2016 provide for the following future minimum lease payments receivable by the County:

Year	Amount
2017	\$ 332,379
2018	301,010
2019	289,500
2020	246,851
2021	241,657
2022 - 2026	1,151,143
2027 - 2031	1,134,634
2032 - 2036	696,964
2037 - 2041	342,493
2042 - 2046	239,225
Total	\$ 4,975,856

The leased facilities have a cost of \$2,947,806, accumulated depreciation of \$2,298,262, and a net book value of \$649,544.

WAUKESHA COUNTY, WISCONSIN
NOTES TO FINANCIAL STATEMENTS
December 31, 2016

NOTE 13 – GOVERNMENTAL ACTIVITIES NET POSITION

Governmental activities net position reported on the government wide statement of net position at December 31, 2016 includes the following:

Net investment in capital assets:	
Land	\$61,126,271
Construction in progress	22,195,600
Other capital assets, net of accumulated depreciation/amortization	304,449,608
Less: related long-term debt outstanding (net of unspent proceeds of debt)	(75,859,053)
	<hr/>
Total net investment in capital assets	<u><u>\$311,912,426</u></u>

NOTE 14– EMPLOYEES’ RETIREMENT SYSTEM

General Information About the Pension Plan

Plan description. The WRS is a cost-sharing multiple-employer defined benefit pension plan. WRS benefits and other plan provisions are established by Chapter 40 of the Wisconsin Statutes. Benefit terms may only be modified by the legislature. The retirement system is administered by the Wisconsin Department of Employee Trust Funds (ETF). The system provides coverage to all eligible State of Wisconsin, local government and other public employees. All employees, initially employed by a participating WRS employer on or after July 1, 2011, and expected to work at least 1200 hours a year and expected to be employed for at least one year from employee’s date of hire are eligible to participate in the WRS.

ETF issues a standalone Comprehensive Annual Financial Report (CAFR), which can be found at <http://etf.wi.gov/publications/cafr.htm>.

Vesting. For employees beginning participation on or after January 1, 1990, and no longer actively employed on or after April 24, 1998, creditable service in each of five years is required for eligibility for a retirement annuity. Participants employed prior to 1990 and on or after April 24, 1998, and prior to July 1, 2011, are immediately vested. Participants who initially became WRS eligible on or after July 1, 2011, must have five years of creditable services to be vested.

Benefits provided. Employees who retire at or after age 65 (54 for protective occupation employees, 62 for elected officials and State executive participants are entitled to receive an unreduced retirement benefit. The factors influencing the benefit are: (1) final average earnings, (2) year of creditable service, and (3) a formula factor.

WAUKESHA COUNTY, WISCONSIN
NOTES TO FINANCIAL STATEMENTS
December 31, 2016

NOTE 14 – EMPLOYEES’ RETIREMENT SYSTEM (CONT’D)

Final average earnings is the average of the participant’s three highest years’ earnings. Creditable service is the creditable current and prior service expressed in years or decimal equivalents of partial years for which a participant receives earnings and makes contributions as required. The formula factor is a standard percentage based on employment category.

Employees may retire at age 55 (50 for protective occupation employees) and receive reduced benefits. Employees terminating covered employment before becoming eligible for a retirement benefit may withdraw their contributions and forfeit all rights to any subsequent benefits.

The WRS also provides death and disability benefits for employees.

Post-retirement adjustments. The Employee Trust Funds Board may periodically adjust annuity payments from the retirement system based on annual investment performance in accordance with s. 40.27, Wis. Stat. An increase (or decrease) in annuity payments may result when investment gains (losses), together with other actuarial experience factors, create a surplus (shortfall) in the reserves, as determined by the system’s consulting actuary. Annuity increases are not based on cost of living or other similar factors. For Core annuities, decreases may be applied only to previously granted increases. By law, Core annuities cannot be reduced to an amount below the original, guaranteed amount (the “floor”) set at retirement.

The Core and Variable annuity adjustments granted during recent years are as follows:

Year	Core Fund Adjustment	Variable Fund Adjustment
2006	0.8 %	3 %
2007	3.0	10
2008	6.6	0
2009	(2.1)	(42)
2010	(1.3)	22
2011	(1.2)	11
2012	(7.0)	(7)
2013	(9.6)	9
2014	4.7	25
2015	2.9	2

Contributions. Required contributions are determined by an annual actuarial valuation in accordance with Chapter 40 of the Wisconsin Statutes. The employee required contribution is one-half of the actuarial determined contribution rate for General category employees and Executives and Elected Officials. Required contributions for protective employees are the same rate as general employees. Employers are required to contribute the remainder of the actuarially determined contribution rate. The employer may not pay the employee required contribution unless provided for by an existing collective bargaining agreement.

During the reporting period, the WRS recognized \$5,853,749 in contributions from the County.

WAUKESHA COUNTY, WISCONSIN
NOTES TO FINANCIAL STATEMENTS
December 31, 2016

NOTE 14 – EMPLOYEES’ RETIREMENT SYSTEM (CONT’D)

Contribution rates as of December 31, 2016 are:

<u>Employee Category</u>	<u>Employee</u>	<u>Employer</u>
General	6.6%	6.6%
Executives & Elected Officials	6.6%	6.6%
Protective with Social Security	6.6%	9.4%
Protective without Social Security	6.6%	13.2%

Pension Liability, Pension Expense, Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At December 31, 2016, the County reported a liability of \$10,025,477 for its proportionate share of the net pension liability. The net pension asset was measured as of December 31, 2015, and the pension liability used to calculate the net pension asset was determined by an actuarial valuation as of December 31, 2014 rolled forward to December 31, 2015. No material changes in assumptions or benefit terms occurred between the actuarial valuation date and the measurement date. The county's proportion of the net pension liability was based on the county's share of contributions to the pension plan relative to the contributions of all participating employers. At December 31, 2015, the county's proportion was 0.616959770%, which was a decrease of 0.009037320% from its proportion measured as of December 31, 2014.

For the year ended December 31, 2016, the county recognized pension expense of \$11,969,114. Contributions to the plan are different than pension expense. Pension expense includes actuarial determined amounts for service cost, interest, changes in benefit terms, plan administrative costs, projected earnings on plan investments, and amortization of deferred outflows of resources and deferred inflows of resources.

At December 31, 2016, the county reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Differences between expected and actual experience	\$ 1,696,026	\$ 21,098,444
Changes in assumptions	7,014,259	-
Net differences between projected and actual earnings on pension plan investments	41,047,169	-
Changes in proportion and differences between employer contributions and proportionate share of contributions	197,151	19,904
Employer contributions subsequent to the measurement date	5,867,853	-
Totals	<u>\$55,822,458</u>	<u>\$ 21,118,348</u>

WAUKESHA COUNTY, WISCONSIN
NOTES TO FINANCIAL STATEMENTS
December 31, 2016

NOTE 14 – EMPLOYEES’ RETIREMENT SYSTEM (CONT’D)

The \$5,867,853 reported as deferred outflows related to pension resulting from the WRS Employer’s contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended December 31, 2017. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pension will be recognized in pension expense as follows:

Year Ended December 31:	Deferred Outflows of Resources	Deferred Inflows of Resources
2017	\$ 12,966,691	\$ 5,111,740
2018	12,966,691	5,111,740
2019	12,966,690	5,111,740
2020	10,823,825	5,108,132
2021	230,708	674,996

Actuarial assumptions. The total pension liability in the December 31, 2015 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Actuarial Valuation Date:	December 31, 2014
Measurement Date of Net Pension Liability (Asset):	December 31, 2015
Actuarial Cost Method:	Entry Age
Asset Valuation Method:	Fair Market Value
Long-Term Expected Rate of Return:	7.2%
Discount Rate:	7.2%
Salary Increases:	
Inflation	3.2%
Senior/Merit	0.2% – 5.6%
Mortality:	Wisconsin 2012 Mortality Table
Post-retirement Adjustments*:	2.1%

**No post-retirement adjustment is guaranteed. Actual adjustments are based on recognized investment return, actuarial experience and other factors. 2.1% is the assumed annual adjustment based on the investment return assumption and the post-retirement discount rate.*

Actuarial assumptions are based upon an experience study conducted in 2012 using experience from 2009 – 2011. The total pension liability for December 31, 2015 is based upon a roll-forward of the liability calculated from the December 31, 2014 actuarial valuation.

WAUKESHA COUNTY, WISCONSIN
NOTES TO FINANCIAL STATEMENTS
December 31, 2016

NOTE 14 – EMPLOYEES’ RETIREMENT SYSTEM (CONT’D)

Long-term expected return on plan assets. The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

Core Fund Asset Class	Current Asset Allocation %	Destination Target Asset Allocation %	Long-Term Expected Nominal Rate of Return %	Long-Term Expected Real Rate of Return %
US Equities	27%	23%	7.6%	4.7%
International Equities	24.5	22	8.5	5.6
Fixed Income	27.5	37	4.4	1.6
Inflation Sensitive Assets	10	20	4.2	1.4
Real Estate	7	7	6.5	3.6
Private Equity/Debt	7	7	9.4	6.5
Multi-Asset	4	4	6.7	3.8
Total Core Fund	107	120	7.4	4.5
Variable Fund Asset Class				
U.S Equities	70	70	7.6	4.7
International Equities	30	30	8.5	5.6
Total Variable Fund	100	100	7.9	5.0

New England Pension Consultants Long Term US CPI (Inflation) Forecast: 2.75%

Asset Allocations are managed within established ranges, target percentages may differ from actual monthly allocations

Single discount rate. A single discount rate of 7.2% was used to measure the total pension liability. The single discount rate was based on the expected rate of return on pension plan investments of 7.2% and a long term bond rate of 3.56%. Because of the unique structure of WRS, the 7.2% expected rate of return implies that a dividend of approximately 2.1% will always be paid. For purposes of the single discount rate, it was assumed that the dividend would always be paid. The projection of cash flows used to determine this single discount rate assumed that plan member contributions will be made at the current contribution rate and that employer contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on these assumptions, the pension plan’s fiduciary net position was projected to be available to make all projected future benefit payments (including expected dividends) of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

WAUKESHA COUNTY, WISCONSIN
NOTES TO FINANCIAL STATEMENTS
December 31, 2016

NOTE 14 – EMPLOYEES' RETIREMENT SYSTEM (CONT'D)

Sensitivity of the county's proportionate share of the net pension liability to changes in the discount rate. The following presents the county's proportionate share of the net pension liability calculated using the discount rate of 7.2 percent, as well as what the county's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (6.20 percent) or 1-percentage-point higher (8.20 percent) than the current rate:

	1% Decrease to Discount Rate (6.20%)	Current Discount Rate (7.2%)	1% Increase to Discount Rate (8.20%)
County's proportionate share of the net pension liability (asset)	\$70,318,884	\$10,025,477	\$(37,064,750)

Pension plan fiduciary net position. Detailed information about the pension plan's fiduciary net position is available in separately issued financial statements available at <http://etf.wi.gov/publications/cafr.htm>

At December 31, 2016, the county reported a payable to the pension plan of \$929,524, which represents contractually required contributions outstanding as of the end of the year.

WAUKESHA COUNTY, WISCONSIN
NOTES TO FINANCIAL STATEMENTS
December 31, 2016

NOTE 15 – RISK MANAGEMENT/SELF INSURANCE

The County is exposed to various risks of loss related to torts; theft of, damage to, or destruction of assets; errors and omissions; and workers compensation. The County purchases commercial insurance to provide coverage for losses from theft of, damages to, or destruction of assets. The County also participates in a public entity risk pool called the Wisconsin Municipal Mutual Insurance Company (WMMIC) to provide coverage for losses from torts, errors and omission, and workers compensation. Such risks are accounted for and financed by the County in an internal service fund – the risk management fund.

Public Entity Risk Pool

Wisconsin Municipal Mutual Insurance Company (WMMIC) was organized in 1987 by municipal members in the State of Wisconsin under Wisconsin Insurance Laws as a non-assessable municipal mutual insurance company. WMMIC writes general, auto and other liability insurance, and workers compensation insurance for participating members in the State of Wisconsin on terms calling for recognition of premium upon the effective date of the policy. Responsibility for the operations and management of WMMIC is vested in its executive director and Board of Directors, which is comprised of various municipal officials. At December 31, 2016 WMMIC was owned by eighteen members.

WMMIC limits the maximum net loss that can arise from large risks or risks in concentrated areas of exposure by reinsuring (ceding) certain levels of risks with other insurers or reinsurers. Ceded reinsurance is treated as the risk and liability of the assuming companies. Such reinsurance includes all lines of insurance.

WMMIC had a general, automobile and other liability reinsurance contract in force for the year ended December 31, 2016. This is a quota share reinsurance agreement with General Reinsurance Corporation (66.7%) and Governmental Entities Mutual (GEM) Insurance Company (33.3%) for excess of loss reinsurance. The contract covered losses (in excess of the self-insured retention for each member) which exceed \$1,000,000 per occurrence up to the maximum loss of \$10,000,000 per occurrence. WMMIC retains the first \$1,000,000 of the loss excess of each member's self-insured retention. The members retain all losses greater than \$10,000,000 per occurrence or greater than \$15,000,000 of aggregate losses for public officials' liability only. GEM has established and funded a trust account for its anticipated loss obligations to WMMIC to satisfy state regulatory requirements due to its current status as an unauthorized reinsurer in Wisconsin.

WMMIC has contracted with Safety National to provide 100% reinsurance coverage for workers compensation insurance in excess of the members' self-insured retention limits, which are \$500,000 for all but one member that has a retention of \$650,000.

The County's investment in WMMIC is reported on the risk management fund balance sheet as a deposit. The amount reported is the initial investment of \$2,459,264.

WAUKESHA COUNTY, WISCONSIN
NOTES TO FINANCIAL STATEMENTS
December 31, 2016

NOTE 15 – RISK MANAGEMENT/SELF INSURANCE (CONT'D)

WMMIC requires that the County maintain a minimum reserve amount for the payment of liability claims equal to the expected present value of unpaid losses as determined by the company's actuary consultant. At December 31, 2016, the county's minimum reserve amount required by WMMIC is \$1,496,066.

Self Insurance – Worker's Compensation

The worker's compensation internal service fund is maintained to provide for self-insured worker's compensation insurance coverage and employee safety and loss control programs. The County contracts with a third party claims administrator for the purpose of adjusting worker's compensation claims. An excess insurance policy covers individual claims in excess of the County's \$400,000 self-insured retention up to statutory requirements (unlimited) per claim. At this time, settled claims have not exceeded the commercial coverage in any of the past three years. Costs associated with the worker's compensation program are billed to other County departments based on exposure and historical loss experience and include amounts necessary to fund current year claims to be paid in the current year and in the future.

At December 31, 2016, the expected present value of unpaid losses, as determined by the County's actuary consultant, is \$2,353,048.

<u>Liability and Workers Compensation Claims</u>	<u>2015</u>	<u>2016</u>
Unpaid claims, including incurred but not reported -		
Beginning of Year	\$3,998,229	\$4,477,505
Estimated future claims expense	1,076,653	1,128,007
Current year claim payment and changes in estimates	(597,377)	(831,010)
Unpaid claims - End of Year	<u>\$4,477,505</u>	<u>\$4,774,502</u>
Amount not due within one year		<u>\$3,198,922</u>
In addition, net position can be analyzed as follows:		
WMMIC deposit		\$2,459,264
Reserves for losses not captured within actuary analysis (e.g., pollution liability, employment litigation back wages, etc.) and for catastrophic losses		<u>(324,328)</u>
Total Net Position		<u>\$2,134,936</u>

Claims Liability

The liability for both risk management and worker's compensation is accounted for in the same fund on a combined basis. At December 31, 2016, the County's liability and worker's compensation combined claims reserve totals \$4,774,502, which approximates an expected confidence level slightly above 75%.

Self-Insurance - Health Coverage

The County has established a self-insurance program for health claims. Claims are accounted for in an internal service fund, the health and dental insurance fund. Claims are processed by a third party claims administrator. The uninsured risk of loss is \$275,000 per individual claimant per year. The County has purchased commercial stop-loss insurance for claims in excess of the \$275,000 retention. The County also has a self-funded dental plan. The insurance claim payments shown below include both self-funded health and dental.

All funds of the County participate in the health and dental insurance programs. Amounts payable to the health and dental insurance fund are based on actuarial estimates of the amounts necessary to pay prior and current year claims.

WAUKESHA COUNTY, WISCONSIN
NOTES TO FINANCIAL STATEMENTS
December 31, 2016

NOTE 15 – RISK MANAGEMENT/SELF INSURANCE (CONT'D)

A liability for a claim is established if information indicates that it is probable that a liability has been incurred at the date of the financial statements and the amount of the loss is reasonably estimable. Liabilities include an amount for claims that have been incurred but not reported. The County does not allocate overhead costs or other non-incremental costs to the claims liability.

<u>Insurance Claims Liability</u>	<u>2015</u>	<u>2016</u>
Unpaid claims – Beginning of Year	\$2,365,693	\$2,387,694
Current year claims and changes in estimates	16,624,210	16,065,045
Claim payments	<u>(16,602,209)</u>	<u>(16,697,122)</u>
Unpaid claims - End of Year	<u>\$2,387,694</u>	<u>\$1,755,616</u>
Amount not due within one year		<u>\$ 87,781</u>

NOTE 16– COMMITMENTS AND CONTINGENCIES

Claims and judgments are recorded as liabilities if all the conditions of Governmental Accounting Standards Board pronouncements are met. The liability and expenditure for claims and judgments is only reported in governmental funds if it has matured. Claims and judgments are recorded in the government-wide statements and proprietary funds as expenses when the related liabilities are incurred. There were no significant claims or judgments at year-end.

From time to time, the County is party to various pending claims and legal proceedings. Although the outcome of such matters cannot be forecasted with certainty, it is the opinion of management and corporation counsel that the likelihood is remote that any such claims or proceedings will have a material adverse effect on the County's financial position or results of operations.

The County has received federal and state grants for specific purposes that are subject to review and audit by the grantor agencies. Such audits could lead to requests for reimbursements to the grantor agency for expenditures disallowed under terms of the grants. Management believes such disallowances, if any, would be immaterial.

The County has active construction projects as of December 31, 2016. Work that has been completed on these projects but not yet paid for (including contract retainages) is reflected as accounts payable and expenditures. The County has the following encumbrances as of December 31, 2016:

General Fund	Capital Projects Fund	Other Governmental Funds	Airport Operations/ Development Fund	Radio Services Fund	Materials Recovery Facility Fund	Other Enterprise Funds	Internal Service Funds
\$ 673,163	\$ 5,668,143	\$ 1,416,747	\$ 65,037	\$ 1,111,905	\$ 23,040	\$ 134,833	\$ 315,762

The County has entered into a multi-year intergovernmental agreement with the City of Milwaukee to operate a Material Recycling Facility located in the City of Milwaukee.

The County has entered into a multi-year intergovernmental agreement to operate an On-Site Health Clinic with the City of Waukesha and the School District of Waukesha.

WAUKESHA COUNTY, WISCONSIN
NOTES TO FINANCIAL STATEMENTS
December 31, 2016

NOTE 17 – SUBSEQUENT EVENT

On February 28, 2017 the County Board approved the issuance of \$10,000,000 General Obligation Promissory Notes to fund 2017 capital projects. The General Obligation Promissory Notes were issued on May 25, 2017.

NOTE 18 – RELATED ORGANIZATION

Housing Authority

The county executive is responsible for appointing the board members of the Waukesha County Housing Authority, but the County's accountability for this organization does not extend beyond making the appointments.

NOTE 19 – EFFECT OF NEW ACCOUNTING STANDARDS ON CURRENT-PERIOD FINANCIAL STATEMENTS

The Governmental Accounting Standards Board (GASB) has approved the following:

- Statement No. 73, *Accounting and Financial Reporting for Pensions and Related Assets That Are Not Within the Scope of GASB Statement 68, and Amendments to Certain Provisions of GASB Statements 67 and 68.*
- Statement No. 74, *Financial Reporting for Postemployment Benefit Plans Other Than Pension Plans.*
- Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions.*
- Statement No. 80, *Blending Requirements for Certain Component Units.*
- Statement No. 81, *Irrevocable Split-Interest Agreements.*
- Statement No. 82, *Pension Issues an amendment of GASB Statements 67, 68, and 73.*
- Statement No. 83, *Certain Asset Retirement Obligations*
- Statement No. 84, *Fiduciary Activities*
- Statement No. 85, *Omnibus 2017*
- Statement No. 86, *Certain Debt Extinguishment Issues*

When they become effective, application of these standards may restate portions of these financial statements.

REQUIRED SUPPLEMENTARY INFORMATION

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WAUKESHA COUNTY, WISCONSIN

SCHEDULE OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL - GENERAL FUND
For The Year Ended December 31, 2016

	Original Budget	Final Budget	Actual Amount	Variance from Final Budget
REVENUES				
General intergovernmental assistance	\$ 735,000	\$ 735,000	\$ 1,025,267	\$ 290,267
Intergovernmental contracts/grants	38,704,930	39,074,918	39,443,799	368,881
Taxes	83,069,019	83,069,019	83,061,739	(7,280)
Fines and licenses	2,696,157	2,696,157	3,501,309	805,152
Charges for services	24,387,680	24,391,680	23,151,606	(1,240,074)
Interdepartmental revenues	3,588,405	3,588,405	3,574,681	(13,724)
Investment earnings	3,427,646	3,427,646	1,380,238	(2,047,408)
Miscellaneous revenues	8,598,535	9,679,635	11,295,817	1,616,182
Total revenues	165,207,372	166,662,460	166,434,456	(228,004)
EXPENDITURES				
Justice and public safety:				
Sheriff				
Personnel	\$ 30,645,802	\$ 30,890,302	\$ 30,747,769	\$ 142,533
Operating	4,345,969	4,522,217	4,227,704	294,513
Interdepartmental charges	3,941,805	3,771,805	3,573,457	198,348
Capital outlay	82,650	138,537	113,413	25,124
Total Sheriff	39,016,226	39,322,861	38,662,343	660,518
District attorney				
Personnel	1,953,405	1,993,205	1,921,198	72,007
Operating	335,578	370,978	328,547	42,431
Interdepartmental charges	223,893	255,493	228,733	26,760
Total District attorney	2,512,876	2,619,676	2,478,478	141,198
Circuit court services				
Personnel	6,222,284	6,162,284	5,832,117	330,167
Operating	1,474,700	1,481,352	1,480,720	632
Interdepartmental charges	1,565,397	1,625,397	1,623,275	2,122
Total Circuit court services	9,262,381	9,269,033	8,936,112	332,921
Medical examiner				
Personnel	1,735,931	1,730,931	1,718,499	12,432
Operating	310,068	315,068	313,300	1,768
Interdepartmental charges	156,660	156,660	155,273	1,387
Total Medical examiner	2,202,659	2,202,659	2,187,072	15,587
Emergency preparedness				
Personnel	4,782,004	4,869,534	4,830,414	39,120
Operating	675,573	608,129	590,956	17,173
Interdepartmental charges	576,286	576,286	573,467	2,819
Capital outlay	165,000	186,344	52,514	133,830
Total Emergency preparedness	6,198,863	6,240,293	6,047,351	192,942
Total justice and public safety	59,193,005	59,654,522	58,311,356	1,343,166
Health and human services:				
Human services				
Personnel	32,569,485	32,119,485	32,075,649	43,836
Operating	33,853,189	35,410,553	35,256,488	154,065
Interdepartmental charges	3,512,425	3,552,425	3,549,907	2,518
Capital outlay	15,000	28,800	12,995	15,805
Total Human Services	69,950,099	71,111,263	70,895,039	216,224

(CONTINUED)

WAUKESHA COUNTY, WISCONSIN

**SCHEDULE OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL - GENERAL FUND
For The Year Ended December 31, 2016**

	Original Budget	Final Budget	Actual Amount	Variance from Final Budget
Health and human services (continued):				
Corporation counsel - child support				
Personnel	\$ 2,010,769	\$ 2,010,769	\$ 2,028,276	\$ (17,507)
Operating	280,921	280,921	246,355	34,566
Interdepartmental charges	182,035	182,035	166,269	15,766
Total Corporation counsel	2,473,725	2,473,725	2,440,900	32,825
Total health and human services	72,423,824	73,584,988	73,335,939	249,049
Environment, parks and education:				
University of Wisconsin extension				
Personnel	182,766	182,766	166,999	15,767
Operating	309,151	368,586	331,718	36,868
Interdepartmental charges	88,012	98,534	84,253	14,281
Total University of Wisconsin extension	579,929	649,886	582,970	66,916
Register of deeds				
Personnel	1,055,994	1,055,994	1,021,919	34,075
Operating	75,015	75,015	66,154	8,861
Interdepartmental charges	206,800	206,800	206,230	570
Total Register of deeds	1,337,809	1,337,809	1,294,303	43,506
Parks and land use				
Personnel	8,068,497	8,074,497	7,913,082	161,415
Operating	1,913,590	2,017,700	1,806,921	210,779
Interdepartmental charges	1,425,178	1,425,178	1,387,940	37,238
Capital outlay	395,000	480,673	321,060	159,613
Total Parks and land use	11,802,265	11,998,048	11,429,003	569,045
Total environment, parks and education	13,720,003	13,985,743	13,306,276	679,467
Public works:				
Facilities management				
Personnel	3,398,364	3,398,364	3,344,575	53,789
Operating	4,450,491	4,608,925	4,158,517	450,408
Interdepartmental charges	553,323	553,323	541,619	11,704
Capital outlay	280,000	336,340	125,445	210,895
Total Public works	8,682,178	8,896,952	8,170,156	726,796
General government:				
County executive				
Personnel	514,890	514,890	441,533	73,357
Operating	38,490	38,490	25,738	12,752
Interdepartmental charges	29,985	29,985	23,303	6,682
Total County executive	583,365	583,365	490,574	92,791
County board				
Personnel	890,025	890,025	831,320	58,705
Operating	193,529	297,289	138,268	159,021
Interdepartmental charges	30,498	30,498	29,169	1,329
Total County board	1,114,052	1,217,812	998,757	219,055
Administration				
Personnel	5,320,986	5,320,986	5,151,077	169,909
Operating	681,486	728,140	631,473	96,667
Interdepartmental charges	444,530	444,530	441,474	3,056
Total Administration	6,447,002	6,493,656	6,224,024	269,632

(CONTINUED)

WAUKESHA COUNTY, WISCONSIN

SCHEDULE OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL - GENERAL FUND
For The Year Ended December 31, 2016

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual Amount</u>	<u>Variance from Final Budget</u>
General government (continued):				
County clerk				
Personnel	\$ 403,142	\$ 403,142	\$ 351,914	\$ 51,228
Operating	231,143	231,143	68,427	162,716
Interdepartmental charges	41,956	41,956	41,591	365
Total County clerk	<u>676,241</u>	<u>676,241</u>	<u>461,932</u>	<u>214,309</u>
County treasurer				
Personnel	382,835	382,835	377,693	5,142
Operating	171,324	171,324	118,973	52,351
Interdepartmental charges	133,737	133,737	132,415	1,322
Total County treasurer	<u>687,896</u>	<u>687,896</u>	<u>629,081</u>	<u>58,815</u>
Non-departmental				
Personnel	380,000	450,000	353,327	96,673
Operating	2,595,500	2,379,866	1,369,286	1,010,580
Interdepartmental charges	131,100	131,100	131,019	81
Total Non-departmental	<u>3,106,600</u>	<u>2,960,966</u>	<u>1,853,632</u>	<u>1,107,334</u>
Corporation counsel				
Personnel	1,243,827	1,243,827	1,132,814	111,013
Operating	155,408	155,408	45,303	110,105
Interdepartmental charges	81,509	81,509	77,618	3,891
Total Corporation counsel	<u>1,480,744</u>	<u>1,480,744</u>	<u>1,255,735</u>	<u>225,009</u>
Total general government	<u>14,095,900</u>	<u>14,100,680</u>	<u>11,913,735</u>	<u>2,186,945</u>
Total expenditures	<u>168,114,910</u>	<u>170,222,885</u>	<u>165,037,462</u>	<u>5,185,423</u>
Excess of Revenues Over (Under) Expenditures	<u>(2,907,538)</u>	<u>(3,560,425)</u>	<u>1,396,994</u>	<u>4,957,419</u>
OTHER FINANCING SOURCES (USES)				
Transfers in	-	-	1,185,192	1,185,192
Transfers out	-	-	(946,428)	(946,428)
Total other financing sources (uses)	<u>-</u>	<u>-</u>	<u>238,764</u>	<u>238,764</u>
Net change in fund balances	<u>(2,907,538)</u>	<u>(3,560,425)</u>	<u>1,635,758</u>	<u>5,196,183</u>
Fund Balance - January 1	<u>57,092,309</u>	<u>57,092,309</u>	<u>57,092,309</u>	<u>-</u>
Fund Balance - December 31	<u>\$ 54,184,771</u>	<u>\$ 53,531,884</u>	<u>\$ 58,728,067</u>	<u>\$ 5,196,183</u>

(CONCLUDED)

See independent auditors' report and accompanying notes to required supplementary information.

WAUKESHA COUNTY, WISCONSIN

SCHEDULE OF PROPORTIONATE SHARE OF THE NET PENSION LIABILITY (ASSET)
WISCONSIN RETIREMENT SYSTEM
For The Year Ended December 31, 2016

Fiscal Year Ending	Proportion of the Net Pension Liability (Asset)	Proportionate Share of the Net Pension Liability (Asset)	Covered Payroll	Proportionate Share of the Net Pension Liability (Asset) as a Percentage of Covered Payroll	Plan Fiduciary Net Position as a Percentage of the Total Pension Liability
12/31/2016	0.61695977%	\$ 10,025,477	\$ 81,381,431	12.32%	98.20%
12/31/2015	0.62599709%	(15,376,201)	81,351,432	18.90%	102.74%

SCHEDULE OF EMPLOYER CONTRIBUTIONS - WISCONSIN RETIREMENT SYSTEM
For The Year Ended December 31, 2016

Fiscal Year Ending	Contractually Required Contributions	Contributions in Relation to the Contractually Required Contributions	Contribution Deficiency (Excess)	Covered Payroll	Contributions as a Percentage of Covered Payroll
12/31/2016	\$ 5,867,853	\$ 5,867,853	\$ -	\$ 82,777,337	7.19%
12/31/2015	5,895,078	5,895,078	-	81,381,431	7.24%

Schedule is intended to show information for ten years, Additional years will be displayed as they become available.

See independent auditors' report and accompanying notes to required supplementary information.

WAUKESHA COUNTY, WISCONSIN

NOTES TO REQUIRED SUPPLEMENTARY INFORMATION

December 31, 2016

BUDGETARY INFORMATION

Budgetary information is derived from the annual operating budget and is presented using generally accepted accounting principles on the modified accrual basis of accounting.

WISCONSIN RETIREMENT SYSTEM

The amounts determined for each fiscal year were determined as of the calendar year-end that occurred within the fiscal year.

The county is required to present the last ten fiscal years of data; however accounting standards allow the presentation of as many years as are available until ten fiscal years are presented.

Changes in benefit terms. There were no changes of benefit terms for any participating employer in the Wisconsin Retirement System.

Changes in Assumptions. There were no changes in assumptions.

See independent auditors' report.

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SUPPLEMENTARY INFORMATION

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NON-MAJOR SPECIAL REVENUE FUNDS

Special revenue funds are used to account for and report the proceeds from specific revenue sources (other than expendable trust or major capital projects) that are legally restricted or committed to expenditures for specific purposes.

AGING AND DISABILITY RESOURCE CENTER CONTRACT FUND - To account for federal and state funds that provide services to eligible persons who are elderly, developmentally disabled, physically disabled or have a long-term mental illness.

FEDERATED LIBRARY FUND - To account for funds provided to maintain a member library system.

CAFÉ SHARED AUTOMATION FUND – To account for funds to provide automated library services for 14 member libraries.

WALTER TARMANN FUND - To account for funds provided for the purchase of future parkland acquisitions.

LAND INFORMATION SYSTEM FUND – To account for funds provided to establish a county-wide, integrated approach to linking land parcel locations to digital mapping and databases containing property information through a computerized environment.

TRANSPORTATION FUND - To account for funds needed to provide all services on the County trunk highway system and selected non-county roads, including planning, designing and construction.

COMMUNITY DEVELOPMENT FUND - To account for federal funds provided to aid low income and other disadvantaged persons.

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WAUKESHA COUNTY, WISCONSIN

COMBINING BALANCE SHEET -
ALL NON-MAJOR SPECIAL REVENUE FUNDS
December 31, 2016

	Aging and Disability Resource Center Contract Fund	Federated Library Fund	CAFE Shared Automation Fund	Walter Tarmann Fund	Land Information System Fund	Transportation Fund	Community Development Fund	Total Non-Major Special Revenue Funds
ASSETS								
Cash and investments	\$ 1,014,770	\$ 1,580,998	\$ 451,555	\$ 5,690,292	\$ 379,553	\$ -	\$ 1,129,987	\$ 10,247,155
Receivables:								
Property taxes levied for ensuing year's budget	-	3,517,752	-	-	-	2,946,985	-	6,464,737
Accounts	-	-	-	81,209	-	143,991	30,991	256,191
Total Receivables - Net	-	3,517,752	-	81,209	-	3,090,976	30,991	6,720,928
Due from other governments	509,822	3,079	-	-	-	1,775,389	606,549	2,894,839
Prepaid items	-	-	-	-	-	543	-	543
Inventories	-	-	-	-	-	56,080	-	56,080
Long term receivable	-	-	-	-	-	-	6,170,287	6,170,287
Total assets	\$ 1,524,592	\$ 5,101,829	\$ 451,555	\$ 5,771,501	\$ 379,553	\$ 4,922,988	\$ 7,937,814	\$ 26,089,832
LIABILITIES								
Accounts payable	\$ 204,776	\$ 21,626	\$ -	\$ -	\$ 23,315	\$ 407,009	\$ 437,639	\$ 1,094,365
Accrued compensation	-	-	-	-	-	59	-	59
Due to other governments	-	-	-	-	-	115,445	-	115,445
Due to other funds	-	-	-	-	-	1,366,269	-	1,366,269
Other unearned revenue	-	-	-	-	25,000	22,751	-	47,751
Total liabilities	\$ 204,776	\$ 21,626	\$ -	\$ -	\$ 48,315	\$ 1,911,533	\$ 437,639	\$ 2,623,889
DEFERRED INFLOWS OF RESOURCES								
Unavailable revenue - revolving loans	-	-	-	-	-	-	6,170,287	6,170,287
Deferred grant revenue	-	912,558	-	-	-	-	-	912,558
Property taxes levied for future periods	-	3,517,752	-	-	-	2,946,985	-	6,464,737
Total deferred inflows of resources	-	\$ 4,430,310	\$ -	\$ -	\$ -	\$ 2,946,985	\$ 6,170,287	\$ 13,547,582
FUND BALANCES								
Non-spendable:								
Inventories	-	-	-	-	-	56,080	-	56,080
Prepaid items	-	-	-	-	-	543	-	543
Restricted:								
Park purposes	-	-	-	5,771,501	331,238	-	-	6,102,739
Community development	-	-	-	-	-	-	1,329,888	1,329,888
Library purposes	-	649,893	448,337	-	-	-	-	1,098,230
Human services	1,319,816	-	-	-	-	-	-	1,319,816
Assigned:								
Subsequent year's budget	-	-	3,218	-	-	7,847	-	11,065
Total Fund Balances	\$ 1,319,816	\$ 649,893	\$ 451,555	\$ 5,771,501	\$ 331,238	\$ 64,470	\$ 1,329,888	\$ 9,918,361
Total Liabilities, Deferred Inflows of Resources and Fund Balances	\$ 1,524,592	\$ 5,101,829	\$ 451,555	\$ 5,771,501	\$ 379,553	\$ 4,922,988	\$ 7,937,814	\$ 26,089,832

WAUKESHA COUNTY, WISCONSIN

COMBINING STATEMENT OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCES - ALL NON-MAJOR SPECIAL REVENUE FUNDS
For The Year Ended December 31, 2016

	Aging and Disability Resource Center Contract Fund	Federated Library Fund	CAFÉ Shared Automation Fund	Walter Tammann Fund	Land Information System Fund	Transportation Fund	Community Development Fund	Total Non-Major Special Revenue Funds
REVENUES								
Intergovernmental contracts/grants	\$ 2,895,737	\$ 1,206,095	\$ 21,100	\$ 89,173	\$ 1,000	\$ 10,795,453	\$ 2,354,092	\$ 17,362,650
Taxes	-	3,464,119	-	-	-	2,900,070	-	6,364,189
Fines and licenses	-	-	-	-	-	119,310	-	119,310
Charges for services	-	327,348	394,817	-	561,033	423,426	-	1,706,624
Interdepartmental revenues	-	3,000	-	-	15,500	572,285	-	590,785
Investment earnings	-	8,863	2,689	-	-	-	-	11,552
Miscellaneous revenues	-	5,796	-	127,283	103,889	538,183	803,024	1,578,175
Total revenues	2,895,737	5,015,221	418,606	216,456	681,422	15,348,727	3,157,116	27,733,285
EXPENDITURES								
Current:								
Health and human services	2,895,737	-	-	-	-	-	-	2,895,737
Environment, parks and education	-	4,976,578	358,561	48,328	761,861	-	3,007,663	9,152,991
Public works	-	-	-	-	-	15,180,649	-	15,180,649
Capital outlay:								
Environment, parks and education	-	-	-	300,888	85,041	-	-	385,929
Public works	-	-	-	-	-	25,499	-	25,499
Total expenditures	2,895,737	4,976,578	358,561	349,216	846,902	15,206,148	3,007,663	27,640,805
Excess of Revenues Over (Under)								
Expenditures	-	38,643	60,045	(132,760)	(165,480)	142,579	149,453	92,480
OTHER FINANCING SOURCES (USES)								
Transfers in	-	-	-	-	-	88,000	-	88,000
Transfers out	-	-	-	(500,000)	-	(850,106)	-	(1,350,106)
Total other financing sources (uses)	-	-	-	(500,000)	-	(762,106)	-	(1,262,106)
Net change in fund balances	-	38,643	60,045	(632,760)	(165,480)	(619,527)	149,453	(1,169,626)
Fund Balances - January 1	1,319,816	611,250	391,510	6,404,261	496,718	683,997	1,180,435	11,087,987
Fund Balances - December 31	\$ 1,319,816	\$ 649,893	\$ 451,555	\$ 5,771,501	\$ 331,238	\$ 64,470	\$ 1,329,888	\$ 9,918,361

WAUKESHA COUNTY, WISCONSIN

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL -
AGING AND DISABILITY RESOURCE CENTER CONTRACT FUND
For The Year Ended December 31, 2016

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual Amount</u>	<u>Variance from Final Budget</u>
REVENUES				
Intergovernmental contracts/grants	\$ 3,166,363	\$ 3,167,107	\$ 2,895,737	\$ (271,370)
Total revenues	<u>3,166,363</u>	<u>3,167,107</u>	<u>2,895,737</u>	<u>(271,370)</u>
EXPENDITURES				
Health and human services:				
Personnel	1,849,899	1,849,899	1,738,799	111,100
Operating	924,049	921,043	764,660	156,383
Interdepartmental charges	392,415	396,165	392,278	3,887
Total expenditures	<u>3,166,363</u>	<u>3,167,107</u>	<u>2,895,737</u>	<u>271,370</u>
Excess of Revenues Over Expenditures	-	-	-	-
Fund Balance - January 1	<u>1,319,816</u>	<u>1,319,816</u>	<u>1,319,816</u>	-
Fund Balance - December 31	<u><u>\$ 1,319,816</u></u>	<u><u>\$ 1,319,816</u></u>	<u><u>\$ 1,319,816</u></u>	<u><u>\$ -</u></u>

WAUKESHA COUNTY, WISCONSIN

**SCHEDULE OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL - FEDERATED LIBRARY FUND
For The Year Ended December 31, 2016**

	Original Budget	Final Budget	Actual Amounts	Variance from Final Budget
REVENUES				
Intergovernmental contracts/grants	\$ 1,218,044	\$ 1,225,044	\$ 1,206,095	\$ (18,949)
Taxes	3,464,119	3,464,119	3,464,119	-
Charges for services	311,138	311,138	327,348	16,210
Interdepartmental revenues	6,500	6,500	3,000	(3,500)
Investment earnings	10,000	10,000	8,863	(1,137)
Miscellaneous revenues	2,000	2,000	5,796	3,796
Total revenues	5,011,801	5,018,801	5,015,221	(3,580)
EXPENDITURES				
Environment, parks and education:				
Personnel	534,204	534,204	493,044	41,160
Operating	4,456,792	4,463,792	4,364,451	99,341
Interdepartmental charges	120,805	120,805	119,083	1,722
Capital outlay	-	-	-	-
Total expenditures	5,111,801	5,118,801	4,976,578	142,223
Excess of Revenues Over (Under) Expenditures	(100,000)	(100,000)	38,643	138,643
Fund Balance - January 1	611,250	611,250	611,250	-
Fund Balance - December 31	\$ 511,250	\$ 511,250	\$ 649,893	\$ 138,643

WAUKESHA COUNTY, WISCONSIN

SCHEDULE OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL - CAFÉ SHARED AUTOMATION FUND
For The Year Ended December 31, 2016

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual Amounts</u>	<u>Variance from Final Budget</u>
REVENUES				
Intergovernmental contracts/grants	\$ 21,100	\$ 21,100	\$ 21,100	\$ -
Charges for services	395,119	395,119	394,817	(302)
Investment earnings	2,500	2,500	2,689	189
Total revenues	<u>418,719</u>	<u>418,719</u>	<u>418,606</u>	<u>(113)</u>
EXPENDITURES				
Environment, parks and education:				
Personnel	83,035	83,035	82,607	428
Operating	268,104	280,804	272,954	7,850
Interdepartmental charges	6,500	3,000	3,000	-
Total expenditures	<u>357,639</u>	<u>366,839</u>	<u>358,561</u>	<u>8,278</u>
Excess of Revenues Over Expenditures	61,080	51,880	60,045	8,165
Fund Balance - January 1	<u>391,510</u>	<u>391,510</u>	<u>391,510</u>	<u>-</u>
Fund Balance - December 31	<u>\$ 452,590</u>	<u>\$ 443,390</u>	<u>\$ 451,555</u>	<u>\$ 8,165</u>

WAUKESHA COUNTY, WISCONSIN

SCHEDULE OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL - WALTER TARMANN FUND
For The Year Ended December 31, 2016

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual Amount</u>	<u>Variance from Final Budget</u>
REVENUES				
Intergovernmental contracts/grants	\$ -	\$ -	\$ 89,173	\$ 89,173
Investment earnings	100,000	100,000	-	(100,000)
Miscellaneous revenues	100,000	100,000	127,283	27,283
Total revenues	<u>200,000</u>	<u>200,000</u>	<u>216,456</u>	<u>16,456</u>
EXPENDITURES				
Environment, parks and education:				
Operating	125,000	125,000	48,328	76,672
Capital outlay	875,000	875,000	300,888	574,112
Total expenditures	<u>1,000,000</u>	<u>1,000,000</u>	<u>349,216</u>	<u>650,784</u>
Excess of Revenues Over (Under) Expenditures	<u>(800,000)</u>	<u>(800,000)</u>	<u>(132,760)</u>	<u>667,240</u>
OTHER FINANCING USES				
Transfers out	-	-	(500,000)	(500,000)
Total other financing uses	<u>-</u>	<u>-</u>	<u>(500,000)</u>	<u>(500,000)</u>
Net change in fund balances	<u>(800,000)</u>	<u>(800,000)</u>	<u>(632,760)</u>	<u>167,240</u>
Fund Balance - January 1	6,404,261	6,404,261	6,404,261	-
Fund Balance - December 31	<u><u>\$ 5,604,261</u></u>	<u><u>\$ 5,604,261</u></u>	<u><u>\$ 5,771,501</u></u>	<u><u>\$ 167,240</u></u>

WAUKESHA COUNTY, WISCONSIN

SCHEDULE OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL - LAND INFORMATION SYSTEM FUND
For The Year Ended December 31, 2016

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual Amount</u>	<u>Variance from Final Budget</u>
REVENUES				
Intergovernmental contracts/grants	\$ 1,000	\$ 1,000	\$ 1,000	\$ -
Charges for services	650,400	650,400	561,033	(89,367)
Interdepartmental revenues	15,500	15,500	15,500	-
Miscellaneous revenues	103,166	103,166	103,889	723
Total revenues	<u>770,066</u>	<u>770,066</u>	<u>681,422</u>	<u>(88,644)</u>
EXPENDITURES				
Environment, parks and education:				
Personnel	448,689	433,689	428,400	5,289
Operating	246,772	261,772	261,744	28
Interdepartmental charges	74,605	74,605	71,717	2,888
Capital outlay	0	108,073	85,041	23,032
Total expenditures	<u>770,066</u>	<u>878,139</u>	<u>846,902</u>	<u>31,237</u>
Excess of Revenues Under Expenditures	-	(108,073)	(165,480)	(57,407)
Fund Balance - January 1	<u>496,718</u>	<u>496,718</u>	<u>496,718</u>	<u>-</u>
Fund Balance - December 31	<u>\$ 496,718</u>	<u>\$ 388,645</u>	<u>\$ 331,238</u>	<u>\$ (57,407)</u>

WAUKESHA COUNTY, WISCONSIN

SCHEDULE OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL - TRANSPORTATION FUND
For The Year Ended December 31, 2016

	Original Budget	Final Budget	Actual Amount	Variance from Final Budget
REVENUES				
Intergovernmental contracts/grants	\$ 10,397,017	\$ 10,617,017	\$ 10,795,453	\$ 178,436
Taxes	2,900,070	2,900,070	2,900,070	-
Fines and licenses	102,000	102,000	119,310	17,310
Charges for services	490,672	490,672	423,426	(67,246)
Interdepartmental revenues	577,600	577,600	572,285	(5,315)
Miscellaneous revenues	467,241	497,241	538,183	40,942
Total revenues	14,934,600	15,184,600	15,348,727	164,127
EXPENDITURES				
Public works:				
Personnel	6,523,833	6,588,833	6,566,738	22,095
Operating	4,065,683	4,337,683	4,283,834	53,849
Interdepartmental charges	4,395,084	4,330,084	4,330,077	7
Capital outlay	38,000	38,000	25,499	12,501
Total expenditures	15,022,600	15,294,600	15,206,148	88,452
Excess of Revenues Over (Under) Expenditures	(88,000)	(110,000)	142,579	252,579
OTHER FINANCING SOURCES (USES)				
Transfers in	-	-	88,000	88,000
Transfers out	-	-	(850,106)	(850,106)
Total other financing sources (uses)	-	-	(762,106)	(762,106)
Net change in fund balances	(88,000)	(110,000)	(619,527)	(509,527)
Fund Balance - January 1	683,997	683,997	683,997	-
Fund Balance - December 31	\$ 595,997	\$ 573,997	\$ 64,470	\$ (509,527)

WAUKESHA COUNTY, WISCONSIN

SCHEDULE OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL - COMMUNITY DEVELOPMENT FUND
For The Year Ended December 31, 2016

	Original Budget	Final Budget	Actual Amount	Variance from Final Budget
REVENUES				
Intergovernmental contracts/grants	\$ 2,320,953	\$ 4,421,322	\$ 2,354,092	\$ (2,067,230)
Miscellaneous revenues	628,159	1,742,221	803,024	(939,197)
Total revenues	2,949,112	6,163,543	3,157,116	(3,006,427)
EXPENDITURES				
Environment, parks and education				
Personnel	223,902	223,902	219,586	4,316
Operating	2,637,871	5,852,302	2,706,541	3,145,761
Interdepartmental charges	87,339	87,339	81,536	5,803
Total expenditures	2,949,112	6,163,543	3,007,663	3,155,880
Excess of Revenues Over Expenditures	-	-	149,453	149,453
Fund Balance - January 1	1,180,435	1,180,435	1,180,435	-
Fund Balance - December 31	\$ 1,180,435	\$ 1,180,435	\$ 1,329,888	\$ 149,453

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DEBT SERVICE FUND

The debt service fund is used to account for the accumulation of resources for the payment of general long-term debt principal, interest and service costs.

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WAUKESHA COUNTY, WISCONSIN

SCHEDULE OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL - DEBT SERVICE FUND
For The Year Ended December 31, 2016

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual Amount</u>	<u>Variance from Final Budget</u>
REVENUES				
Taxes	\$ 13,109,500	\$ 13,109,500	\$ 13,109,500	\$ -
Investment earnings	-	-	60,216	60,216
Miscellaneous revenues	-	-	83,027	83,027
Total revenues	<u>13,109,500</u>	<u>13,109,500</u>	<u>13,252,743</u>	<u>143,243</u>
EXPENDITURES				
Debt service:				
Principal retirement	12,705,000	12,705,000	12,705,000	-
Interest and fiscal charges	1,948,617	1,948,617	1,648,616	300,001
Total expenditures	<u>14,653,617</u>	<u>14,653,617</u>	<u>14,353,616</u>	<u>300,001</u>
Excess of Revenues Over (Under) Expenditures	<u>(1,544,117)</u>	<u>(1,544,117)</u>	<u>(1,100,873)</u>	<u>443,244</u>
OTHER FINANCING SOURCES				
Premium on general obligation notes issued	-	-	430,903	430,903
Transfers in	-	-	510,000	510,000
Total other financing sources	<u>-</u>	<u>-</u>	<u>940,903</u>	<u>940,903</u>
Net change in fund balances	<u>(1,544,117)</u>	<u>(1,544,117)</u>	<u>(159,970)</u>	<u>1,384,147</u>
Fund Balance - January 1	<u>2,187,701</u>	<u>2,187,701</u>	<u>2,187,701</u>	<u>-</u>
Fund Balance - December 31	<u><u>\$ 643,584</u></u>	<u><u>\$ 643,584</u></u>	<u><u>\$ 2,027,731</u></u>	<u><u>\$ 1,384,147</u></u>

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CAPITAL PROJECTS FUND

The capital projects fund is used to account for and report financial resources that are restricted, committed or assigned for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds).

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WAUKESHA COUNTY, WISCONSIN

SCHEDULE OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL - CAPITAL PROJECTS FUND
For The Year Ended December 31, 2016

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual Amount</u>	<u>Variance from Final Budget</u>
REVENUES				
General intergovernmental assistance	\$ 700,000	\$ 700,000	\$ 700,000	\$ -
Intergovernmental contracts/grants	3,353,000	3,153,000	2,397,783	(755,217)
Taxes	1,747,000	1,747,000	1,747,000	-
Investment earnings	275,000	275,000	96,002	(178,998)
Miscellaneous revenues	-	-	98,446	98,446
Total revenues	<u>6,075,000</u>	<u>5,875,000</u>	<u>5,039,231</u>	<u>(835,769)</u>
EXPENDITURES				
Capital outlay:				
Justice and public safety	2,579,000	4,416,673	1,922,129	2,494,544
Health and human services	1,785,000	4,220,885	280,420	3,940,465
Environment, parks and education	1,315,000	3,665,019	1,687,619	1,977,400
Public works	14,512,000	24,708,255	11,924,268	12,783,987
General government	375,000	2,204,336	837,566	1,366,770
Total expenditures	<u>20,566,000</u>	<u>39,215,168</u>	<u>16,652,002</u>	<u>22,563,166</u>
Excess of Revenues Over (Under) Expenditures	<u>(14,491,000)</u>	<u>(33,340,168)</u>	<u>(11,612,771)</u>	<u>21,727,397</u>
OTHER FINANCING SOURCES (USES)				
General obligation notes issued	12,000,000	12,000,000	11,500,000	(500,000)
Transfers in	-	-	1,206,000	1,206,000
Transfers out	-	-	(72,880)	(72,880)
Total other financing sources (uses)	<u>12,000,000</u>	<u>12,000,000</u>	<u>12,633,120</u>	<u>633,120</u>
Net change in fund balances	<u>(2,491,000)</u>	<u>(21,340,168)</u>	<u>1,020,349</u>	<u>22,360,517</u>
Fund Balance - January 1	<u>23,455,434</u>	<u>23,455,434</u>	<u>23,455,434</u>	<u>-</u>
Fund Balance - December 31	<u>\$ 20,964,434</u>	<u>\$ 2,115,266</u>	<u>\$ 24,475,783</u>	<u>\$ 22,360,517</u>

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NON-MAJOR ENTERPRISE FUNDS

Enterprise funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered, primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

GOLF COURSE FUND - To account for the operation and maintenance of three County golf courses, located in the north central, eastern and central sections of the County.

ICE ARENA FUND - To account for the operation and maintenance of two County ice rinks, located in the eastern and western sections of the County.

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WAUKESHA COUNTY, WISCONSIN

COMBINING STATEMENT OF NET POSITION - ALL NON-MAJOR ENTERPRISE FUNDS
December 31, 2016

	Golf Course Fund	Ice Arena Fund	Total Non-Major Enterprise Funds
ASSETS			
Current assets:			
Cash and investments	\$ 560,511	\$ 504,812	\$ 1,065,323
Receivables:			
Accounts	-	3,957	3,957
Due from other governments	-	350	350
Prepaid items	1,220	-	1,220
Inventories	90,640	180	90,820
Total current assets	<u>652,371</u>	<u>509,299</u>	<u>1,161,670</u>
Noncurrent assets:			
Advances to other funds	461,609	-	461,609
Capital assets:			
Construction in progress	329,432	-	329,432
Land	384,715	1,800,000	2,184,715
Buildings	2,780,388	6,189,857	8,970,245
Improvements other than buildings	2,512,555	496,960	3,009,515
Machinery and equipment	764,733	217,140	981,873
Software	15,622	-	15,622
Less accumulated depreciation/amortization	<u>(4,541,518)</u>	<u>(4,574,264)</u>	<u>(9,115,782)</u>
Total capital assets (net of accumulated depreciation/amortization)	<u>2,245,927</u>	<u>4,129,693</u>	<u>6,375,620</u>
Total noncurrent assets	<u>2,707,536</u>	<u>4,129,693</u>	<u>6,837,229</u>
Total assets	<u>\$ 3,359,907</u>	<u>\$ 4,638,992</u>	<u>\$ 7,998,899</u>
DEFERRED OUTFLOWS OF RESOURCES			
Pension related amounts	\$ 468,217	\$ 209,996	\$ 678,213
Total deferred outflows of resources	<u>\$ 468,217</u>	<u>\$ 209,996</u>	<u>\$ 678,213</u>
LIABILITIES			
Current liabilities:			
Accounts payable	\$ 44,519	\$ 56,762	\$ 101,281
Accrued compensation	15,013	13,609	28,622
Other unearned revenue	-	91,608	91,608
Total current liabilities	<u>59,532</u>	<u>161,979</u>	<u>221,511</u>
Noncurrent liabilities:			
Net pension liability	86,955	38,204	125,159
Advances from other funds	-	2,101,593	2,101,593
Total noncurrent liabilities	<u>86,955</u>	<u>2,139,797</u>	<u>2,226,752</u>
Total liabilities	<u>\$ 146,487</u>	<u>\$ 2,301,776</u>	<u>\$ 2,448,263</u>
DEFERRED INFLOWS OF RESOURCES			
Pension related amounts	\$ 183,153	\$ 80,468	\$ 263,621
Total deferred inflows of resources	<u>\$ 183,153</u>	<u>\$ 80,468</u>	<u>\$ 263,621</u>
NET POSITION			
Net investment in capital assets	\$ 2,245,927	\$ 4,129,693	\$ 6,375,620
Unrestricted (deficit)	1,252,557	(1,662,949)	(410,392)
Total net position	<u>\$ 3,498,484</u>	<u>\$ 2,466,744</u>	<u>\$ 5,965,228</u>

WAUKESHA COUNTY, WISCONSIN

COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN
NET POSITION - ALL NON-MAJOR ENTERPRISE FUNDS
For The Year Ended December 31, 2016

	Golf Course Fund	Ice Arena Fund	Total Non-Major Enterprise Funds
OPERATING REVENUES			
Charges for services	\$ 2,951,671	\$ 1,015,374	\$ 3,967,045
Miscellaneous revenues	140	6,912	7,052
Total operating revenues	2,951,811	1,022,286	3,974,097
OPERATING EXPENSES			
Salaries	857,573	406,439	1,264,012
Benefits	317,828	130,290	448,118
Operating	809,134	406,624	1,215,758
Interdepartmental	797,382	95,432	892,814
Depreciation	175,738	275,292	451,030
Total operating expenses	2,957,655	1,314,077	4,271,732
Operating loss	(5,844)	(291,791)	(297,635)
NON-OPERATING REVENUES			
Investment earnings	7,740	7,032	14,772
Total non-operating revenues	7,740	7,032	14,772
Income (loss) before transfers	1,896	(284,759)	(282,863)
Transfers out	(65,000)	-	(65,000)
Change in net position	(63,104)	(284,759)	(347,863)
Net position - January 1	3,561,588	2,751,503	6,313,091
Net position - December 31	\$ 3,498,484	\$ 2,466,744	\$ 5,965,228

WAUKESHA COUNTY, WISCONSIN

COMBINING STATEMENT OF CASH FLOWS - ALL NON-MAJOR ENTERPRISE FUNDS
For The Year Ended December 31, 2016

	Golf Course Fund	Ice Arena Fund	Total Non-Major Enterprise Funds
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from customers and users	\$ 2,951,811	\$ 1,109,588	\$ 4,061,399
Payments to suppliers	(745,452)	(380,744)	(1,126,196)
Payments to employees	(1,129,128)	(515,179)	(1,644,307)
Payments for interfund services used	(797,382)	(95,432)	(892,814)
Total cash flows from operating activities	279,849	118,233	398,082
CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES			
Transfers to other funds	(65,000)	-	(65,000)
Total cash flows from non-capital financing activities	(65,000)	-	(65,000)
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES			
Acquisition of capital assets	(293,475)	(154,126)	(447,601)
Total cash flows from capital and related financing activities	(293,475)	(154,126)	(447,601)
CASH FLOWS FROM INVESTING ACTIVITIES			
Interest received	7,740	7,032	14,772
Total cash flows from investing activities	7,740	7,032	14,772
Net change in cash and cash equivalents	(70,886)	(28,861)	(99,747)
Cash and Cash Equivalents, Beginning of Year	631,397	533,673	1,165,070
Cash and Cash Equivalents, End of Year	\$ 560,511	\$ 504,812	\$ 1,065,323
NON-CASH CAPITAL AND RELATED FINANCING ACTIVITIES			
None			
RECONCILIATION OF OPERATING LOSS TO NET CASH FLOWS FROM OPERATING ACTIVITIES			
Operating loss	\$ (5,844)	\$ (291,791)	\$ (297,635)
Depreciation expense	175,738	275,292	451,030
(Increase) Decrease in accounts receivable	-	(3,957)	(3,957)
(Increase) Decrease in due from other governments	-	(350)	(350)
(Increase) Decrease in prepaid items	177	-	177
(Increase) Decrease in inventories	36,401	-	36,401
(Increase) Decrease in net pension asset	125,003	54,822	179,825
(Increase) Decrease in deferred outflows - pension related amounts	(338,434)	(153,037)	(491,471)
Increase (Decrease) in accounts payable	27,104	25,880	52,984
Increase (Decrease) in accrued compensation	(10,132)	1,213	(8,919)
Increase (Decrease) in other unearned revenue	-	91,608	91,608
Increase (Decrease) in net pension liability	86,955	38,204	125,159
Increase (Decrease) in deferred inflows - pension related amounts	182,881	80,349	263,230
Net cash flows from operating activities	\$ 279,849	\$ 118,233	\$ 398,082

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INTERNAL SERVICE FUNDS

Internal service funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the County or to other governments on a cost-reimbursement basis.

HEALTH AND DENTAL INSURANCE FUND – To account for the costs associated with the County's self funded health and dental insurance benefits for County employees, elected officials, retirees and dependents.

VEHICLE REPLACEMENT FUND - To account for the costs associated with the financing of vehicle/equipment replacements when the individual item's cost equals or exceeds \$7,500 and has a useful life of two or more years. Costs are billed to user departments based on the depreciable life of the asset.

RISK MANAGEMENT / SELF INSURANCE FUND - To account for the costs associated with the investigation and/or payment of claims which are not covered under an insurance policy. Costs are billed to other County departments on a claims experience/exposure or an actual cost basis. This fund also accounts for funds invested in the Wisconsin Municipal Mutual Insurance Company (WMMIC). The County, together with certain other units of government within the State of Wisconsin, created WMMIC to provide general and police professional liability, errors and omissions and vehicle liability coverage for counties or cities in Wisconsin. In addition, the fund accounts for the costs associated with the investigation and/payment of Workmen's Compensation claims. Costs are billed to other County departments on a claims experience/exposure basis.

CENTRAL FLEET MAINTENANCE FUND - To account for the costs associated with the maintenance and repair of all county-owned motorized equipment. Costs are billed to user departments based on actual cost.

COMMUNICATIONS FUND - To account for the costs associated with the operation and maintenance of the County's telecommunication system. Costs are billed to user departments based on actual cost.

COLLECTIONS FUND - To account for costs associated with the collection of funds owed to the County. Costs are billed to user departments based on actual costs.

END USER TECHNOLOGY FUND - To account for the costs associated with the financing and support of computer and copier equipment replacement when the individual item has a useful life of two or more years. Replacement costs are billed to user departments based on the depreciable life of the asset. Support costs are billed on the number of computers being used and the level of support

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WAUKESHA COUNTY, WISCONSIN

COMBINING STATEMENT OF NET POSITION - ALL INTERNAL SERVICE FUNDS
December 31, 2016

	Health and Dental Insurance Fund	Vehicle Replacement Fund	Risk Management/ Self-Insurance Fund	Central Fleet Maintenance Fund	Collections Fund	End User Technology Fund	Total Internal Service Funds
ASSETS							
Current Assets:							
Cash and investments	\$ 10,139,685	\$ 828,905	\$ 3,751,964	\$ 805,356	\$ 713,742	\$ 2,150,169	\$ 18,389,821
Receivables:							
Accounts	400,425	-	228,767	-	52,242	10,871	692,305
Total receivables	400,425	-	228,767	-	52,242	10,871	692,305
Due from other governments	23,771	-	-	1,884	2,522	1,066	29,243
Prepaid items	117,076	-	-	-	-	-	117,076
Inventories	-	-	-	562,071	-	5,867	567,938
Total current assets	10,680,957	828,905	3,980,731	1,369,311	768,506	2,167,973	19,796,383
Noncurrent Assets:							
Restricted cash and investments	-	-	464,855	-	-	-	464,855
Deposit in WMMIC	-	-	2,459,264	-	-	-	2,459,264
Capital assets:							
Construction in progress	-	-	-	-	-	826,251	826,251
Buildings	-	-	-	4,122,283	-	-	4,122,283
Improvements other than buildings	-	-	-	22,089	-	-	22,089
Machinery and equipment	-	7,943,776	7,637	930,911	159,301	5,489,927	14,531,552
Software	-	-	-	-	-	196,732	196,732
Vehicles	-	16,632,932	-	-	-	-	16,632,932
Less accumulated depreciation/amortization	-	(13,342,660)	(7,637)	(2,389,781)	(150,528)	(3,442,960)	(19,333,566)
Total capital assets (net of accumulated depreciation/amortization)	-	11,234,048	-	2,685,502	8,773	3,069,950	16,998,273
Total noncurrent assets	-	11,234,048	2,924,119	2,685,502	8,773	3,069,950	19,922,392
Total assets	\$ 10,680,957	\$ 12,062,953	\$ 6,904,850	\$ 4,054,813	\$ 777,279	\$ 5,237,923	\$ 39,718,775
DEFERRED OUTFLOWS OF RESOURCES							
Pension related amounts	\$ -	\$ -	\$ 153,752	\$ 478,244	\$ 231,067	\$ 1,947,210	\$ 2,810,273
Total deferred outflows of resources	\$ -	\$ -	\$ 153,752	\$ 478,244	\$ 231,067	\$ 1,947,210	\$ 2,810,273
LIABILITIES							
Current liabilities:							
Accounts payable	\$ 435,096	\$ -	\$ 41,297	\$ 273,077	\$ 29,054	\$ 180,141	\$ 958,665
Accrued compensation	-	-	21,581	44,831	22,004	216,086	304,502
Other liabilities	-	-	-	-	88,693	3,500	92,193
Claims payable - current	1,667,835	-	1,575,580	-	-	-	3,243,415
Total current liabilities	2,102,931	-	1,638,458	317,908	139,751	399,727	4,598,775

(CONTINUED)

WAUKESHA COUNTY, WISCONSIN

COMBINING STATEMENT OF NET POSITION - ALL INTERNAL SERVICE FUNDS
December 31, 2016

	Health and Dental Insurance Fund	Vehicle Replacement Fund	Risk Management/ Self-Insurance Fund	Central Fleet Maintenance Fund	Collections Fund	End User Technology Fund	Total Internal Service Funds
LIABILITIES (continued):							
Noncurrent liabilities:							
Net pension liability	\$ -	\$ -	\$ 27,799	\$ 87,286	\$ 41,890	\$ 360,852	\$ 517,827
Claims payable	87,781	-	3,198,922	-	-	-	3,286,703
Total noncurrent liabilities	87,781	-	3,226,721	87,286	41,890	360,852	3,804,530
Total liabilities	\$ 2,190,712	\$ -	\$ 4,865,179	\$ 405,194	\$ 181,641	\$ 760,579	\$ 8,403,305
DEFERRED INFLOWS OF RESOURCES							
Pension related amounts	\$ -	\$ -	\$ 58,487	\$ 183,639	\$ 88,133	\$ 759,196	\$ 1,089,455
Total deferred inflows of resources	\$ -	\$ -	\$ 58,487	\$ 183,639	\$ 88,133	\$ 759,196	\$ 1,089,455
NET POSITION							
Net investment in capital assets	\$ -	\$ 11,234,048	\$ -	\$ 2,685,502	\$ 8,773	\$ 3,069,950	\$ 16,998,273
Unrestricted (deficit)	8,490,245	828,905	2,134,936	1,258,722	729,799	2,595,408	16,038,015
Total net position	\$ 8,490,245	\$ 12,062,953	\$ 2,134,936	\$ 3,944,224	\$ 738,572	\$ 5,665,358	\$ 33,036,288

(CONCLUDED)

WAUKESHA COUNTY, WISCONSIN
COMBINING STATEMENT OF REVENUES, EXPENSES AND
CHANGES IN NET POSITION - ALL INTERNAL SERVICE FUNDS
For The Year Ended December 31, 2016

	Health and Dental Insurance Fund	Vehicle Replacement Fund	Risk Management/ Self-Insurance Fund	Central Fleet Maintenance Fund	Communications Fund	Collections Fund	End User Technology Fund	Total Internal Service Funds
OPERATING REVENUES								
Charges for services	\$ 3,249,598	\$ -	\$ -	\$ 90,213	\$ -	\$ 204,576	\$ 158,713	\$ 3,703,100
Interdepartmental revenues	16,589,240	2,603,437	2,153,319	3,514,204	-	522,567	6,439,525	31,822,292
Miscellaneous revenues	1,466,799	-	185,376	38,160	-	182,960	35,442	1,908,737
Total operating revenues	21,305,637	2,603,437	2,338,695	3,642,577	-	910,103	6,633,680	37,434,129
OPERATING EXPENSES								
Salaries	-	-	244,446	770,951	-	359,874	2,433,923	3,809,194
Benefits	-	-	78,388	416,320	-	172,890	1,039,248	1,706,846
Insurance and claims expense	-	-	2,334,774	-	-	-	-	21,078,027
Operating	18,743,253	-	36,900	2,318,763	-	122,962	2,999,874	7,750,658
Interdepartmental	2,271,589	570	80,257	74,150	-	190,225	129,260	570,918
Depreciation	4,352	92,674	59	153,706	-	11,095	535,039	3,540,438
Total operating expenses	21,019,194	2,933,783	2,774,824	3,733,890	-	857,046	7,137,344	38,456,081
Operating income (loss)	286,443	(330,346)	(436,129)	(91,313)	-	53,057	(503,664)	(1,021,952)
NON-OPERATING REVENUES								
Investment earnings	4,184	8,378	270,408	-	-	-	-	282,970
Gain (loss) on disposal of capital assets	-	912,867	(345)	2,482	-	-	(10,422)	904,582
Total non-operating revenues	4,184	921,245	270,063	2,482	-	-	(10,422)	1,187,552
Income (loss) before transfers	290,627	590,899	(166,066)	(88,831)	-	53,057	(514,086)	165,600
Transfers in	72,880	-	63,428	-	-	-	1,100,844	1,237,152
Transfers out	-	-	-	-	(1,100,844)	(30,000)	(305,086)	(1,435,930)
Change in net position	363,507	590,899	(102,638)	(88,831)	(1,100,844)	23,057	281,672	(33,178)
Net position - January 1	8,126,738	11,472,054	2,237,574	4,033,055	1,100,844	715,515	5,383,686	33,069,466
Net position - December 31	\$ 8,490,245	\$ 12,062,953	\$ 2,134,936	\$ 3,944,224	\$ -	\$ 738,572	\$ 5,665,358	\$ 33,036,288

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WAUKESHA COUNTY, WISCONSIN

COMBINING STATEMENT OF CASH FLOWS - ALL INTERNAL SERVICE FUNDS
For The Year Ended December 31, 2016

	Health and Dental Insurance Fund	Vehicle Replacement Fund	Risk Management/ Self-Insurance Fund	Central Fleet Maintenance Fund	Communications Fund	Collections Fund	End User Technology Fund	Total Internal Service Funds
CASH FLOWS FROM OPERATING ACTIVITIES								
Receipts from customers and users	\$ 4,491,783	\$ -	\$ 210,739	\$ 128,542	\$ 54	\$ 379,993	\$ 196,765	\$ 5,407,876
Receipts from interfund services provided	16,589,240	2,603,437	2,153,319	3,514,204	-	522,567	6,439,525	31,822,292
Payments to suppliers	(21,539,985)	(570)	(2,103,725)	(2,205,160)	(2,316)	(196,569)	(3,173,738)	(29,222,063)
Payments to employees	-	-	(306,261)	(1,147,453)	40,844	(509,093)	(3,286,624)	(5,208,587)
Payments for interfund services used	(4,352)	(92,674)	(80,257)	(74,150)	-	(190,225)	(129,260)	(570,918)
Total cash flows from operating activities	(463,314)	2,510,193	(126,185)	215,983	38,582	6,673	46,668	2,228,600
CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES								
Transfers to other funds	-	-	-	-	(274,329)	(30,000)	(305,086)	(609,415)
Transfers from other funds	72,880	-	63,428	-	-	-	274,329	410,637
Total cash flows from non-capital financing activities	72,880	-	63,428	-	(274,329)	(30,000)	(30,757)	(198,778)
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES								
Acquisition of capital assets	-	(4,291,019)	-	(31,410)	-	-	(429,159)	(4,751,588)
Proceeds from sales of capital assets	-	930,129	-	2,482	-	-	-	932,611
Total cash flows from capital and related financing activities	-	(3,360,890)	-	(28,928)	-	-	(429,159)	(3,818,977)
CASH FLOWS FROM INVESTING ACTIVITIES								
Interest received	4,184	8,378	270,408	-	-	-	-	282,970
Total cash flows from investing activities	4,184	8,378	270,408	-	-	-	-	282,970
Net change in cash and cash equivalents	(386,250)	(842,319)	207,651	187,055	(235,747)	(23,327)	(413,248)	(1,506,185)
Cash and Cash Equivalents, Beginning of Year	10,525,935	1,671,224	4,009,168	618,301	235,747	737,069	2,563,417	20,360,861
Cash and Cash Equivalents, End of Year	\$ 10,139,685	\$ 828,905	\$ 4,216,819	\$ 805,356	\$ -	\$ 713,742	\$ 2,150,169	\$ 18,854,676
NON-CASH CAPITAL AND RELATED FINANCING ACTIVITIES								
Interfund transfer of capital assets	\$ -	\$ -	\$ -	\$ -	\$ (1,076,076)	\$ -	\$ 1,076,076	\$ -

(CONTINUED)

WAUKESHA COUNTY, WISCONSIN

COMBINING STATEMENT OF CASH FLOWS - ALL INTERNAL SERVICE FUNDS
For The Year Ended December 31, 2016

	Health and Dental Insurance Fund	Vehicle Replacement Fund	Risk Management/ Self-Insurance Fund	Central Fleet Maintenance Fund	Communications Fund	Collections Fund	End User Technology Fund	Total Internal Service Funds
RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH FLOWS FROM OPERATING ACTIVITIES								
Operating income (loss)	\$ 286,443	\$ (330,346)	\$ (436,129)	\$ (91,313)	\$ -	\$ 53,057	\$ (503,664)	\$ (1,021,952)
Depreciation expense	-	2,840,539	59	153,706	-	11,095	535,039	3,540,438
(Increase) Decrease in accounts receivable	(230,282)	-	25,363	1,038	-	(7,449)	3,654	(207,676)
(Increase) Decrease in due from other governments	5,668	-	-	(869)	54	(94)	(1,044)	3,715
(Increase) Decrease in prepaid items	(117,076)	-	-	-	-	-	-	(117,076)
(Increase) Decrease in inventories	-	-	-	(6,566)	4,490	-	(2,811)	(4,887)
(Increase) Decrease in net pension asset	-	-	41,048	122,736	25,318	61,865	507,116	758,083
(Increase) Decrease in deferred outflows - pension related amounts	-	-	(111,578)	(349,691)	26,209	(167,509)	(1,426,218)	(2,028,787)
Increase (Decrease) in accounts payable	224,011	-	(29,048)	120,169	(6,806)	(43,775)	(171,053)	93,498
Increase (Decrease) in accrued compensation	-	-	906	(3,885)	(10,628)	(574)	(13,297)	(27,478)
Increase (Decrease) in other liabilities	-	-	-	-	-	(29,832)	-	(29,832)
Increase (Decrease) in claims payable	(632,078)	-	296,997	-	-	-	-	(335,081)
Increase (Decrease) in net pension liability	-	-	27,799	87,286	-	41,890	360,852	517,827
Increase (Decrease) in deferred inflows - pension related amounts	-	-	58,398	183,372	(55)	87,999	758,094	1,087,808
Net cash flows from operating activities	\$ (463,314)	\$ 2,510,193	\$ (126,185)	\$ 215,983	\$ 38,582	\$ 6,673	\$ 46,668	\$ 2,228,600
RECONCILIATION OF CASH AND CASH EQUIVALENTS TO THE COMBINING STATEMENT OF NET POSITION								
Cash and investments - statement of net position	\$ 10,139,685	\$ 828,905	\$ 3,751,964	\$ 805,356	\$ -	\$ 713,742	\$ 2,150,169	\$ 18,389,821
Restricted cash and investments - statement of net position	-	-	464,855	-	-	-	-	464,855
Cash and cash equivalents - end of year	\$ 10,139,685	\$ 828,905	\$ 4,216,819	\$ 805,356	\$ -	\$ 713,742	\$ 2,150,169	\$ 18,854,676

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FIDUCIARY FUNDS

AGENCY FUNDS

Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

SHERIFF – MAIN JAIL - To account for the receipt of jail prisoner's personal cash.

SHERIFF'S DEPARTMENT PROCESSING FEE FUND - To account for the receipt and disbursement of collections by the Sheriff's Department for judicial actions against residents of the County.

PROPERTY TAX PAYMENTS DUE MUNICIPALITIES - To account for the receipt and disbursement of property tax payments by the County Treasurer for four local municipalities.

CLERK OF COURTS FUND - To account for the receipt and disbursement of court-ordered payments to third parties.

OTHER AGENCY FUNDS - To account for the receipt and disbursement of funds for small items, such as burial funds, unclaimed property, etc.

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WAUKESHA COUNTY, WISCONSIN

COMBINING STATEMENT OF ASSETS AND LIABILITIES - AGENCY FUNDS
December 31, 2016

	Dog License Fund	Unclaimed Property Fund	Flexible Spending Account	Workforce Development Center Fund	District Attorney NSF Fund	Homemaker Fund
ASSETS						
Cash and investments	\$ 6,829	\$ 135,766	\$ 99,164	\$ 220,716	\$ 98,474	\$ 135,080
Total assets	<u>\$ 6,829</u>	<u>\$ 135,766</u>	<u>\$ 99,164</u>	<u>\$ 220,716</u>	<u>\$ 98,474</u>	<u>\$ 135,080</u>
LIABILITIES						
Other liabilities	\$ -	\$ 135,766	\$ 99,164	\$ 220,716	\$ 98,474	\$ 135,080
Due to other governments	6,829	-	-	-	-	-
Total liabilities	<u>\$ 6,829</u>	<u>\$ 135,766</u>	<u>\$ 99,164</u>	<u>\$ 220,716</u>	<u>\$ 98,474</u>	<u>\$ 135,080</u>

WAUKESHA COUNTY, WISCONSIN

COMBINING STATEMENT OF ASSETS AND LIABILITIES - AGENCY FUNDS
December 31, 2016

Representative Payee Fund	Sheriff Processing Fee	Deferred Compensation Administration	Main Jail Fund	Municipal Property Tax Collections	Clerk of Courts Fund	Total Agency Funds
\$ 490,090	\$ 74,503	\$ 227,982	\$ 44,220	\$ 8,840,951	\$ 4,368,410	\$ 14,742,185
<u>\$ 490,090</u>	<u>\$ 74,503</u>	<u>\$ 227,982</u>	<u>\$ 44,220</u>	<u>\$ 8,840,951</u>	<u>\$ 4,368,410</u>	<u>\$ 14,742,185</u>
 \$ 490,090	 \$ 74,503	 \$ 227,982	 \$ 44,220	 \$ -	 \$ 4,368,410	 \$ 5,894,405
-	-	-	-	8,840,951	-	8,847,780
<u>\$ 490,090</u>	<u>\$ 74,503</u>	<u>\$ 227,982</u>	<u>\$ 44,220</u>	<u>\$ 8,840,951</u>	<u>\$ 4,368,410</u>	<u>\$ 14,742,185</u>

WAUKESHA COUNTY, WISCONSIN

COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES -
AGENCY FUNDS
December 31, 2016

	<u>Balance January 1, 2016</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance December 31, 2016</u>
DOG LICENSE FUND				
Assets				
Cash and investments	\$ 49,536	\$ 9,582	\$ 52,289	\$ 6,829
Total assets	<u><u>\$ 49,536</u></u>	<u><u>\$ 9,582</u></u>	<u><u>\$ 52,289</u></u>	<u><u>\$ 6,829</u></u>
Liabilities				
Accounts payable	\$ 27	\$ 51,384	\$ 51,411	\$ -
Due to other governments	49,509	9,582	52,262	6,829
Total liabilities	<u><u>\$ 49,536</u></u>	<u><u>\$ 60,966</u></u>	<u><u>\$ 103,673</u></u>	<u><u>\$ 6,829</u></u>
UNCLAIMED PROPERTY FUND				
Assets				
Cash and investments	\$ 121,928	\$ 194,022	\$ 180,184	\$ 135,766
Total assets	<u><u>\$ 121,928</u></u>	<u><u>\$ 194,022</u></u>	<u><u>\$ 180,184</u></u>	<u><u>\$ 135,766</u></u>
Liabilities				
Other liabilities	\$ 121,928	\$ 216,386	\$ 202,548	\$ 135,766
Total liabilities	<u><u>\$ 121,928</u></u>	<u><u>\$ 216,386</u></u>	<u><u>\$ 202,548</u></u>	<u><u>\$ 135,766</u></u>
FLEXIBLE SPENDING ACCOUNT FUND				
Assets				
Cash and investments	\$ 98,631	\$ 381,863	\$ 381,330	\$ 99,164
Total assets	<u><u>\$ 98,631</u></u>	<u><u>\$ 381,863</u></u>	<u><u>\$ 381,330</u></u>	<u><u>\$ 99,164</u></u>
Liabilities				
Other liabilities	\$ 98,631	\$ 381,863	\$ 381,330	\$ 99,164
Total liabilities	<u><u>\$ 98,631</u></u>	<u><u>\$ 381,863</u></u>	<u><u>\$ 381,330</u></u>	<u><u>\$ 99,164</u></u>
WORKFORCE DEVELOPMENT CENTER FUND				
Assets				
Cash and investments	\$ 218,297	\$ 2,419	\$ -	\$ 220,716
Total assets	<u><u>\$ 218,297</u></u>	<u><u>\$ 2,419</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 220,716</u></u>
Liabilities				
Other liabilities	\$ 218,297	\$ 2,419	\$ -	\$ 220,716
Total liabilities	<u><u>\$ 218,297</u></u>	<u><u>\$ 2,419</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 220,716</u></u>
DISTRICT ATTORNEY NSF FUND				
Assets				
Cash and investments	\$ 61,576	\$ 634,861	\$ 597,963	\$ 98,474
Total assets	<u><u>\$ 61,576</u></u>	<u><u>\$ 634,861</u></u>	<u><u>\$ 597,963</u></u>	<u><u>\$ 98,474</u></u>
Liabilities				
Other liabilities	\$ 61,576	\$ 634,861	\$ 597,963	\$ 98,474
Total liabilities	<u><u>\$ 61,576</u></u>	<u><u>\$ 634,861</u></u>	<u><u>\$ 597,963</u></u>	<u><u>\$ 98,474</u></u>

(CONTINUED)

WAUKESHA COUNTY, WISCONSIN

COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES -
AGENCY FUNDS
December 31, 2016

	Balance January 1, 2016	Additions	Deductions	Balance December 31, 2016
HOMEMAKER FUND				
Assets				
Cash and investments	\$ 190,513	\$ 350,586	\$ 406,019	\$ 135,080
Total assets	\$ 190,513	\$ 350,586	\$ 406,019	\$ 135,080
Liabilities				
Other liabilities	\$ 190,513	\$ 350,586	\$ 406,019	\$ 135,080
Total liabilities	\$ 190,513	\$ 350,586	\$ 406,019	\$ 135,080
REPRESENTATIVE PAYEE FUND				
Assets				
Cash and investments	\$ 577,842	\$ 120,380	\$ 208,132	\$ 490,090
Total assets	\$ 577,842	\$ 120,380	\$ 208,132	\$ 490,090
Liabilities				
Other liabilities	\$ 577,842	\$ 120,380	\$ 208,132	\$ 490,090
Total liabilities	\$ 577,842	\$ 120,380	\$ 208,132	\$ 490,090
SHERIFF PROCESSING FEE FUND				
Assets				
Cash and investments	\$ 85,104	\$ 3,402,125	\$ 3,412,726	\$ 74,503
Total assets	\$ 85,104	\$ 3,402,125	\$ 3,412,726	\$ 74,503
Liabilities				
Other liabilities	\$ 85,104	\$ 3,402,125	\$ 3,412,726	\$ 74,503
Total liabilities	\$ 85,104	\$ 3,402,125	\$ 3,412,726	\$ 74,503
DEFERRED COMPENSATION ADMINISTRATION FUND				
Assets				
Cash and investments	\$ 218,704	\$ 9,278	\$ -	\$ 227,982
Total assets	\$ 218,704	\$ 9,278	\$ -	\$ 227,982
Liabilities				
Other liabilities	\$ 218,704	\$ 9,278	\$ -	\$ 227,982
Total liabilities	\$ 218,704	\$ 9,278	\$ -	\$ 227,982
MAIN JAIL FUND				
Assets				
Cash and investments	\$ 36,016	\$ 2,371,088	\$ 2,362,884	\$ 44,220
Total assets	\$ 36,016	\$ 2,371,088	\$ 2,362,884	\$ 44,220
Liabilities				
Other liabilities	\$ 36,016	\$ 2,371,088	\$ 2,362,884	\$ 44,220
Total liabilities	\$ 36,016	\$ 2,371,088	\$ 2,362,884	\$ 44,220

(CONTINUED)

WAUKESHA COUNTY, WISCONSIN

COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES -
AGENCY FUNDS
December 31, 2016

	<u>Balance January 1, 2016</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance December 31, 2016</u>
MUNICIPAL PROPERTY TAX COLLECTION FUND				
Assets				
Cash and investments	\$ 15,738,233	\$ 8,840,951	\$ 15,738,233	\$ 8,840,951
Total assets	<u><u>\$ 15,738,233</u></u>	<u><u>\$ 8,840,951</u></u>	<u><u>\$ 15,738,233</u></u>	<u><u>\$ 8,840,951</u></u>
Liabilities				
Due to other governments	\$ 15,738,233	\$ 8,840,951	\$ 15,738,233	\$ 8,840,951
Total liabilities	<u><u>\$ 15,738,233</u></u>	<u><u>\$ 8,840,951</u></u>	<u><u>\$ 15,738,233</u></u>	<u><u>\$ 8,840,951</u></u>
CLERK OF COURTS FUND				
Assets				
Cash and investments	\$ 3,820,333	\$ 24,791,986	\$ 24,243,909	\$ 4,368,410
Total assets	<u><u>\$ 3,820,333</u></u>	<u><u>\$ 24,791,986</u></u>	<u><u>\$ 24,243,909</u></u>	<u><u>\$ 4,368,410</u></u>
Liabilities				
Other liabilities	\$ 3,820,333	\$ 24,791,986	\$ 24,243,909	\$ 4,368,410
Total liabilities	<u><u>\$ 3,820,333</u></u>	<u><u>\$ 24,791,986</u></u>	<u><u>\$ 24,243,909</u></u>	<u><u>\$ 4,368,410</u></u>
TOTAL AGENCY FUNDS				
Assets				
Cash and investments	\$ 21,216,713	\$ 41,109,141	\$ 47,583,669	\$ 14,742,185
Total assets	<u><u>\$ 21,216,713</u></u>	<u><u>\$ 41,109,141</u></u>	<u><u>\$ 47,583,669</u></u>	<u><u>\$ 14,742,185</u></u>
Liabilities				
Accounts payable	\$ 27	\$ 51,384	\$ 51,411	\$ -
Other liabilities	5,428,944	32,280,972	31,815,511	5,894,405
Due to other governments	15,787,742	8,850,533	15,790,495	8,847,780
Total liabilities	<u><u>\$ 21,216,713</u></u>	<u><u>\$ 41,182,889</u></u>	<u><u>\$ 47,657,417</u></u>	<u><u>\$ 14,742,185</u></u>

(CONCLUDED)

GENERAL LONG TERM DEBT

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WAUKESHA COUNTY, WISCONSIN

SCHEDULE OF LONG-TERM DEBT
December 31, 2016

General Obligation Promissory Notes	Issue Date	Interest Rate
Series 2008	May 1, 2008	3.25 to 3.50
Series 2009	April 15, 2009	1.50 to 3.375
Series 2010	June 8, 2010	0.85 to 4.05
Series 2011	July 19, 2011	1.25 to 2.75
Series 2012	June 12, 2012	2.00 to 2.125
Series 2013	May 14, 2013	2.00 to 2.25
Series 2014	March 18, 2014	0.80
Series 2014	June 17, 2014	2.00 to 2.25
Series 2015	May 28, 2015	1.00 to 2.00
Series 2016	July 27, 2016	2.00 to 3.00

Total General Obligation Promissory Notes

WAUKESHA COUNTY, WISCONSIN

SCHEDULE OF LONG-TERM DEBT
December 31, 2016

Maturity Date	Original Principal	Payments Through December 31, 2016	Balance Outstanding
April 1, 2018	\$ 10,000,000	\$ 7,900,000	\$ 2,100,000
April 1, 2019	15,700,000	11,850,000	3,850,000
April 1, 2020	9,000,000	4,160,000	4,840,000
April 1, 2021	19,490,000	13,190,000	6,300,000
April 1, 2022	20,000,000	5,700,000	14,300,000
April 1, 2023	17,000,000	1,700,000	15,300,000
April 1, 2017	4,255,000	3,215,000	1,040,000
April 1, 2024	10,000,000	800,000	9,200,000
April 1, 2025	10,000,000	300,000	9,700,000
April 1, 2026	11,500,000	-	11,500,000
	<u>\$ 126,945,000</u>	<u>\$ 48,815,000</u>	<u>\$ 78,130,000</u>

WAUKESHA COUNTY, WISCONSIN

SCHEDULE OF DEBT SERVICE REQUIREMENTS
December 31, 2016

Note Title	2017	2018	2019	2020
GENERAL OBLIGATION PROMISSORY NOTES OF 2008				
Principal	\$ 1,100,000	\$ 1,000,000	\$ -	\$ -
Interest	53,700	17,500	-	-
GENERAL OBLIGATION PROMISSORY NOTES OF 2009				
Principal	1,450,000	1,300,000	1,100,000	-
Interest	102,938	58,250	18,563	-
GENERAL OBLIGATION PROMISSORY NOTES OF 2010				
Principal	1,435,000	1,435,000	1,255,000	715,000
Interest	152,164	103,015	53,430	14,479
GENERAL OBLIGATION PROMISSORY NOTES OF 2011				
Principal	1,800,000	2,000,000	1,000,000	1,000,000
Interest	136,250	88,750	51,250	26,250
GENERAL OBLIGATION PROMISSORY NOTES OF 2012				
Principal	2,600,000	2,700,000	2,800,000	2,500,000
Interest	261,625	208,625	153,625	100,625
GENERAL OBLIGATION PROMISSORY NOTES OF 2013				
Principal	2,000,000	2,300,000	2,350,000	2,350,000
Interest	296,000	253,000	206,500	159,500
GENERAL OBLIGATION REFUNDING NOTES OF 2014				
Principal	1,040,000	-	-	-
Interest	4,160	-	-	-
GENERAL OBLIGATION PROMISSORY NOTES OF 2014				
Principal	500,000	800,000	1,500,000	1,500,000
Interest	184,000	171,000	148,000	118,000
GENERAL OBLIGATION PROMISSORY NOTES OF 2015				
Principal	400,000	400,000	800,000	1,400,000
Interest	171,000	166,000	159,000	144,500
GENERAL OBLIGATION PROMISSORY NOTES OF 2016				
Principal	680,000	745,000	860,000	1,000,000
Interest	294,063	234,400	218,350	199,750
Total Principal	13,005,000	12,680,000	11,665,000	10,465,000
Total Interest	1,655,900	1,300,540	1,008,718	763,104
Total Payments By Year	<u>\$ 14,660,900</u>	<u>\$ 13,980,540</u>	<u>\$ 12,673,718</u>	<u>\$ 11,228,104</u>

WAUKESHA COUNTY, WISCONSIN

SCHEDULE OF DEBT SERVICE REQUIREMENTS
December 31, 2016

2021	2022	2023	2024	2025	2026	Totals
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,100,000
-	-	-	-	-	-	71,200
-	-	-	-	-	-	3,850,000
-	-	-	-	-	-	179,751
-	-	-	-	-	-	4,840,000
-	-	-	-	-	-	323,088
500,000	-	-	-	-	-	6,300,000
6,875	-	-	-	-	-	309,375
2,400,000	1,300,000	-	-	-	-	14,300,000
51,625	13,813	-	-	-	-	789,938
2,300,000	2,000,000	2,000,000	-	-	-	15,300,000
113,000	67,500	22,500	-	-	-	1,118,000
-	-	-	-	-	-	1,040,000
-	-	-	-	-	-	4,160
1,500,000	1,400,000	1,200,000	800,000	-	-	9,200,000
88,000	59,000	31,500	9,000	-	-	808,500
1,600,000	1,600,000	1,500,000	1,200,000	800,000	-	9,700,000
118,000	86,000	55,000	28,000	8,000	-	935,500
1,210,000	1,335,000	1,360,000	1,395,000	1,435,000	1,480,000	11,500,000
171,600	133,425	99,800	72,250	43,950	14,800	1,482,388
9,510,000	7,635,000	6,060,000	3,395,000	2,235,000	1,480,000	78,130,000
549,100	359,738	208,800	109,250	51,950	14,800	6,021,900
<u>\$ 10,059,100</u>	<u>\$ 7,994,738</u>	<u>\$ 6,268,800</u>	<u>\$ 3,504,250</u>	<u>\$ 2,286,950</u>	<u>\$ 1,494,800</u>	<u>\$ 84,151,900</u>

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**CAPITAL ASSETS USED IN THE OPERATION OF
GOVERNMENTAL FUNDS**

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WAUKESHA COUNTY, WISCONSIN

CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL FUNDS

December 31, 2016

GENERAL CAPITAL ASSETS:

Land	\$	61,126,271
Buildings		197,040,193
Improvements Other Than Buildings		25,498,444
Infrastructure		270,473,779
Machinery & Equipment		19,658,052
Software		11,154,296
Vehicles		1,177,387
Construction In Progress		21,369,349
Total General Capital Assets	\$	607,497,771

This schedule presents only the capital asset balances related to governmental funds. Accordingly, the capital assets reported in internal service funds are excluded from the above amounts. Generally, capital assets of internal service funds are included as governmental activities in the Statement of Net Position.

WAUKESHA COUNTY, WISCONSIN

**CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL FUNDS
SCHEDULE BY FUNCTION AND ACTIVITY
For The Year Ended December 31, 2016**

Function and Activity	General Capital Assets Dec 31, 2015	Additions	Deletions	General Capital Assets Dec 31, 2016
JUSTICE AND PUBLIC SAFETY				
District Attorney	\$ 5,551	\$ -	-	\$ 5,551
Emergency Preparedness	3,703,090	52,514	-	3,755,604
Clerk of Courts	9,258,355	-	-	9,258,355
Medical Examiner	1,049,660	-	-	1,049,660
Sheriff	63,897,630	113,423	119,981	63,891,072
Total Justice & Public Safety	77,914,286	165,937	119,981	77,960,242
HEALTH AND HUMAN SERVICES	42,088,028	12,995	11,200	42,089,823
ENVIRONMENT, PARKS AND EDUCATION				
University of Wisconsin-Extension	15,827	-	-	15,827
Federated Library	431,883	-	-	431,883
Register of Deeds	4,206,195	-	-	4,206,195
Parks and Land Use	60,795,677	2,684,238	11,253	63,468,662
Total Environment, Parks & Education	65,449,582	2,684,238	11,253	68,122,567
PUBLIC WORKS	370,717,358	4,169,410	172,121	374,714,647
GENERAL GOVERNMENT				
County Executive	34,640	-	-	34,640
County Board	10,476	-	-	10,476
County Clerk	5,500	-	-	5,500
County Treasurer	1,112,439	-	-	1,112,439
Department of Administration	19,762,929	2,149,735	-	21,912,664
Corporation Counsel	165,424	-	-	165,424
Total General Administration	21,091,408	2,149,735	-	23,241,143
CONSTRUCTION IN PROGRESS	15,014,510	12,898,683	6,543,844	21,369,349
TOTAL GENERAL CAPITAL ASSETS	\$ 592,275,172	\$ 22,080,998	\$ 6,858,399	\$ 607,497,771

This schedule presents only the capital asset balances related to governmental funds. Accordingly, the capital assets reported in internal service funds are excluded from the above amounts. Generally, capital assets of internal service funds are included as governmental activities in the Statement of Net Position.

WAUKESHA COUNTY
CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL FUNDS
SCHEDULE OF GENERAL CAPITAL ASSETS BY FUNCTION AND ACTIVITY
December 31, 2016

Function and Activity	Land	Building	Improvements Other Than Buildings	Infrastructure	Machinery and Equipment	Software	Vehicles	Construction In Progress	Totals
JUSTICE AND PUBLIC SAFETY									
District Attorney	\$ -	\$ -	\$ -	\$ -	\$ 5,551	\$ -	\$ -	\$ -	\$ 5,551
Emergency Preparedness	-	-	-	-	520,657	2,721,784	513,163	-	3,755,604
Clerk of Courts	-	8,208,817	-	-	1,049,538	-	-	-	9,258,355
Medical Examiner	-	1,043,531	-	-	6,129	-	-	-	1,049,660
Sheriff	-	59,562,376	6,595	-	3,669,606	11,545	640,950	-	63,891,072
Total Justice & Public Safety	-	68,814,724	6,595	-	5,251,481	2,733,329	1,154,113	-	77,960,242
HEALTH AND HUMAN SERVICES	-	40,424,180	-	-	356,157	1,309,486	-	-	42,089,823
ENVIRONMENT, PARKS AND EDUCATION									
University of Wisconsin-Extension	-	-	-	-	15,827	-	-	-	15,827
Federated Library	-	-	-	-	17,747	414,136	-	-	431,883
Register of Deeds	-	59,275	-	-	3,880,274	266,646	-	-	4,206,195
Parks and Land Use	22,221,404	16,711,283	22,283,789	-	1,891,577	360,609	-	-	63,468,662
Total Environment, Parks & Education	22,221,404	16,770,558	22,283,789	-	5,805,425	1,041,391	-	-	68,122,567
PUBLIC WORKS	38,904,867	59,967,333	3,181,182	270,473,779	1,727,512	436,700	23,274	-	374,714,647
GENERAL ADMINISTRATION									
County Executive	-	-	-	-	34,640	-	-	-	34,640
County Board	-	-	-	-	10,476	-	-	-	10,476
County Clerk	-	-	-	-	5,500	-	-	-	5,500
County Treasurer	-	-	-	-	294,644	817,795	-	-	1,112,439
Department of Administration	-	10,939,450	26,878	-	6,130,741	4,815,595	-	-	21,912,664
Corporation Counsel	-	123,948	-	-	41,476	-	-	-	165,424
Total General Administration	-	11,063,398	26,878	-	6,517,477	5,633,390	-	-	23,241,143
CONSTRUCTION IN PROGRESS	-	-	-	-	-	-	-	21,369,349	21,369,349
Total General Capital Assets	\$ 61,126,271	\$ 197,040,193	\$ 25,498,444	\$ 270,473,779	\$ 19,658,052	\$ 11,154,296	\$ 1,177,387	\$ 21,369,349	\$ 607,497,771

This schedule presents only the capital asset balances related to governmental funds. Accordingly, the capital assets reported in internal service funds are excluded from the above amounts. Generally, capital assets of internal service funds are included as governmental activities in the Statement of Net Position.

WAUKESHA COUNTY, WISCONSIN

**ACCUMULATED DEPRECIATION OF CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL FUNDS
SCHEDULE BY FUNCTION AND ACTIVITY
For The Year Ended December 31, 2016**

Function and Activity	Accumulated Depreciation Dec. 31, 2015	Additions	Deletions	Accumulated Depreciation Dec. 31, 2016
JUSTICE AND PUBLIC SAFETY				
District Attorney	\$ 5,551	\$ -	\$ -	\$ 5,551
Emergency Preparedness	2,731,728	584,812	-	3,316,540
Clerk of Courts	4,345,206	397,526	-	4,742,732
Medical Examiner	149,615	26,088	-	175,703
Sheriff	25,927,021	1,712,966	119,981	27,520,006
Total Justice & Public Safety	33,159,121	2,721,392	119,981	35,760,532
HEALTH AND HUMAN SERVICES	7,962,238	1,159,949	11,200	9,110,987
ENVIRONMENT, PARKS AND EDUCATION				
University of Wisconsin-Extension	13,984	526	-	14,510
Federated Library	110,189	43,061	-	153,250
Register of Deeds	4,094,373	54,811	-	4,149,184
Parks and Land Use	20,235,384	1,235,463	9,299	21,461,548
Total Environment, Parks & Education	24,453,930	1,333,861	9,299	25,778,492
PUBLIC WORKS	145,233,516	7,218,689	163,515	152,288,690
GENERAL GOVERNMENT				
County Executive	34,640	-	-	34,640
County Board	10,476	-	-	10,476
County Clerk	5,500	-	-	5,500
County Treasurer	864,383	165,371	-	1,029,754
Department of Administration	11,769,381	831,292	-	12,600,673
Corporation Counsel	101,722	3,099	-	104,821
Total General Administration	12,786,102	999,762	-	13,785,864
TOTAL ACCUMULATED DEPRECIATION	\$ 223,594,907	\$ 13,433,653	\$ 303,995	\$ 236,724,565

STATISTICAL SECTION

This part of Waukesha County's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the county's overall financial health.

FINANCIAL TRENDS – TABLES 1-4

These schedules contain trend information to help the reader understand how the county's financial performance and well-being have changed over time.

REVENUE CAPACITY – TABLES 5-8

These schedules contain information to help the reader assess the county's most significant local revenue source, the property tax.

DEBT CAPACITY – TABLES 9-11

These schedules present information to help the reader assess the affordability of the county's current levels of outstanding debt and the county's ability to issue additional debt in the future.

DEMOGRAPHIC AND ECONOMIC INFORMATION – TABLES 12-13

These schedules offer demographic and economic indicators to help the reader understand the environment within which the county's financial activities take place.

OPERATING INFORMATION – TABLES 14-16

These schedules contain service and infrastructure data to help the reader understand how the information in the county's financial report relates to the services the county provides and the activities it performs.

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year. The County implemented GASB Statement 34 in 2002.

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WAUKESHA COUNTY, WISCONSIN

TABLE 1
NET POSITION BY COMPONENT
LAST TEN FISCAL YEARS
(Accrual Basis of Accounting)

	2007	2008	2009	2010
Governmental activities				
Net investment in capital assets	\$ 218,423,199	\$218,181,131	\$ 221,238,419	\$235,590,204
Restricted	11,747,377	12,968,620	13,579,455	13,570,321
Unrestricted	96,811,096	102,696,782	104,613,277	110,475,599
Total governmental activities net position	<u>\$ 326,981,672</u>	<u>\$333,846,533</u>	<u>\$ 339,431,151</u>	<u>\$359,636,124</u>
Business-type activities				
Net investment in capital assets	\$ 31,925,554	\$ 30,027,002	\$ 28,502,394	\$ 27,533,559
Restricted	-	-	-	-
Unrestricted	15,003,461	16,457,135	18,137,225	18,609,479
Total business-type activities net position	<u>\$ 46,929,015</u>	<u>\$ 46,484,137</u>	<u>\$ 46,639,619</u>	<u>\$ 46,143,038</u>
Primary government				
Net investment in capital assets	\$ 250,348,753	\$248,208,133	\$ 249,740,813	\$263,123,763
Restricted	11,747,377	12,968,620	13,579,455	13,570,321
Unrestricted	111,814,557	119,153,917	122,750,502	129,085,078
Total primary government net position	<u>\$ 373,910,687</u>	<u>\$380,330,670</u>	<u>\$ 386,070,770</u>	<u>\$405,779,162</u>

WAUKESHA COUNTY, WISCONSIN

TABLE 1
NET POSITION BY COMPONENT
LAST TEN FISCAL YEARS
(Accrual Basis of Accounting)

2011	2012	2013	2014	2015	2016
\$ 254,637,685	\$272,991,997	\$289,131,520	\$302,395,863	\$306,112,400	\$311,912,426
20,905,214	21,708,940	21,800,178	21,206,029	36,013,000	17,831,293
105,840,525	102,136,846	91,575,464	88,686,232	104,634,861	115,480,294
<u>\$ 381,383,424</u>	<u>\$396,837,783</u>	<u>\$402,507,162</u>	<u>\$412,288,124</u>	<u>\$446,760,261</u>	<u>\$445,224,013</u>
\$ 27,389,891	\$ 25,926,909	\$ 25,828,208	\$ 30,795,267	\$ 42,453,198	\$ 41,934,747
-	-	-	-	315,692	-
19,562,183	20,496,331	20,805,814	19,880,902	16,498,376	14,616,769
<u>\$ 46,952,074</u>	<u>\$ 46,423,240</u>	<u>\$ 46,634,022</u>	<u>\$ 50,676,169</u>	<u>\$ 59,267,266</u>	<u>\$ 56,551,516</u>
\$ 282,027,576	\$298,918,906	\$314,959,728	\$333,191,130	\$348,565,598	\$353,847,173
20,905,214	21,708,940	21,800,178	21,206,029	36,328,692	17,831,293
125,402,708	122,633,177	112,381,278	108,567,134	121,133,237	130,097,063
<u>\$ 428,335,498</u>	<u>\$443,261,023</u>	<u>\$449,141,184</u>	<u>\$462,964,293</u>	<u>\$506,027,527</u>	<u>\$501,775,529</u>

WAUKESHA COUNTY, WISCONSIN

TABLE 2
CHANGES IN NET POSITION
LAST TEN FISCAL YEARS
(Accrual Basis of Accounting)

	2007	2008	2009	2010
Expenses				
Governmental Activities:				
Justice and Public Safety	\$ 46,666,180	\$ 49,961,239	\$ 51,476,358	\$ 50,999,866
Health and Human Services	94,451,774	86,750,272	69,147,970	69,357,219
Environment, Parks & Education	19,616,496	19,311,934	20,172,847	19,399,118
Public Works	32,115,801	33,031,975	30,980,914	31,711,425
General Government	13,521,091	13,445,270	16,734,108	16,663,781
Interest and Fiscal Charges	3,187,581	3,048,607	2,660,430	2,406,575
Total governmental activities expenses	<u>209,558,923</u>	<u>205,549,297</u>	<u>191,172,627</u>	<u>190,537,984</u>
Business-type Activities:				
Radio services	909,867	968,565	981,686	654,208
Golf courses	3,201,335	3,290,509	3,162,686	3,184,733
Ice arenas	1,119,483	1,190,971	1,149,365	1,123,537
Materials recovery facility	2,035,752	1,710,722	1,597,449	1,805,158
Airport	1,689,199	1,701,050	1,721,395	1,617,515
Total business-type activities expenses	<u>8,955,636</u>	<u>8,861,817</u>	<u>8,612,581</u>	<u>8,385,151</u>
Total primary government expenses	<u>\$ 218,514,559</u>	<u>\$ 214,411,114</u>	<u>\$ 199,785,208</u>	<u>\$ 198,923,135</u>
Program Revenues				
Governmental Activities:				
Charges for services				
Justice and public safety	\$ 10,228,299	\$ 10,249,820	\$ 9,875,865	\$ 12,239,099
Health and human services	9,817,787	8,822,334	8,140,847	8,011,895
Environment, parks and education	7,526,386	6,551,089	6,674,278	6,982,660
Public works	5,778,089	6,294,998	5,761,456	5,282,970
General government	1,016,370	851,123	3,730,196	3,850,581
Operating grants and contributions				
Justice and public safety	2,903,287	3,339,293	3,622,487	3,409,531
Health and human services	60,723,001	57,114,905	38,701,453	38,249,061
Environment, parks and education	2,265,118	1,819,838	2,233,867	2,199,516
Public works	5,480,387	5,763,068	5,383,264	5,271,007
General government	317,737	441,225	844,132	926,872
Capital grants and contributions				
Environment, parks and education	888	-	297,466	3,694,077
Public works	496,304	62,543	6,325	4,529,720
General government	292,086	421,371	181,759	247,763
Total governmental activities program revenues	<u>106,845,739</u>	<u>101,731,607</u>	<u>85,453,395</u>	<u>94,894,752</u>
Business-type Activities:				
Charges for services				
Radio services	615,973	651,325	590,077	624,691
Golf courses	3,071,237	2,909,585	2,932,419	2,932,592
Ice arenas	952,748	985,276	961,519	1,052,591
Materials recovery facility	1,384,011	1,496,650	851,344	1,323,692
Airport	667,196	685,387	688,328	712,154
Operating grants and contributions				
Radio services	-	-	556,706	-
Materials recovery facility	1,071,188	1,352,071	1,975,008	1,273,410
Capital grants and contributions				
Radio services	-	10,285	58,294	-
Ice arenas	-	-	133,902	-
Airport	28,512	-	-	102,846
Total business-type activities program revenues	<u>7,790,865</u>	<u>8,090,579</u>	<u>8,747,597</u>	<u>8,021,976</u>
Total primary government program revenues	<u>\$ 114,636,604</u>	<u>\$ 109,822,186</u>	<u>\$ 94,200,992</u>	<u>\$ 102,916,728</u>
Net (Expense) Revenue				
Governmental activities	\$ (102,713,184)	\$ (103,817,690)	\$ (105,719,232)	\$ (95,643,232)
Business-type activities	(1,164,771)	(771,238)	135,016	(363,175)
Total primary government net expense	<u>\$ (103,877,955)</u>	<u>\$ (104,588,928)</u>	<u>\$ (105,584,216)</u>	<u>\$ (96,006,407)</u>

Note: The County implemented GASB Statement 63 in 2012

WAUKESHA COUNTY, WISCONSIN

TABLE 2
CHANGES IN NET POSITION
LAST TEN FISCAL YEARS
(Accrual Basis of Accounting)

2011	2012	2013	2014	2015	2016
\$ 54,853,061	\$ 55,013,816	\$ 57,865,553	\$ 58,631,729	\$ 59,260,831	\$ 62,630,595
70,672,615	68,212,965	71,005,269	71,813,044	74,719,517	78,412,414
20,944,133	18,858,725	26,277,129	23,638,671	24,055,663	24,494,369
31,659,321	31,341,502	28,519,158	29,786,439	31,486,640	33,437,460
17,440,844	18,218,406	15,849,099	14,950,967	15,490,433	17,437,733
2,240,404	1,998,166	2,038,738	1,706,645	1,623,250	1,452,721
<u>197,810,378</u>	<u>193,643,580</u>	<u>201,554,946</u>	<u>200,527,495</u>	<u>206,636,334</u>	<u>217,865,292</u>
391,298	396,966	398,840	2,156,629	374,474	408,969
2,991,178	3,129,229	3,153,650	3,100,553	3,224,662	2,999,998
1,172,385	1,191,096	1,207,977	1,250,048	1,265,648	1,318,946
2,392,616	2,349,912	2,357,619	2,361,837	4,694,147	4,353,497
1,755,951	1,597,996	1,808,523	1,803,000	1,974,641	2,172,504
<u>8,703,428</u>	<u>8,665,199</u>	<u>8,926,609</u>	<u>10,672,067</u>	<u>11,533,572</u>	<u>11,253,914</u>
<u>\$ 206,513,806</u>	<u>\$ 202,308,779</u>	<u>\$ 210,481,555</u>	<u>\$ 211,199,562</u>	<u>\$ 218,169,906</u>	<u>\$ 229,119,206</u>
\$ 12,519,982	\$ 12,403,386	\$ 11,509,340	\$ 11,456,678	\$ 12,090,429	\$ 12,367,416
8,350,837	9,783,973	8,949,650	8,640,448	8,965,235	9,043,166
7,845,628	8,999,703	8,667,204	7,984,708	8,660,938	8,858,429
5,687,356	5,538,712	5,940,593	6,588,211	7,077,740	6,995,552
3,772,509	4,392,785	4,827,900	5,052,051	4,851,902	4,953,995
3,252,972	2,929,161	2,484,817	2,483,115	2,655,427	3,236,217
39,101,807	33,524,621	32,455,618	34,013,280	37,840,137	38,121,033
1,762,373	2,501,736	6,758,958	3,456,381	5,196,247	4,328,554
5,237,086	4,714,286	4,449,344	4,879,589	5,297,360	6,655,262
951,759	818,951	2,757,796	2,783,058	713,490	746,275
1,639,581	23,860	-	1,411,991	-	1,615,624
12,148,569	6,918,972	6,248,796	10,461,844	1,136,157	71,022
-	2,147	-	-	36,440	36,440
<u>102,270,459</u>	<u>92,552,293</u>	<u>95,050,016</u>	<u>99,211,354</u>	<u>94,521,502</u>	<u>97,028,985</u>
506,172	479,276	471,885	469,326	628,989	743,418
2,792,713	3,043,824	2,680,873	2,740,941	3,065,012	2,951,671
995,302	1,030,354	1,039,349	1,056,046	1,029,811	1,015,374
1,818,024	1,388,468	1,189,428	1,118,216	1,727,774	2,123,986
716,783	740,368	747,358	792,278	741,076	804,479
-	-	-	-	-	-
874,122	1,198,496	948,963	947,620	947,831	1,086,894
-	-	-	-	1,600,000	-
788,496	-	-	-	6,500	-
738,518	-	1,330,518	-	9,146,289	-
<u>9,230,130</u>	<u>7,880,786</u>	<u>8,408,374</u>	<u>7,124,427</u>	<u>18,893,282</u>	<u>8,725,822</u>
<u>\$ 111,500,589</u>	<u>\$ 100,433,079</u>	<u>\$ 103,458,390</u>	<u>\$ 106,335,781</u>	<u>\$ 113,414,784</u>	<u>\$ 105,754,807</u>
\$ (95,539,919)	\$ (101,091,287)	\$ (106,504,930)	\$ (101,316,141)	\$ (112,114,832)	\$ (120,836,307)
526,702	(784,413)	(518,235)	(3,547,640)	7,359,710	(2,528,092)
<u>\$ (95,013,217)</u>	<u>\$ (101,875,700)</u>	<u>\$ (107,023,165)</u>	<u>\$ (104,863,781)</u>	<u>\$ (104,755,122)</u>	<u>\$ (123,364,399)</u>

WAUKESHA COUNTY, WISCONSIN

TABLE 2
CHANGES IN NET POSITION
LAST TEN FISCAL YEARS
(Accrual Basis of Accounting)

	2007	2008	2009	2010
General Revenues and Other Changes in Net Position				
Governmental Activities:				
Property taxes	\$ 92,382,803	\$ 94,957,015	\$ 98,395,453	\$ 103,031,397
Intergovernmental revenues	1,866,974	1,985,250	1,959,990	1,985,271
Investment earnings (loss)	10,732,537	9,626,370	5,835,552	6,429,520
Miscellaneous	4,681,420	3,709,602	4,371,337	3,641,996
Gains on disposal/sale of capital assets	320,488	129,314	466,518	364,721
Transfers	275,000	275,000	275,000	395,300
Total governmental activities	110,259,222	110,682,551	111,303,850	115,848,205
Business-type Activities:				
Property taxes	559,953	202,563	192,563	192,563
Investment earnings	73,683	82,628	58,021	37,411
Miscellaneous	42,157	316,169	44,882	31,920
Gains on disposal/sale of capital assets	6,228	-	-	-
Transfers	(275,000)	(275,000)	(275,000)	(395,300)
Total business-type activities	407,021	326,360	20,466	(133,406)
Total primary government	110,666,243	111,008,911	111,324,316	115,714,799
Change in Net Position				
Governmental Activities	\$ 7,546,038	\$ 6,864,861	\$ 5,584,618	\$ 20,204,973
Business-type Activities	(757,750)	(444,878)	155,482	(496,581)
Total primary government	\$ 6,788,288	\$ 6,419,983	\$ 5,740,100	\$ 19,708,392

WAUKESHA COUNTY, WISCONSIN

TABLE 2
CHANGES IN NET POSITION
LAST TEN FISCAL YEARS
(Accrual Basis of Accounting)

2011	2012	2013	2014	2015	2016
\$ 103,821,378	\$ 104,354,507	\$ 104,327,330	\$ 105,058,189	\$ 105,874,938	\$ 106,246,130
2,042,121	1,807,511	1,773,883	1,777,620	1,747,186	1,725,267
6,426,213	3,855,412	(1,124,081)	3,888,387	1,482,620	1,830,979
4,555,165	6,028,793	6,932,258	6,581,603	6,565,763	8,181,785
442,342	499,423	407,419	1,141,804	323,531	894,898
-	-	(142,500)	(7,350,500)	210,925	421,000
117,287,219	116,545,646	112,174,309	111,097,103	116,204,963	119,300,059
192,563	192,563	192,563	192,563	162,563	152,717
33,480	31,474	20,643	16,199	13,465	15,182
50,801	31,542	373,311	30,525	35,654	65,443
5,490	-	-	-	593,776	-
-	-	142,500	7,350,500	(210,925)	(421,000)
282,334	255,579	729,017	7,589,787	594,533	(187,658)
117,569,553	116,801,225	112,903,326	118,686,890	116,799,496	119,112,401
\$ 21,747,300	\$ 15,454,359	\$ 5,669,379	\$ 9,780,962	\$ 4,090,131	\$ (1,536,248)
809,036	(528,834)	210,782	4,042,147	7,954,243	(2,715,750)
\$ 22,556,336	\$ 14,925,525	\$ 5,880,161	\$ 13,823,109	\$ 12,044,374	\$ (4,251,998)

WAUKESHA COUNTY, WISCONSIN

TABLE 3
FUND BALANCES
GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(Modified Accrual Basis of Accounting)

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
General Fund				
Reserved	\$ 12,821,653	\$ 12,471,303	\$ 13,426,519	\$ 13,611,000
Unreserved				
Designated for Subsequent Year's Expenditures	17,960,196	19,851,268	13,186,550	14,465,104
Undesignated	29,627,039	28,500,472	28,471,866	29,702,339
Nonspendable	-	-	-	-
Restricted	-	-	-	-
Committed	-	-	-	-
Assigned	-	-	-	-
Unassigned	-	-	-	-
Total General Fund	<u>\$ 60,408,888</u>	<u>\$ 60,823,043</u>	<u>\$ 55,084,935</u>	<u>\$ 57,778,443</u>
All Other Governmental Funds				
Reserved	\$ 23,882,957	\$ 34,440,371	\$ 32,173,339	\$ 29,669,569
Unreserved				
Designated for Subsequent Year's Expenditures	2,687,466	2,402,236	3,531,913	2,630,996
Undesignated	12,151,974	10,178,815	10,295,297	13,871,488
Nonspendable	-	-	-	-
Restricted	-	-	-	-
Committed	-	-	-	-
Assigned	-	-	-	-
Total All Other Governmental Funds	<u>\$ 41,362,125</u>	<u>\$ 50,274,554</u>	<u>\$ 51,211,476</u>	<u>\$ 53,703,709</u>
Total All Governmental Funds	<u><u>\$ 101,771,013</u></u>	<u><u>\$ 111,097,597</u></u>	<u><u>\$ 106,296,411</u></u>	<u><u>\$ 111,482,152</u></u>

*Note: The County implemented GASB Statement 54 in 2011.

WAUKESHA COUNTY, WISCONSIN

TABLE 3
FUND BALANCES
GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(Modified Accrual Basis of Accounting)

2011*	2012	2013	2014	2015	2016
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-
-	-	-	-	-	-
13,315,338	11,828,476	9,796,827	8,236,967	7,692,058	8,141,049
189,300	189,300	189,992	190,357	190,694	190,896
4,500,000	4,500,000	4,500,000	500,000	500,000	500,000
13,439,658	13,211,700	13,146,819	7,331,036	8,404,289	10,609,489
36,199,346	38,668,630	34,282,890	38,582,848	40,305,268	39,286,633
<u>\$ 67,643,642</u>	<u>\$ 68,398,106</u>	<u>\$ 61,916,528</u>	<u>\$ 54,841,208</u>	<u>\$ 57,092,309</u>	<u>\$ 58,728,067</u>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
580,873	472,372	120,310	293,537	662,006	56,623
13,152,462	13,882,749	13,789,989	12,973,160	14,599,489	15,544,069
19,896,666	19,139,828	18,196,563	24,386,974	21,447,627	20,810,118
10,486,137	2,916,964	27,958	9,681	22,000	11,065
<u>\$ 44,116,138</u>	<u>\$ 36,411,913</u>	<u>\$ 32,134,820</u>	<u>\$ 37,663,352</u>	<u>\$ 36,731,122</u>	<u>\$ 36,421,875</u>
<u>\$ 111,759,780</u>	<u>\$ 104,810,019</u>	<u>\$ 94,051,348</u>	<u>\$ 92,504,560</u>	<u>\$ 93,823,431</u>	<u>\$ 95,149,942</u>

WAUKESHA COUNTY, WISCONSIN

TABLE 4
CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(Modified Accrual Basis of Accounting)

	2007	2008	2009	2010
Revenues				
Intergovernmental contracts/grants	\$ 79,292,616	\$ 76,465,350	\$ 58,555,324	\$ 59,247,021
Property taxes	88,846,538	91,202,506	94,273,766	97,411,926
Fines and licenses	4,025,975	3,600,542	3,324,006	3,378,226
Charges for services	19,697,368	18,580,801	19,518,484	22,377,503
Interdepartmental revenues	4,298,083	4,402,603	4,122,158	4,167,413
Investment earnings (losses)	10,281,018	9,219,001	5,391,411	6,035,423
Miscellaneous	13,055,426	10,683,359	10,417,676	9,473,871
Total revenues	219,497,024	214,154,162	195,602,825	202,091,383
Expenditures				
Justice and public safety	47,709,346	50,478,192	51,917,202	54,601,873
Health and human services	94,661,670	88,357,121	69,472,313	69,890,377
Environment, parks and education	18,204,332	18,295,731	18,626,369	18,632,919
Public works	20,668,391	23,031,957	20,769,368	20,896,400
General government	11,658,496	12,116,419	11,327,395	11,380,949
Capital outlay	14,916,130	9,970,433	18,662,001	16,644,590
Debt service				
Principal	9,775,000	9,930,000	10,240,000	10,925,000
Interest	3,164,806	3,057,327	2,734,363	2,499,280
Total expenditures	220,758,171	215,237,180	203,749,011	205,471,388
Excess of revenues over (under) expenditures	(1,261,147)	(1,083,018)	(8,146,186)	(3,380,005)
Other Financing Sources (Uses)				
General obligation notes issued	10,000,000	10,000,000	15,700,000	9,000,000
Payment to escrow agent	(1,500,000) (a)	-	(7,925,000) (b)	-
Premium on general obligation notes issued	-	-	-	-
Transfers in	2,868,075	6,513,344	5,050,000	1,608,971
Transfers out	(2,498,075)	(6,103,742)	(9,480,000)	(2,043,225)
Total other financing sources (uses)	8,870,000	10,409,602	3,345,000	8,565,746
Net change in fund balances	\$ 7,608,853	\$ 9,326,584	\$ (4,801,186)	\$ 5,185,741
Debt service as a percentage of noncapital expenditures	6.3%	6.3%	7.0%	7.1%

(a) Early redemption of outstanding portions of the 2000 GOPN.

(b) Early redemption of outstanding portions of the 2001 and 2002 GOPNs.

(c) Includes \$9.9 million early redemption of the 2003 and 2004 GOPNs.

WAUKESHA COUNTY, WISCONSIN

TABLE 4
CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(Modified Accrual Basis of Accounting)

2011	2012	2013	2014	2015	2016
\$ 59,750,590	\$ 52,425,362	\$ 55,699,895	\$ 56,874,590	\$ 59,692,009	\$ 60,929,499
99,803,950	100,941,080	99,969,581	100,907,976	102,239,114	104,282,428
3,211,223	3,303,281	3,383,551	3,363,251	3,525,225	3,620,619
22,640,876	24,583,665	24,751,183	23,286,842	25,024,774	24,858,230
4,145,717	4,181,051	3,897,903	3,964,255	4,106,396	4,165,466
6,027,189	3,455,481	(1,458,150)	3,603,801	1,173,633	1,548,008
11,123,793	13,128,164	11,849,943	12,904,073	10,873,871	13,055,465
206,703,338	202,018,084	198,093,906	204,904,788	206,635,022	212,459,715
55,692,702	55,803,155	56,078,311	56,748,498	56,927,584	58,145,429
74,256,845	69,496,515	69,917,572	69,713,751	73,463,276	76,218,681
17,837,799	18,558,345	23,757,300	21,042,801	22,041,355	22,138,207
21,135,317	20,941,347	22,263,694	22,282,789	22,007,380	23,225,360
12,162,412	12,710,547	10,406,087	10,481,429	10,169,606	11,913,735
20,136,883	37,114,022	28,628,948	15,057,022	16,708,739	17,688,857
21,760,000 (c)	18,630,000 (d)	16,980,000 (e)	16,520,000 (f)	12,635,000	12,705,000
2,375,230	2,100,660	2,040,889	1,897,312	1,800,805	1,648,616
225,357,188	235,354,591	230,072,801	213,743,602	215,753,745	223,683,885
(18,653,850)	(33,336,507)	(31,978,895)	(8,838,814)	(9,118,723)	(11,224,170)
19,490,000	26,635,000	21,550,000	14,255,000	10,000,000	11,500,000
-	-	-	-	-	-
-	-	455,878	189,411	185,596	430,903
6,872,974	12,578,877	2,662,207	8,672,021	2,263,704	2,989,192
(7,431,496)	(12,827,131)	(3,447,861)	(15,824,406)	(2,011,706)	(2,369,414)
18,931,478	26,386,746	21,220,224	7,292,026	10,437,594	12,550,681
\$ 277,628	\$ (6,949,761)	\$ (10,758,671)	\$ (1,546,788)	\$ 1,318,871	\$ 1,326,511
11.8%	10.5%	9.4%	9.3%	7.1%	6.8%

(d) Includes \$6.7 million early redemption of the 2005 GOPN.

(e) Includes \$4.6 million early redemption of the 2006 GOPN.

(f) Includes \$4.3 million early redemption of the 2007 GOPN.

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WAUKESHA COUNTY, WISCONSIN
TABLE 5
EQUALIZED VALUE OF TAXABLE PROPERTY (a)
LAST TEN FISCAL YEARS

Fiscal Year	Real Estate				Personal Property	Less: Tax Incremental Districts (TID)	Total (b)	General County Tax Rate (c)
	Residential	Commercial	Manufacturing	Other				
2007	\$ 39,743,016,500	\$ 9,557,794,600	\$ 1,372,812,300	\$ 297,042,800	\$ 1,017,477,800	\$ 1,033,162,750	\$ 50,954,981,250	\$1.78
2008	40,317,412,100	10,024,712,900	1,369,401,700	296,676,000	1,047,673,900	1,000,563,550	52,055,313,050	\$1.79
2009	39,273,722,800	10,084,519,500	1,355,179,800	298,055,000	1,100,032,400	891,067,450	51,220,442,050	\$1.87
2010	37,883,814,200	9,655,813,900	1,360,989,400	285,177,000	1,103,079,700	849,077,100	49,439,797,100	\$1.97
2011	37,329,217,100	9,525,264,300	1,335,918,000	285,536,300	1,076,626,800	805,504,200	48,747,058,300	\$2.01
2012	35,670,845,700	9,389,591,000	1,346,195,800	278,012,700	1,055,119,600	816,315,900	46,923,448,900	\$2.11
2013	35,263,595,200	9,202,897,200	1,367,263,400	277,704,900	1,105,906,000	829,903,500	46,387,463,200	\$2.15
2014	36,654,772,100	9,509,067,100	1,395,079,800	276,546,800	1,159,551,100	711,598,700	48,283,418,200	\$2.08
2015	37,729,840,200	9,641,547,400	1,433,207,900	279,629,100	1,103,399,900	746,934,000	49,440,690,500	\$2.04
2016	39,052,315,400	10,020,704,300	1,460,140,700	277,359,100	1,127,035,500	947,934,500	50,989,620,500	\$2.00

SOURCE: Wisconsin Department of Revenue, Bureau of Property Tax

- (a) Due to varying assessment ratios to full market value used in municipalities, all underlying tax districts such as counties are required to use equalized value for levying property taxes. Equalized value, defined by State Statute, is the legal market value determined by the Wisconsin Department of Revenue Bureau of Property Tax.
- (b) Equalized Values are reduced by Tax Increment District value increments for apportioning the County levy.
- (c) Per \$1,000 of equalized value.

WAUKESHA COUNTY, WISCONSIN

TABLE 6
DIRECT AND OVERLAPPING PROPERTY TAX RATES
Last Ten Years
(Rate per \$1,000 of equalized value)(a)

	2007	2008	2009	2010
County direct rates (b)				
General	\$1.78	\$1.79	\$1.87	\$1.97
Federated Library (c)	\$0.22	\$0.22	\$0.23	\$0.25
Overlapping rates				
Cities:				
Brookfield	\$14.52 - \$15.93	\$14.62 - \$16.29	\$15.79 - \$16.87	\$16.68 - \$18.03
Delafield	\$13.22 - \$14.99	\$13.58 - \$14.12	\$14.54 - \$14.72	\$15.63 - \$15.78
Muskego	\$13.41 - \$15.47	\$13.54 - \$15.57	\$14.51 - \$16.21	\$15.40 - \$17.06
New Berlin	\$15.13 - \$16.06	\$15.32 - \$15.94	\$15.70 - \$16.59	\$17.10 - \$17.46
Oconomowoc	\$13.89	\$14.50 - \$14.55	\$15.46 - \$15.52	\$16.54 - \$16.60
Pewaukee	\$11.94 - \$14.25	\$12.13 - \$14.49	\$13.18 - \$15.29	\$4.52 - \$15.94
Waukesha	\$17.30	\$17.72	\$18.56	\$20.23
Towns:				
Brookfield	\$12.97 - \$14.39	\$13.05 - \$14.73	\$14.08 - \$15.14	\$14.91 - \$16.27
Delafield	\$11.14 - \$12.86	\$10.74 - \$12.10	\$11.87 - \$13.26	\$11.89 - \$13.94
Eagle	\$10.48 - \$14.13	\$10.59 - \$12.62	\$11.88 - \$13.52	\$12.59 - \$14.64
Genesee	\$10.88 - \$11.78	\$10.98 - \$11.72	\$12.06 - \$12.78	\$12.64 - \$13.36
Lisbon	\$12.29 - \$14.31	\$12.11 - \$14.25	\$12.99 - \$15.45	\$14.02 - \$16.49
Merton	\$10.37 - \$12.30	\$10.93 - \$13.07	\$11.70 - \$14.15	\$12.69 - \$14.89
Mukwonago	\$12.07 - \$12.59	\$12.19 - \$12.91	\$13.14 - \$13.88	\$13.94 - \$14.70
Oconomowoc	\$11.00 - \$11.58	\$11.53 - \$13.31	\$12.71 - \$14.52	\$13.44 - \$15.78
Ottawa	\$10.67 - \$12.60	\$10.99 - \$12.08	\$9.64 - \$12.63	\$12.81 - \$13.97
Vernon	\$11.55 - \$61.97	\$11.66 - \$14.52	\$12.53 - \$60.27	\$13.29 - \$63.19
Waukesha	\$11.47	\$11.48	\$12.57	\$13.10
Villages:				
Big Bend	\$16.27	\$15.95	\$16.82	\$17.55
Butler	\$15.78 - \$16.60	\$16.67 - \$17.15	\$17.34 - \$18.59	\$18.61 - \$20.10
Chenequa	\$12.43 - \$13.96	\$12.56 - \$13.68	\$13.65 - \$14.70	\$14.14 - \$15.24
Dousman	\$14.13	\$14.05	\$14.76	\$15.79
Eagle	\$14.68	\$14.95	\$14.86 - \$16.09	\$15.70 - \$16.85
Elm Grove	\$16.54	\$16.76	\$17.35	\$18.50
Hartland	\$13.39 - \$15.05	\$13.21 - \$14.48	\$14.10 - \$15.86	\$15.21 - \$16.64
Lac LaBelle	\$12.28	\$12.96	\$14.45	\$15.49
Lannon	\$14.84 - \$15.65	\$15.77 - \$16.19	\$15.95 - \$17.18	\$16.98 - \$18.51
Menomonee Falls	\$14.68 - \$15.78	\$15.56 - \$16.05	\$16.01 - \$17.31	\$17.04 - \$18.48
Merton	\$13.12 - \$15.16	\$12.66 - \$14.81	\$13.40 - \$15.86	\$14.40 - \$16.48
Mukwonago	\$15.38 - \$16.12	\$14.93 - \$15.63	\$16.98 - \$17.71	\$17.89 - \$18.65
Nashotah	\$14.02	\$13.19	\$14.25	\$15.53
North Prairie	\$13.27 - \$14.22	\$13.40 - \$14.16	\$14.32 - \$14.72	\$15.18 - \$15.56
Oconomowoc Lake	\$11.85	\$12.35	\$13.84	\$14.67
Pewaukee	\$15.54	\$15.68	\$16.26	\$17.62
Summit	\$11.01 - \$12.40	\$11.26 - \$13.03	\$12.75 - \$13.42	\$13.33 - \$13.91
Sussex	\$14.35 - \$16.08	\$14.92 - \$15.91	\$15.59 - \$17.08	\$16.51 - \$17.71
Wales	\$13.02	\$12.92	\$13.97	\$14.86

(a) Rate is subject to limitations as described in Note 3 (D) of the Notes to Financial Statements.

(b) Due to varying assessment ratios to full market value used in municipalities, all underlying tax districts such as counties are required to use equalized value for levying property taxes. Equalized value, defined by State Statute, is the legal market value determined by the Wisconsin Department of Revenue Bureau of Property Tax.

(c) There are sixteen member libraries in the Federated Library System. The tax applies to taxable properties in the nineteen communities without a library.

WAUKESHA COUNTY, WISCONSIN
TABLE 6
DIRECT AND OVERLAPPING PROPERTY TAX RATES
 Last Ten Years
(Rate per \$1,000 of equalized value)(a)

2011	2012	2013	2014	2015	2016
\$2.01 \$0.25	\$2.11 \$0.27	\$2.15 \$0.28	\$2.08 \$0.29	\$2.04 \$0.28	\$2.00 \$0.28
\$16.79 - \$17.57	\$17.39 - \$18.05	\$17.13 - \$18.35	\$16.07 - \$17.02	\$14.93 - \$16.68	\$15.20 - \$16.29
\$15.65 - \$16.16	\$15.35 - \$17.90	\$15.19 - \$17.60	\$13.86 - \$15.92	\$13.23 - \$15.75	\$13.13 - \$15.59
\$15.57 - \$17.10	\$16.10 - \$17.64	\$16.42 - \$17.94	\$14.87 - \$16.34	\$14.21 - \$15.74	\$14.19 - \$15.51
\$14.56 - \$17.91	\$17.37 - \$18.41	\$17.60 - \$18.69	\$16.21 - \$17.53	\$15.91 - \$17.08	\$15.50 - \$16.88
\$16.77 - \$16.83	\$18.47 - \$18.54	\$18.30 - \$18.37	\$16.57	\$16.32	\$15.95
\$13.96 - \$16.07	\$14.82 - \$17.64	\$14.10 - \$17.12	\$13.14 - \$14.95	\$12.88 - \$14.64	\$12.46 - \$14.94
\$20.34	\$21.50	\$21.39	\$20.52	\$20.43	\$20.08
\$15.02 - \$15.77	\$15.49 - \$15.99	\$15.25 - \$16.48	\$14.13 - \$15.07	\$14.06 - \$15.03	\$13.79 - \$14.95
\$12.43 - \$14.06	\$12.03 - \$14.84	\$11.86 - \$14.82	\$10.89 - \$13.85	\$10.25 - \$13.46	\$10.09 - \$12.72
\$12.41 - \$14.86	\$13.20 - \$15.61	\$13.39 - \$15.33	\$11.92 - \$14.47	\$11.25 - \$13.71	\$11.29 - \$13.31
\$13.00 - \$13.77	\$13.34 - \$14.13	\$13.21 - \$14.97	\$12.19 - \$13.40	\$11.87 - \$13.50	\$11.70 - \$13.35
\$14.22 - \$16.61	\$14.86 - \$17.96	\$15.14 - \$17.84	\$14.26 - \$15.40	\$13.98 - \$15.22	\$13.40 - \$15.62
\$12.68 - \$15.11	\$12.61 - \$16.37	\$12.51 - \$16.18	\$11.33 - \$14.29	\$10.72 - \$13.92	\$10.63 - \$14.12
\$14.06 - \$14.82	\$14.54 - \$15.33	\$14.75 - \$15.53	\$13.38	\$12.74	\$13.39
\$13.30 - \$16.04	\$14.17 - \$17.46	\$14.11 - \$17.42	\$12.21 - \$13.38	\$11.87 - \$13.26	\$11.47 - \$12.95
\$12.71 - \$14.44	\$13.39 - \$14.96	\$13.54 - \$15.32	\$12.13 - \$14.67	\$11.46 - \$13.92	\$11.49 - \$13.49
\$13.41 - \$16.07	\$13.85 - \$16.66	\$14.05 - \$16.78	\$12.65 - \$16.64	\$12.07 - \$15.95	\$12.08 - \$14.83
\$13.11	\$13.63	\$13.27	\$12.26	\$12.06	\$11.60
\$17.58	\$18.28	\$18.53	\$17.10	\$16.32	\$17.43
\$19.00 - \$20.34	\$19.47 - \$20.84	\$19.32 - \$21.49	\$19.24 - \$20.92	\$18.58 - \$20.57	\$18.25 - \$21.01
\$14.49 - \$15.85	\$14.61 - \$16.47	\$14.84 - \$17.10	\$13.58 - \$15.99	\$13.72 - \$16.46	\$13.43 - \$16.22
\$15.81	\$17.41	\$18.13	\$16.85	\$17.81	\$17.62
\$15.58 - \$17.18	\$16.13 - \$17.50	\$16.33 - \$18.11	\$14.97 - \$17.5	\$14.14 - \$16.59	\$14.08 - \$16.09
\$18.03	\$18.67	\$19.11	\$17.58	\$17.34	\$17.07
\$15.35 - \$16.69	\$14.32 - \$16.86	\$14.95 - \$17.67	\$13.31 - \$16.79	\$13.09 - \$16.29	\$12.99 - \$15.77
\$15.96	\$17.62	\$17.18	\$15.74	\$15.64	\$15.34
\$16.99 - \$18.33	\$14.85 - \$17.75	\$17.37 - \$19.51	\$15.94 - \$17.71	\$15.00 - \$17.00	\$14.24 - \$16.99
\$17.01 - \$18.35	\$17.54 - \$18.92	\$17.57 - \$19.72	\$15.97 - \$17.74	\$15.52 - \$17.52	\$14.81 - \$17.57
\$14.48 - \$16.59	\$15.06 - \$17.86	\$15.21 - \$17.61	\$14.20 - \$15.34	\$13.89 - \$15.13	\$13.37 - \$15.45
\$18.41 - \$19.16	\$18.56 - \$19.32	\$19.15 - \$19.90	\$18.07	\$17.56	\$17.62
\$15.46	\$15.04	\$14.87	\$13.82	\$13.30	\$13.15
\$15.15 - \$15.33	\$15.70 - \$16.42	\$15.56 - \$16.79	\$14.55 - \$15.67	\$13.65 - \$15.28	\$13.71 - \$15.20
\$14.94	\$16.54	\$16.61	\$15.28	\$15.28	\$15.03
\$17.70	\$17.94	\$18.87	\$16.94	\$16.42	\$15.94
\$13.34 - \$14.70	\$13.94 - \$15.55	\$14.65 - \$15.47	\$13.25 - \$13.51	\$13.20 - \$13.54	\$12.85 - \$13.40
\$16.64 - \$17.97	\$17.20 - \$19.31	\$17.21 - \$19.16	\$15.86 - \$16.93	\$15.67 - \$16.91	\$15.28 - \$17.51
\$14.87	\$14.53	\$16.74	\$15.07	\$15.05	\$14.98

WAUKESHA COUNTY, WISCONSIN

TABLE 7
PRINCIPAL TAXPAYERS
2016 AND NINE YEARS PRIOR

Taxpayer	2016 Equalized Value	2016 Rank	2016 Percentage of Total Equalized Value	2007 Equalized Value	2007 Rank	2007 Percentage of Total Equalized Value
Brookfield Square	\$ 231,232,700	1	0.45%	\$ 129,667,800	5	0.25%
Kohl's	151,059,500	2	0.29%	119,166,000	6	0.23%
Aurora	138,130,600	3	0.27%	--	--	--
Pro Health Care	133,275,500	4	0.26%	--	--	--
Individual (Thomson)	126,195,500	5	0.24%	176,873,300	1	0.34%
Wimmer Brothers	119,639,700	6	0.23%	--	--	--
Wal-Mart	116,350,000	7	0.22%	--	--	--
Target Corporation	107,463,900	8	0.21%	105,844,800	9	0.20%
Pabst Farms	102,199,200	9	0.20%	144,296,400	2	0.28%
Bielinski Bros.	92,741,000	10	0.18%	139,739,200	3	0.27%
Harmony Homes	--	--	--	129,926,200	4	0.25%
General Electric Medical Systems	--	--	--	117,341,400	7	0.23%
Brookfield Highlands	--	--	--	106,244,200	8	0.20%
Sunset Investment	--	--	--	101,650,900	10	0.20%
TOTAL	\$1,318,287,600		2.54%	\$1,270,750,200		2.44%
TOTAL COUNTY EQUALIZED VALUE	\$51,937,555,000			\$51,988,144,000		

Source: Waukesha County Tax System

WAUKESHA COUNTY, WISCONSIN

TABLE 8
PROPERTY TAXES LEVIED AND COLLECTIONS
LAST TEN FISCAL YEARS

Settlement Year (A)	Total Tax Roll	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years	Total Collections as of December 31, 2016	
		Amount Collected	Percent Collected	Amount Collected	Amount Collected	Percent Collected
2007	\$809,690,943	\$804,474,334	99.36%	\$5,216,609	\$809,690,943	100.00%
2008	\$847,228,993	\$840,500,025	99.21%	\$6,728,968	\$847,228,993	100.00%
2009	\$880,647,695	\$872,450,160	99.07%	\$8,197,042	\$880,647,202	100.00%
2010	\$916,616,975	\$908,469,345	99.11%	\$8,147,128	\$916,616,473	100.00%
2011	\$941,404,690	\$934,075,085	99.22%	\$7,324,543	\$941,399,628	100.00%
2012	\$906,087,115	\$900,564,833	99.39%	\$5,474,745	\$906,039,578	99.99%
2013	\$909,523,660	\$904,691,534	99.47%	\$4,776,199	\$909,467,733	99.99%
2014	\$928,871,019	\$925,304,089	99.62%	\$2,779,743	\$928,083,832	99.92%
2015	\$895,425,595	\$892,307,655	99.65%	\$1,630,890	\$893,938,545	99.83%
2016	\$910,413,207	\$907,361,480	99.66%	\$0	\$907,361,480	99.66%

SOURCE: Waukesha County Treasurer's Tax Settlement Reports

(A) The County levy is settled (collected) by the County Treasurer in the year following the year it is levied.

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WAUKESHA COUNTY, WISCONSIN

TABLE 9
RATIO OF OUTSTANDING DEBT TO EQUALIZED VALUATION
AND DEBT PER CAPITA
LAST TEN FISCAL YEARS

<u>Year Ending December 31</u>	<u>Estimated Population (A)</u>	<u>(\$000's) Personal Income (B)</u>	<u>Equalized Valuation (C)</u>	<u>General Obligation Debt</u>	<u>Unamortized Premiums</u>	<u>Total General Obligation Debt</u>	<u>Less Debt Service Fund (D)</u>	<u>Net Bonded Debt</u>	<u>Percent of Debt to Equalized Valuation</u>	<u>Percent of Debt to Personal Income (C)</u>	<u>Debt Per Capita</u>	<u>Net Bonded Debt Per Capita</u>
2007	381,603	\$19,824,276	\$50,954,981,250	\$78,250,000	\$115,611	\$78,365,611	\$3,241,981	\$75,123,630	0.15%	0.40%	205.36	196.86
2008	382,694	\$20,584,728	\$52,055,313,050	\$78,320,000	\$145,882	\$78,465,882	\$3,574,790	\$74,891,092	0.15%	0.38%	205.04	195.69
2009	383,190	\$19,430,799	\$51,220,442,050	\$75,855,000	\$199,943	\$76,054,943	\$4,060,379	\$71,994,564	0.15%	0.39%	198.48	187.88
2010	389,891	\$20,358,159	\$49,439,797,100	\$73,930,000	\$131,301	\$74,061,301	\$4,248,449	\$69,812,852	0.15%	0.36%	189.95	179.06
2011	390,267	\$21,404,974	\$48,747,058,300	\$71,660,000	\$464,729	\$72,124,729	\$3,773,563	\$68,351,166	0.15%	0.34%	184.81	175.14
2012	390,914	\$22,774,616	\$46,923,448,900	\$79,665,000	\$788,325	\$80,453,325	\$3,861,257	\$76,592,068	0.17%	0.35%	205.81	195.93
2013	391,478	\$23,385,831	\$46,387,463,200	\$84,235,000	\$1,099,730	\$85,334,730	\$3,485,011	\$81,849,719	0.18%	0.36%	217.98	209.08
2014	392,761	\$24,080,301	\$48,283,418,200	\$81,970,000	\$1,130,828	\$83,100,828	\$3,231,387	\$79,869,441	0.17%	0.35%	211.58	203.35
2015	393,927	\$25,373,325	\$49,440,690,500	\$79,335,000	\$1,154,085	\$80,489,085	\$2,187,701	\$78,301,384	0.16%	0.32%	204.32	198.77
2016	396,449	*	\$50,989,620,500	\$78,130,000	\$1,394,718	\$79,524,718	\$2,027,731	\$77,496,987	0.16%	*	200.59	195.48

*Information not yet available.

NOTES:

- (A) Source: 2010 Census Data, Wisconsin Department of Administration.
- (B) Personal Income shown in Table 12.
- (C) Value as reduced by tax incremental financing districts.
- (D) Amount available for repayment of general obligation debt.

WAUKESHA COUNTY, WISCONSIN

TABLE 10
LEGAL DEBT MARGIN INFORMATION
LAST TEN FISCAL YEARS
(dollars in thousands)

	2007	2008	2009	2010
Equalized Value of Real and Personal Property	<u>\$ 51,988,144</u>	<u>\$ 53,055,877</u>	<u>\$ 52,111,510</u>	<u>\$ 50,288,874</u>
Debt Limit, 5% of Equalized Valuation (Wisconsin Statutory Limitation)	\$ 2,599,407	\$ 2,652,794	\$ 2,605,576	\$ 2,514,444
Amount of Debt Applicable to Debt Limitation:				
General Obligation Promissory Notes	78,250	78,320	75,855	73,930
Less: Debt Service Funds	<u>(3,242)</u>	<u>(3,575)</u>	<u>(4,060)</u>	<u>(4,248)</u>
Total Amount of Debt Applicable to Debt Margin	75,008	74,745	71,795	69,682
Legal Debt Margin-(Debt Capacity)	<u>\$ 2,524,399</u>	<u>\$ 2,578,049</u>	<u>\$ 2,533,781</u>	<u>\$ 2,444,762</u>
Percent of Debt Capacity Used	2.9%	2.8%	2.8%	2.8%

WAUKESHA COUNTY, WISCONSIN

TABLE 10
LEGAL DEBT MARGIN INFORMATION
LAST TEN FISCAL YEARS
(dollars in thousands)

<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
<u>\$ 49,552,563</u>	<u>\$ 47,739,765</u>	<u>\$ 47,217,367</u>	<u>\$ 48,995,017</u>	<u>\$ 49,440,691</u>	<u>\$ 50,989,621</u>
\$ 2,477,628	\$ 2,386,988	\$ 2,360,868	\$ 2,449,751	\$ 2,472,035	\$ 2,549,481
71,660 (3,774)	79,665 (3,861)	84,235 (3,485)	81,970 (3,231)	79,335 (2,188)	78,130 (2,028)
67,886	75,804	80,750	78,739	77,147	76,102
<u>\$ 2,409,742</u>	<u>\$ 2,311,184</u>	<u>\$ 2,280,118</u>	<u>\$ 2,371,012</u>	<u>\$ 2,394,888</u>	<u>\$ 2,473,379</u>
2.7%	3.2%	3.4%	3.2%	3.1%	3.0%

WAUKESHA COUNTY, WISCONSIN
TABLE 11
COMPUTATION OF DIRECT AND OVERLAPPING DEBT

Governmental Unit	Outstanding Debt As of May 2017 Less 2017 Principal Payments	% of Debt Within County	Amount of Debt Within County
DIRECT DEBT			
Waukesha County (as of 12/31/16)	78,130,000	100.00%	78,130,000
Unamortized Premium (Discount)	1,394,718	100.00%	1,394,718
TOTAL DIRECT DEBT			\$ 79,524,718
OVERLAPPING DEBT			
Cities:			
Brookfield	69,287,167	100.00%	69,287,167
Delafield	13,605,000	100.00%	13,605,000
Milwaukee	932,032,745	0.05%	466,016
Muskego	28,775,000	100.00%	28,775,000
New Berlin	49,925,185	100.00%	49,925,185
Oconomowoc	12,050,000	100.00%	12,050,000
Pewaukee	10,684,730	100.00%	10,684,730
Waukesha	121,592,319	100.00%	121,592,319
Total All Cities			\$ 306,385,417
Towns:			
Brookfield	196,847	100.00%	196,847
Delafield	4,003,630	100.00%	4,003,630
Eagle	295,081	100.00%	295,081
Genesee	2,124,765	100.00%	2,124,765
Lisbon	4,755,236	100.00%	4,755,236
Merton	1,780,496	100.00%	1,780,496
Mukwonago	538,574	100.00%	538,574
Oconomowoc	9,184,119	100.00%	9,184,119
Ottawa	174,739	100.00%	174,739
Vernon	1,117,428	100.00%	1,117,428
Waukesha	19,297	100.00%	19,297
Total All Towns			\$ 24,190,212
Villages:			
Big Bend	5,258,203	100.00%	5,258,203
Butler	3,585,084	100.00%	3,585,084
Chenequa	147,094	100.00%	147,094
Dousman	4,502,967	100.00%	4,502,967
Eagle	1,009,084	100.00%	1,009,084
Elm Grove	7,857,510	100.00%	7,857,510
Hartland	15,654,123	100.00%	15,654,123
Lac LaBelle	1,804,640	100.00%	1,804,640
Lannon	2,293,758	100.00%	2,293,758
Menomonee Falls	94,877,716	100.00%	94,877,716
Merton	3,338,905	100.00%	3,338,905
Mukwonago	27,541,421	97.64%	26,891,443
Nashotah	514,773	100.00%	514,773
North Prairie	375,277	100.00%	375,277
Oconomowoc Lake	600,778	100.00%	600,778
Pewaukee	13,141,220	100.00%	13,141,220
Summit	9,600,406	100.00%	9,600,406
Sussex	29,072,692	100.00%	29,072,692
Wales	7,622,693	100.00%	7,622,693
Total All Villages			\$ 228,148,366

WAUKESHA COUNTY, WISCONSIN
TABLE 11
COMPUTATION OF DIRECT AND OVERLAPPING DEBT

Governmental Unit	Outstanding Debt As of May 2017 Less 2017 Principal Payments	% of Debt Within County	Amount of Debt Within County
School Districts:			
Arrowhead UHS	5,688,000	100.00%	\$ 5,688,000
East Troy	22,765,000	0.56%	127,484
Elmbrook	54,790,000	100.00%	54,790,000
Hamilton	3,150,000	100.00%	3,150,000
Hartland-Lakeside J3	3,545,000	100.00%	3,545,000
Kettle Moraine	44,675,000	99.96%	44,657,130
Menomonee Falls	48,620,000	100.00%	48,620,000
Milwaukee Area TCD	77,405,000	0.44%	340,582
Mukwonago	52,170,000	99.97%	52,154,349
Muskego-Norway	52,380,000	84.52%	44,271,576
New Berlin	49,335,000	100.00%	49,335,000
North Lake	1,835,000	100.00%	1,835,000
Oconomowoc Area	58,745,000	87.91%	51,642,730
Palmyra-Eagle	15,335,000	52.09%	7,988,002
Pewaukee	21,893,000	100.00%	21,893,000
Stone Bank	2,060,000	100.00%	2,060,000
Swallow	1,735,000	100.00%	1,735,000
Waukesha	4,110,000	100.00%	4,110,000
Waukesha Area TCD	20,320,000	97.17%	19,744,944
West Allis	43,589,957	7.01%	3,055,656
Total All School Districts			\$ 420,743,453
Sanitary Districts			
Eagle Spring			
Lake Management	115,916	100.00%	115,916
Lake Pewaukee	3,805,890	100.00%	3,805,890
Milwaukee Metropolitan			
Sewerage District	774,685,807	0.02%	154,937
Okauchee Lake Management	134,228	100.00%	134,228
Total Sanitary Districts			\$ 4,210,971
TOTAL OVERLAPPING DEBT			\$ 983,678,419
TOTAL DIRECT AND OVERLAPPING DEBT			\$ 1,063,203,137

Source: Survey of Underlying Governmental Units conducted by Springsted as of June, 2017.

Results based on confirmations received from overlapping municipalities.

WAUKESHA COUNTY, WISCONSIN

TABLE 12
DEMOGRAPHIC AND ECONOMIC STATISTICS
LAST TEN FISCAL YEARS

Fiscal Year	(1) Population	(2) (\$000's) Personal Income	(2) Per Capita Personal Income	(3) Public School Enrollment	(3) Private School Enrollment	(4) Average Unemployment Rate
2007	381,603	\$19,824,276	\$51,950	63,082	12,919	3.9%
2008	382,694	\$20,584,728	\$53,789	62,868	12,539	3.9%
2009	383,190	\$19,430,799	\$50,708	63,685	12,004	7.5%
2010	389,891	\$20,358,159	\$52,215	63,868	11,530	7.4%
2011	390,267	\$21,404,974	\$54,847	63,309	12,403	6.5%
2012	390,914	\$22,774,616	\$58,055	63,118	11,663	6.0%
2013	391,478	\$23,385,831	\$59,379	62,656	11,517	5.9%
2014	392,761	\$24,080,301	\$60,945	62,285	11,734	5.0%
2015	393,927	\$25,373,325	\$63,995	62,038	11,608	3.8%
2016	396,449	*	*	*	11,435	3.7%

*Information not yet available.

Sources:

(1) Fiscal year 2010 is U.S. Census figure; all other figures are estimated by the Wisconsin Department of Administration.

(2) Bureau of Economic Analysis-US Department of Commerce.

(3) Wisconsin Department of Public Instruction.

(4) Wisconsin Department of Workforce Development - Bureau of Workforce Information. 2016 figure is preliminary.

WAUKESHA COUNTY, WISCONSIN

TABLE 13
TEN LARGEST EMPLOYERS
2016 AND NINE YEARS PRIOR

Employer	Product/Business	2016			2007		
		Approximate Employment	% of Total	Rank	Approximate Employment	% of Total	Rank
Kohl's Department Stores	Retail, Dist. Center, Headquarters	5,722	18%	1	4,133	16%	2
ProHealth Care-formerly Waukesha Memorial Hospital	Health Services	4,631	15%	2	5,018	19%	1
Quad Graphics	Printing/Headquarters	3,875	12%	3	3,085	12%	5
Froedtert	Health Services	3,372	11%	4	--	--	--
General Electric Medical Systems	Medical Products	3,099	10%	5	3,445	13%	4
Roundy's	Food Wholesale/Retail	2,953	10%	6	3,611	14%	3
Aurora Health Care	Health Services	2,722	9%	7	--	--	--
Waukesha School District	Education	1,632	5%	8	1,687	6%	6
Wal-Mart Corporation	Retail	1,611	5%	9	1,445	5%	7
Elmbrook School District	Education	1,397	5%	10	--	--	--
Community Memorial Hospital	Health Services	--	--	--	1,430	5%	8
Waukesha County	Government	--	--	--	1,400	5%	9
Cooper Power Systems	Power Transformers	--	--	--	1,376	5%	10
Total		31,014	100%		26,630	100%	

SOURCE: Wisconsin Department of Workforce Development
Labor Market Information Bureau
February, 2017 and January, 2008 employer inquiry updates.

WAUKESHA COUNTY, WISCONSIN

TABLE 14
FULL-TIME EQUIVALENT BUDGETED COUNTY POSITIONS BY FUNCTIONAL AREA
LAST TEN FISCAL YEARS

Functional Areas:	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
Justice and public safety	537.75	537.75	534.13	549.90
Health and human services	428.48	426.29	424.88	419.50
Environment, parks and education	148.00	148.00	144.00	139.70
Public works	158.50	157.90	153.60	149.10
General government	<u>127.82</u>	<u>121.65</u>	<u>123.40</u>	<u>126.40</u>
Total Regular Positions County-Wide	1,400.55	1,391.59	1,380.01	1,384.60
Temporary Extra Help	118.96	118.71	114.50	114.93
Overtime	<u>23.32</u>	<u>33.44</u>	<u>26.40</u>	<u>25.76</u>
Total Position Equivalents	1,542.83	1,543.74	1,520.91	1,525.29

Source: Waukesha County Budget Office

WAUKESHA COUNTY, WISCONSIN

TABLE 14
FULL-TIME EQUIVALENT BUDGETED COUNTY POSITIONS BY FUNCTIONAL AREA
LAST TEN FISCAL YEARS

<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016 Budget</u>
549.75	544.52	544.90	544.90	548.90	547.15
419.62	418.06	426.06	425.06	418.14	415.44
135.75	133.70	133.20	133.20	131.20	128.20
144.10	135.60	135.60	135.60	139.60	138.60
<u>126.40</u>	<u>126.05</u>	<u>126.05</u>	<u>125.55</u>	<u>125.55</u>	<u>124.65</u>
1,375.62	1,357.93	1,365.81	1,364.31	1,363.39	1,354.04
121.02	123.64	121.40	120.72	111.47	112.48
<u>23.14</u>	<u>22.89</u>	<u>22.95</u>	<u>22.38</u>	<u>22.26</u>	<u>22.39</u>
1,519.78	1,504.46	1,510.16	1,507.41	1,497.12	1,488.91

WAUKESHA COUNTY, WISCONSIN

TABLE 15
MISCELLANEOUS OPERATING INDICATORS
LAST TEN FISCAL YEARS

	2007	2008	2009	2010
JUSTICE AND PUBLIC SAFETY				
Jail Bookings	9,954	9,341	8,948	8,336
Average Daily Population - Jail	430	423	440	423
Average Daily Population - Huber Facility	260	232	206	208
HEALTH AND HUMAN SERVICES				
Economic Services/Support Program				
Unduplicated Cases (a)	10,837	11,616	12,664	13,233
Mental Health Center Days of Care	7,360	6,238	7,356	6,321
PARKS & LAND USE				
Daily Entrance Stickers	69,546	74,413	80,763	87,787
Annual Stickers	8,457	9,725	12,641	14,457
Annual Boat Launch Stickers	491	460	472	523
Daily Boat Launches	14,459	12,220	15,743	13,981
PUBLIC WORKS				
Building Operations:				
Electricity Consumption (Kilowatt-Hours)	19,673,792	16,961,378	15,141,061	15,301,583
Natural Gas Consumption (Therm)	836,178	872,454	758,123	685,287
Water Consumption (Gallons)	35,731,600	31,833,000	27,717,401	25,610,400
Transportation:				
Centerline Miles of Road Maintained				
County	398	398	398	398
State	260	260	260	260
Airport:				
Based Aircraft	247	255	190	190
Annual Operations (takeoffs & landings)	64,520	68,643	65,890	64,664

(a) Unduplicated counts are available only on a monthly basis. This represents the month of December.

Source: Waukesha County Budget Division

WAUKESHA COUNTY, WISCONSIN

TABLE 15
MISCELLANEOUS OPERATING INDICATORS
LAST TEN FISCAL YEARS

2011	2012	2013	2014	2015	2016
8,291	8,244	8,401	8,496	8,191	8,294
430	419	412	398	409	406
178	155	135	130	117	123
14,448	19,239	20,245	22,321	21,858	21,968
6,419	5,661	6,204	6,000	5,973	6,443
83,949	87,675	80,138	77,658	90,050	90,645
14,275	15,435	15,025	15,487	15,732	15,008
535	581	453	513	551	559
13,251	14,373	13,045	13,085	16,460	15,853
14,026,833	14,222,399	13,819,632	14,442,752	13,967,764	13,704,564
737,345	647,827	812,566	857,372	740,782	734,616
24,121,900	22,907,000	22,982,000	22,763,800	23,907,100	23,640,600
396	396	396	396	401	401
237	237	237	237	224	224
190	238	233	238	173	173
62,096	60,920	52,091	41,727	37,834	41,994

WAUKESHA COUNTY, WISCONSIN

TABLE 16
CAPITAL ASSET STATISTICS BY FUNCTIONAL AREA
LAST TEN FISCAL YEARS

	2007	2008	2009	2010
JUSTICE AND PUBLIC SAFETY				
Correction Facility Capacities				
Huber Facility	326	326	326	326
County Jail	469	469	469	469
 PARKS, ENVIRONMENT, EDUCATION, AND LAND USE				
Number of County Parks	8	8	8	8
Park Acreage:				
Developed	3,598	3,598	3,998	3,956
Undeveloped	5,407	5,411	4,212	4,382
County Golf Courses	3	3	3	3
Ice Arenas	2	2	2	2
Nature Center	1	1	1	1
Exposition Center	1	1	1	1
 PUBLIC WORKS				
Centerline Miles of County Roads	398	398	398	396
Traffic Signals	90	95	99	102
Bridges	60	61	63	64
 Active Vehicles in Vehicle Replacement Plan	384	384	379	381
 Airport:				
Number of Runways	2	2	2	2

Source: Waukesha County Departments

WAUKESHA COUNTY, WISCONSIN

TABLE 16
CAPITAL ASSET STATISTICS BY FUNCTIONAL AREA
LAST TEN FISCAL YEARS

2011	2012	2013	2014	2015	2016
326	326	326	326	326	324
469	469	469	469	481	481
8	8	8	8	8	8
3,956	3,956	3,958	3,959	4,037	4,105
4,382	4,443	4,458	4,456	4,464	4,464
3	3	3	3	3	3
2	2	2	2	2	2
1	1	1	1	1	1
1	1	1	1	1	1
396	396	396	396	401	401
102	103	103	103	112	113
64	64	65	65	67	66
381	382	377	382	383	387
2	2	2	2	2	2

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