

**Fund Purpose**

Provide for transportation related activities including roadways and transit services. Activities include the maintenance, repair, and operation of the County Trunk Highway System and providing the necessary labor, equipment and materials to maintain the State Trunk Highway System as specified by the Wisconsin Department of Transportation. Transit activities include bus services to selected areas of Waukesha County; primarily addressing the transit needs of employers and employees commuting between Waukesha County and its neighboring counties. Paratransit service to the physically challenged along a parallel commuting corridor is also provided in accordance with the Americans with Disabilities Act.

Financial Summary	2007	2008	2008	2009	Change From 2008	
	Actual	Adopted Budget	Estimate (a)	Budget	Adopted Budget \$	%
<b>Revenues</b>						
General Government	\$9,528,601	\$8,499,217	\$8,968,570	\$8,891,747	\$392,530	4.6%
Fine/Licenses	\$0	\$0	\$0	\$0	\$0	N/A
Charges for Services	\$339,964	\$170,000	\$200,000	\$180,000	\$10,000	5.9%
Interdepartmental	\$386,854	\$289,410	\$319,903	\$314,220	\$24,810	8.6%
Other Revenue	\$129,250	\$76,675	\$220,947	\$108,534	\$31,859	41.6%
Appr. Fund Balance	\$0	\$90,000	\$90,000	\$135,000	\$45,000	50.0%
<b>County Tax Levy</b>	<b>\$952,274</b>	<b>\$1,072,899</b>	<b>\$1,072,899</b>	<b>\$1,141,046</b>	<b>\$68,147</b>	<b>6.4%</b>
<b>Total Revenue Sources</b>	<b>\$11,336,943</b>	<b>\$10,198,201</b>	<b>\$10,872,319</b>	<b>\$10,770,547</b>	<b>\$572,346</b>	<b>5.6%</b>
<b>Expenditures</b>						
Personnel Costs	\$4,808,635	\$4,795,725	\$4,983,131	\$4,918,041	\$122,316	2.6%
Operating Expenses	\$3,067,288	\$2,273,138	\$2,744,999	\$2,537,403	\$264,265	11.6%
Interdept. Charges	\$3,248,343	\$3,112,938	\$3,625,963	\$3,315,103	\$202,165	6.5%
Fixed Assets	\$47,259	\$16,400	\$16,400	\$0	(\$16,400)	-100.0%
<b>Total Expenditures</b>	<b>\$11,171,525</b>	<b>\$10,198,201</b>	<b>\$11,370,493</b>	<b>\$10,770,547</b>	<b>\$572,346</b>	<b>5.6%</b>
Rev. Over (Under) Exp.	\$165,418	-	(\$498,174)	-	-	N/A

**Position Summary (FTE)**

Regular Positions	64.85	64.85	64.85	64.85	0.00
Extra Help	0.92	2.13	2.13	2.13	0.00
Overtime	7.15	2.92	5.24	3.38	0.46
<b>Total</b>	<b>72.92</b>	<b>69.90</b>	<b>72.22</b>	<b>70.36</b>	<b>0.46</b>

(a) The 2008 Estimate includes additional costs associated with record breaking snow falls. The 2008 Budget has been modified to address increased costs.

County Operations

County-Wide Key Strategic Outcome: A safe county

Program Description

The Operations Division provides service directly to the public by keeping County trunk highways safe and well maintained. This includes plowing, salting, and sanding in the winter; repaving highway pavement and shoulders; mowing of roadsides and median strips; cutting back vegetation from the right of way; clearing culverts, drainage ditches and catch basins; and concrete and asphalt repair. To perform these tasks, the division operates a fleet of vehicles and equipment at the highway operations center and at four substations located throughout the County. The Operations Division also provides services to other County departments and municipalities on a cost reimbursement basis.

	2007 Actual	2008 Budget	2008 Estimate	2009 Budget	Budget Change
<b>Staffing (FTE)</b>	<b>43.99</b>	<b>42.02</b>	<b>42.95</b>	<b>40.04</b>	<b>(1.98)</b>
General Government	\$4,449,226	\$4,538,194	\$4,360,242	\$4,538,194	\$0
Fine/Licenses	\$0	\$0	\$0	\$0	\$0
Charges for Services	\$339,964	\$170,000	\$200,000	\$180,000	\$10,000
Interdepartmental (a)	\$386,854	\$289,410	\$319,903	\$314,220	\$24,810
Other Revenue	\$22,546	\$13,000	\$155,000	\$18,000	\$5,000
Appr. Fund Balance	\$0	\$50,000	\$50,000	\$0	(\$50,000)
<b>County Tax Levy</b>	<b>\$188,593</b>	<b>\$269,218</b>	<b>\$269,218</b>	<b>\$325,365</b>	<b>\$56,147</b>
<b>Total Revenues</b>	<b>\$5,387,183</b>	<b>\$5,329,822</b>	<b>\$5,354,363</b>	<b>\$5,375,779</b>	<b>\$45,957</b>
Personnel Costs	\$2,595,375	\$2,845,936	\$2,894,048	\$2,774,558	(\$71,378)
Operating Expenses	\$1,771,530	\$1,191,671	\$1,536,748	\$1,259,188	\$67,517
Interdept. Charges	\$902,426	\$1,275,815	\$1,407,581	\$1,342,033	\$66,218
Fixed Assets	\$8,550	\$16,400	\$16,400	\$0	(\$16,400)
<b>Total Expenditures</b>	<b>\$5,277,881</b>	<b>\$5,329,822</b>	<b>\$5,854,777</b>	<b>\$5,375,779</b>	<b>\$45,957</b>

Rev. Over (Under) Exp.	\$109,302	-	(\$500,414)	-	-
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(a) In 2009 Budget, tax levy of \$6,742 is being shifted from the End User Technology Fund to cover the phasing in of full cost allocations for the new charging method to better reflect technology resources being used by departments, as recommended by Internal Audit for expenditure increases above 3%.



Program Highlights

Revenue projections for 2009 are slightly higher than the 2008 Budget base. This is due to increased Revenues from municipalities for pavement marking services and for sales of de-icing materials. Fund Balance in 2008 was for the one time purchase and installation of on-board, pre-wetting equipment on the patrol trucks for the application of brine. State reimbursements for administrative costs are expected to be higher in 2009 compared to 2008. General Transportation Aids (GTA) are budgeted at the same levels as the 2008 Budget. In addition to being budgeted in the County Highway Operations budget; GTA Revenues are also budgeted in the Engineering budget and the Traffic Control budget, which are both general fund budgets.

Two Patrol Worker positions have been shifted to the State Highway Operations budget. Levels of State work from 2006 through 2008 indicated higher levels of work on the State system. These expenses are reimbursed by the State. The 2009 Budget reflects a slight increase in overtime. This budget continues include extra help funding to hire students in the summer.

County Operations (cont.)

Operating expenses reflect a status quo operation, however, the budget does reflect anticipated cost increases. Salt, the largest expenditure item in operating expenses, is budgeted at \$739,300, with an increase of \$75,000. The 2008/2009 salt price is anticipated to be \$40.42 per ton. Other larger expenses in this appropriation unit include utilities at \$214,600; crackfiller and patching materials at \$48,000; culvert pipe and guardrail at \$21,000; and plowblades at \$45,000.

Interdepartmental charges are increasing \$66,218. This includes significant increases for workers compensation of \$13,838 and vehicle insurance of \$31,077. The State has revised their formula for reimbursing the County for General Liability Insurance resulting in a shift of expenses to the County in 2009. Equipment costs, primarily fuel and replacement costs, are increasing from the 2008 Budget base by \$16,946. Fuel costs for the County are anticipated to increase over 13% from the 2008 Budget. Computer replacement charges are increasing by almost \$7,000 from the 2008 Budget that are funded with additional tax levy provided.

No Fixed Assets are being requested in the 2009 Budget.



Activity	2007 Actual	2008 Budget	2008 Estimate	2009 Budget	Budget Change
Centerline miles of road maintained -- County	398	398	400	400	2
Centerline miles of road maintained – Non County/Non-State*	259	250	250	250	0
County Lane Miles Crackfilled	25	25	31.6	25	0
Crackfilling 2 lane highways*	\$2,200	\$2,200	\$2,678	\$2,815	\$615
Center line striping*	\$425	\$425	\$425	\$470	\$45
Mowing—1 linear mile*	\$275	\$275	\$275	\$310	\$35
Avg Annual maint 1 lane mile	\$6,250	\$6,450	\$6,450	\$6,775	\$325
Salt Annual Tons	33,781	18,250	23,250	18,290	40

\* Cost per mile

State Highway Operations

County-Wide Key Strategic Outcome: A safe county

Program Description

Provide the necessary labor, equipment, and materials to maintain the State Trunk Highway System as specified by the Wisconsin Department of Transportation. Maintenance tasks performed include plowing, salting and sanding in winter; highway pavement repair; pavement marking; mowing and vegetation control in summer. Minor construction projects will also be performed by agreement with the State. A cost accounting system for the purposes of obtaining reimbursement for work performed is also maintained.

	2007 Actual	2008 Budget	2008 Estimate	2009 Budget	Budget Change
<b>Staffing (FTE)</b>	<b>28.83</b>	<b>27.78</b>	<b>29.17</b>	<b>30.22</b>	<b>2.44</b>
General Government	\$5,079,375	\$3,961,023	\$4,608,328	\$4,353,553	\$392,530
Other Revenue	\$286	\$0	\$2,272	\$0	\$0
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
<b>County Tax Levy</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Revenues</b>	<b>\$5,079,661</b>	<b>\$3,961,023</b>	<b>\$4,610,600</b>	<b>\$4,353,553</b>	<b>\$392,530</b>
Personnel Costs	\$2,201,413	\$1,937,300	\$2,076,561	\$2,130,483	\$193,183
Operating Expenses	\$455,576	\$186,600	\$313,384	\$250,000	\$63,400
Interdept. Charges	\$2,345,917	\$1,837,123	\$2,218,382	\$1,973,070	\$135,947
Fixed Assets	\$38,709	\$0	\$0	\$0	\$0
<b>Total Expenditures</b>	<b>\$5,041,615</b>	<b>\$3,961,023</b>	<b>\$4,608,327</b>	<b>\$4,353,553</b>	<b>\$392,530</b>
Rev. Over (Under) Exp.	\$38,046	-	\$2,273	-	-



Program Highlights

The State Highway Maintenance program of the budget is a non-tax levy supported program. All expenses are approved and reimbursed by the State.

The 2009 Budget is based on a combination of the State's 2007 and 2008 Authorization for Expenditure (AFE); the actual Revenues received in 2007; and the projected 2008 State Revenue reimbursement for work. The 2008 AFE is \$996,500 higher than the 2008 Budget. The 2009 Budget, although significantly higher than the 2008 Budget, is still \$521,000 lower than the 2008 AFE.

Levels of State work from 2006 through 2008, and the 2009 estimated Authorization for Expenditure (AFE) indicate higher levels of service on State system. Therefore 2.0 FTE Patrol Workers have been transferred over from the County highway operations budget. In addition, the OT budget has increased by 0.44 FTE in 2009.

This budget continues the State's desire to have a second shift, winter maintenance force on the busier roads. This second shift operation, which includes four patrol workers and one crew leader, will run approximately November 1 through March 31. This budget reflects the additional expenses and Revenues anticipated for this operation.



Activity

	2007 Actual	2008 Budget	2008 Estimate	2009 Budget	Budget Change
Centerline miles of road maintained	260	260	260	260	0
Centerline miles of road striped	340	120	340	350	230
Lane miles maintained	1,050	1,050	1,062	1,062	12

Source: WisDOT

Transit Services

County-Wide Key Strategic Outcome: An economically vibrant county

Program Description

Through contracts with the private sector, this program provides fixed route and commuter bus service to address the mass transit needs of employers and employees commuting between Waukesha County and its neighboring counties. Currently the Waukesha County Transit System operates predominately rapid and express routes, parallel to and along the I-94 Oconomowoc-Waukesha-Milwaukee corridor, although services also exist between the southern and eastern tier communities and the Milwaukee Central Business District (CBD) and University of Wisconsin-Milwaukee (UWM).

Fixed bus route services extend eastbound into Milwaukee County as traditional ‘commuter’ services carrying workers to jobs in the Milwaukee CBD. Non-traditional ‘reverse commuter’ services also exist to respond to the labor needs in Waukesha County, bringing workers from Milwaukee County into areas in Waukesha County where job density is high, especially in existing and developing industrial parks. This fund also provides Para-transit services serving the disabled population who are unable to utilize the fixed route service, as outlined in the 1990 Americans with Disabilities Act (ADA).

	2007 Actual	2008 Budget	2008 Estimate	2009 Budget	Budget Change
<b>Staffing (FTE)</b>	<b>0.10</b>	<b>0.10</b>	<b>0.10</b>	<b>0.10</b>	<b>0.00</b>
General Government	\$0	\$0	\$0	\$0	\$0
Fine/Licenses	\$0	\$0	\$0	\$0	\$0
Charges for Services	\$0	\$0	\$0	\$0	\$0
Interdepartmental	\$0	\$0	\$0	\$0	\$0
Other Revenue	\$106,418	\$63,675	\$63,675	\$90,534	\$26,859
Appr. Fund Balance	\$0	\$40,000	\$40,000	\$135,000	\$95,000
<b>County Tax Levy</b>	<b>\$763,681</b>	<b>\$803,681</b>	<b>\$803,681</b>	<b>\$815,681</b>	<b>\$12,000</b>
<b>Total Revenues</b>	<b>\$870,099</b>	<b>\$907,356</b>	<b>\$907,356</b>	<b>\$1,041,215</b>	<b>\$133,859</b>
Personnel Costs	\$11,847	\$12,489	\$12,522	\$13,000	\$511
Operating Expenses	\$840,182	\$894,867	\$894,867	\$1,028,215	\$133,348
Interdept. Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
<b>Total Expenditures</b>	<b>\$852,029</b>	<b>\$907,356</b>	<b>\$907,389</b>	<b>\$1,041,215</b>	<b>\$133,859</b>
Rev. Over (Under) Exp.	\$18,070	-	(\$33)	-	-



Program Highlights

Waukesha Metro Transit administers the Waukesha County Transit program through a contract with the City of Waukesha. Funding from State and Federal sources are directly received and paid to vendors by Waukesha Metro. State and Federal Revenues are anticipated to be reimbursed at a rate of 55% of gross expenses in 2009, which is consistent with the level budgeted in 2008. A new administrative contract will commence in April 2009. Other Revenue, budgeted at \$90,534, is reimbursed from Waukesha Metro for the costs remaining in the County budget that are eligible for State and Federal funding. Transportation Fund Balance of \$60,000 is budgeted for expenses related to the fuel adjustment clause in the Wisconsin Coach Lines contract.

Transit Services (cont.)

The 2009 Budget reflects the start up of an additional transit program by the third quarter servicing the area in New Berlin along Westridge Drive. This service is planned to be an alternative to a fixed route such as a van pool and will be provided in partnership with municipalities and employers in the area it serves. Transportation Fund Balance of \$75,000 is budgeted as seed money to assist start up costs.

Fare increases are proposed for routes 901, 904, 905, and 906 and will take effect January 1, 2009. Fares are proposed to be increased \$0.25 on local routes and \$0.75 on the longer commuter routes. In addition, direct service to University of Wisconsin Milwaukee (UWM) will be discontinued to reflect a decision made by the UWM student government to no longer fund the UPass program for this route. The Paratransit service is being revised from a door-through-door service to a door-to-door service consistent with transportation service to seniors and disabled currently provided through the County's Aging and Disabilities Resource Center (ARDC). Federal policies for paratransit service require curb-to-curb service. Funds for a marketing program continue in the 2009 Budget. This is a CMAQ funded program. Approximately 0.10 FTE of the Business Manager's position continues to be budgeted in the 2009 Budget. Waukesha County continues direct responsibility for the maintenance of the park and ride lots at Goerke's Corner, CTH G and Pilgrim Road. The County Tax Levy contribution for this program is budgeted at \$815,681 an increase of \$12,000 from the 2008 Budget.



Activity

Total Ridership		2007 Actual	2008 Budget	2008 Estimate	2009 Estimate
Route	Route Information				
1	Waukesha Metro to Brookfield Square	116,620	114,000	115,123	116,000
9	Weekday service to Menomonee Falls and Butler	15,847	0	0	0
10	Brookfield Square Extension	242,147	235,000	219,014	220,000
79	Weekday Menomonee Falls to downtown Milwaukee	43,335	47,000	45,890	46,000
218	New Berlin Industrial Park Shuttle	22,044	19,000	21,478	22,000
901,904,905	Weekday service between City of Waukesha and downtown Milwaukee, Weekday service between Oconomowoc and downtown Milwaukee	236,726	242,500	264,672	265,000
906	Weekday service between Mukwonago and Milwaukee via I-43	39,833	46,000	42,307	42,500
Paratransit		12,224	11,700	11,177	11,200
Total		728,776	726,200	719,661	722,700

Transit Services (cont.)

Operating Cost per ride

Operating cost per ride determined by total cost of the route divided by the total ridership.

Operating Cost per ride	2007	2008	2008	2009
Route	Actual	Budget	Estimate	Budget
1	\$0.57	\$2.11	\$0.61	\$0.66
9	\$13.50	\$0.00	\$0.00	\$0.00
10	\$2.83	\$3.36	\$3.47	\$3.97
79	\$8.20	\$7.71	\$8.23	\$10.08
218	\$9.43	\$11.30	\$10.00	\$10.19
901,904,905	\$8.53	\$8.40	\$8.32	\$8.12
906	\$9.50	\$8.38	\$10.13	\$10.35
Paratransit	\$18.32	\$23.15	\$30.66	\$41.58
Average	\$7.88	\$8.87	\$7.94	\$9.44

Investment per ride

Investment per ride determined by total Cost of the Route less fare box Revenues divided by the total ridership.

Investment per ride	2007	2008	2008	2009
Route	Actual	Budget	Estimate	Budget
1	\$0.57	\$1.78	\$0.61	\$0.66
9	\$11.90	\$0.00	\$0.00	\$0.00
10	\$1.86	\$2.09	\$2.24	\$2.71
79	\$5.75	\$5.40	\$5.53	\$7.13
218	\$8.83	\$10.51	\$9.29	\$9.57
901,904,905	\$6.34	\$6.05	\$6.40	\$5.88
906	\$6.84	\$5.95	\$7.49	\$7.26
Paratransit	\$12.35	\$16.21	\$24.76	\$33.13
Average	\$6.05	\$6.67	\$6.26	\$7.37

\*Costs not available. Vendor billed net of fare box and State/Federal Revenue.