

Mission

To provide comprehensive planning and analysis of the long-range capital needs of Waukesha County. This process contributes to the fiscal review and prioritization of such capital projects as facility development (new construction and improvements), infrastructure maintenance, technology, major equipment and systems installations.

Policy

A capital project is defined as an active or proposed non-recurrent expenditure in one or more specified plan year of an amount usually in excess of \$100,000 for a permanent fixed asset (building, land, improvement, or equipment installation) which has a useful life or extends the useful life of an existing fixed asset, usually in excess of seven years.

This budget maintains the emphasis on planning and funding for infrastructure and capital improvements projects, as they are needed rather than reacting to crisis situations. New projects should be requested in the last year of the five-year plan, unless circumstances require a more immediate time frame. County Code 2-410 (c) requires design and implementation for larger projects to be, at a minimum, in separate calendar years. This project methodology further identifies documentation and justification requirements to support the project from the first year included in the plan to project completion. Justification includes costs vs. benefits and project need.

A long range goal to managing overall debt service is to maintain annual tax levy effort to fund capital projects at a minimum of 20 percent of net capital expenditures. This "down payment", reduces the need to borrow additional funds and manages debt service growth in relationship to the operating budget.

In this section under "2009 Capital Projects and Operational Impact", is a summary of operational impacts resulting from implementation of the capital improvement program. Also, in this section are individual capital project sheets, which detail operational impacts. Impacts associated with new facility operations are included in planning for future funding needs for County operations, but are only included in operating department budgets in the year they will be incurred.

Financial Summary

	2007 Budget	2008 Budget	2009 Budget	Change from 2008	
				\$	%
Expenditures	\$18,333,900	\$20,463,000	\$19,399,400	(\$1,063,600)	-5.2%
Revenues	\$1,866,000	\$1,141,000	\$1,225,000	\$84,000	7.4%
Fund Balance (a)	<u>\$2,405,000</u>	<u>\$3,622,000</u>	<u>\$4,677,000</u>	<u>\$1,055,000</u>	<u>29.1%</u>
Net Expenditures	\$14,062,900	\$15,700,000	\$13,497,400	(\$2,202,600)	-14.0%
Other Financing Sources:					
Investment Earnings	\$405,000	\$550,000	\$450,000	(\$100,000)	-18.2%
Debt Issue Proceeds	<u>\$10,200,000</u>	<u>\$12,000,000</u>	<u>\$10,000,000</u>	<u>(\$2,000,000)</u>	<u>-16.7%</u>
Tax Levy	\$3,457,900	\$3,150,000	\$3,047,400	(\$102,600)	-3.3%
Levy as % Of Net Capital Expenditures	24.6%	20.1%	22.6%		

(a) Fund Balance appropriations in 2009 include proprietary Fund Balance of \$870,000 from internal service operations and \$122,000 from enterprise operations. General Fund Balance of \$2.5 million is used to fund the replacement of the Computer Aided Dispatch (CAD) system and \$260,000 will fund an energy saving effort. Capital project Fund Balance of \$925,000 is also budgeted.

	2007 Budget	2008 Budget	2009 Budget	08-09 Change
EXPENDITURES				
Justice and Public Safety	\$248,000	\$94,000	\$3,809,000	\$3,715,000
Health and Human Services	\$0	\$1,030,000	\$830,000	(\$200,000)
Parks, Env, Edu & Land Use	\$1,251,400	\$1,255,000	\$1,114,000	(\$141,000)
Public Works	\$15,449,500	\$17,434,000	\$12,513,400	(\$4,920,600)
General Administration	\$50,000	\$245,000	\$0	(\$245,000)
County Wide Technology Projects	\$1,235,000	\$275,000	\$1,003,000	\$728,000
Financing Costs	\$100,000	\$130,000	\$130,000	\$0
Total Expenditures	\$18,333,900	\$20,463,000	\$19,399,400	(\$1,063,600)
REVENUES				
County Highway Improvement Program (CHIP)	\$600,000	\$0	\$0	\$0
CHIP-Discretionary	\$496,000	\$0	\$500,000	\$500,000
State ADRC Grant Funding		\$95,000	\$0	(\$95,000)
State Shared Revenue	\$220,000	\$250,000	\$225,000	(\$25,000)
State Computer Equipment Exemption	\$550,000	\$578,000	\$500,000	(\$78,000)
Local Reimbursement	\$0	\$218,000	\$0	(\$218,000)
Subtotal Revenues	\$1,866,000	\$1,141,000	\$1,225,000	\$84,000
FUND BALANCE				
Material Recycling Fund-Loan	\$2,000,000	\$0	\$0	\$0
Long Term Care	\$0	\$355,000	\$0	(\$355,000)
Telecommunications Fund	\$225,000	\$75,000	\$350,000	\$275,000
End User Technology Fund	\$100,000	\$0	\$480,000	\$480,000
Collections Fund	\$80,000	\$220,000	\$0	(\$220,000)
Airport	\$0	\$232,000	\$122,000	(\$110,000)
Radio Services	\$0	\$10,000	\$40,000	\$30,000
General Fund	\$0	\$650,000	\$2,760,000	\$2,110,000
Capital Project Fund	\$0	\$2,080,000	\$925,000	(\$1,155,000)
Subtotal Fund Balance	\$2,405,000	\$3,622,000	\$4,677,000	\$1,055,000
Investment Earnings	\$405,000	\$550,000	\$450,000	(\$100,000)
Debt Proceeds	\$10,200,000	\$12,000,000	\$10,000,000	(\$2,000,000)
Tax Levy	\$3,457,900	\$3,150,000	\$3,047,400	(\$102,600)

Page #	PROJECT TITLE	NO.	Project Cost	Fund Balance & Revenue Applied		Net \$'s Needed
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PUBLIC WORKS FACILITIES

445	CRTHSE BLDG/GRNDS LOBBY	200611	\$45,000			\$45,000
446	COURTS PROJECT SECURED CORRIDOR	200326	\$115,000			\$115,000
447	NORTHVIEW UPGRADES	200708	\$40,000			\$40,000
448	MEDICAL EXAMINER-EXPANSION	200616	\$1,054,000			\$1,054,000
449	LAW ENFORCEMENT CENTER HVAC	200806	\$260,000	\$260,000	(a)	\$0
450	HIGHWAY WATER LOOP	200913	\$30,000			\$30,000

EMERGENCY PREPAREDNESS

451	RADIO SERVICES BLDG EXPAND/RENOVATION	200617	\$40,000	\$40,000	(b)	\$0
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PUBLIC WORKS - HIGHWAYS

452	CTH VV, Marcy -Bette Drive	9707	\$1,590,000			\$1,590,000
453	CTH Y, I-43 - CTH I	9903	\$2,000,000	\$500,000	(c)	\$1,500,000
454	CTH L, CTH Y to Moorland Road	200011	\$3,850,000			\$3,850,000
455	CTH O, CTH I to HACKBERRY LANE	200104	\$170,000			\$170,000
456	CTH P, Bark River Bridge & Approaches	200606	\$96,400			\$96,400
457	CTH CW, ASHIPUN RIVER BRIDGE	200810	\$125,000			\$125,000

458	BRIDGE AID PROGRAM	9131	\$180,000			\$180,000
459	CULVERT REPLACEMENT PROGRAM	9817	\$100,000			\$100,000
460	SIGNAL/SAFETY IMPROVEMENTS	200427	\$1,100,000			\$1,100,000
461	REPAVING PROGRAM 2007-2012	200509	\$2,850,000			\$2,850,000

AIRPORT

462	Airport Maintenance & Snow Removal Equip Building	200703	\$40,000	\$40,000	(d)	\$0
463	TAXIWAYS C & D REPAIR & LIGHTING	200702	\$10,000	\$10,000	(d)	\$0
464	Runway 10/28 Rehabilitation	200704	\$47,000	\$47,000	(d)	\$0
465	AIRPORT GATE REDESIGN	200908	\$25,000	\$25,000	(d)	\$0

- (a) General Fund Balance
- (b) Radio Services Fund Balance
- (c) County Highway Improvement Program (CHIP) revenue
- (d) Airport Fund Balance

Capital Projects 2009 Capital Projects Project Listing

Page #	PROJECT TITLE	NO.	Project Cost	Fund Balance & Revenue Applied		Net \$'s Needed
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PARKS AND LAND USE

466	MENONONEE PARK MAINTENANCE BUILDING	200504	\$614,000			\$614,000
467	EXPOSITION CENTER ARENA ROOF	200802	\$25,000			\$25,000
468	PAVEMENT MANAGEMENT PLAN	200824	\$460,000			\$460,000
469	RESTROOM RENOVATION	200505	\$15,000			\$15,000

IT- HEALTH AND HUMAN SERVICES

470	IMPLEMENT HHS AUTOMATED SYSTEMS	200109	\$830,000			\$830,000
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IT- EMERGENCY PREPAREDNESS

472	CAD REPLACEMENT	200901	\$2,500,000	\$2,500,000	(e)	\$0
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IT-COURTS

473	UPDATE & INTEGRATE CRTM TECHNOLOGY	200915	\$55,000			\$55,000
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COUNTY-WIDE PROJECTS

475	ASSET & FACILITY MANAGEMENT SYSTEM	200822	\$173,000			\$173,000
477	RE-ENGINEERING IT INFRASTRUCTURE	200624	\$180,000	\$180,000	(f)	\$0
479	IT INFRASTRUCTURE UPGRADE WIRING CLOSETS	200820	\$650,000	\$650,000	(g)	\$0

FINANCING (Includes Arb Rebate/Discount)	999999	\$130,000				\$130,000
EXPENDITURES		\$19,399,400	\$4,252,000			\$15,147,400

ADDITIONAL REVENUES & FUND BALANCE-GENERALLY APPLIED

STATE COMPUTER EQUIPMENT EXEMPTION		\$500,000				
STATE SHARED REVENUE		\$225,000				
CAPITAL PROJECT FUND BALANCE		\$925,000				
DEBT ISSUE PROCEEDS		\$10,000,000				
INVESTMENT INCOME EARNED ON DEBT ISSUE		\$450,000				
TOTAL OTHER FUNDING SOURCES						\$12,100,000
TAX LEVY						\$3,047,400

- (e) General Fund Balance
- (f) End User Technology Fund Balance
- (g) Telecommunications Fund Balance (\$350,000) and End User Technology Fund Balance (\$300,000)