

**** HEALTH AND HUMAN SERVICES ****

Functional Area Summary by Agency

	2006 Actual	2007 Adopted Budget	2007 Estimate	2008 Budget	Change from 2007 Adopted Budget	
					\$	%
* TOTAL HEALTH AND HUMAN SERVICES *						
Revenues	\$71,007,802	\$75,812,419	\$74,596,454	\$69,625,682	\$(6,186,737)	-8.2%
County Tax Levy	\$21,122,183	\$21,780,088	\$21,843,088	\$22,386,330	\$606,242	2.8%
Expenditures	\$91,919,150	\$97,592,507	\$96,092,267	\$92,012,012	\$(5,580,495)	-5.7%
Rev. Over (Under) Exp.	\$210,835	-	\$347,275	-	-	NA
BREAKDOWN BY AGENCY						
COMMUNITY DEVELOPMENT						
Revenues	\$4,164,975	\$4,343,000	\$3,991,808	\$4,138,568	\$(204,432)	-4.7%
County Tax Levy	-	-	-	-	-	NA
Expenditures	\$4,918,668	\$4,343,000	\$3,959,599	\$4,138,568	\$(204,432)	-4.7%
Rev. Over (Under) Exp.	\$(753,693)	-	\$32,209	-	-	NA
CORPORATION COUNSEL - CHILD SUPPORT						
Revenues (a)	\$2,059,510	\$2,080,359	\$2,032,320	\$2,010,170	\$(70,189)	-3.4%
County Tax Levy	\$209,952	\$250,041	\$250,041	\$300,041	\$50,000	20.0%
Expenditures	\$2,188,720	\$2,330,400	\$2,250,890	\$2,310,211	\$(20,189)	-0.9%
Rev. Over (Under) Exp.	\$80,742	-	\$31,471	-	-	NA
SENIOR SERVICES						
Revenues (a)	\$2,109,178	\$2,154,481	\$2,233,003	\$3,857,245	\$1,702,764	79.0%
County Tax Levy	\$1,462,458	\$1,479,905	\$1,479,905	\$1,373,847	\$(106,058)	-7.2%
Expenditures	\$3,160,221	\$3,634,386	\$3,435,307	\$5,231,092	\$1,596,706	43.9%
Rev. Over (Under) Exp.	\$411,415	-	\$277,601	-	-	NA
HEALTH & HUMAN SERVICES						
Revenues (a)	\$62,661,029	\$67,221,579	\$66,326,323	\$59,606,699	\$(7,614,880)	-11.3%
County Tax Levy	\$19,206,718	\$19,799,957	\$19,862,957	\$20,452,060	\$652,103	3.3%
Expenditures	\$81,415,679	\$87,021,536	\$86,188,899	\$80,058,759	\$(6,962,777)	-8.0%
Rev. Over (Under) Exp.	\$452,068	-	\$381	-	-	NA
VETERAN'S SERVICES						
Revenues	\$13,110	\$13,000	\$13,000	\$13,000	-	0.0%
County Tax Levy	\$243,055	\$250,185	\$250,185	\$260,382	\$10,197	4.1%
Expenditures	\$235,862	\$263,185	\$257,572	\$273,382	\$10,197	3.9%
Rev. Over (Under) Exp.	\$20,303	-	\$5,613	-	-	NA

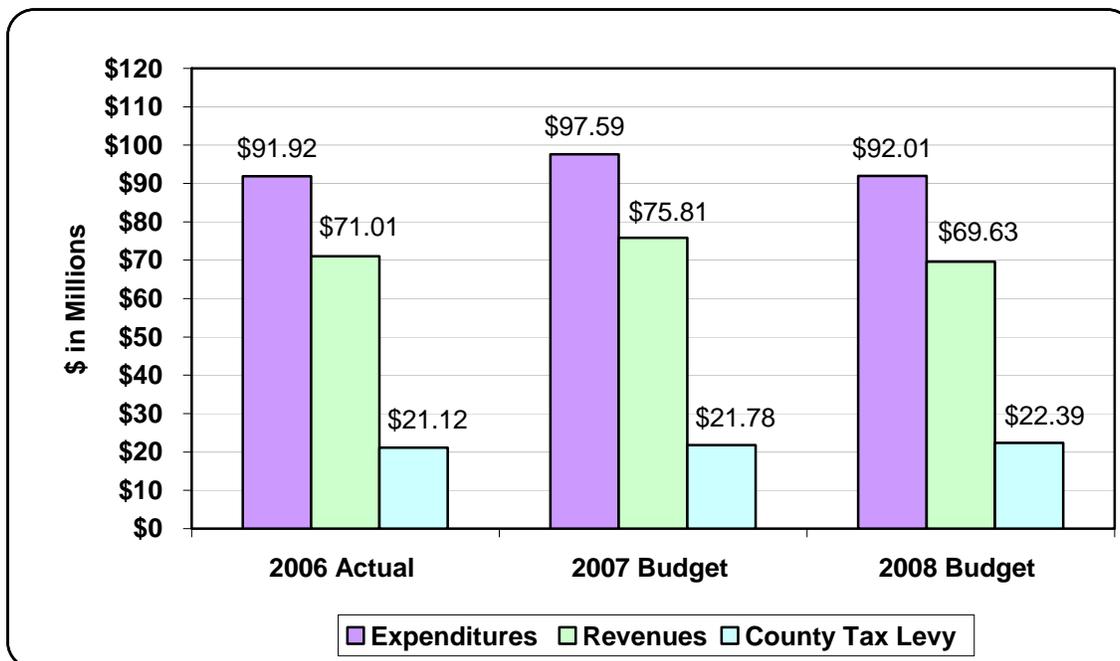
- (a) The 2008 budget includes a total of \$500,356 of fund balance appropriations which include: Child Support \$100,500, Senior Services Nutrition \$6,856 and Health and Human Services \$393,000. The 2007 budget includes a total of \$678,300 of fund balance appropriations which include: Child Support \$75,500, Senior Services Nutrition \$2,800 and Health and Human Services \$600,000.

HEALTH AND HUMAN SERVICES

Functional Area Budget Highlights

The budgets within this functional area provide programs to children and their families, the elderly, veterans, unemployed, and individuals who are mentally ill, physically or developmentally disabled, or chemically dependent. **Community Development** programs promote the development of viable urban communities through the expansion of housing, creation of jobs and community services for low and moderate-income households. **Department of Health and Human Services** programs include prevention, intervention, protection, counseling, and an array of residential and community programs for children, juveniles and adults. Services also include food stamps, medical assistance and childcare payments. Public Health services are also provided in this area including assessments, consultation, education, and referral services to promote health and prevent disease. **Child Support**, under the Corporation Counsel's office, provides activities to obtain and enforce child support orders, establish paternity and certify tax refund interception on delinquent accounts. **Department of Senior Services / Aging Disability Resource Center (ADRC)** programs include purchased specialized transportation, adult day care programs, senior dining and home delivered meals and a variety of community supportive services to allow older adults to remain in their homes. Also, the **ADRC** will provide information, referral, assistance, long term care financial and functional eligibility, long-term care options counseling, short-term case management, elderly and disability benefits counseling, prevention, early intervention, health promotion, outreach/marketing, advocacy, and resource referrals for older adults to individuals with disabilities age 18 and above, and their families. The **Veterans' Service Department** provides assistance to County veterans in applying for available state and federal benefits.

Not included in this functional area are the Health and Human Services related capital projects (see Capital Projects, Section VII) and purchases of vehicles and major equipment replacements (see Vehicle/Equipment Replacement Fund in Public Works Functional Area, Section IV, and End User Technology Fund in General Administration Functional Area, Section V).



The 2008 expenditure budget for this functional area totals \$92,012,012, a decrease of \$5.6 million or 1.2% from the 2007 restated budget. Budgeted revenues including \$500,356 of fund balance appropriations, total \$69,625,682, a decrease of \$6,186,737 or 8.2% from the previous year's budget. The tax levy necessary to fund this functional area totals \$22,386,330, an increase of \$606,242 or 2.8% from the prior year restated budget.

HEALTH AND HUMAN SERVICES

Functional Area Budget Highlights

- **Federal Community Development** funding will continue the development of viable urban communities within Waukesha County through the provision of grants and technical assistance to cities, villages, towns and non-profit agencies participating in Waukesha County's Urban County Entitlement Community Programs. Funding is provided to low and moderate-income households and to Neighborhood Revitalization Strategy Areas (NRSA) within the county for public services, homeownership, housing rehabilitation, rental opportunities, public facility improvements, planning, economic development and other county needs primarily through subgrantee agreements with non profit agencies. The 2008 budget includes \$2,843,000 of estimated funding from HUD which represents a \$95,324 increase in CDBG funding and an \$81,543 estimated increase in the HOME funding. Also, revolving loans / program income is estimated to decrease \$400,000 from \$1.2 million to \$800,000 for the CDBG program and remain at \$300,000 for the HOME program.
- **Corporation Counsel-Child Support** levy support increases \$50,000 to \$300,041 mainly due to the anticipation of the loss of Federal Child Support IV-D revenue due to the enacted 2005 Deficit Reduction Act. Due to the passage of this act, 100% of performance incentive funding in fiscal year 2008 will not be federally matched at 66% of child support expenses that result in the need for additional revenue that can be matched by the federal government by \$221,000. To address this loss of federal funding in 2008, child support is budgeting a \$122,123 increase in state general purpose funding, an additional \$50,000 in county levy, and an additional \$25,000 in child support fund balance.
- **Corporation Counsel-Child Support** is continuing a pilot project to contract with a private company for call center services. The department is contracting with a private company to answer phone calls and to provide basic customer service to individuals contacting the office. This privatization has allowed the department to unfund two clerk typist II positions who were previously responsible for addressing these requests for information. The County is expecting to save approximately in \$29,000 in tax dollars through this endeavor.
- **The Department of Senior Services Transportation Services** include Rideline, shuttles and shared-fare taxi services. State Specialized Transportation (s. 85.21) funding is expected to increase \$65,430. The department plans to reduce a pilot Rideline service on Friday evenings and Saturday mornings based on lower usage during the 2007 pilot year. Also, the budget includes funding to assist with cost effective shared-fare taxi start up costs for a new community and includes funding for vendor price increases mainly due to higher vehicle fuel costs.
- The **Department of Senior Services** name will be changed to the **Aging & Disability Resource Center (ADRC)** on 4/1/08 to include the existing General Fund and Nutrition Fund and the new Aging and Disability Resource Center Fund. The **ADRC Fund** is being created as part of Wisconsin's Long Term Care reform initiative to provide information, referrals, long-term care financial and functional eligibility, long-term care options counseling, short-term case management, elderly and disability benefits counseling and other services and assistance to older adults and individuals with disabilities age 18 and above.
- The new **ADRC** Fund will include the **Benefits Specialist, Information and Assistance and Case Management Programs** which were included in the Senior Services General Fund in prior years. In addition, staffing from the **Developmental Disabilities Services and the Community Integration and Community Options Services** programs from the Human Services Long Term Care Fund will be transitioned to the ADRC throughout 2008 as clients are assessed and determined to be eligible for enrollment into the Care Management Organizations (CMO). It is anticipated that the CMO's will contract directly with the State Department of Health and Family Services.
- **Department of Health and Human Services (HHS)-Mental Health Outpatient services** operating expenditures increase \$467,627 mostly due to the further development of the **Comprehensive Community Services (CCS)** program in which the County receives the federal share of approx. 60% of cost for residential/rehabilitative and vocational services costs. CCS provides a funding source for clients who require more than outpatient services, which in prior years has traditionally been funded through local tax levy. The CCS/residential care expenditures are increasing \$299,600. Also, state institutions expenditures increase \$218,300 to more closely reflect prior year actual expenditures.

HEALTH AND HUMAN SERVICES

Functional Area Budget Highlights

- **Department of Health and Human Services** primary source of Intergovernmental revenue, the **Basic County Allocation (BCA)** from the state is reduced by \$1.5 million to \$9.9 million, which reflects the partial funding and responsibility transfer from the County to the CMO's in 2008. There has not been an increase in the BCA amount since 1996 which has resulted in significant ongoing budget reductions and increased local levy needs in the Department of Health and Human Services.
- To deal with the fiscal pressures in mandated programs and the lack of a state funding partner, the 2008 **Human Services** budget includes reductions in certain non-mandated Human Services program areas. Non-mandated program reductions include contractual services programming including approximately \$218,000 reduction in **Alcohol and Other Drug Abuse (AODA)**; a \$54,300 reduction in the **Intake and Shared Services Program** and a \$24,800 reduction in the **Child and Family Services program**. Also, due to the lack of state funding support most existing purchase of service contracts are held flat.
- The **Health and Human Services Long-Term Care Fund** expenditures will decrease \$8.3 million in 2008 for the Community Integration Program (CIP) and the Community Option Program (COP) funded services. This is due to the anticipated transition of Long Term Care Division clients to state contracted Care Management Organizations that is planned to begin in July 2008 under the State's Long Term Care Reform initiative. The Long Term Care funded staffing is being transitioned to the Aging Disability Resource Center Fund.
- **Intermediate Care Facility – Mental Retardation (ICFMR)** expenditures and revenues continue to be budgeted at \$2.7 million in anticipation of the responsibility being transferred from the state to the county as required by State law to make payments to the ICFMR providers in 2008.
- **HHS – Criminal Justice Collaborating Council (CJCC)** works to enhance public safety and promote the effective and efficient administration of the criminal justice system through community collaboration by ensuring offender accountability and providing rehabilitation services, while recognizing the rights and needs of the victims. The 2008 budget includes \$112,000 for the full year implementation of the Day Reporting Program. The Program began providing alternatives to incarceration during 2007 as a result of an approved ordinance.

The Community Transition Program serves those individuals with alcohol and other abuse, mental health, or other disabilities with a high rate of recidivism and provides aftercare services such as housing, complying with probation rules, assistance in getting to court, etc. which reduces their chances of re-entering the jail budgeted at \$116,000.

CJCC also provides pretrial screening, pretrial supervision, and operating after revocation program services; pretrial program for the intoxicated driver; Community Service Program (CSP); Adult Basic Education Services and AODA Services in the jail remain unchanged from 2007 levels of \$45,000 and \$30,000, respectively.

- The **Public Health Division** increases general government revenue by \$126,144 largely due to a \$77,438 increase in Federal Public Health Preparedness grant funding, a \$34,099 increase in Federal Women, Infants and Children (WIC) grant funding; and a \$25,228 increase in the state/federal City Readiness Initiative grant funding. These increases in revenue are partially offset by the elimination of the Preventive Health and Health Services grant, totaling \$20,332 for the 2008 budget. The additional Public Health Preparedness grant revenues fund the transfer of a full-time Public Health Technician from various levy funded programs within the Division to the Community Health and Disease Surveillance program. The Public Health Preparedness grant also funds an additional 0.43 FTE, costing \$23,000, of temporary extra help for the program.
- The **Mental Health Center** increases staff by 1.50 FTE. This includes the transfer in of a part-time (0.50 FTE) registered nurse from the Long Term Care Fund's Adult Protective Services program area, costing \$43,380, who will monitor newly restrained or secluded patients and assist with staff coverage on the third shift. New Medicare rules allow this position to replace some doctor coverage resulting in expenditure decrease to fully offset the registered nurse position costs. The Mental Health Center also adds a new full-time, Medicare-required Food Service Specialist, costing \$66,079, to replace a previously contracted out position.

**BUDGETED POSITIONS 2006-2008
SUMMARY BY AGENCY AND FUND**

HEALTH AND HUMAN SERVICES						
Agency	Fund	2006 Year End	2007 Adopted Budget	2007 Modified Budget	2008 Budget	07-08 Change
COUNTY EXECUTIVE	Community Development	2.50	2.50	2.50	2.50	-
CORPORATION COUNSEL	Child Support	30.60	30.60	30.60	27.60	(3.00)
HEALTH & HUMAN SERVICES	Public Health	35.94	35.94	35.94	35.94	-
	Human Services	262.95	266.08	266.08	263.89	(2.19)
	Mental Health Center	41.88	41.75	41.75	43.25	1.50
	Long Term Care	32.50	28.00	28.00	20.52	(7.48)
	H&HS Subtotal	373.27	371.77	371.77	363.60	(8.17)
SENIOR SERVICES	Aging and Disability Resource Center (ADRC)	6.10	6.10	6.10	14.91	8.81
	General	6.20	6.20	6.20	6.42	0.22
	Elderly Nutrition	7.61	7.61	7.61	7.56	(0.05)
	Sr. Svcs. Subtotal	19.91	19.91	19.91	28.89	8.98
VETERANS SERVICES	General	3.70	3.70	3.70	3.70	-
	TOTAL REGULAR POSITIONS	429.98	428.48	428.48	426.29	(2.19)
	TOTAL EXTRA HELP	17.87	17.94	17.94	17.77	(0.17)
	TOTAL OVERTIME	2.58	2.31	2.31	2.25	(0.06)
	TOTAL BUDGETED POSITIONS	450.43	448.73	448.73	446.31	(2.42)

2008 BUDGET ACTIONS

CORPORATION COUNCIL

Child Support Fund

Unfund 1.00 FTE Clerk Typist II in Financial Services
Unfund 1.00 FTE Clerk Typist II in Administrative Support
Unfund 1.00 FTE Account Clerk I in Administrative Support
Increase Extra Help 0.20

HEALTH AND HUMAN SERVICES

Public Health--General Fund

Increase Extra Help 0.09 FTE
Reduce Overtime 0.02 FTE

Human Services Fund

Unfund 0.69 FTE Account Clerk I
Abolish 0.50 FTE Social Worker
Reclass 1.0 FTE from Clerk Typist I/II to Program Assistant
Unfund 1.0 FTE Senior Alcohol and Other Drug Counselor
Reduce 0.05 FTE Extra Help
Reduce 0.03 FTE Overtime

Long Term Care Fund

Unfund 0.5 FTE Registered Nurse and transfer 0.50 FTE Registered Nurse to Mental Health Fund 350
Fund 1.0 FTE Social Worker previously unfunded in 2007 shifted from Human Services Fund 150 Juvenile Court Services Program.
Transfer 0.75 FTE Human Services Manager to Human Services Fund 310 - ADRC
Transfer 0.19 FTE Human Services Supervisor to Human Services Fund 310 - ADRC
Transfer 1.6 FTE Senior DD Counselors to Human Services Fund 310 - ADRC
Transfer 0.36 FTE Human Services Supervisor to Human Services Fund 310 - ADRC
Transfer 0.44 FTE Human Services Supervisor to Human Services Fund 310 - ADRC
Transfer 0.75 FTE Public Health Nurse II to Human Services Fund 310 - ADRC
Transfer 1.27 FTE Senior DD Counselors to Human Services Fund 310 - ADRC
Transfer 2.12 FTE Social Workers to Human Services Fund 310 - ADRC

Mental Health Center Fund

Transfer in 0.50 Registered Nurse from Long Term Care Fund
Create 1.00 FTE Food Service Specialist

SENIOR SERVICES

General Fund

Transfer 0.09 FTE Director position to General Fund from ADRC Fund.
Transfer 0.15 FTE Senior Financial Analyst position from General Fund to ADRC Fund.
Transfer 0.05 FTE Clerk Typist II position to General Fund from ADRC Fund
Transfer 0.10 FTE Secretary Supervisor position to General Fund from ADRC Fund
Transfer 0.05 FTE Account Clerk II position to General Fund from ADRC Fund
Transfer 0.07 FTE Programs and Projects Analyst position to General Fund from ADRC Fund
Reduce Extra-Help by 0.37 FTE

Nutrition Fund

Transfer 0.05 FTE Clerk Typist I/II position to Nutrition Fund from Aging & Disability Resource Center Fund.
Transfer 0.05 FTE Client Services Specialist position from Nutrition Fund to ADRC Fund.
Transfer 0.05 FTE Nursing and Senior Services Supervisor position from Nutrition Fund to ADRC Fund.
Transfer 0.05 FTE Nutrition Services Supervisor position to Nutrition Fund from ADRC Fund.
Transfer 0.05 FTE Nutrition Services Supervisor position to Nutrition Fund from ADRC Fund.
Transfer 0.10 FTE Social Worker II position to ADRC Fund from Nutrition Fund.
Reduce Extra-Help 0.04 FTE.
Reduce Overtime 0.01 FTE.

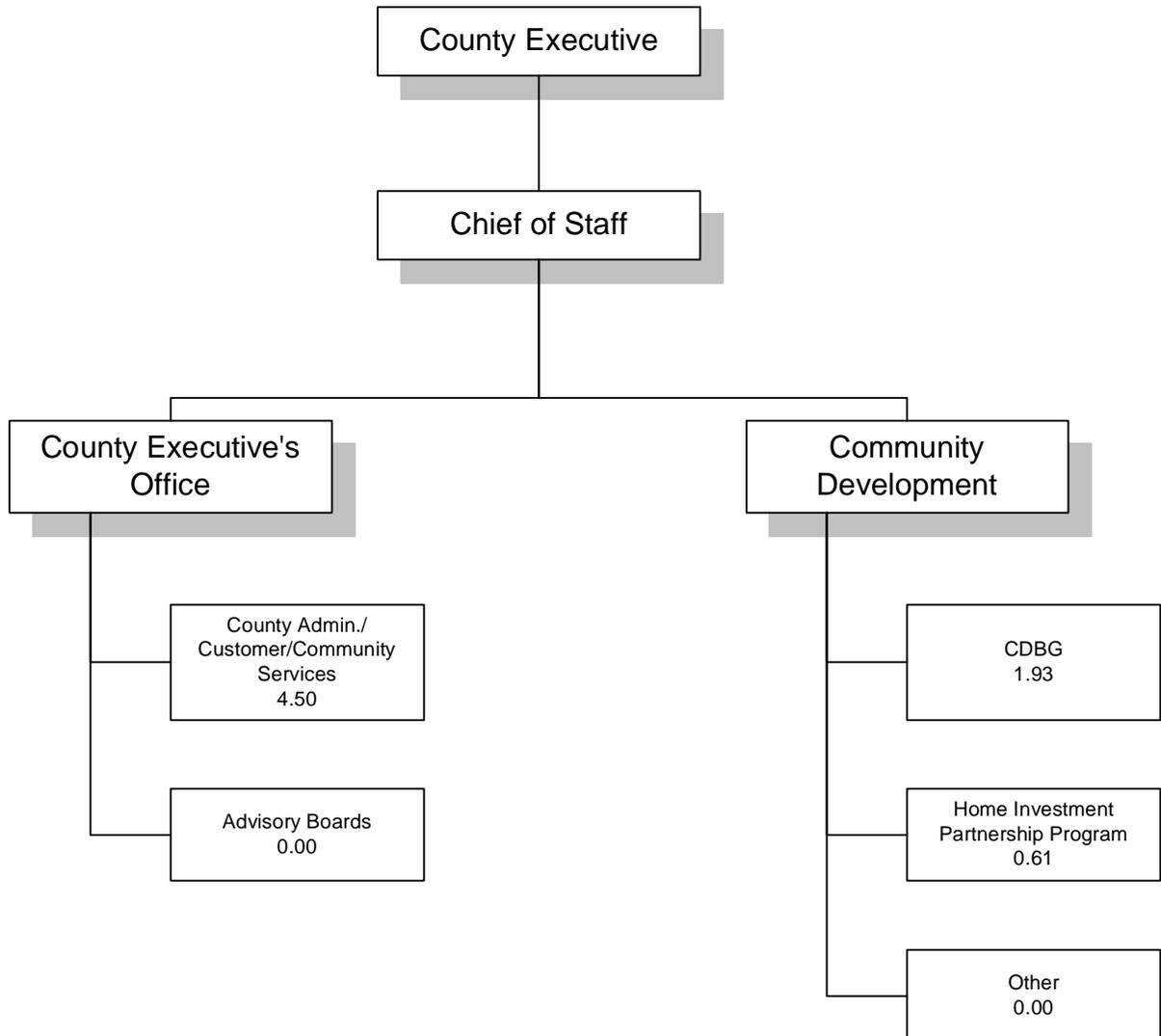
Aging and Disability Resource Center

Create 0.75 FTE Clerk Typist I position for ADRC Fund. Position effective date: 04/01/08.
Create 0.75 FTE Benefits Specialist position for (Fund 310) effective date 04/01/08.
Transfer 0.09 FTE Director position from ADRC Fund to General Fund
Transfer 0.05 FTE Nursing and Senior Services Supervisor position to ADRC Fund from Nutrition Fund.
Transfer 0.10 FTE Social Worker position to ADRC Fund from Nutrition Fund.
Transfer 0.15 FTE Senior Financial Analyst position to ADRC Fund from General Fund.
Transfer 0.05 FTE Clerk Typist II position from ADRC Fund to General Fund.
Transfer 0.10 FTE Secretary Supervisor position from ADRC Fund to General Fund.
Transfer 0.05 FTE Client Services Specialist position to ADRC Fund from Nutrition Fund.
Transfer 0.05 FTE Account Clerk II position from (Fund 310) to General Fund
Transfer 0.10 FTE Nutrition Services Supervisor position from ADRC Fund to Nutrition Fund.
Transfer 0.05 FTE Clerk Typist I/II position from ADRC Fund to Nutrition Fund.
Transfer 0.07 FTE Programs and Projects Analyst position from ADRC Fund to General Fund.
Transfer 2.87 FTE Senior DD Counselor positions to ADRC Fund from HHS (Fund 310).
Transfer 2.12 FTE Social Worker positions to ADRC Fund from HHS (Fund 310).
Transfer 0.99 FTE Human Services Supervisor positions to ADRC Fund from HHS (Fund 310).
Transfer 0.75 FTE Human Services Manager position to ADRC Fund from HHS (Fund 310).
Transfer 0.75 FTE Public Health Nurse II position to ADRC Fund from HHS (Fund 310).
Reduce Overtime by 0.01 FTE.

For additional detail see the Budgeted Position Summary included within the Stats and Trends Section of the Budget Book.

COUNTY EXECUTIVE'S OFFICE

FUNCTION / PROGRAM CHART



7.04 Total FTE'S

1. Position counts stated in terms of budgeted full time equivalent positions (FTE) includes extra help and overtime.
2. See Stats/Trends Section for position detail.

Statement of Purpose

The mission of Community Development is the development of viable urban communities through the provision of financial grants and technical assistance to cities, villages, towns and non-profit corporations participating in Waukesha County's "Urban County Entitlement" Community Development Program. Special emphasis in accordance with federal regulation is placed on:

1. The conservation and expansion of housing for low and moderate-income households.
2. The creation and retention of jobs, principally for low and moderate-income households.
3. The expansion of the quantity and quality of community services for low and moderate-income persons.
4. To affirmatively further equal housing opportunities.
5. The removal of architectural or physical barriers denying or impeding access of elderly and disabled persons to the full utilization of public and private facilities.
6. More effective environmental and strategic planning.

Financial Summary	2006	2007	2007	2008	Change From 2007	
	Actual	Adopted Budget	Estimate (a)	Budget	\$	%
Revenues						
General Government (b)	\$3,550,431	\$2,843,000	\$2,924,107	\$3,019,867	\$176,867	6.2%
Fine/Licenses	\$0	\$0	\$0	\$0	\$0	N/A
Charges for Services	\$0	\$0	\$0	\$0	\$0	N/A
Interdepartmental	\$0	\$0	\$0	\$0	\$0	N/A
Other Revenue (c)	\$614,544	\$1,500,000	\$1,067,701	\$1,118,701	(\$381,299)	-25.4%
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0	N/A
County Tax Levy (d)	\$0	\$0	\$0	\$0	\$0	N/A
Total Revenue Sources	\$4,164,975	\$4,343,000	\$3,991,808	\$4,138,568	(\$204,432)	-4.7%
Expenditures						
Personnel Costs	\$172,360	\$183,575	\$182,156	\$196,414	\$12,839	7.0%
Operating Expenses						
<i>Subgrantee Grants</i>	\$4,642,479	\$4,054,111	\$3,650,000	\$3,800,000	(\$254,111)	-6.3%
<i>Administrative</i>	\$23,126	\$20,979	\$25,936	\$30,324	\$9,345	44.5%
Interdept. Charges	\$80,703	\$84,335	\$101,507	\$111,830	\$27,495	32.6%
Fixed Assets	\$0	\$0	\$0	\$0	\$0	N/A
Total Expenditures	\$4,918,668	\$4,343,000	\$3,959,599	\$4,138,568	(\$204,432)	-4.7%

Rev. Over (Under) Exp. (e)	(\$753,693)	-	\$32,209	-	-	-
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Position Summary (FTE)

Regular Positions	2.50	2.50	2.50	2.50	0.00
Extra Help	0.00	0.00	0.00	0.00	0.00
Overtime	0.04	0.04	0.04	0.04	0.00
Total	2.54	2.54	2.54	2.54	0.00

- (a) 2007 Estimate includes a 2006 carryover of encumbered grant contracts totaling \$1.2 million and an approved request to carry-over 2006 expenditure appropriations of almost \$3.2 million. It is estimated that \$4.7 million will be unspent at year-end 2007 and requested to be carried over to the 2008 budget.
- (b) The 2008 budget includes an estimation of the U.S. Department of Housing (HUD) allocation. It is anticipated that if the actual award notification is lower than the budgeted amount, the Finance Committee will be notified and the expenditures will be limited to the amount of the award notification.
- (c) Other revenue includes revolving loan program income. It is restated from General Government revenues for 2006.
- (d) This Special Revenue fund relies solely on federal funding. The actual county tax levy is always \$0 for this fund.
- (e) The amount shown for the 2006 Actual represents revenues less than expenditures due to less revolving loan program repayments (Program Income) than revolving loans made during the year.

Note: The Federal rules allow the expenditure of grants over multiple year periods (normally two to three years). The CDBG Board approved a policy that expenditures must be completed within 24 months or funds will be reprogrammed.

Major Departmental Strategic Outcomes and Objectives for 2008

County-Wide Key Strategic Outcome: A county that assists at-risk citizens

Objective 1: To improve the self sufficiency of persons at or below 80% of metro median income by using Federal funding of the Community Development Block Grant Program (CDBG). This requires programming to benefit persons/households at or below 80% of the metro area median income who by definition are considered "at-risk." (CDBG)

Key Outcome Indicator 1a: In accordance with federal objectives, three outcomes will be addressed: 1) availability/accessibility, 2) affordability, and 3) sustainability as programs are allocated funding. 98% of funded projects will benefit low-income (at-risk) persons. 80% of low-income clients served will have an improved quality of life and better knowledge of services available as a result of CDBG program funding.

<u>Performance Measure 1a</u>	2006 Actual	2007 Target	2007 Estimate	2008 Target
Percent of Low-Income Clients Improving Quality of Life	N/A	79%	79%	80%
Number of persons benefiting	N/A	13,000	13,500	14,000

Key Outcome Indicator 1b: 90% of persons receiving economic opportunities through job training, counseling or directed employment shall have a more sustainable potential for self-sufficiency.

<u>Performance Measure 1b</u>	2006 Actual	2007 Target	2007 Estimate	2008 Target
Percent of Persons Achieving Self-Sufficiency	N/A	90%	90%	90%
Number of persons benefiting	N/A	1,200	1,225	1,300

County-Wide Key Strategic Outcome: A county that provides customers with quality programs and services

Objective 2: To provide services that improves affordable housing opportunities for low and moderate income households in the County. (HOME)

Key Outcome Indicator: 95% of persons receiving housing assistance for housing rehabilitation, home purchase assistance, housing construction and/or fair housing will maintain or improve their housing affordability.

<u>Performance Measure:</u>	2006 Actual	2007 Target	2007 Estimate	2008 Target
Percent of Persons Improving Housing Affordability	95%	95%	95%	95%
Number of households benefiting	174	183	170	185

County-Wide Key Strategic Outcome: A county that provides customers with quality programs and services

Objective 3: To meet the federal drawdown of funds requirement and provide timeliness of fund expenditures, subgrantees (beginning with 2007 agreements) will be required to drawdown funds within twelve months. The CDBG Board will be allowed to approve a request for an extension for a period not to exceed 12 months. If funding is not used prior to the end of the twenty-four months period from the initial funding date, the remaining funds will be automatically cancelled and reprogrammed. (CDBG)

Objective 4: The number of CDBG grants awarded by the CDBG Board will be reduced by at least 5% to ensure effective program management and monitoring.

Community Development Block Grant

County-Wide Key Strategic Outcome: A county that assists at-risk citizens

Program Description

Provides for the development of viable urban communities by providing direct federally funded financial grants and technical assistance to cities, villages, towns, and non-profit corporations participating in Waukesha County's "Urban County Entitlement." These grants are used to revitalize neighborhoods, expand affordable housing and economic opportunities, and/or improve community facilities and services, principally to benefit low and moderate-income persons.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	1.93	1.93	1.93	1.93	0.00
General Government (a)	\$1,357,101	\$1,433,000	\$1,501,182	\$1,528,324	\$95,324
Other Revenue (b)	\$460,671	\$1,200,000	\$750,000	\$800,000	(\$400,000)
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
County Tax Levy (c)	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$1,817,772	\$2,633,000	\$2,251,182	\$2,328,324	(\$304,676)
Personnel Costs (e)	\$127,959	\$136,390	\$135,282	\$147,353	\$10,963
Operating Expenses (a)(e)					
<i>Subgrantee Grants</i>	\$2,626,518	\$2,425,110	\$2,000,000	\$2,100,000	(\$325,110)
<i>Administrative</i>	\$10,764	\$12,544	\$11,384	\$13,572	\$1,028
Interdept. Charges	\$60,868	\$58,956	\$60,124	\$67,399	\$8,443
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$2,826,109	\$2,633,000	\$2,206,790	\$2,328,324	(\$304,676)

Rev. Over (Under) Exp. (d)	(\$1,008,337)	-	44,392	-	-
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- (a) 2007 Estimate includes a 2006 carryover of encumbrances totaling \$435,613 and a 2006 carryover of \$1,969,683 through separate ordinance. It is estimated that \$2.8 million of unexpended appropriations at year end 2007 will be requested to be carried over to the 2008 budget.
- (b) Other revenue includes revolving loan program income.
- (c) This Special Revenue fund relies solely on federal funding. The actual county tax levy is always \$0 for this fund.
- (d) The amount shown for the 2006 Actual revenues greater than expenditures due to more revolving loan program repayments (Program Income) than revolving loans made during the year, which are funded by fund balance from prior years. In the 2007 Estimate the revenues are estimated to be higher than expenditures.
- (e) 2008 budget includes budgeting for \$6,500 of CDBG Board expenses which are being transferred from the County Executive's budget.



Program Highlights

The CDBG Board approved a policy that funded projects must expend funds within 24 months or the funds will be reprogrammed.

Federal CDBG revenues from HUD are expected to increase from the 2007 Adopted budget base by \$95,324 to \$1,528,324 for the 2008 budget based on the department coordinators estimate of the federal HUD appropriations increase. Revolving loan program income collected is expected to be reduced by \$400,000 to \$800,000 for the 2008 budget.

Transfer of \$6,500 of expenditures for the CDBG Board expenses previously paid from the County Executives budget to be funded by the CDBG program.

Interdepartmental charges increase mainly for office rental payments by \$3,318 from \$3,682 to \$7,000.

Community Development Block Grant (cont.)



Activity

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Grant \$ Value Awarded	\$1,508,561	\$1,433,000	\$1,501,182	\$1,528,324	\$95,324
New Contracts Awarded	124*	110	117	110	(0)

Cumulative Contracts

A total of \$30.1 million has been awarded since 1990.

* Includes both CDBG and Home Contracts

Participating communities:

Cities: Brookfield, Delafield, Muskego, New Berlin, Oconomowoc, Pewaukee, and Waukesha
 Towns: Brookfield, Delafield, Eagle, Genesee, Lisbon, Merton, Mukwonago, Oconomowoc, Ottawa, Summit, Vernon, and Waukesha
 Villages: Big Bend, Butler, Dousman, Eagle, Elm Grove, Hartland, Lac La Belle, Lannon, Merton, Mukwonago, North Prairie, Nashotah, Pewaukee, Sussex, Wales and Menomonee Falls

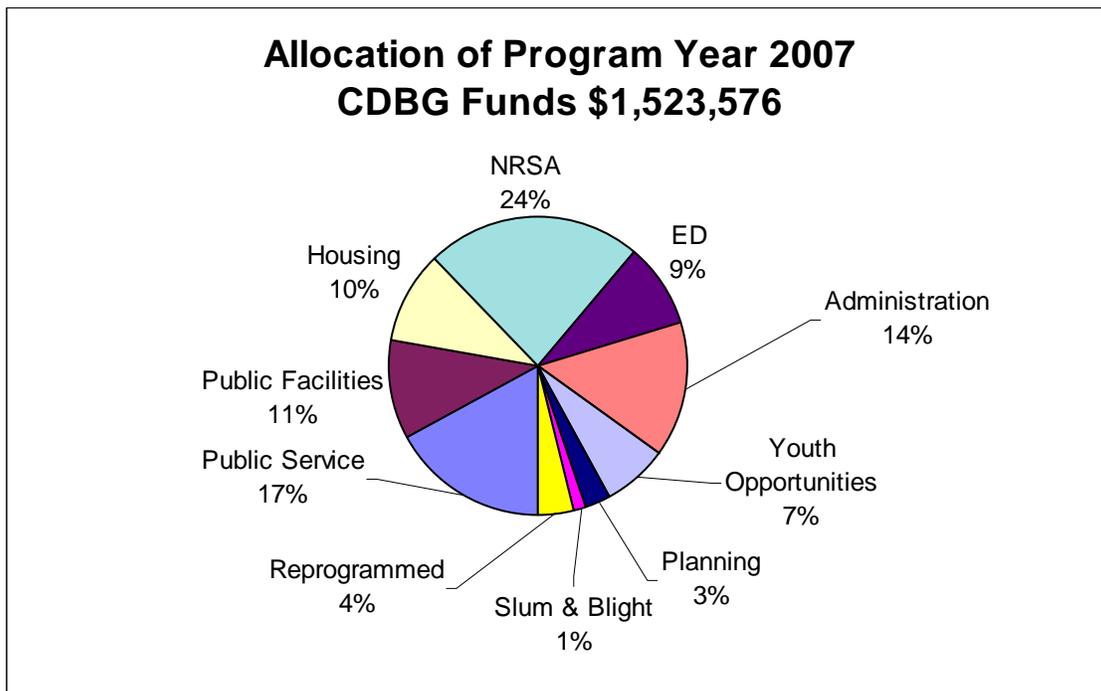
Non-Participating Communities:

Villages: Chenequa, Oconomowoc Lake

COMMUNITY DEVELOPMENT PROGRAM YEAR

January CDBG / HOME program year begins
 February Public Hearings - Needs / Community Assessment for Program Year
 March Public Hearing - Grantee Performance Report (GPR) / Annual Housing Performance Report (AHPR)
 April Submit GPR and AHPR
 May Request for Proposals – Advertise and accept applications
 June Transmit copies of applications received to CDBG Board
 July Begin project application reviews
 Complete project application reviews
 August CDBG Board completes funding allocation recommendations
 Public Hearing on recommendations
 Executive Committee review, modify and/or approval of CDBG Board recommendations
 September County Board action on recommendations
 October Complete Grant Application / Environmental reviews for submission to HUD
 Write contracts for projects funded
 November Submission of Annual Consolidated Plan
 December Review carryover requests of previously funded projects
 Program year-ends

Changes for the CDBG Program	CDBG
<u>Subgrantees</u>	
2007 Adopted Budget - BASE Subgrantee HUD Grants	\$1,433,000
2007 -HUD Award amount above 2007 Adopted Budget	\$68,182
2008 Est. HUD Incr. from 2007 Actual awards.	\$27,142
Subtotal 2007 Subgrantee HUD Grants Amounts	\$1,528,324
<u>Revolving Loans</u>	
2007 Adopted Budget - Revolving Loan Program	\$1,200,000
2008 Est. Revolving Loan Program Income Incr./ (Decr.)	(\$400,000)
Subtotal 2007 Revolving Program Income	\$800,000
2007 Adopted Budget	\$2,633,000
2008 Proposed Budget	\$2,328,324
Total \$ Increase/ (Decrease)	(\$304,676)



* The 2007 Adopted budget estimated the grant to be \$1,433,000. The actual grant was \$1,501,182. The amount of \$1,523,576 includes reallocated amounts totaling \$22,394.

HOME Investment Partnership Program

County-Wide Key Strategic Outcome: A county that provides customers with quality programs and services

Program Description

Administers Grant Program with Jefferson, Washington and Ozaukee Counties. Most of the program activity is subcontracted to other entities. The goal of this federally sponsored program is to “increase the availability of decent, safe and affordable housing in urban and rural America, by increasing the supply of affordable, standard rental housing; improve substandard housing for existing homeowners and assist new homebuyers through acquisition, construction, and rehabilitation of housing, and provide tenant-based rental assistance.” (Waukesha County data only)

	2006 Actual	2007 Budget	2007 Estimate (a)(b)	2008 Budget	Budget Change
Staffing (FTE)	0.61	0.61	0.61	0.61	0.00
General Government (a)	\$2,193,330	\$1,410,000	\$1,422,925	\$1,491,543	\$81,543
Other Revenue (b)	\$153,767	\$300,000	\$317,701	\$318,701	\$18,701
Appr. Fund Balance	\$106	\$0	\$0	\$0	\$0
County Tax Levy (c)	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$2,347,203	\$1,710,000	\$1,740,626	\$1,810,244	\$100,244
Personnel Costs	\$44,401	\$47,185	\$46,874	\$49,061	\$1,876
Operating Expenses (a)					
Subgrantee Grants	\$2,015,961	\$1,629,001	\$1,650,000	\$1,700,000	\$70,999
Administrative	\$12,362	\$8,435	\$14,552	\$16,752	\$8,317
Interdept. Charges	\$19,835	\$25,379	\$41,383	\$44,431	\$19,052
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$2,092,559	\$1,710,000	\$1,752,809	\$1,810,244	\$100,244
Rev. Over (Under) Exp. (d)	\$254,644	-	(12,183)	-	-

- (a) 2007 Estimate includes a 2006 carryover of encumbrances totaling \$770,576 and a 2006 carry-over of \$1,189,076 through separate ordinance. It is estimated that \$2.2 million will be carried over to the 2008 budget.
- (b) Other revenue includes \$300,000 for revolving loan program income and \$17,866 from Wisconsin Partnership housing Development for facility rental charges.
- (c) This Special Revenue fund relies solely on federal funding. The actual county tax levy is always \$0 for this fund.
- (d) The amount shown for the 2006 Actual represents revenues greater than expenditures due to more revolving loan program repayments (Program Income) than revolving loans made during the year. The 2007 Estimate represents expenditures greater than revenues which will be funded by fund balance from prior years.



Program Highlights

General government federal HUD funding at \$1,487,543 represents an increase of \$77,543 from the 2007 Adopted Budget.

Entered into sub recipient agreements with WI Partnerships for housing development and administer down payment assistance and housing rehabilitation program; providing county reimbursed revenue of \$17,701 which includes the transfer of \$1,888 of expenditures previously paid by the County Executives budget to the WI Partnership expenses in the HOME program.

Personnel cost to continue increase slightly for costs to continue existing personnel.

Interdepartmental charges include increased office rental payments \$1,689 from \$1,654 to \$3,343.

HOME Investment Partnership Program (cont.)

Activity	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Grant Value Awarded	\$1,421,214	\$1,410,000	\$1,422,925	\$1,491,543	\$81,543
# of Down payment and Closing Cost Assistance	166	140	118	100	(18)
# of Homebuyer Counseling (#People Counseled/ Homebuyers)	377/166	375/140	375/130	370/125	(5)/(15)
Housing Rehabilitation	106	111	68	85	(26)

Cumulative Contracts

A cumulative total of \$12.99 million has been awarded since 1998.

Waukesha County Participating Communities*:

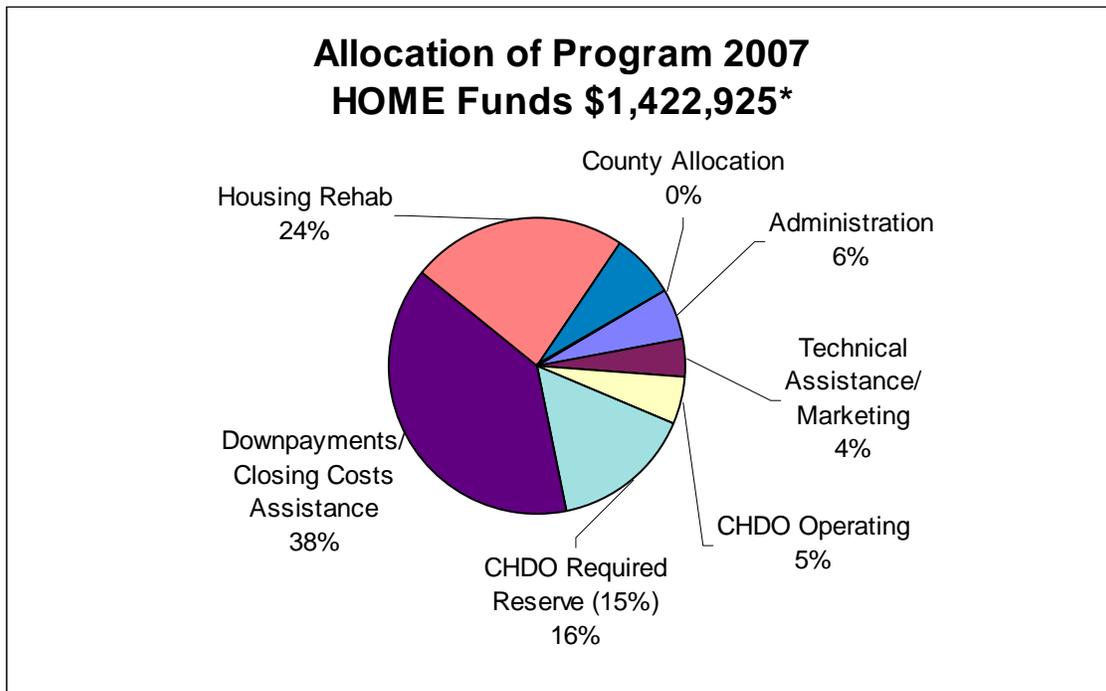
Cities: Brookfield, Delafield, Muskego, New Berlin, Oconomowoc, Pewaukee and Waukesha
 Towns: Brookfield, Delafield, Eagle, Genesee, Lisbon, Merton, Mukwonago, Oconomowoc, Ottawa, Summit, Vernon, and Waukesha
 Villages: Big Bend, Butler, Dousman, Eagle, Elm Grove, Hartland, Lac La Belle, Lannon, Merton, Mukwonago, North Prairie, Nashotah, Pewaukee, Sussex, Wales, German Town and Menomonee Falls

Waukesha County Non-Participating Communities:

Villages: Chenequa and Oconomowoc Lake

* HOME program participation includes 99 of 103 possible jurisdictions including all towns in Waukesha, Jefferson, Washington, and Ozaukee Counties and 22 of the 26 villages and cities.

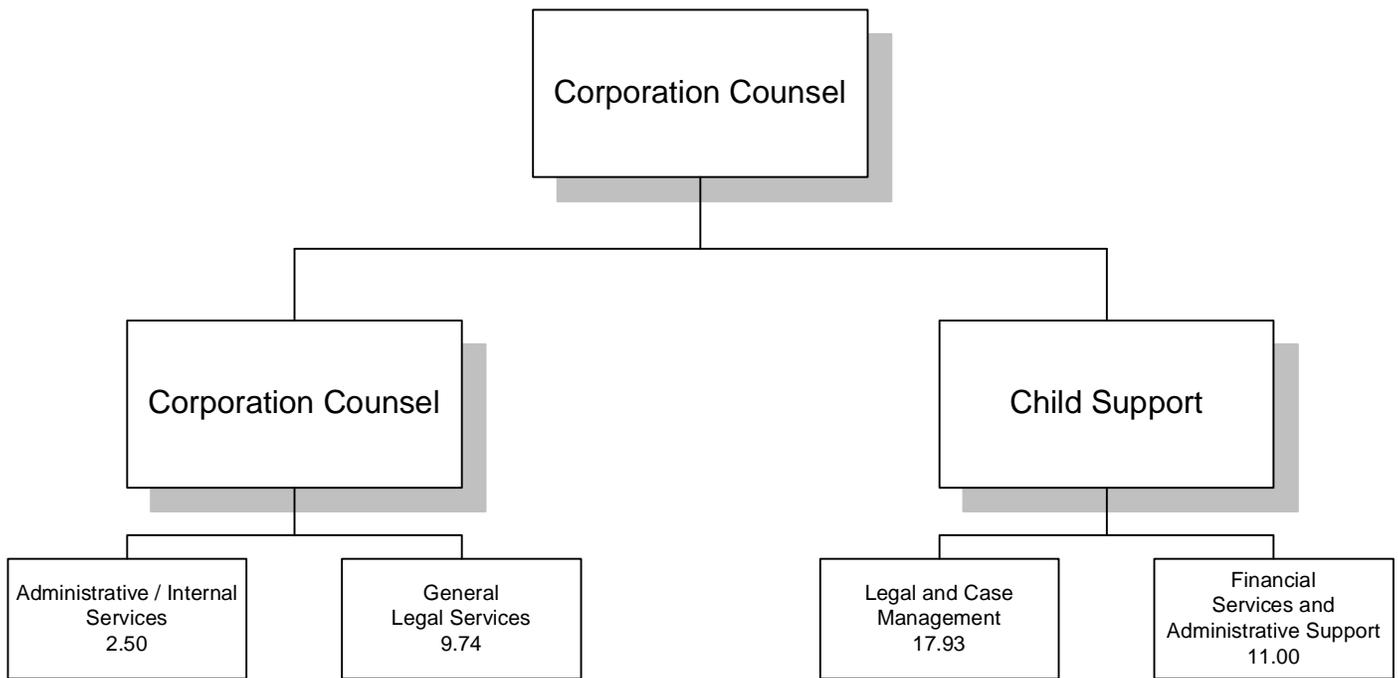
Changes for the HOME Program	
<u>Subgrantees</u>	
2007 Adopted Budget - BASE Subgrantee HUD Grants	\$1,410,000
2007 -HUD Award above 2007 Adopted Budget	\$12,925
2008 Est. HUD increase from 2007 Actual awards.	\$68,618
Subtotal 2007 Subgrantee HUD Grants Amounts	\$1,491,543
<u>Revolving Loans</u>	
2007 Adopted Budget - Revolving Loan Program	\$300,000
2008 Est. Revolving Loan Program Income incr./decr.	\$0
Subtotal 2007 Revolving Program Income	\$300,000
Wisconsin Partnership	\$18,701
2007 Adopted Budget	\$1,710,000
2008 Proposed Budget	\$1,810,244
Total \$ Increase/ (Decrease)	\$100,244



* The 2007 Adopted budget estimated the grant to be \$1,410,000. The actual grant was \$1,387,273 for HOME and \$35,652 for the American Dream Down payment Initiative.

CORPORATION COUNSEL'S OFFICE

FUNCTION / PROGRAM CHART



41.17 TOTAL FTE'S

1. Position counts stated in terms of budgeted full time equivalent positions (FTE) includes extra help and overtime.
2. See Stats/Trends Section for position detail.

Fund Purpose

The Child Support Division in the Corporation Counsel Office implements and administers the Child Support Enforcement Act pursuant to Title IV-D of the Federal Social Security Act and Wisconsin Statutes, under contract with the State Department of Workforce Development. This Waukesha County Special Revenue Fund accounts for Waukesha County's Child Support Division which is supported by state, federal and county funding. Child Support Services include activities to establish paternity, obtain initial orders for child support and health insurance, enforce or modify existing orders, and collect delinquent accounts.

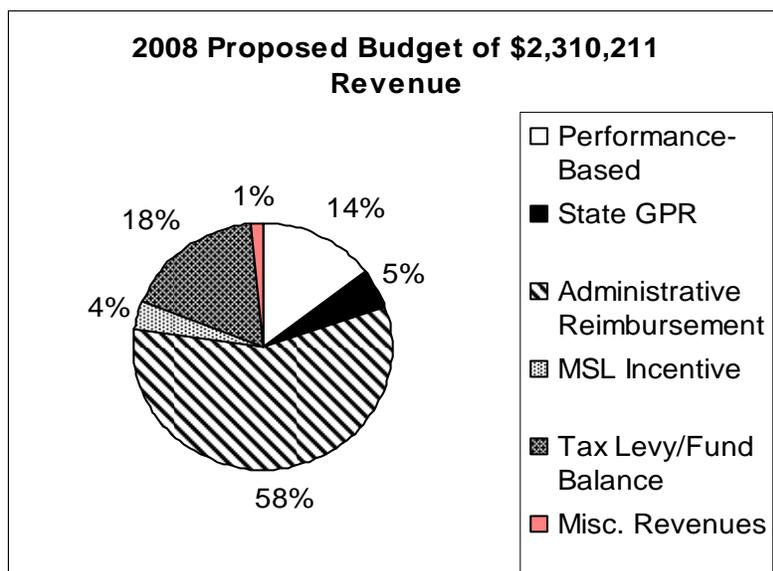
Financial Summary	2006	2007	2007	2008	Change From 2007	
	Actual	Adopted Budget (b)(d)	Estimate (d)	Budget (b)	Adopted Budget \$	%
General Government (a)	\$1,934,565	\$1,970,063	\$1,923,932	\$1,876,215	(\$93,848)	-4.8%
Fine/Licenses	\$0	\$0	\$0	\$0	\$0	N/A
Charges for Services	\$47,921	\$34,796	\$32,888	\$33,455	(\$1,341)	-3.9%
Interdepartmental	\$1,524	\$0	\$0	\$0	\$0	N/A
Other Revenue	\$0	\$0	\$0	\$0	\$0	N/A
Appr. Fund Balance (b)	\$75,500	\$75,500	\$75,500	\$100,500	\$25,000	33.1%
County Tax Levy (c) (d)	\$209,952	\$250,041	\$250,041	\$300,041	\$50,000	20.0%
Total Revenue Sources	\$2,269,462	\$2,330,400	\$2,282,361	\$2,310,211	(\$20,189)	-0.9%
Personnel Costs	\$1,880,178	\$1,939,505	\$1,847,282	\$1,884,371	(\$55,134)	-2.8%
Operating Expenses	\$141,857	\$172,590	\$189,199	\$224,000	\$51,410	29.8%
Interdept. Charges (d)	\$166,685	\$218,305	\$214,409	\$201,840	(\$16,465)	-7.5%
Fixed Assets	\$0	\$0	\$0	\$0	\$0	N/A
Total Expenditures	\$2,188,720	\$2,330,400	\$2,250,890	\$2,310,211	(\$20,189)	-0.9%
Rev. Over (Under) Exp	\$80,742	-	\$31,471	-	-	N/A
Position Summary (FTE)						
Regular Positions	30.60	30.60	28.60	27.60	(3.00)	
Extra Help	1.50	1.11	1.11	1.31	0.20	
Overtime	0.00	0.02	0.02	0.02	0.00	
Total	32.10	31.73	29.73	28.93	(2.80)	

(a) To reduce the affect of the 2005 Deficit Reduction Act on Child Support Agencies, the Governor's 2007-2009 Biennium Budget includes General Purpose Revenue (GPR) to offset some of the revenue loss. Waukesha County is estimating that the 2008 State GPR allocation will be \$122,123.

(b) Child Support Fund Balance is budgeted to use prior unused tax levy or excess revenues for operations to help reduce the new tax levy need.

(c) County tax levy increases 20% or \$50,000 for fiscal year 2008. 100% of the levy increase is provided due to the anticipation of the loss of revenue with the enacted 2005 Deficit Reduction Act, (effective October 1, 2007), that ends the federal match for state incentive funds. Due to the passage of this act 100% of performance incentive funding in fiscal year 2008 will not be federally matched which is estimated to be a \$650,000 loss in expenditure ability for the child support program or the need for additional revenue that can be matched by the federal government by \$221,000.

(d) The 2007 Adopted Budget Interdepartmental expenditures and tax levy are restated for comparison purposes to the 2008 budget to reflect the new End User Technology (EUTF) cost allocation method as recommended by Internal Audit.



The chart represents the Child Support Division's various revenue funding components for 2008 including: performance-based funding of \$334,835, administrative reimbursement of \$1,328,257 and the Medical Support Liability (MSL) incentive of \$91,000 which are funded by the Federal Government with the funds being passed through the State. The estimated amount for State GPR is \$122,123. Miscellaneous revenues of \$33,455 include blood test fees, client fees, copy fees and vital statistics fees. The tax levy/fund balance component consists of tax levy of \$300,041 and fund balance of \$100,500.

Major Departmental Strategic Outcomes and Objectives for 2008

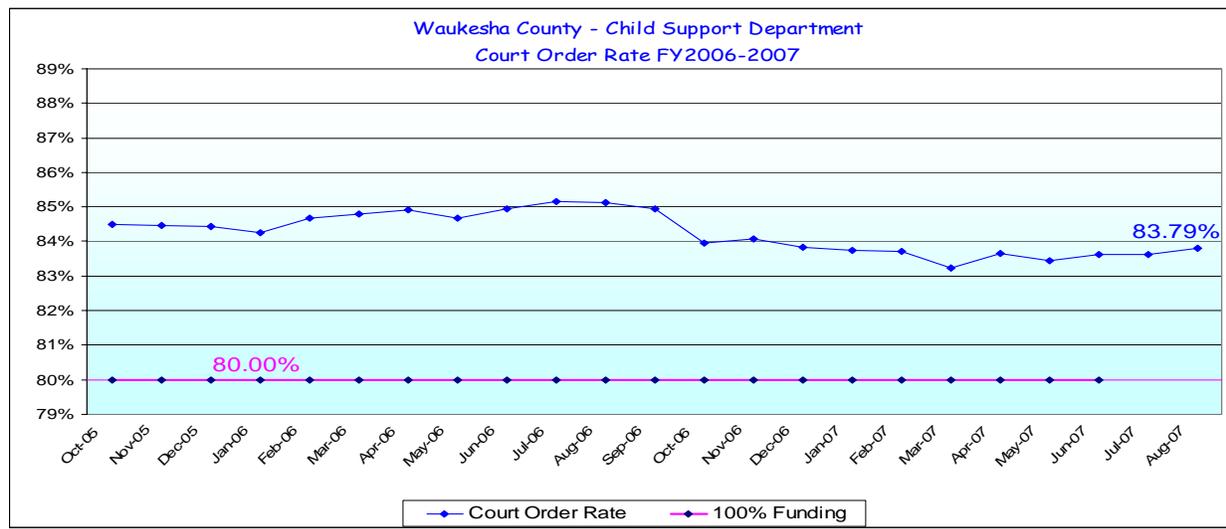
County-Wide Key Strategic Outcome: A county that assists at-risk citizens

Objective 1: Bring increased economic stability to families in need and at risk by collecting consistent monthly child support in a cost-effective manner. (Legal and Case Management)

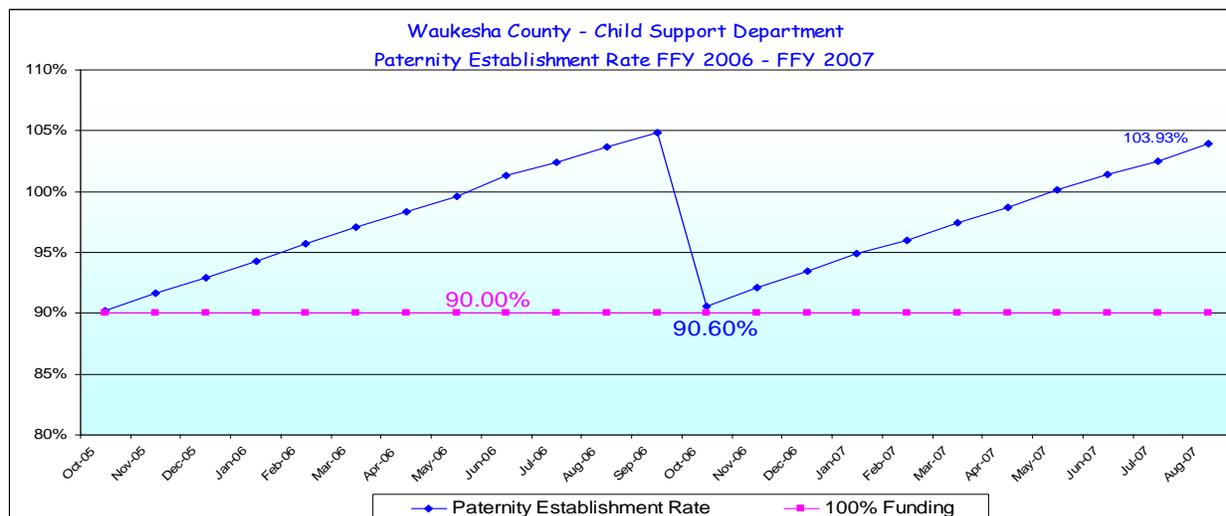
Key Outcome Indicator: Strive to meet the four performance targets set by the State Department of Workforce Development for improvement on paternity establishment, court order rate, child support collection and arrears collection. Improve effectiveness in collecting consistent monthly payments to families and, thus, improve the economic stability of these families in need.

Performance Measure:	2006 Actual	2007 Target	2007 Estimate	2008 Target
Court order rate	84.96	>80%	>80%	>80%
Paternity establishment	104.89	>90%	>90%	>90%
Child support collection rate	76.05	76.05	76.05	>=2007 baseline
Arrears collection rate	68.55	70.41	70.41	>=2007 baseline

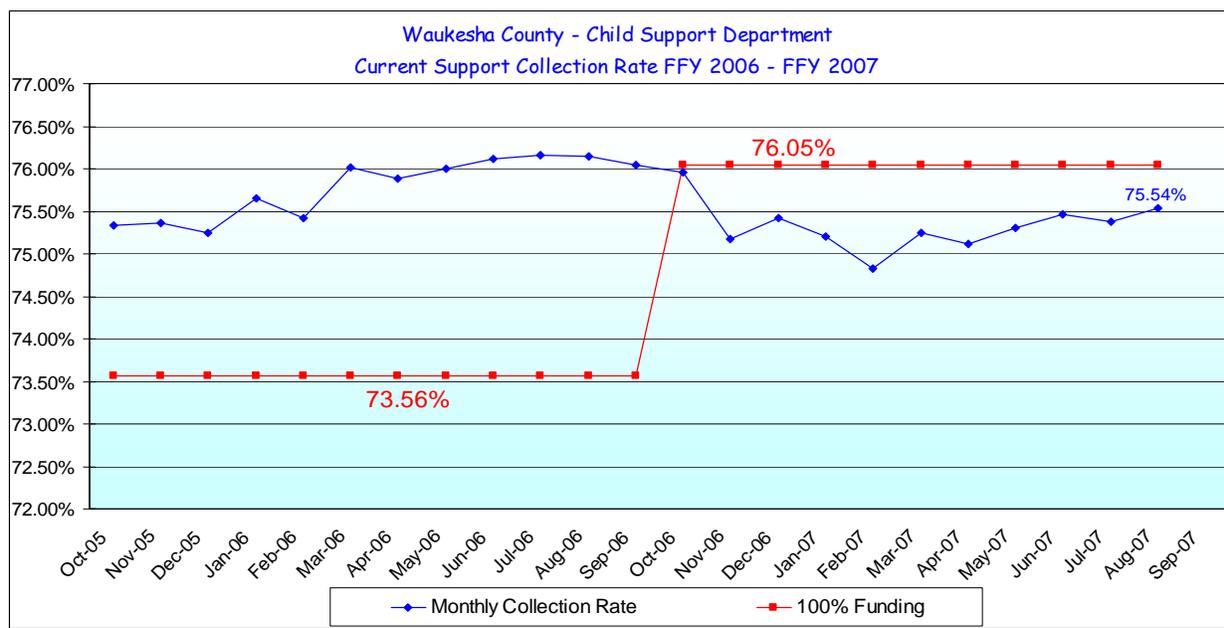
Performance Measure 1: Court Order Rate. The Court Order Rate compares the number of cases with support orders to the total number of cases. In 2006, Waukesha earned 100% of the total performance funding possible. Waukesha is expected to achieve 100% of the 2007 performance funding for this measure as well. To collect 100% of the performance funding budgeted in 2007, Waukesha must attain a court order rate above 80% by September 30, 2007. Waukesha has maintained its rate well above 80% all year thus far.



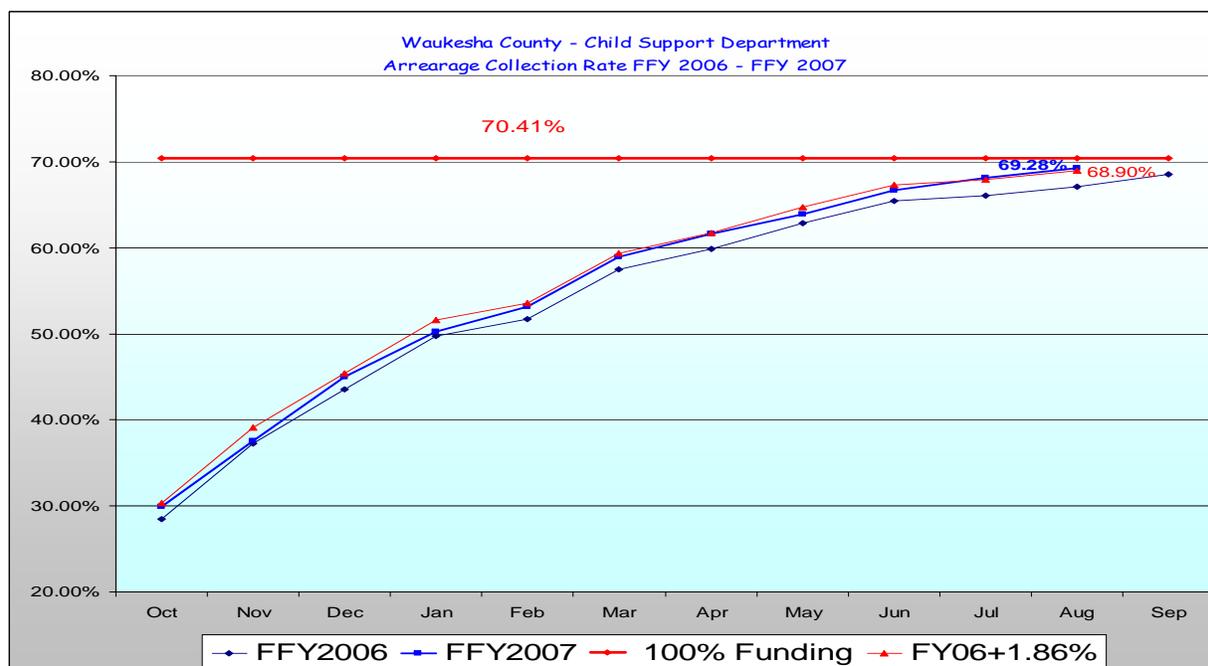
Performance Measure 2: Paternity Establishment Rate. This measure directly compares the total number of non-marital children for whom paternity has been established to the total number of non-marital children in the County on the Child Support Division caseload. In 2006, Waukesha County earned 100% of the total performance funding possible. Waukesha County is expected to achieve 100% of the 2007 performance funding for this measure as well. To collect 100% of performance funding budgeted in 2007, Waukesha must attain a Paternity Establishment Rate above 90% by September 30, 2007. Waukesha has maintained its rate well above 90% all year thus far.



Performance Measure 3: Current Support Collection Rate. This measure is the ratio of the total dollar amount of child support due compared to the total dollar amount of child support paid to the custodial parent. This measure is cumulative for each month of the Federal Fiscal Year. In 2006, Waukesha County earned 100% of the total performance funding possible. To collect 100% of performance funding budgeted in 2007, Waukesha must end the year with a 76.05% collection rate. Waukesha hopes to achieve this target.



Performance Measure 4: Arrearage Collection Rate. This measure is the percentage of cases receiving a payment on past due child support each year. In 2006, Waukesha County earned 100% of the total performance funding possible. To collect 100% of performance funding budgeted in 2007, Waukesha must increase collection by 1.86% over last year's collections. Waukesha hopes to achieve this target.



County-Wide Key Strategic Outcome: Cost effective services delivered with competence and skill

Objective 2: Find ways to increase revenues or create departmental efficiencies to make services more cost effective. (Financial Services and Administrative Support)

Key Outcome Indicator: Increase upfront collections of court costs to improve overall collection rate and cost-effectiveness. In 2006, the department collected \$5,345 in upfront court costs. Staff will aim to collect more than \$5,345 in 2007.

The department collects medical support liability revenue, which is generated through the payment of birth expenses in paternity cases. Of the revenue that is collected, Waukesha County retains 15% of the collections. In 2006, the department budgeted \$91,000 and collected \$98,000. The department will strive to maintain collections above \$91,000 in 2007 and 2008.

Performance Measure:	2006 Actual	2007 Target	2007 Estimate	2008 Target
Collections of upfront court costs	\$5,345	>\$5,345	\$5,345	>2007 collections
Collections of MSL Revenues (15% retained by County)	\$98,820	\$91,000	>\$91,000	>\$91,000

Key Outcome Indicator: Cost effectiveness of the department could be measured by comparing actual child support collections to the departmental budget to develop a cost-to-collect measurement. The number below is the amount of child support collected per \$1.00 spent in the program.

Performance Measure:	2006 Actual	2007 Target	2007 Estimate	2008 Target
Waukesha County	\$10.31	>\$10.31	>\$10.31	>\$10.31 2007 rate

Legal & Case Management

County-Wide Key Strategic Outcome: A county that assists at risk citizens

Program Description

This program contains the legal, case management and clerical services for the Child Support Division. Staff in this program investigate child support cases, locate absent parents, establish paternity, establish court-ordered obligations for child support and health insurance, modify obligations as required by law and enforce obligations through a variety of administrative and judicial processes for Wisconsin and interstate cases. This program includes personnel costs for the lawyers, legal clerks, child support specialists, and clerical positions. Revenues in this program are primarily from the administrative reimbursement of expenses through the State contract, performance-based funding through the State contract, incentives from the medical support liability collections, tax levy, fund balance and miscellaneous revenues made up of blood test fees, client fees, copy fees and vital statistics fees.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	17.73	17.73	17.73	17.93	0.20
General Government	\$1,440,608	\$1,456,351	\$1,451,663	\$1,383,085	(\$73,266)
Fine/Licenses	\$0	\$0	\$0	\$0	\$0
Charges for Services	\$47,715	\$34,796	\$32,888	\$33,455	(\$1,341)
Interdepartmental	\$1,524	\$0	\$0	\$0	\$0
Other Revenue	\$0	\$0	\$0	\$0	\$0
Appr. Fund Balance	\$37,750	\$37,750	\$37,750	\$50,250	\$12,500
County Tax Levy	(\$47,275)	(\$61,409)	(\$61,409)	\$97,823	\$159,232
Total Revenues	\$1,480,322	\$1,467,488	\$1,460,892	\$1,564,613	\$97,125
Personnel Costs	\$1,115,596	\$1,166,191	\$1,166,085	\$1,223,992	\$57,801
Operating Expenses	\$124,693	\$154,650	\$172,331	\$202,000	\$47,350
Interdept. Charges	\$108,313	\$146,647	\$144,346	\$138,621	(\$8,026)
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$1,348,602	\$1,467,488	\$1,482,762	\$1,564,613	\$97,125
Rev. Over (Under) Exp.	\$131,720	-	(\$21,870)	-	-



Program Highlights

Revenue, excluding tax levy and fund balance component, is decreasing \$74,607 to \$1,416,540. General Government revenue is decreasing \$73,266 due to the full year affect of the 2005 Deficit Reduction Act. This act, which affects the IV-D Federal Government funding, ends the administrative reimbursement federal match on state incentive funds which an agency receives for achieving established benchmarks. Charges for Services are decreasing \$1,341 mainly in copy and duplicating fees based on trend analysis. Due to the above impact, Child Support is utilizing an additional child support fund balance of \$12,500, County Tax Levy of \$159,232, as well as State GPR of \$122,123 (in both program areas) to help offset the loss of federal revenues.

Personnel cost increases of \$57,801 are largely due to cost to continue for 17.93 FTEs in the Legal and Case Management program. Temporary Extra Help is being increased by about 400 hours or 0.20 FTE mainly due to budgeting at a lower base rate of pay using with the same expenditure amount as prior year.

Operating Expenses increase \$47,350 as Child Support privatizes the telephone services using a call center service. By privatizing call Answering capabilities and basic customer service functions, the division is able to unfund 2.00 FTE clerk typist positions in the Financial Services and Administrative Support program which is expected to result in a net cost savings of approximately \$29,000 of tax dollars from this endeavor. The operating cost increase partially offset by reducing paralegal and legal contracted services cost by \$36,000. Interdepartmental charges decrease \$8,026 mainly due to the implementation of internal audit's recommendations in charging the cost of the End User Technology Fund (EUTF) with a tax levy impact of \$15,111 in both programs.

Financial Services & Administrative Support

County-Wide Key Strategic Outcome: Cost effective services delivered with competence and skill

Program Description

Staff in this program provide financial services related to child support payment processing, such as performing court order entry in the Kids Information Data System (KIDS) computer system, generating wage assignments to employers, conducting audits, updating demographic information, making financial adjustments, researching suspended payments, resolving issues with the Wisconsin Support Collections Trust Fund, and answering customer service inquiries. Administrative support includes portions of the personnel costs for the positions of financial analyst and corporation counsel as well as operating and interdepartmental expenses such as repairs and replacement of equipment, tools, supplies, telephones and insurance costs. Revenues to this program are primarily from the administrative reimbursement of expenses through the state contract, tax levy and fund balance.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	14.00	14.00	12.00	11.00	(3.00)
General Government	\$493,957	\$513,712	\$472,269	\$493,130	(\$20,582)
Fine/Licenses	\$0	\$0	\$0	\$0	\$0
Charges for Services	\$206	\$0	\$0	\$0	\$0
Interdepartmental	\$0	\$0	\$0	\$0	\$0
Other Revenue	\$0	\$0	\$0	\$0	\$0
Appr. Fund Balance	\$37,750	\$37,750	\$37,750	\$50,250	\$12,500
County Tax Levy	\$257,227	\$311,450	\$311,450	\$202,218	(\$109,232)
Total Revenues	\$789,140	\$862,912	\$821,469	\$745,598	(\$117,314)
Personnel Costs	\$764,582	\$773,314	\$681,197	\$660,379	(\$112,935)
Operating Expenses	\$17,164	\$17,940	\$16,868	\$22,000	\$4,060
Interdept. Charges	\$58,372	\$71,658	\$70,063	\$63,219	(\$8,439)
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$840,118	\$862,912	\$768,128	\$745,598	(\$117,314)
Rev. Over (Under) Exp.	(\$50,978)	-	\$53,341	-	-

Program Highlights



General Government revenues are decreasing \$20,582 due to the impact of the 2005 Deficit Reduction Act. The County Tax Levy allocation to this program is decreasing \$109,232 due to a 3.00 FTE unfunding of staff partially offset by additional \$12,500 use of Child Support Fund Balance.

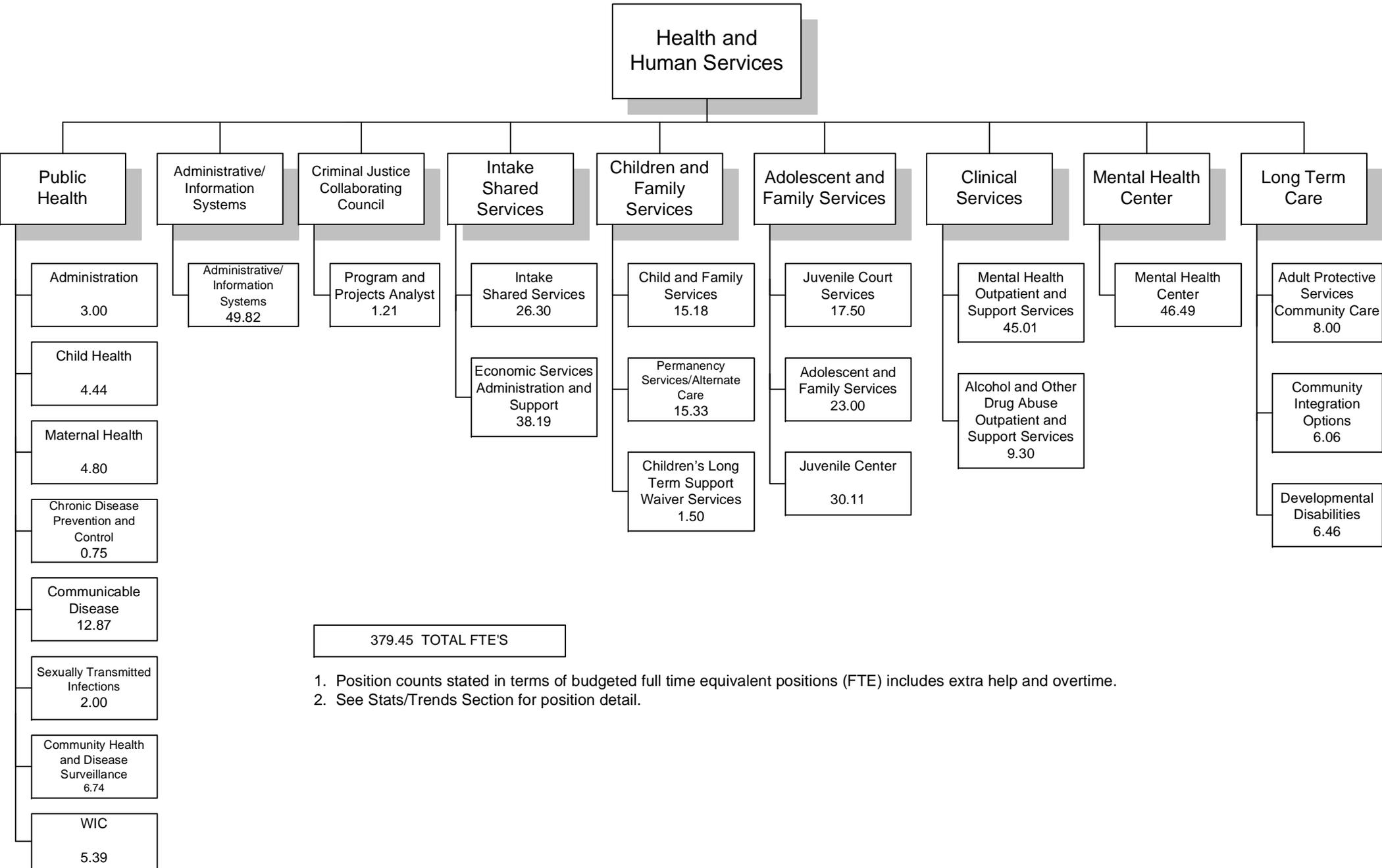
Personnel costs decrease \$112,935 due to the unfunding of two Clerk Typist II positions and an Account Clerk I position with an estimated personnel cost savings of \$154,412. This decrease is partially offset by \$41,477 for cost to continue of the remaining 11.00 FTE staff.

Operating expenses increase \$4,060 anticipating the increasing costs of office supplies, office equipment, office equipment maintenance, the purchase of books and publications as well as travel expenses.

Interdepartmental charges decrease \$8,439 mainly due to the implementation of internal audit's recommendation of charging for cost of the End User Technology Fund based on technology resources being used.

HEALTH AND HUMAN SERVICES

FUNCTION / PROGRAM CHART



All Funds Health & Human Services Statement of Purpose/ Summary

Financial Summary	2006	2007	2007	2008	Change From 2007	
	Actual	Adopted Budget	Estimate	Budget	Adopted Budget \$	%
Public Health						
Revenues	\$1,115,041	\$1,287,188	\$1,302,529	\$1,426,747	\$139,559	10.8%
County Tax Levy (a)	\$2,107,686	\$2,168,919	\$2,168,919	\$2,171,951	\$3,032	0.1%
Expenditures (a)	\$3,140,950	\$3,456,107	\$3,447,911	\$3,598,698	\$142,591	4.1%
Rev. Over (Under) Exp.	\$81,777	-	23,537	-	-	NA
Human Services Fund Excluding the Criminal Justice Collaborating Council						
Revenues	\$26,854,014	\$26,761,282	\$26,904,484	\$27,134,347	\$373,065	1.4%
County Tax Levy (a)	\$12,145,084	\$12,791,688	\$12,791,688	\$13,267,935	\$476,247	3.7%
Expenditures (a)	\$38,775,695	\$39,552,970	\$39,476,049	\$40,402,282	\$849,312	2.1%
Rev. Over (Under) Exp.	\$223,403	-	\$220,123	-	-	NA
Criminal Justice Collaborating Council						
Revenues	\$194,474	\$179,399	\$263,185	\$210,726	\$31,327	17.5%
County Tax Levy	\$440,913	\$583,313	\$646,313	\$688,703	\$105,390	18.1%
Expenditures	\$618,007	\$762,712	\$909,498	\$899,429	\$136,717	17.9%
Rev. Over (Under) Exp.	\$17,380	-	-	-	-	NA
Human Services Fund Including Criminal Justice Collaborating Council						
Revenues (b)	\$27,048,488	\$26,940,681	\$27,167,669	\$27,345,073	\$404,392	1.5%
County Tax Levy (a)(b)	\$12,585,997	\$13,375,001	\$13,438,001	\$13,956,638	\$581,637	4.3%
Expenditures (a)(b)	\$39,393,702	\$40,315,682	\$40,385,547	\$41,301,711	\$986,029	2.4%
Rev. Over (Under) Exp.	\$240,783	-	\$220,123	-	-	NA
Mental Health Center Fund						
Revenues	\$2,157,171	\$2,091,544	\$2,172,571	\$2,183,639	\$92,095	4.4%
County Tax Levy	\$2,927,458	\$3,085,423	\$3,085,423	\$3,194,709	\$109,286	3.5%
County Tax Levy (a)	\$5,011,476	\$5,176,967	\$5,220,844	\$5,378,348	\$201,381	3.9%
Expenditures (a)	\$73,153	-	\$37,150	-	-	NA
Long Term Care						
Revenues (b)	\$32,340,329	\$36,902,166	\$35,683,554	\$28,651,240	(\$8,250,926)	-22.4%
County Tax Levy (a)(b)	\$1,585,577	\$1,170,614	\$1,170,614	\$1,128,762	(\$41,852)	-3.6%
Expenditures (a)(b)	\$33,869,551	\$38,072,780	\$37,134,597	\$29,780,002	(\$8,292,778)	-21.8%
Rev. Over (Under) Exp.	\$56,355	-	(\$280,429)	-	-	NA
Total All Funds						
Revenues	\$62,661,029	\$67,221,579	\$66,326,323	\$59,606,699	(\$7,614,880)	-11.3%
County Tax Levy (a)	\$19,206,718	\$19,799,957	\$19,862,957	\$20,452,060	\$652,103	3.3%
Expenditures (a)	\$81,415,679	\$87,021,536	\$86,188,899	\$80,058,759	(\$6,962,777)	-8.1%
Rev. Over (Under) Exp.	\$452,068	-	\$381	-	-	\$0
Position Summary (FTE)						
Regular Positions	373.27	371.77	371.77	363.60	(8.17)	
Extra Help	13.44	13.64	13.64	13.68	0.04	
Overtime	2.23	2.22	2.22	2.17	(0.05)	
Total	388.94	387.63	387.63	379.45	(8.18)	

- a) The tax levy and interdepartmental charges for 2007 are restated to adjust for the new End User Technology (EUTF) cost allocation method to be comparable to 2008 budget, based on IT resources used, as recommended by Internal Audit.
- b) The 2007 Budget and 2007 Estimate have been restated to reflect the 2008 transfer of expenditures and revenues from Long Term Care Fund to the Human Services fund for the Family Support Program, which includes the transfer of two Senior Developmental Disabilities Counselors; The transfer of the Autism Program ; and-The transfer of State Institution expenses and 1.5 Psychologists from the Long Term Care Developmental Disabilities Services program to the Human Services Mental Health Outpatient and Support Services program.

**General Fund Health and Human Services
Public Health**

**Outcomes/
Objectives**

Fund Purpose

The primary purpose of Public Health Services is to address aggregate populations who are at risk for diseases or injuries that are within the scope of prevention, protection or control.

Financial Summary	2006	2007	2007	2008	Change From 2007	
	Actual	Adopted Budget (a)	Estimate (a)	Budget	Adopted Budget \$	%
Revenues						
General Government	\$744,955	\$892,593	\$903,218	\$1,018,737	\$126,144	14.1%
Fine/Licenses	\$0	\$0	\$0	\$0	\$0	0.0%
Charges for Services	\$365,203	\$389,990	\$397,246	\$402,690	\$12,700	3.3%
Interdepartmental	\$4,883	\$4,605	\$2,065	\$5,320	\$715	15.5%
Other Revenue	\$0	\$0	\$0	\$0	\$0	0.0%
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0	0.0%
County Tax Levy	\$2,107,686	\$2,168,919	\$2,168,919	\$2,171,951	\$3,032	0.1%
Total Revenue Sources	\$3,222,727	\$3,456,107	\$3,471,448	\$3,598,698	\$142,591	4.1%
Expenditures						
Personnel Costs	\$2,530,639	\$2,635,035	\$2,633,541	\$2,744,175	\$109,140	4.1%
Operating Expenses	\$407,406	\$598,526	\$596,835	\$618,150	\$19,624	3.3%
Interdept. Charges (a)	\$202,905	\$222,546	\$217,535	\$236,373	\$13,827	6.2%
Fixed Assets	\$0	\$0	\$0	\$0	\$0	0.0%
Total Expenditures	\$3,140,950	\$3,456,107	\$3,447,911	\$3,598,698	\$142,591	4.1%
Rev. Over (Under) Exp.	\$81,777	-	\$23,537	-	-	N/A

Position Summary (FTE)

Regular Positions	35.94	35.94	35.94	35.94	0.00
Extra Help	3.96	3.96	3.96	4.05	0.09
Overtime	0.02	0.02	0.02	0.00	(0.02)
Total	39.92	39.92	39.92	39.99	0.07

- (a) The tax levy and interdepartmental charges for 2007 are restated to adjust for the new End User Technology (EUTF) cost allocation method to be comparable to 2008 budget, based on information technology (IT) resources used, as recommended by Internal Audit.

General Fund Health and Human Services Public Health

Outcomes/ Objectives

Major Departmental Strategic Outcomes and Objectives for 2008

County-Wide Key Strategic Outcome: Cost effective services delivered with competence and skill

Objective 1: Provide cost effective public health services to assure compliance with the State of Wisconsin Public Health Statutes to maintain a public health department level II status. (Public Health Administration)

Key Outcome Indicator: Public health programs will comply with the State of Wisconsin Public Health Statutes s.251.02(1); maintain level II services status and maintain State of Wisconsin grant funding linked to level II status.

Performance Measure:

	2006 Actual	2007 Target	2007 Estimate	2008 Target
Compliance with State of Wisconsin grant funding requirements linked to level II status	100%	100%	100%	100%

County-Wide Key Strategic Outcome: A county that assists at-risk citizens

Objective 2: Improve the health and functioning of children exposed to elevated lead levels and abuse/neglect. (Child Health)

Key Outcome Indicator: Maintain reversal rates of presenting child health problems due to elevated lead levels, as identified in the Wisconsin State Statute s.253.02(1). In 2002, the State of Wisconsin estimated that juveniles, with cognitive impairments from lead poisoning, cost the State of Wisconsin Juvenile Justice system \$3,941,233 in tax support.

Performance Measure:

	2006 Actual	2007 Target	2007 Estimate	2008 Target
Symptomatic reversal rate	75%	76%	76%	76%

Objective 3: Reduce the number of PH enrolled infants born prior to 37 weeks gestation and/or with low birth weight. (Maternal Health)

Key Outcome Indicator: The rate of delivered infants will be a minimum of 37 weeks gestation and/or 5 lbs. 8 ozs. In 2000, the State of Wisconsin estimated every low birth weight infant cost the State of Wisconsin \$14,000 in tax supported services.

Performance Measure:

	2006 Actual	2007 Target	2007 Estimate	2008 Target
Rate of health infants	95%	95%	95%	95%

General Fund Health and Human Services

Public Health

Outcomes/ Objectives

Objective 4: Meet State Prescribed Number of Mothers and Children enrolled in the WIC program (Women, Infant, Children Program (WIC)) to maintain WIC grant funding.

Key Outcome Indicator: The State of Wisconsin estimates 3,068 mothers and children are eligible for WIC services in Waukesha County each month. To maintain WIC grant funding, the WIC program is required to provide nutritional services to 2,192 children and mothers per month and remediate nutritional deficiencies found. In 2000, the US Department of Agriculture reported that for every prenatal WIC Program dollar spent to prevent low births and premature births, a savings of \$3.13 is gained in remediation health care costs associated with these conditions.

Performance Measure:

	2006 Actual	2007 Target	2007 Estimate	2008 Target
WIC program enrollment to maintain grant funding	100%	100%	100%	100%

Objective 5: Chronic disease screenings and assessments are offered to citizens to early identify and arrest diabetes, heart disease and cancer. Chronic disease community screenings according to the State of Wisconsin Public Health Statutes s.255.056 assures Level II status of the Public Health Division and State of Wisconsin grant funding. (Chronic Disease Prevention and Control Program)

Key Outcome Indicator: Maintain 76 community site screenings within the chronic disease screening program to maintain State of Wisconsin grant funding.

Performance Measure:

	2006 Actual	2007 Target	2007 Estimate	2008 Target
Maintenance rate of community site screenings	100%	100%	100%	100%

County-Wide Key Strategic Outcome: A safe county

Objective 6: Control transmission of communicable disease illnesses among Waukesha County adults and children according to the State of Wisconsin Public Health Statutes s251.05. (Communicable Disease Control)

Key Outcome Indicator: Apply communicable disease control measures to the 80 reportable communicable diseases required by the US Centers for Disease Control and Prevention (CDC) and ensure investigations of diseases within time frames required. Follow CDC required 24-hours and 72-hour timeframes for imposing isolation and quarantine measures along with treatment recommendations.

Performance Measure:

	2006 Actual	2007 Target	2007 Estimate	2008 Target
Percentage of reported diseases controlled	90%	90%	90%	90%

General Fund Health and Human Services

Public Health

Outcomes/ Objectives

Objective 7: Maintain herd immunity Level II status of the Public Health Division enrolled 2 year old population to protect them from communicable childhood diseases and reduce transmission of such diseases to other children and adults; comply with State of Wisconsin state statute s.253.02(b) and maintain Immunization Grant funding. (Communicable Disease Control)

Key Outcome Indicator: The Comprehensive Clinic Assessment Software Application (CASA) audit will assess Public Health Division (PHD) enrolled 2-year-old children for primary vaccine series. The minimal national target established by the Centers for Disease Control and Prevention (CDC) for the U.S. for the primary vaccine childhood series is 90%.

Performance Measure:

	2006 Actual	2007 Target	2007 Estimate	2008 Target
Percentage of Public Health enrolled 2 year-olds completed vaccine series.	81%	82%	82%	83%

Objective 8: Control the transmission and spread of sexually transmitted communicable diseases among adults to reduce the reservoir of these diseases in the county. (Sexually Transmitted Infections)

Key Outcome Indicator: Clinic treatment rates of persons diagnosed with a sexually transmitted infection (STI's) will be maintained. In 2000, the Centers for Disease Control and Prevention estimated the US medical costs of \$5.9 billion for the nine million new STI's among the 15-24 year old population.

Performance Measure:

	2006 Actual	2007 Target	2007 Estimate	2008 Target
Percentage of clinic STI identified persons receiving treatment	86%	90%	90%	90%

Objective 9: Build a public health infrastructure to respond to intentional or non-intentional life threatening diseases to Waukesha County citizens through improving employee competency, communications and information technology. (Community Health and Disease Surveillance)

Key Outcome Indicator: Disease control preparedness certification of public health employees.

Performance Measure:

	2006 Actual	2007 Target	2007 Estimate	2008 Target
Percentage of Public Health employees fully preparedness certified.	55%	60%	60%	65%

Objective 10: Identification of emerging Waukesha County Public Health issues of communicable diseases, chronic diseases and injuries through comprehensive epidemiological statistical analysis and community reports of disease trends to provide community agencies direction in early disease detection and prevention programs. (Community Health and Disease Surveillance)

Key Outcome Indicator: Completion of the annual Public Health Division Biostatistical Report and the three-year Waukesha County Health Report Card.

Performance Measure:

	2006 Actual	2007 Target	2007 Estimate	2008 Target
Percentage of reports completed on-time	100%	100%	100%	100%

Administration

County-Wide Key Strategic Outcome: Cost effective services delivered with competence and skill

Program Description

The Public Health Administration staff provides administrative support to the public health sections; provides public health assessment, program development and evaluation; maintains the budget through management of expenditures and collection of revenues; manages grants, contracts and interdepartmental services; oversees building maintenance; and provides timely reports for accountability.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	3.47	3.47	3.47	3.00	(0.47)
General Government	\$0	\$20,332	\$0	\$0	(\$20,332)
Charges for Services	\$0	\$0	\$0	\$0	\$0
Interdepartmental	\$0	\$0	\$0	\$0	\$0
Other Revenue	\$0	\$0	\$0	\$0	\$0
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
County Tax Levy	\$321,577	\$324,983	\$324,983	\$311,787	(\$13,196)
Total Revenues	\$321,577	\$345,315	\$324,983	\$311,787	(\$33,528)
Personnel Costs	\$227,358	\$249,699	\$249,944	\$236,423	(\$13,276)
Operating Expenses	\$42,331	\$44,902	\$42,758	\$28,332	(\$16,570)
Interdept. Charges	\$41,982	\$50,714	\$48,850	\$47,032	(\$3,682)
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$311,671	\$345,315	\$341,552	\$311,787	(\$33,528)
Rev. Over (Under) Exp.	\$9,906	-	(\$16,569)	-	-



Program Highlights

General Government revenues decrease by \$20,332 due to the elimination of the 2007 Preventive Health and Health Services Grant, which was instead awarded to Waukesha Memorial Hospital.

Personnel costs decrease by \$13,276 due to the shifting of a 0.45 FTE tax levy supported Public Health Technician position to a grant supported position in Community Health and Disease Surveillance program, and the elimination 42 hours (0.02 FTE) of overtime.

Operating expenses decrease by \$16,570, which is due to the removal of the Preventive Health and Health Service Grant.

Interdepartmental charges decline by \$3,682, mostly due to a \$2,426 decrease in administrative indirect charges associated with the removal of the Preventive Health and Health Services grant, and a decrease in End User Technology (EUTF) charges.



Activities

In January 2007, the Waukesha County Public Health Division was recognized by the National Association of County and City Health Officials (NACCHO) as a member agency of the Milwaukee-Waukesha Public Health Preparedness Consortium as competently prepared to handle bioterrorism events and public health emergencies.

County-Wide Key Strategic Outcome: A county that assists at-risk citizens

Program Description

The purpose of Child Health Program services is to ensure healthy Waukesha County at-risk children. The Child Health Program is directed toward high-risk children who are at-risk for lead poisoning, arrested growth and development and medical problems due to neglect or abuse. Various Public Health local tax supported prevention projects are offered to Waukesha County high-risk children. They are Childhood Lead Poisoning screenings, Healthcheck physical examination screenings and Child At Risk (CAR) physical assessments and case management for possible physical abuse or medical neglect. Two State Grants enhance two local tax supported projects. They are: Family Foundations: Prevention of Child Abuse and Neglect Grant (POCAN), which provides case management to first time parents who are high-risk and on Medicaid; and the Childhood Lead Poisoning Prevention Grant, which provides funds for outreach to high-risk families in houses built prior to 1978 when lead based paints were used.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	4.49	4.44	4.44	4.44	0.00
General Government	\$148,666	\$148,114	\$148,114	\$151,021	\$2,907
Charges for Services	\$113,085	\$125,635	\$128,848	\$132,205	\$6,570
Other Revenue	\$0	\$0	\$0	\$0	\$0
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
County Tax Levy	\$170,040	\$146,743	\$146,743	\$154,803	\$8,060
Total Revenues	\$431,791	\$420,492	\$423,705	\$438,029	\$17,537
Personnel Costs	\$279,069	\$291,180	\$298,264	\$307,276	\$16,096
Operating Expenses	\$106,071	\$116,018	\$119,488	\$116,738	\$720
Interdept. Charges	\$17,542	\$13,294	\$13,568	\$14,015	\$721
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$402,682	\$420,492	\$431,320	\$438,029	\$17,537
Rev. Over (Under) Exp.	\$29,109	-	(\$7,615)	-	-



Program Highlights

General Government revenues increase by \$2,907 due to an increase in the Childhood Lead Poisoning Prevention Grant. Charges for Services increase by \$6,570 due to increase HealthCheck Program revenues.

Personnel costs increase by \$16,096, reflecting the cost to continue for existing staff.

General Fund Health and Human Services
Public Health

Program

Maternal Health

County-Wide Key Strategic Outcome: A county that assists at-risk citizens

Program Description

The purpose of the Maternal Health Program services is to ensure healthy birth outcomes of Waukesha at-risk pregnant women. The Maternal Health Program is directed toward high-risk pregnant women at risk for delivering malformed and/or developmentally delayed infants due to malnutrition and low birth weight, alcohol and drug abuse, cigarette smoking and sexually transmitted diseases. Various Public Health local tax supported prevention programs are the Prenatal Care Coordination Program and Pregnancy Medical Intervention Program. The state Maternal and Child Health Grant enhances the local tax supported projects. The grant provides case management to pregnant women with serious psychosocial issues.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	4.85	4.80	4.80	4.80	0.00
General Government	\$74,847	\$79,026	\$79,026	\$79,026	\$0
Charges for Services	\$42,799	\$60,000	\$81,140	\$60,000	\$0
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
County Tax Levy	\$265,903	\$260,184	\$260,184	\$278,467	\$18,283
Total Revenues	\$383,549	\$399,210	\$420,350	\$417,493	\$18,283
Personnel Costs	\$317,552	\$335,591	\$340,503	\$355,745	\$20,154
Operating Expenses	\$38,608	\$42,627	\$44,931	\$40,108	(\$2,519)
Interdept. Charges	\$21,446	\$20,992	\$21,237	\$21,640	\$648
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$377,606	\$399,210	\$406,671	\$417,493	\$18,283
Rev. Over (Under) Exp.	\$5,943	-	\$13,679	-	-



Program Highlights

General Government revenues remain at the 2007 budget level of \$79,026 for the Maternal and Child Health Grant. Charges for Services remain at the 2007 budget level of \$60,000 for the Prenatal Care Coordination Program.

Personnel costs increase by \$20,154, reflecting the cost to continue for existing staff. Operating expenses decrease by \$2,519 due reductions in various accounts to allow the shifting of funds to salaries for Maternal and Child Health Grant personnel costs.



Activities—Child Health

	<u>2006 Actual</u>	<u>2007 Budget</u>	<u>2007 Estimate</u>	<u>2008 Budget</u>	<u>Budget Change</u>
Number of children tested for lead poisoning	1,491	1,500	1,500	1,500	0
Total number of children treated for lead poisoning	6	10	10	10	0
Number of Healthcheck examinations	1,800	1,750	1,800	1,800	50
Number of Healthcheck serious health problems found remediated/ treated	41	38	38	38	0
Number of referred children with medical concerns	210	210	200	200	-10
Number of children medical issues resolved	189	189	189	190	1
Number of *POCAN high risk/neglected children cases managed	33	33	33	33	0
Number of POCAN high risk/neglected children entering Child Protective Services	1	0	1	0	0

*Family Foundations: Prevention of Child Abuse and Neglect Grant (POCAN)



Activities—Maternal Health

	<u>2006 Actual</u>	<u>2007 Budget</u>	<u>2007 Estimate</u>	<u>2008 Budget</u>	<u>Budget Change</u>
I. Number of pregnant women medically screened	344	400	350	350	-50
Number of pregnant women eligible for PNCC	182	218	200	218	0
A. Number of women enrolled in Prenatal Care Coordination	127	120	130	120	0
Number of women who delivered full term infants of average birth weight	67	95	88	95	0
B. Number of non-medic AID eligible pregnant women enrolled in Pregnancy Medical Intervention Program (PMIP)	42	75	75	75	0
Number of women who delivered full term infants of average birth weight	15	59	50	50	-9
II. Maternal Grant Pregnancy Care Program pregnant women enrolled	29	25	25	25	0
Number of enrolled women who delivered full term infants of average birth weight	25	20	20	20	0

General Fund Health and Human Services Program
Public Health

Women, Infants, Children Nutrition Program (WIC)

County-Wide Key Strategic Outcome: A county that assists at-risk citizens

Program Description

The Women, Infants and Children Nutrition (WIC) federally funded program provides nutrition assessments for prenatal and postpartum lactating mothers, infants under one year and children through five years of age. Nutrition recommendations are offered with corresponding vouchers specifically outlining food purchases that will remedy nutritional deficits.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	5.39	5.39	5.39	5.39	0.00
General Government	\$341,912	\$341,912	\$341,912	\$376,011	\$34,099
Interdepartmental	\$0	\$0	\$0	\$0	\$0
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
County Tax Levy	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$341,912	\$341,912	\$341,912	\$376,011	\$34,099
Personnel Costs	\$295,639	\$284,062	\$289,793	\$297,253	\$13,191
Operating Expenses	\$20,870	\$26,577	\$24,311	\$42,080	\$15,503
Interdept. Charges	\$25,362	\$31,273	\$27,808	\$36,678	\$5,405
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$341,871	\$341,912	\$341,912	\$376,011	\$34,099

Rev. Over (Under) Exp.	\$41	-	-	-	-
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Program Highlights

General Government revenues increase by \$34,099 due to an increase in WIC Grant funding.

Personnel costs increase by \$13,191, reflecting the cost to continue for existing staff. Operating expenses increase by \$15,503 partly due to a \$4,500 increase in interpretation service expenditures and a \$3,375 increase in medical supplies.

Activities



	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
*State estimated eligible low income population per month for Waukesha County	3,068	3,068	3,068	3,068	0
Monthly WIC enrollment of at-risk mothers, infants and children for Waukesha County	2,223	2,192	2,192	2,192	0
Total number of mothers, infants/children served per year in the WIC Program	4,330	4,326	4,326	4,330	4
Annual number of infants/ children nutritionally deficient enrolled in the WIC program annually	3,164	3,108	3,108	3,120	12
The annual number of children with improved nutritional status after WIC program intervention	2,847	2,674	2,674	2,694	20
Pregnant women in the first trimester, enrolled in WIC	200	195	195	198	3

*Based on the 2000 US Bureau of Census, Waukesha County Poverty Estimates

From January 1, 2006 through December 31, 2006 WIC food vouchers supplemented Waukesha County retail food vendors by \$1,708,050 and local Waukesha County produce farmers by \$20,250.

General Fund Health and Human Services Program
Public Health

Chronic Disease Prevention and Control

County-Wide Key Strategic Outcome: A county that assists at-risk citizens

Program Description

The Chronic Disease Prevention and Control Program, Level II public health status, provides health screenings in the community, clinics, and in the home. Services are directed at early identification of the preventable chronic diseases such as vision, hearing problems in child and adults, diabetes, heart disease, hypertension, and cancer. Adult medical crisis intervention is available through medical assessment, therapeutic interventions and episodic case management.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	1.00	0.75	0.75	0.75	0.00
General Government	\$0	\$0	\$0	\$0	\$0
Charges for Services	\$1,246	\$2,000	\$0	\$2,000	\$0
Interdepartmental	\$0	\$700	\$0	\$500	(\$200)
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
County Tax Levy	\$77,021	\$65,873	\$65,873	\$67,666	\$1,793
Total Revenues	\$78,267	\$68,573	\$65,873	\$70,166	\$1,593
Personnel Costs	\$97,799	\$59,139	\$57,052	\$60,641	\$1,502
Operating Expenses	\$9,749	\$7,807	\$6,610	\$7,807	\$0
Interdept. Charges	\$19	\$1,627	\$1,637	\$1,718	\$91
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$107,567	\$68,573	\$65,299	\$70,166	\$1,593
Rev. Over (Under) Exp.	(\$29,300)	-	\$574	-	-



Program Highlights

Charges for Service remain at 2007 budget level of \$2,000.

Personnel costs increase by \$1,502, reflecting the cost to continue for existing staff.



Activities

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Community health screenings, family health clinic screenings and health fairs	738	725	750	725	0
Numbers of medical problems identified and remediated from health screenings	74	70	60	70	0
Adult Medical Crisis: Case Management resulting in home stabilization	70	115	70	115	0

General Fund Health and Human Services Program
Public Health

Communicable Disease Control

County-Wide Key Strategic Outcome: A safe county

Program Description

The Public Health Division executes State of Wisconsin statutes to control local communicable diseases through surveillance, prevention and implementation of control measures. Foodborne outbreaks are controlled through integrated services with the Department of Environmental Resources. The 80 national reportable communicable diseases are routinely followed up and controlled. Public Health Immunization Clinics are provided to control the vaccine preventable childhood communicable diseases. Pneumovax and flu vaccines are provided to children and adults in Waukesha County. International traveler education and immunization against communicable diseases is also offered to residents of Waukesha County. Communicable disease assessments are provided to all age groups along with health education, counseling and referral.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	13.41	13.71	13.71	12.87	(0.84)
General Government	\$62,703	\$63,955	\$63,955	\$63,955	\$0
Charges for Services	\$193,302	\$180,355	\$176,758	\$191,485	\$11,130
Interdepartmental	\$3,443	\$2,465	\$2,065	\$3,380	\$915
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
County Tax Levy	\$765,098	\$835,102	\$835,102	\$801,062	(\$34,040)
Total Revenues	\$1,024,546	\$1,081,877	\$1,077,880	\$1,059,882	(\$21,995)
Personnel Costs	\$799,965	\$893,373	\$869,539	\$873,995	(\$19,378)
Operating Expenses	\$117,387	\$147,103	\$145,815	\$143,686	(\$3,417)
Interdept. Charges	\$53,428	\$41,401	\$40,362	\$42,201	\$800
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$970,780	\$1,081,877	\$1,055,716	\$1,059,882	(\$21,995)

Rev. Over (Under) Exp.	\$53,766	-	\$22,164	-	-
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Program Highlights

General Government revenue of \$63,955 remains at the 2007 budget level of funding for the Childhood Immunization Grant. Charges for Services increase by \$11,130 largely due to increases in various immunization revenues. Interdepartmental Revenues increase slightly due to the employee influenza immunization program. Personnel costs decrease by \$19,378 due to a reduction of 707 hours (0.34 FTE) in extra help for on-call Registered Nurses and the shifting of a 0.50 FTE of tax levy supported Public Health Technician to a grant supported position in Community Health and Disease Surveillance program. Operating expenses decrease by \$3,417 due to reductions in various accounts to allow the shifting of immunization grant funds to support grant funded personnel costs.



Activities

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Communicable Disease Control Section:					
Crisis CD Clients: Category I	98	80	90	99	19
General CD Clients: Category II	573	445	460	522	77
Tuberculosis Clients	187	150	160	160	10
TB Skin Tests	1,266	1,000	1,000	1,000	0
Children Immunized	2,117	2,000	2,150	2,150	150
Childhood Vaccines Administered	4,665	4,600	4,900	4,925	325
Adults Immunized	2,925	3,150	3,000	3,000	(150)
Adults Vaccines Administered	4,321	4,300	4,240	4,240	(60)

Waukesha County Public Health nurses early suspected spinach associated with the 2006 nationwide E. coli outbreak. This was due to a cluster of cases in Waukesha County. Their astute case investigations led to the national recall of packaged spinach and a commendation from the State of Wisconsin.

General Fund Health and Human Services Program
Public Health

Sexually Transmitted Infections

County-Wide Key Strategic Outcome: A safe county

Program Description

The Sexually Transmitted Infection (STI) Program is designed to identify, track and contain the spread of sexually transmitted infections. Public Health services are provided to family physicians regarding current treatment schedules. Additionally, the Public Health Division tracks incidence and prevalence rates of STI's in Waukesha County. STI clinics are available for assessment, laboratory testing and treatment and counseling. Partner notification of exposure to an STI is provided. Anonymous HIV testing is made available to identify HIV infections. Persons with AIDS disease are followed up for disease control, education and linking to resources.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	2.05	2.05	2.05	2.00	(0.05)
Charges for Services	\$14,771	\$22,000	\$10,500	\$17,000	(\$5,000)
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
County Tax Levy	\$135,978	\$138,446	\$138,446	\$141,880	\$3,434
Total Revenues	\$150,749	\$160,446	\$148,946	\$158,880	(\$1,566)
Personnel Costs	\$115,273	\$135,650	\$100,578	\$133,912	(\$1,738)
Operating Expenses	\$19,679	\$21,752	\$20,333	\$21,752	\$0
Interdept. Charges	\$3,966	\$3,044	\$3,069	\$3,216	\$172
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$138,918	\$160,446	\$123,980	\$158,880	(\$1,566)
Rev. Over (Under) Exp.	\$11,831	-	\$24,966	-	-



Program Highlights

Charges for Services decrease by \$5,000 due to an increase of young adult residents with sexually transmitted infections (STI) who also lack the ability to pay for STI services. State law forbids the STI clinic from refusing service to residents who cannot afford the service.

Personnel costs decrease by \$1,738 due to the shifting of a 0.05 FTE tax levy supported Public Health Technician to a grant supported position in the Community Health and Disease Surveillance program. Activities

Activities



	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Individuals Screened by the STI Clinic	280	530	255	530	0
Number of infections identified in the STI Clinic	50	102	32	102	0
STI Investigations (community reported)	642	525	560	550	25
HIV Screenings	339	275	295	275	20

The Human Papilloma Vaccine (HPV) is made available to women in the Sexually Transmitted Infection (STI) Clinic and Immunization Clinics to prevent HPV viral disease affecting the cervix leading to cancer.

General Fund Health and Human Services Program
Public Health

Community Health and Disease Surveillance

County-Wide Key Strategic Outcome: A safe county

Program Description

The Community Health and Disease Surveillance Program (CHDS) is responsible for the monitoring of the incidence and prevalence rates of emerging County-wide public health problems, preventable chronic diseases, and communicable diseases related issues. This program provides statistical research, analysis and evaluation to the County Health Report Card and carries out community requested studies of diseases impacting a specific locale. This program recommends public health interventions to control or contain County diseases and/or identified public health problems effecting aggregate populations. This program is responsible for public health workforce development in maintaining and introducing new clinical skills.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	5.26	5.31	5.31	6.74	1.43
General Government	\$116,827	\$239,254	\$270,211	\$348,724	\$109,470
Interdepartmental	\$1,440	\$1,440	\$0	\$1,440	\$0
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
County Tax Levy	\$372,069	\$397,588	\$397,588	\$416,286	\$18,698
Total Revenues	\$490,336	\$638,282	\$667,799	\$766,450	\$128,168
Personnel Costs	\$397,984	\$386,341	\$427,868	\$478,930	\$92,589
Operating Expenses	\$52,711	\$191,740	\$192,589	\$217,647	\$25,907
Interdept. Charges	\$39,160	\$60,201	\$61,004	\$69,873	\$9,672
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$489,855	\$638,282	\$681,461	\$766,450	\$128,168
Rev. Over (Under) Exp.	\$481	-	(\$13,662)	-	-



Program Highlights

General Government revenues increase by \$109,470 due to a \$77,438 increase in the Public Health Preparedness Grant, and a shift of an additional \$25,228 in Cities Readiness Initiative Grant funds and an additional \$6,804 in Influenza Pandemic Grant funds from the main Health and Human Services fund.

Personnel costs increase by \$92,589 and includes \$52,419 for the shifting of a 1.00 FTE tax levy funded Public Health Technician position from the Administration, Communicable Disease Control, and Sexually Transmitted Infections programs to a Public Health Preparedness Grant funded position in this program. The increase also includes the addition of 894 hours (0.43 FTE) of extra help for a limited term preparedness employee, costing \$23,000, also funded with the above mentioned Public Health Preparedness Grant funds.

Operating expenses increase by \$25,907, which includes a grant funded increase of \$21,591 for promotional supplies and of \$11,342 for medical supplies. This is partially offset by a \$10,104 decrease in contracted services.

Interdepartmental Charges increase by \$9,672 associated with indirect administrative charges as a result of grant allocation increases.

Activities—Community Health and Disease Surveillance (cont.)



	2006 <u>Actual</u>	2007 <u>Budget</u>	2007 <u>Estimate</u>	2008 <u>Budget</u>	<u>Budget Change</u>
Professional Staff Preparedness Certified	15	20	20	22	2

In 2006, a Health and Human Services Preparedness Coordinator joined the Public Health Division to coordinate nationally required preparedness activities between the Public Health Division, Human Services, Mental Health Hospital and Emergency Government. The Coordinator provided oversight for HHS employee required Incident Command Training.

The Epidemiologist provided a series of HHS Board and community presentations in providing the County with disease trend information from the 2006 release of the Aurora Health Care Behavioral Risk Survey of Waukesha County.

The Refugee Health Screening Program was initiated in 2006. The Public Health Division secured a contract for payment with the State of Wisconsin, Bureau of Migrant, Refugee and Labor Services.

The Public Health Division co-hosted, with the Milwaukee-Waukesha Consortium for Public Health Preparedness, a regional Pandemic Influenza Summit for businesses in Waukesha and Milwaukee counties. Thirty-six (36) Waukesha County businesses attended the Summit.

Human Services Health & Human Services Fund Purpose/ Fund Summary

Fund Purpose

This fund provides for County Administration of human service programs funded under state consolidated aids. This includes services to families in which child abuse/neglect, delinquency, and/or serious family dysfunction exists. Also included are placement and placement support services for the Children's Center, group home, institutions, and foster homes. Services to the mentally ill/chronically mentally ill individual who is drug or alcohol dependent are also provided. Administrative support services are provided to coordinate service delivery.

Financial Summary (a)	2006	2007	2007	2008	Change From 2007	
	Actual	Adopted Budget	Estimate	Budget	Adopted Budget	
					\$	%
Revenues						
General Government	\$22,034,809	\$21,380,813	\$21,438,026	\$21,244,047	(\$136,766)	-0.6%
Fine/Licenses	\$565,401	\$520,000	\$565,000	\$565,000	\$45,000	8.7%
Charges for Services	\$1,954,383	\$2,811,000	\$2,862,482	\$3,265,128	\$454,128	16.2%
Interdepartmental	\$52,918	\$47,249	\$68,988	\$76,279	\$29,030	61.4%
Other Revenue	\$2,005,427	\$1,781,619	\$1,801,279	\$1,801,619	\$20,000	1.1%
Appr. Fund Balance	\$435,550	\$400,000	\$431,894	\$393,000	(\$7,000)	-1.8%
County Tax Levy (b)	\$12,585,997	\$13,375,001	\$13,438,001	\$13,956,638	\$581,637	4.3%
Total Revenue Sources	\$39,634,485	\$40,315,682	\$40,605,670	\$41,301,711	\$986,029	2.4%
Expenditures						
Personnel Costs	\$18,123,176	\$19,259,327	\$19,031,468	\$19,975,450	\$716,123	3.7%
Operating Expenses	\$19,774,229	\$19,630,031	\$19,901,118	\$19,841,367	\$211,336	1.1%
Interdept. Charges (b)	\$1,496,297	\$1,426,324	\$1,452,961	\$1,484,894	\$58,570	4.1%
Fixed Assets	\$0	\$0	\$0	\$0	\$0	N/A
Total Expenditures	\$39,393,702	\$40,315,682	\$40,385,547	\$41,301,711	\$986,029	2.4%
Rev. Over (Under) Exp.	\$240,783	-	\$220,123	-	-	N/A

Position Summary (FTE)

Regular Positions	262.95	262.58	266.08	263.89	1.31
Extra Help	6.76	6.96	6.96	6.91	(0.05)
Overtime	1.69	1.68	1.68	1.65	(0.03)
Total	271.40	271.22	274.72	272.45	1.23

- Includes Criminal Justice Collaborating Council (CJCC) 2008 budget expenditures of \$899,429, revenues of \$210,726 and tax levy of \$688,703.
- The tax levy and Interdepartmental charges for 2007 are restated to adjust for the new End User Technology (EUTF) cost allocation method to be comparable to 2008 budget, based on IT resources used, as recommended by Internal Audit.
- The 2007 Budget and 2007 Estimate have been restated to reflect the 2008 transfer of:
 - The Family Support Program from the Long Term Care Developmental Disabilities Services program to the Human Services Child and Family Division which includes the transfer of two Senior Developmental Disabilities Counselors.
 - The transfer of the Autism Program expenses to the Human Services Fund Children's Long Term Support Waiver Services program.
 - The State Institution expenses and 1.50 FTE Psychologists from the Long Term Care Developmental Disabilities Services program to the Human Services Mental Health Outpatient and Support Services program.

Major Departmental Strategic Outcomes and Objectives for 2008

County-Wide Key Strategic Outcome: A safe county

Objective 1: Provide effective assessment and intervention services to minimize likelihood of recurrence of juvenile crime. (Juvenile Court Services)

Key Outcome Indicator: Percentage of juvenile offenders served who re-offend while under court supervision. Department standard is < 25%. (Office of Juvenile Justice and Delinquency Prevention (OJJDP) recognized recurrence benchmark rate 50%)

Performance Measure:	2006 Actual	2007 Target	2007 Estimate	2008 Target
Recurrence rate	24.1%	≤ 25%	25%	≤ 25%

Objective 2: Maintain the recurrence rate of child abuse and neglect in Waukesha County at less than 6.1 percent. (Intake and Shared Services and Children and Family Services)

Key Outcome Indicator: Percentage of children who are victims of substantiated maltreatment or are found likely to be maltreated who have a subsequent finding of substantiated abuse/neglect within 6 months. Federal standard is < 6.1%.

Performance Measure:	2006 Actual	2007 Target	2007 Estimate	2008 Target
Recurrence Rate of Child Abuse/Neglect	2.67%	≤ 6.1%	3.0%	≤ 6.1%

County-Wide Key Strategic Outcome: A county that assists at-risk citizens

Objective 3: Maintain state licensing standards for care and supervision of children who are in the care or custody of Waukesha County Department of Health and Human Services. (Juvenile Center Program)

Key Outcome Indicator: 100% licensing compliance as reflected in annual shelter care and secure detention on-site reviews conducted by the State of Wisconsin.

Performance Measure:	2006 Actual	2007 Target	2007 Estimate	2008 Target
Compliance Rating	100%	100%	100%	100%

County-Wide Key Strategic Outcome: A county that provides customers with quality programs and services

Objective 4: Meet all federal and state compliance requirements for accuracy in benefit determination. (Economic Services Administration and Support)

Key Outcome Indicator: It is critical to maintain Waukesha County food share accuracy rate above the statewide rate due to the potential fiscal sanction. If sanctioned, there would be a \$93 penalty for every \$1 error, (e.g. for a \$100 incorrect issuance, a \$9,300 sanction would be applied). Economic Support Services program accuracy rate average ratio will remain at least one percentage point below the State rate.

Performance Measure:	2006 Actual	2007 Target	2007 Estimate	2008 Target
Food Share Error Rate				
▪ State accuracy rate	94%	95%	94%	95%
▪ Waukesha County	85%	97%	91%	96%

Human Services Health & Human Services Fund

Outcomes/ Objectives

County-Wide Key Strategic Outcome: Cost effective services delivered with competence and skill

Objective 5: Divert at risk populations from high cost placements into alternative lower cost, safe, and more effective community based services. (Juvenile Court Services, Adolescent and Family Services, Permanency Services/Alternate Care)

Key Outcome Indicator 5a: Percentage of Waukesha County youth referred for delinquency or as juveniles in need of protection or service who require placement into more expensive settings ranging from treatment foster care (\$36,000/year) to residential care centers (\$99,000/year). Department Standard < 2.0%.

Performance Measure 5a:	2006 Actual	2007 Target	2007 Estimate	2008 Target
Placement rate of Children referred for Truancy and Delinquency	2.04%	2.0%	2.3%	2.0%

Key Outcome Indicator 5b: Percentage of all Waukesha County children requiring placement into more expensive settings ranging from foster care (\$7,400/year) to residential care centers (\$99,000/year). Department Standard < 0.20%.

Performance Measure 5b:	2006 Actual	2007 Target	2007 Estimate	2008 Target
Placement rate of Waukesha County Child Population*	0.13%	0.20%	0.20%	0.20%

*Out of Home Care Caseload Count For December 2006 (120/92,940); Data Sources: Division of Children and Family Services/Office of Program Evaluation and Planning/Out of Home Care (DCFS/OPEP OHC) Caseload Summary Report (r254, 3/8/07) which is based on data taken from Wisconsin Statewide Automated Child Welfare Information System(WisACWIS); the Department of Health and Family Services, Bureau of Health Information and Policy – Waukesha County July 1, 2003 population.

Objective 6: Comply with all state and federal program and reporting requirements with no major audit findings resulting in disallowance. (Birth to Three and Administrative Services)

Key Outcome Indicator 6a: Percentage of Birth to Three individual family service plans (IFSP) developed within the required timeline of 45 days. Federal standard > 80%.

Performance Measure 6a:	2006 Actual	2007 Target	2007 Estimate	2008 Target
Percentage of IFSP's developed within 45 days.	60%	80%	80%	80%

Key Outcome Indicator 6b: Department standard is to have no major audit findings resulting in disallowances.

Performance Measure 6b:	2006 Actual	2007 Target	2007 Estimate	2008 Target
Major Audit Finding Resulting in Disallowance	0.0	0.0	0.0	0.0

Administrative Services

County-Wide Key Strategic Outcome: Cost effective services delivered with competence and skill

Program Description

Along with providing the overall direction of the Department, Administrative Services is responsible for coordinating and providing operational, fiscal and management information systems support.

Major functions and responsibilities include the processing of client and provider payments, contract administration of purchased services, the billing for services to Medicare, Medical Assistance, Commercial Insurance Carriers and responsible parties, and liaison to Human Resources. Health Insurance Portability & Accountability Act (HIPAA) Privacy/Security compliance, client records management, Department specific computer training and system administration, along with Department-wide data collection, analysis and reporting to various outside entities are coordinated and supported through this area.

The major state funding source for Fund 150, the Basic County Allocation (BCA), is accounted for in this program area. Within the guidelines of the State of Wisconsin Allowable Cost Policy Manual, the BCA can be used to fund a broad range of services, as it is not earmarked for any single purpose or program.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	50.77	50.77	50.77	49.82	(0.95)
General Government	\$7,726,191	\$7,205,927	\$7,241,770	\$7,165,447	(\$40,480)
Charges for Services	\$10,078	\$4,000	\$4,000	\$4,000	\$0
Interdepartmental	\$52,918	\$47,249	\$68,988	\$76,279	\$29,030
Other Revenue	\$240,633	\$270,442	\$255,442	\$271,642	\$1,200
Appr. Fund Balance	\$388,550	\$368,550	\$388,444	\$368,550	\$0
County Tax Levy/(Credit)	(\$4,462,453)	(\$4,019,893)	(\$4,019,893)	(\$3,850,715)	\$169,178
Total Revenues	\$3,955,917	\$3,876,275	\$3,938,751	\$4,035,203	\$158,928
Personnel Costs	\$2,807,248	\$3,125,521	\$3,082,066	\$3,249,311	\$123,790
Operating Expenses	\$240,734	\$265,363	\$264,810	\$270,539	\$5,176
Interdept. Charges	\$524,404	\$485,391	\$475,444	\$515,353	\$29,962
Total Expenditures	\$3,572,386	\$3,876,275	\$3,822,320	\$4,035,203	\$158,928

Rev. Over (Under) Exp.	\$383,531	-	\$116,431	-	-
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Program Highlights

Total General Government revenues decrease by \$40,480 mainly due to the recording of all emergency preparedness grant funding of \$50,480 in the Public Health Division. In the 2007 budget, the grant funding was used to assist in the funding of the Human Services Coordinator position. In 2008, the position will be funded with tax levy. This is offset by an increase of \$10,000 for administrative reimbursement related to the Wisconsin Statewide Automated Child Welfare Information System (WiSACWIS). The total State Community Aids - Basic County Allocation (BCA) funding estimated in General Government revenues for the entire Department is \$9.9 million, which reflects the partial funding and responsibility transfer from the County to the CMO's in 2008. The amount has not significantly changed in the last twelve years. The lack of an increase in State BCA funding is a major resource constraint on the Department and Waukesha County.

Personnel costs include funding for the cost to continue 49.82 FTE's and the unfunding of a regular full-time Account Clerk I position mid-April 2008, for a decrease of 0.69 FTE. Also, summer student extra help for the annual records retention review is reduced 50%, for a decrease of 0.26 FTE.

The \$5,176 increase in Operating expenditures reflects the change in the cost for the annual financial audit of \$3,416 and increasing charges for bank financial services of \$800 and software vendor maintenance of \$960.

Interdepartmental charges are estimated to increase \$30,021 mostly due to legal charges for direct provided services by Corporation Counsel of \$16,683. A \$7,302 increase related to the End User Technology allocation reflects the new allocation methodology recommended by Internal Audit to more accurately reflect Information Technology resources being used by departments. A tax levy increase adjustment has been provided to limit the increase that has to be absorbed by the department. Also, a \$3,106 increase is related to telephone/communication charges and a \$2,930 increase is related to insurance charges.

Intake and Shared Services

County-Wide Key Strategic Outcome: A county that assists at-risk citizens

Program Description

Serves as the primary initial contact point for most non-clinical service referrals. Assessments are provided in the areas of child and adult protection services, out of home placement, parent/teen family dysfunction, disability funding requests, and information/referral service. Short-term and supportive service includes after hours crisis intervention, Kinship Care assessment/funding, childcare certification, crisis respite child day care, home and financial management services and volunteer services. The Division's purchased services include investments in prevention and early intervention.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	26.30	26.30	26.30	26.30	0.00
General Government	\$1,129,226	\$1,171,910	\$1,141,133	\$1,151,930	(\$19,980)
Charges for Services	\$3,307	\$17,267	\$11,853	\$17,267	\$0
Other Revenue	\$2,819	\$2,000	\$2,000	\$2,000	\$0
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
County Tax Levy	\$2,053,130	\$2,027,855	\$2,027,855	\$2,052,347	\$24,492
Total Revenues:	\$3,188,482	\$3,219,032	\$3,182,841	\$3,223,544	\$4,512
Personnel Costs	\$1,680,964	\$1,767,560	\$1,742,250	\$1,853,747	\$86,187
Operating Expenses	\$1,326,758	\$1,387,270	\$1,346,535	\$1,303,468	(\$83,802)
Interdept. Charges	\$66,205	\$64,202	\$66,112	\$66,329	\$2,127
Total Expenditures:	\$3,073,927	\$3,219,032	\$3,154,897	\$3,223,544	\$4,512
Rev. Over (Under) Exp.	\$114,555	-	\$27,944	-	-



Program Highlights

General Government revenue decrease is mostly due to a \$30,479 reduction in the state Kinship Care placement allocation partially offset by a \$10,000 grant funding increase.

Personnel cost increases reflect normal costs to continue existing 26.30 FTE staffing level.

Operating expenditures include \$479,705 for Kinship Care Grants which is reduced by \$30,479 due to state funding reduction, \$182,557 for Crisis Respite Child Day Care, and \$481,737 for various other contracted services. Operating expenditures also reflect a 0% increase to most contracts, as well as \$54,300 of reductions in several non-mandated prevention, education, and early intervention contracts.

The Interdepartmental charges increase primarily reflects an increase in end user technology charges of \$2,835 which reflects the new allocation methodology recommended by Internal Audit to more accurately reflect Information Technology resources being used by departments. A tax levy adjustment has been provided to limit the increase that has to be absorbed. This is offset by a \$666 reduction in cell phone charges.

Intake and Shared Services (cont.)



Activities-(Workload data)	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Access # of Referrals	7,357	8,300	7,650	7,850	(450)
Child Abuse/Neglect (Cases Reported)	632	600	790	820	220
Children Assessed For Abuse/Neglect	809	1,000	945	1,250	250
Home & Financial Management Cases	66	80	67	70	(10)
Kinship Care Assessments	215	205	240	250	45
Kinship Care Funded Placements (Avg. Monthly)	178	180	194	200	20
Kinship Care Waiting List	0	0	0	0	0
Crisis Intervention: Adult Protective /Mental Health	954	570	975	1,000	430
Crisis Intervention: Child Protective /Health Welfare	307	350	300	300	(50)
Crisis Respite Child Day Care (Children)	111	75	100	75	0
Family Day Care: # Certified Homes	60	62	60	60	(2)
Volunteer Transportation: Miles Driven	121,460	120,000	121,000	121,000	1,000

Key Activities Highlights

- Both Child Abuse/Neglect and Adult/Protection/Mental Health involved significant increased referrals in 2006.

Human Services Fund Health & Human Services Program

Economic Services Administration and Support

County-Wide Key Strategic Outcome: A county that provides customers with quality programs and services

Program Description

Administers a variety of Economic Support (ES) programs including Medical Assistance, Food Stamps, Child Care, a fraud elimination program, and the Low-Income Energy Assistance Program. (The elimination of the State Trainer language) Service is provided either directly or through purchase of service contract. ES services for adults, elderly, and disabled are provided at the Human Services Center while ES services for families with children are provided at the Workforce Development Center (WDC).

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	38.19	38.19	38.19	38.19	0.00
General Government	\$3,091,098	\$2,959,762	\$2,969,465	\$2,958,197	(\$1,565)
Charges for Services	\$1,809	\$0	\$0	\$0	\$0
Other Revenue	\$128,881	\$65,000	\$95,700	\$65,000	\$0
Appr. Fund Balance	\$47,000	\$31,450	\$31,450	\$24,450	(\$7,000)
County Tax Levy/(Credit)	\$36,413	\$31,897	\$31,897	\$175,801	\$143,904
Total Revenues:	\$3,305,201	\$3,088,109	\$3,128,512	\$3,223,448	\$135,339
Personnel Costs	\$2,094,132	\$2,179,521	\$2,076,942	\$2,243,481	\$63,960
Operating Expenses	\$801,708	\$811,774	\$818,328	\$879,274	\$67,500
Interdept. Charges	\$92,923	\$96,814	\$96,225	\$100,693	\$3,879
Total Expenditures:	\$2,988,763	\$3,088,109	\$2,991,495	\$3,223,448	\$135,339

Rev. Over (Under) Exp.	\$316,438	-	\$137,017	-	-
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Program Highlights

General Government revenue reflects an increase of \$100,000 in State funding of Low Income Home Energy Assistance Program (LIHEAP). Also, reflected is a \$6,250 increase in Medical Assistance (MA) transportation. This is offset by a decrease of \$69,982 in Day Care Administration funding, and a decrease of \$12,729 in Fraud Investigation reimbursements and a decrease of \$1,731 in State Income Maintenance allocation (resulting in 2007 allocation of \$2,067,255).

Personnel costs increase reflects general wage and benefit increases for costs to continue existing staff.

General operating expenditures increase of \$67,500 primarily reflects an increase of \$100,000 LIHEAP funding offset by a \$32,500 reduction in Housing Expenses for Mental Health Center discharges without housing. Interdepartmental charges increase primarily reflects various miscellaneous costs.



Activity

Human Services Center Caseload Data

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Average monthly unduplicated caseload	4,729	6,000	5,000	5,200	-800(a)
Medical Assistance average monthly cases	4,553	5,700	4,753	5,000	-700(a)
Food Share average monthly cases	951	970	971	991	21

Basic General Relief

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Average monthly cases	5	4	4	3	-1
Non-medical needs average monthly grant	\$500	\$451	\$517	\$517	\$0



Activity

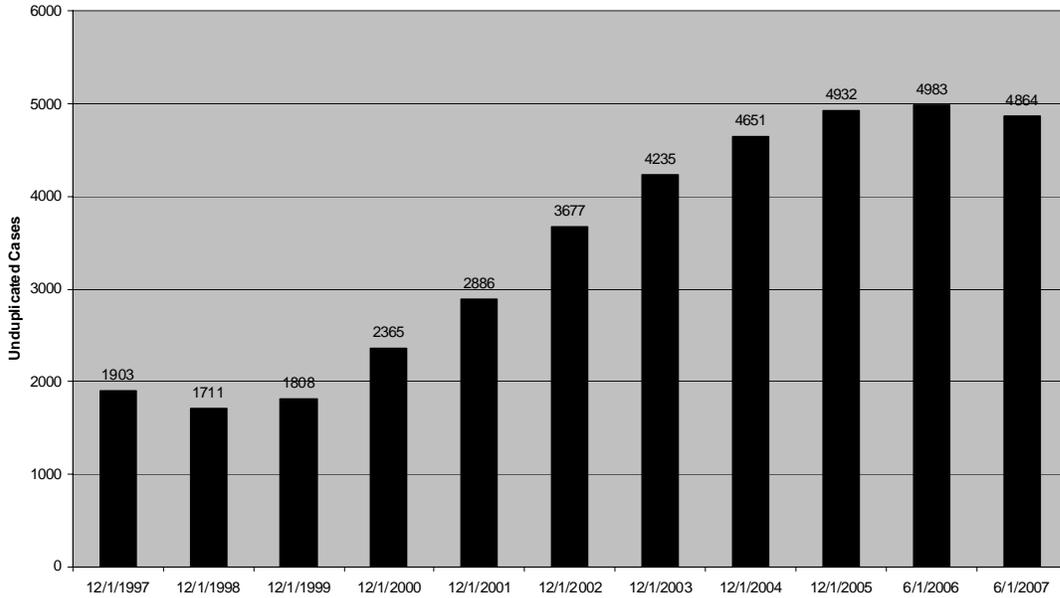
Workforce Development Center Caseload Data

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Average Monthly Unduplicated Caseload	4,966	6,000	4,900	5,400	-600 (a)
Average Monthly Caseload/ Worker	331	400	351	400	66
Medical Assistance Average Monthly Cases	5,842	6,500	6,092	6,592	92
Food Share Average Monthly Cases	1,401	1,400	1,451	1,500	100
W-2 Child Care Average Monthly Cases	912	940	937	990	50
Annual Child Care Benefits	\$8,453,154	\$9,124,410	\$8,700,000	\$9,124,410	\$0

(a) 2008 Budget reflects a reduction to closer reflect prior years actual activity.

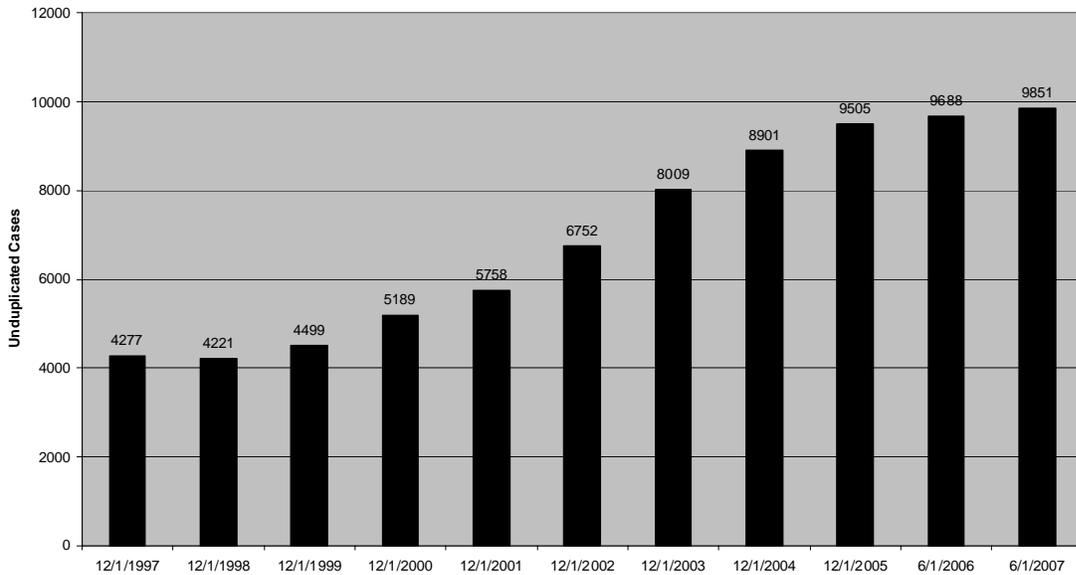
Economic Services Administration and Support (cont.)

Workforce Development Center ESS Cases



The Workforce Development Center ESS cases represent parents with children receiving medical assistance, foodshare or child care services.

Total Waukesha County ESS cases



The Waukesha County ESS cases include the above Workforce Development Center ESS cases plus Elderly, blind and disable population receiving Medicaid and food share or nursing home services and children receiving medical assistance,

- The actual average monthly unduplicated caseload, both at HHS and WDC, stabilized in 2006 after steady increases since 1999, resulting in reduced projection of unduplicated caseloads in 2008.

Birth to Three

County-Wide Key Strategic Outcome: A county that assists at-risk citizens

Program Description

The Birth to Three program is a joint County/ LSS (Lutheran Social Services) partnership program which provides early intervention services to parents with children from birth to age three with special needs who demonstrate at least 25% delay in one or more areas of development or have a diagnosed condition which will likely result in developmental delays. Examples include Down syndrome, autism, spina bifida, and cerebral palsy.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	0.00	0.00	0.00	0.00	0.00
General Government	\$619,189	\$619,189	\$619,189	\$619,189	\$0
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
County Tax Levy (a)	\$208,033	\$208,033	\$208,033	\$223,033	\$15,000
Total Revenues:	\$827,222	\$827,222	\$827,222	\$842,222	\$15,000
Operating Expenses	\$827,225	\$827,222	\$827,222	\$842,222	\$15,000
Total Expenditures:	\$827,225	\$827,222	\$827,222	\$842,222	\$15,000

Rev. Over (Under) Exp.	(\$3)	-	-	-	-
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(a) The Maintenance of effort involved with the Birth to Three program is \$277,600. The tax levy above reflects direct program operations. The balance of support costs of \$54,567 exists within the Administrative Services Program for associated administrative and supervisory support costs. In addition, this does not reflect unreimbursed costs incurred by the contract agency.



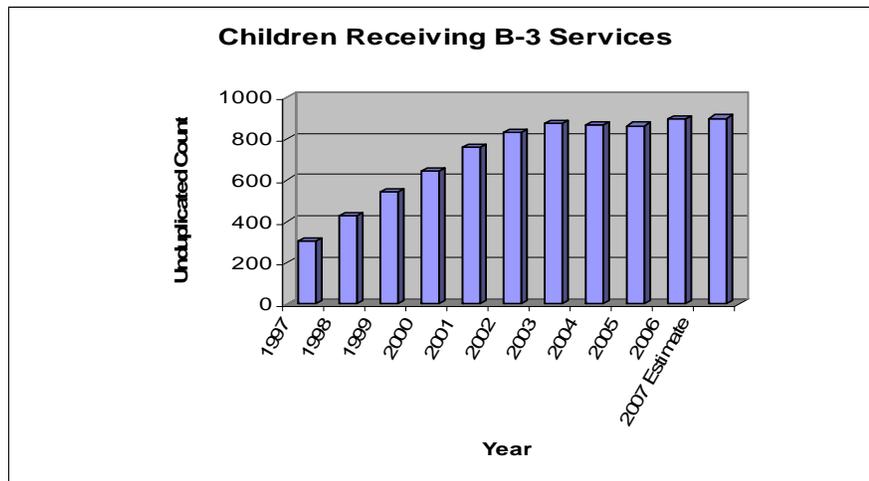
Program Highlights

General Government reflects state/federal revenue to the Birth to Three program in Waukesha County. Operating expenses reflects direct program costs for Lutheran Social Services.



Activity	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Total # children enrolled on Dec. 1st	402	440	410	410	(30)
Overall family satisfaction w/program*	95%	95%	95%	95%	0%
Total # children served	896	880	900	900	20

*Surveys based on a 5 point scale (5 being the highest, 3 average); 160/177 rated this question 3 or higher.



The number of birth to three clients increased significantly from 1997 to 2004 and has been stable from 2004 to the present.

Child and Family Services

County-Wide Key Strategic Outcome: A safe county

Program Description

Provides ongoing intervention to families with a child who has been abused or neglected or is at risk of abuse or neglect in order to promote the goals of child safety and keeping families together.

	2006 Actual	2007 Budget (a)	2007 Estimate (a)	2008 Budget	Budget Change
Staffing (FTE)	13.18	15.18	15.18	15.18	0.00
General Government (a)	\$289,258	\$293,504	\$293,161	\$313,504	\$20,000
Charges for Services	\$5,519	\$0	\$9,915	\$10,900	\$10,900
Other Revenue	\$2,000	\$0	\$0	\$0	\$0
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
County Tax Levy	\$1,461,358	\$1,624,937	\$1,624,937	\$1,649,812	\$24,875
Total Revenues:	\$1,758,135	\$1,918,441	\$1,928,013	\$1,974,216	\$55,775
Personnel Costs (a)	\$929,570	\$1,169,079	\$1,192,802	\$1,248,112	\$79,033
Operating Expenses (a)	\$735,911	\$721,749	\$698,628	\$696,935	(\$24,814)
Interdept. Charges	\$27,990	\$27,613	\$27,613	\$29,169	\$1,556
Total Expenditures:	\$1,693,471	\$1,918,441	\$1,919,043	\$1,974,216	\$55,775

Rev. Over (Under) Exp.	\$64,664	-	\$8,970	-	-
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(a) The 2007 Budget and 2007 Estimate have been restated to reflect the 2008 transfer of the Family Support Program from the Long Term Care Developmental Disability program to the Human Services Child and Family Division. This includes the transfer of two Senior Developmental Disabilities Counselors.



Program Highlights

General Government revenue reflect a grant increase of \$20,000 to fund an early intervention program. Tax levy funding in this program area increases by \$24,875 to support increasing personnel costs, as indicated below.

Personnel costs increase reflects costs to continue for 15.18 FTE level and for a change in an employee election of health plan insurance coverage.

Operating expenses of \$696,935 include base budget spending for program contracted services which includes parent education and support of \$104,749, respite care of \$73,971 in home behavior management services of \$50,000 and funding for a parent support worker of \$39,417, but includes a reduction in the early childhood parenting support program of \$18,644, and in-home parenting education of \$4,500.



Activity

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Total # Families Served	169	193	190	195	2
<u>Number of new cases, voluntary or court</u>					
Voluntary	17	22	20	20	(2)
Court Action	<u>62</u>	<u>68</u>	<u>75</u>	<u>80</u>	<u>12</u>
Total	79	90	95	100	10

Human Services Fund Health & Human Services Program

Permanency Services/Alternate Care

County-Wide Key Strategic Outcome: A county that assists at-risk citizens

Program Description

Provides services to children and families to prevent imminent placements, reunify families or establish an alternate permanent plan. Alternate Care placements include foster homes, treatment foster homes, group homes, residential care centers and supervised independent living settings. Placement prevention services provide an alternative to costly placements. Services to parents help prepare for family reunification or for termination of parental rights and adoption.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	16.33	16.33	16.33	15.33	(1.00)
General Government	\$1,167,537	\$1,050,943	\$1,067,122	\$975,088	(\$75,855)
Charges for Services	\$254,605	\$521,665	\$406,820	\$441,735	(\$79,930)
Other Revenue	\$267,165	\$259,500	\$262,500	\$264,690	\$5,190
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
County Tax Levy	\$3,342,556	\$3,170,992	\$3,170,992	\$3,042,268	(\$128,724)
Total Revenues	\$5,031,863	\$5,003,100	\$4,907,434	\$4,723,781	(\$279,319)
Personnel Costs	\$1,296,731	\$1,205,085	\$1,190,379	\$1,191,285	(\$13,800)
Operating Expenses	\$3,581,098	\$3,582,653	\$3,348,420	\$3,311,081	(\$271,572)
Interdept. Charges	\$216,715	\$215,362	\$235,813	\$221,415	\$6,053
Total Expenditures	\$5,094,544	\$5,003,100	\$4,774,612	\$4,723,781	(\$279,319)
Rev. Over (Under) Exp.	(\$62,681)	-	\$132,822	-	-



Program Highlights

General Government revenue reflects a reduction in the Children's Long Term Support Waiver Services (CLTS) Waiver Program of federal revenue reimbursement for community integration funding (CIP) of \$110,644, a reduction of State youth aids Alcohol and other Drug Abuse (AODA) allocation of \$16,839. This is partially offset by an increase in pass through reporting revenue for reimbursement for administrative expenses of \$60,750 for health check reimbursement and administrative cost reimbursements.

Charges for Services reflects an estimated reduction in client fees to more closely budget at the level estimated to be achieved in 2007.

Personnel costs include shifting out of a 1.0 FTE social work position to the Children's Long Term Support Program, and normal wage and employee benefit costs.

Operating expenses reflect significant reductions in state funding for Community Integration Services of \$173,751; foster care, treatment foster care, residential care, group home placements and family partnership initiative of \$141,419; various parent education programs of \$10,910; and assessments of parenting capacities of \$4,080.

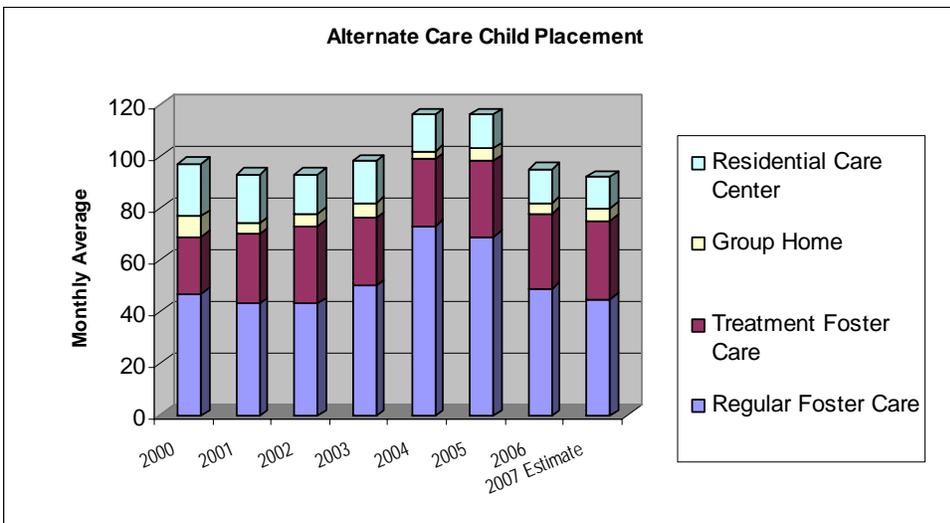
Interdepartmental charges mainly results from an increase in legal service costs of \$3,251.

Permanency Services/Alternate Care (cont.)



Activity	2006 <u>Actual</u>	2007 <u>Budget</u>	2007 <u>Estimate</u>	2008 <u>Budget</u>	Budget <u>Change</u>
Total children in foster care	129	152	145	142	(10)
Days of Care	27,548	31,558	25,366	27,760	(3,798) (a)
Total children in group homes	13	13	10	13	0
Days of Care	1,297	1,292	944	1,206	(86)
Total children in Residential Care Centers	18	23	24	23	0
Days of Care	4,274	3,970	4,008	3,859	111
Terminations of parental rights	18	15	18	15	0

(a) The days of foster care decrease is due to a reduction in the number of children entering foster care and children exiting foster care sooner through permanency planning



The number of children entering foster care decreased in 2006 and is estimated to continue to decrease in the 2007 Estimate.

Human Services Fund Health & Human Services Program

Children's Long Term Support Waiver Services

County-Wide Key Strategic Outcome: Cost effective services delivered with competence and skill

Program Description

The Children's Long Term Support (CLTS) through the Medicaid Home and Community Based Service Waiver (CLTS Waiver) provides fully funded and locally-matched funding for children diagnosed with Autism, Asperger's and Pervasive Developmental Disorder (NOS); Developmentally disabled (DD), Seriously Emotionally Disturbed (SED), and their families.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	0.50	0.50	0.50	1.50	1.00
General Government (b)	\$3,444,464	\$3,681,881	\$3,508,460	\$3,640,011	(\$41,870)
Charges for Services	\$135,428	\$35,000	\$185,000	\$185,000	\$150,000
Other Revenue	\$0	\$0	\$0	\$0	\$0
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
County Tax Levy/(Credit) (a)	(\$425,992)	(\$366,271)	(\$366,271)	(\$246,128)	\$120,143
Total Revenues	\$3,153,900	\$3,350,610	\$3,327,189	\$3,578,883	\$228,273
Personnel Costs	\$51,442	\$53,144	\$54,227	\$118,748	\$65,604
Operating Expenses (b)	\$3,309,360	\$3,289,242	\$3,332,360	\$3,451,448	\$162,206
Interdept. Charges	\$5,513	\$8,224	\$8,224	\$8,687	\$463
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$3,366,315	\$3,350,610	\$3,394,811	\$3,578,883	\$228,273
Rev. Over (Under) Exp.	(\$212,415)	-	(\$67,622)	-	-

(a) The 2007 budget and 2007 estimates have been restated to reflect the transfer of the Autism Program expenses to the Human Services Fund Children's Long Term Support Waiver Services program.

(b) The tax levy credit reflects reimbursement for administrative and overhead expenses not directly recognized within this program area.



Program Highlights

General Government revenue reflects a reduction in the number of days for fully funded and locally matched waiver slots.

Charges for Services reflect an increase in the parental cost share of \$150,000, which is a pass through to the State of Wisconsin

Personnel costs reflect a transfer of a 1.00 FTE social worker position from Permanency Services/Alternate Care and general wage and health insurance increases.

Operating expenses reflect an increase of \$150,000 for the pass through payments in the parental cost share an increase of \$34,473 of payment of the contracted case manager and a reduction in the purchase for the CLTS service of \$6,779. This more accurately reflects the assignment of slots.



Activity	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Total Number Children Served (with or without a Waiver Slot)	227	220	251	270	50
Number of New Waiver Slots	20	25	25	12	(13)
Number of Closed Waiver Slots	8	5	8	5	0
Total Number of Children in preparation for or on Waiting List for state approval of a slot	50	45	61	68	23
Total Number of Children Served with a Waiver Slot	177	NA	195	212	NA

Human Services Fund Health & Human Services Program

Adolescent and Family Services

County-Wide Key Strategic Outcome: Cost effective services delivered with competence and skill

Program Description

Provides court ordered supervision and treatment to juveniles and children in need of protection and services. Services to these children and their families are directed at maintaining the children in their own homes and communities. Services include regularly scheduled family and individual meetings; collaboration with schools and academic programs; monitoring compliance with court orders and school attendance; conflict resolution; case coordination and group counseling. School-based community day treatment is provided through a contract.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	23.02	23.02	23.02	23.00	(0.02)
General Government	\$646,684	\$646,684	\$646,684	\$646,684	\$0
Charges for Services	\$2,000	\$0	\$14,660	\$14,660	\$14,660
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
County Tax Levy	\$1,267,867	\$1,367,015	\$1,367,015	\$1,462,835	\$95,820
Total Revenues	\$1,916,551	\$2,013,699	\$2,028,359	\$2,124,179	\$110,480
Personnel Costs	\$1,683,995	\$1,767,631	\$1,759,162	\$1,871,718	\$104,087
Operating Expenses	\$187,243	\$184,966	\$172,452	\$188,478	\$3,512
Interdept. Charges	\$34,602	\$61,102	\$61,355	\$63,983	\$2,881
Total Expenditures	\$1,905,840	\$2,013,699	\$1,992,969	\$2,124,179	\$110,480
Rev. Over (Under) Exp.	\$10,711	-	\$35,390	-	-



Program Highlights

Charges for Services increase \$14,660 reflecting Juveniles in Need of Protection or Services (JIPS) supervision fees.

Personnel costs increase reflects general wage and benefit increases. Operating expenses increase \$3,512 mostly for costs to continue the Community Day Treatment Program contract.

Interdepartmental charges increase \$2,881 mostly to the End User Technology allocation which reflects the new allocation methodology recommended by Internal Audit to more accurately reflect Information Technology resources being used by departments. A tax levy adjustment has been provided to limit the increase that has to be absorbed.



Activity

	2006 <u>Actual</u>	2007 <u>Budget</u>	2007 <u>Estimate</u>	2008 <u>Budget</u>	Budget <u>Change</u>
Number of families served	600	600	603	600	0

Juvenile Court Services

County-Wide Key Strategic Outcome: A safe county

Program Description

Provide court and custody intake services, and court ordered supervision and counseling to delinquent juveniles and juveniles in need of protection and services in order to reduce delinquency recidivism, divert youths from unnecessary placement, and promote family and public safety. Services include intake assessment and physical custody determinations, regularly scheduled family and individual meetings; collaboration with schools and academic programs; monitoring compliance with court orders; crisis intervention; and case coordination. Contracted services include intensive in-home treatment; educational support program; community service program; intensive tracking; electronic monitoring; home detention program, youth accountability groups and mediation.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	21.02	18.02	18.02	17.50	(0.52)
General Government	\$2,641,003	\$2,556,811	\$2,632,234	\$2,511,040	(\$45,771)
Charges for Services	\$50,189	\$101,818	\$96,837	\$91,790	(\$10,028)
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
County Tax Levy/(Credit)	\$297,429	(\$32,564)	(\$32,564)	\$23,082	\$55,646
Total Revenues:	\$2,988,621	\$2,626,065	\$2,696,507	\$2,625,912	(\$153)
Personnel Costs	\$1,388,398	\$1,319,947	\$1,336,669	\$1,344,716	\$24,769
Operating Expenses	\$1,279,428	\$1,271,357	\$1,252,222	\$1,244,670	(\$26,687)
Interdept. Charges	\$70,995	\$34,761	\$35,580	\$36,526	\$1,765
Total Expenditures:	\$2,738,821	\$2,626,065	\$2,624,471	\$2,625,912	(\$153)

Rev. Over (Under) Exp.	\$249,800	-	\$72,036	-	-
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Program Highlights

General Government revenue includes reduction of \$51,926 caused by a state increase in correctional facility rates and revision of Youth Aids formula, partially offset by a \$6,155 increase in Community Intervention Program funds. Charges for Services decreased \$10,028, due to removal of division staff from the Crisis Intervention project and elimination of projected revenue.

Personnel costs increase reflects normal costs to continue remaining staff after a 0.50 FTE social worker position is abolished. Operating expenses in this program area include \$1,219,000 for various purchase of service contracts. Overall Operating expenses decrease \$26,687 or 2%, primarily the result of reducing the Delinquency Community Service contract by \$20,000 and the Families at Risk Intensive Family Development Services Team contract by \$5,000.

Interdepartmental charges increase \$1,765 mostly related to the End User Technology allocation which increases \$1,650 reflecting the new allocation methodology recommended by Internal Audit to more accurately reflect Information Technology resources being used by departments. A tax levy adjustment has been provided to limit the increase that has to be absorbed.



Activity	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Custody Intake decisions by Juvenile Court Intake	642	600	606	600	0
Court Intake Referrals	841	1,000	890	890	(110) (a)
Number of Juvenile Supervision cases served	378	385	370	370	(15)
Average daily population of juveniles in State correctional institutions	5.5	6.3	4.5	5.2	(1.1)
Total State charges for correctional institution placement	\$415,100	\$477,462	\$401,332	\$507,375	\$29,913 (b)

(b) The 110 decrease reflects referrals activity over the past 12 months.
 (c) The \$29,913 increase is due to an increase in the daily rate.

Juvenile Center

County-Wide Key Strategic Outcome: A county that assists at-risk citizens

Program Description

Provides 24-hour care and supervision to delinquent and status offender juveniles who are court-ordered to be held in detention at the Juvenile Center. Non-secure detention (Shelter Care) has 18 beds and secure detention has a total of 18 beds. On grounds schooling is provided as well as daily structured activities. Nursing and physician services are provided through contracts.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	30.11	30.11	30.11	30.11	0.00
General Government	\$56,297	\$60,701	\$56,501	\$60,701	\$0
Charges for Services	\$155,783	\$184,650	\$187,300	\$184,650	\$0
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
County Tax Levy	\$1,577,486	\$1,622,318	\$1,622,318	\$1,657,510	\$35,192
Total Revenues	\$1,789,566	\$1,867,669	\$1,866,119	\$1,902,861	\$35,192
Personnel Costs	\$1,660,716	\$1,737,226	\$1,710,429	\$1,770,233	\$33,007
Operating Expenses	\$83,483	\$102,092	\$101,126	\$103,020	\$928
Interdept. Charges	\$40,603	\$28,351	\$28,321	\$29,608	\$1,257
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$1,784,802	\$1,867,669	\$1,839,876	\$1,902,861	\$35,192
Rev. Over (Under) Exp.	\$4,764	-	\$26,243	-	-



Program Highlights

Tax levy increase in this program is \$35,192.

Personnel costs increase \$33,007 reflecting general wage and benefit increases. Operating expenses increase \$928 primarily related to the replacement of hand held radios needed for detention staff communication. Interdepartmental charges increase \$1,257 of which \$919 is due to End User Technology allocation which reflects the new allocation methodology recommended by Internal Audit to more accurately reflect Information Technology resources being used by departments. A tax levy adjustment has been provided to limit the increase that has to be absorbed.



Activity	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Shelter Care					
# of child care days	2,945	3,312	2,989	2,989	(323) (a)
Average daily population	8.1	8.9	8.2	8.2	(0.71)
Secure Detention					
# of child care days	2,575	2,806	2,393	2,393	(413)(a)
Average daily population	7.1	7.7	6.5	6.5	(1.2)
Other County Placements					
# of child care days	20	15	20	20	0

(a) Admissions into the Juvenile Center are budgeted due to decrease based on the past 12 months of activity.

Mental Health Outpatient and Support Services

County-Wide Key Strategic Outcome: A county that assists at risk citizens

Program Description

The Clinical Services Division operates a comprehensive outpatient mental health clinic offering a variety of innovative programs as well as more traditional clinic services. Contract services complement County provided programs ranging from inpatient care, work related services, outpatient social/recreational services, prevention, education, and intervention (24 hour crisis phone service) to adult foster home, group homes, and residential care. Keeping clients in the community is the goal. Day Services and the Community Support Programs (CSP) are provided after and as prevention to inpatient services for the chronically mentally ill. Day Services provide therapeutic programs at the Mental Health Center. Community Support serves the more resistive client through community outreach. Both programs are at or near capacity; however, demand for these services remains high.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	42.51	45.01	45.01	45.01	0.00
General Government	\$420,775	\$383,700	\$440,450	\$421,128	\$37,428
Charges for Services	\$1,123,601	\$1,631,600	\$1,632,951	\$2,000,126	\$368,526
Other Revenue	\$1,356,906	\$1,184,677	\$1,185,637	\$1,198,287	\$13,610
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
County Tax Levy	\$5,780,958	\$6,296,012	\$6,296,012	\$6,521,938	\$225,926
Total Revenues	\$8,682,240	\$9,495,989	\$9,555,050	\$10,141,479	\$645,490
Personnel Costs	\$3,678,465	\$4,044,462	\$3,920,180	\$4,215,648	\$171,186
Operating Expenses	\$5,280,828	\$5,069,551	\$5,437,028	\$5,537,178	\$467,627
Interdept. Charges	\$390,508	\$381,976	\$395,253	\$388,653	\$6,677
Total Expenditures	\$9,349,801	\$9,495,989	\$9,752,461	\$10,141,479	\$645,490

Rev. Over (Under) Exp.	(\$667,561)	-	(\$197,411)	-	-
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(a) The 2007 Budget and 2007 Estimate have been restated to reflect the 2008 transfer of the State Institution expenses and 1.5 Psychologists from the Long Term Care Developmental Disabilities Services (Dual Diagnosis) program to the Human Services Mental Health Outpatient and Support Services program.



Program Highlights

Increase in Government Revenue reflects Waukesha/Milwaukee Crisis Grant dollars \$37,438. Charges for Services increase \$70,196 for increased Community Support Programs (CSP) and \$298,330 for additional Comprehensive Community Services (CCS) program MA reimbursements. Tax levy increases in this program area by \$225,926 to support program cost increases in this program. Additional residential days of care:

Personnel costs increase reflects costs to continue for normal wages and employee benefits cost increase.

Increase in Operating expenses of \$467,627 is mostly due to a net increase of \$299,600 from the development of the Comprehensive Community Services (CCS) program in which the County receives the federal share of approx 60% of cost for residential rehabilitative and vocational services costs and \$218,268 increase in state institutions to more closely reflect prior year actual expenditures. These cost increases are offset by Pharmaceutical costs which are reduced \$55,000 due to increases in client eligibility for Medicare Part D.

Interdepartmental expense reflects a \$15,580 increase in sheriff transportation charges for client conveyance to and from Mental Health Institutions.



Activity	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Community Support: number of clients	181	190	190	195	5
Day Services: number of clients	226	230	230	230	0
State Institutions: days of care	1,323	414	865	1,096	682(a)
Residential Care: days of Care	32,211	32,850	33,490	33,305	(45)a)
Outpatient Clients	2,954	3,300	3,274	3,300	0
Comprehensive Community Services Clients	38	60	60	76	16

(a) Due to additional clients and an additional leap year day for 2008.

Alcohol & Other Drug Abuse Outpatient Clinic and Support Services

County-Wide Key Strategic Outcome: Cost effective services delivered with competence and skill

Program Description

The alcohol and other drug abuse (AODA) programs provide intervention and treatment services to Waukesha County residents at risk due to alcohol and drug usage. Education, support, and outpatient programs are designed to meet both interdepartmental and community needs. The Intoxicated Driver Program (IDP), Wisconsin Chapter 20, mandates assessment for all individuals convicted of operating a motor vehicle while intoxicated. The convicted driver pays assessment fees. Assessment revenues are utilized to cover the cost of the assessment program. Programs are contracted with community agencies, hospitals, and the County operated clinic in the least restrictive and most cost effective setting possible. Those persons who qualify for Intoxicated Driver Program funds are allocated funding through state surcharge revenues.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	10.30	10.30	10.30	9.30	(1.00)
General Government	\$615,402	\$570,402	\$570,672	\$570,402	\$0
Fines/Licenses	\$565,401	\$520,000	\$565,000	\$565,000	\$45,000
Charges for Services	\$212,064	\$315,000	\$313,146	\$315,000	\$0
Other Revenue	\$234	\$0	\$0	\$0	\$0
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
County Tax Levy	\$1,008,299	\$861,357	\$861,357	\$556,152	(\$305,205)
Total Revenues	\$2,401,400	\$2,266,759	\$2,310,175	\$2,006,554	(\$260,205)
Personnel Costs	\$848,594	\$831,190	\$890,853	\$787,862	(\$43,328)
Operating Expenses	\$1,507,027	\$1,414,498	\$1,469,948	\$1,196,433	(\$218,065)
Interdept. Charges	\$24,179	\$21,071	\$21,071	\$22,259	\$1,188
Total Expenditures	\$2,379,800	\$2,266,759	\$2,381,872	\$2,006,554	(\$260,205)
Rev. Over (Under) Exp.	\$21,600	-	(\$71,697)	-	-



Program Highlights

Fines increase \$45,000 to \$565,000 to reflect estimated additional Operating While Intoxicated (OWI) surcharge assessment fee revenues.

Personnel costs reflect normal general wage and employee benefit/cost increases, and are partially affected by the unfunding of one Senior AODA Counselor position.



Operating expenses reflect a decrease of \$218,065 consisting of reductions in AODA contracts including Detoxification of \$30,000 and Intensive ADOA Outpatient services of \$74,700 will be performed as part of the Mental Health Outpatient program. Also, Halfway House Services of \$79,690 is being decreased and Inpatient Dual Programming of \$33,940 is being eliminated.

Activity	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Clients Receiving Detox	328	290	304	275	(15) (a)
Detoxification: Days of Care	797	600	790	538	(62) (a)
Inpatient Residential Days of Care	814	750	514	750	0
Outpatient Clients	1,195	1,900	1,700	1,800	(100)(b)

(a) Reflects a budget reduction of \$30,000 for AODA detoxification services that will be performed in the Mental health outpatient program.

(b) Beginning in 2007, evaluations for Courts previously performed by the Addiction Resource is being performed in this program area. Also, the 2008 budget is reduced to closer reflect the 2007 estimate.

Criminal Justice Collaborating Council

County-Wide Key Strategic Outcome: A county that assists at-risk citizens

Program Description

With the support of the Chief Judge, County Executive, and County Board, the Waukesha County Criminal Justice Collaborating Council (CJCC) was established in the Fall of 2002. The Council was formed with several goals in mind including better understanding of crime and criminal justice problems, greater cooperation among agencies and units of local government, clearer objectives and priorities, more effective resource allocation, and the creation of additional criminal justice programming. The Council feels that taken together, these results can increase public confidence in and support for criminal justice processes, and enhance system performance.

The Council's Statement of Purpose is:

To enhance public safety and promote the effective and efficient administration of the criminal justice system through community collaboration by ensuring offender accountability and providing rehabilitation services, while recognizing the rights and needs of victims.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	0.00	1.00	1.00	1.21	0.21
General Government	\$187,685	\$179,399	\$251,185	\$210,726	\$31,327
Other Revenue	\$6,789	\$0	\$0	\$0	\$0
Appr. Fund Balance	\$0	\$0	\$12,000	\$0	\$0
County Tax Levy (b)	\$440,913	\$583,313	\$646,313	\$688,703	\$105,390
Total Revenues	\$635,387	\$762,712	\$909,498	\$899,429	\$136,717
Personnel Costs (a)	\$2,921	\$58,961	\$75,509	\$80,589	\$21,628
Operating Expenses	\$613,426	\$702,294	\$832,039	\$816,621	\$114,327
Interdept. Charges	\$1,660	\$1,457	\$1,950	\$2,219	\$762
Total Expenditures (b)	\$618,007	\$762,712	\$909,498	\$899,429	\$136,717
Rev. Over (Under) Exp.	\$17,380	-	-	-	-

- (a) A 1.00 FTE for the Criminal Justice Collaborating Council Coordinator was budgeted beginning in 2007. 1.00 FTE Mental Health Counselor is budgeted within the Mental Health Outpatient program and provides Community Transition Program services. Additional personnel cost expenses include temporary help for the Community Transition Program being paid for with State Homeless Grant funding.
- (b) 2007 County Tax Levy estimate exceeds budgeted levels due to a one time transfer of \$63,000 from the Sheriff's Department for the implementation of the Day Reporting Program approved through County Board Ordinance. Also, 2007 estimate includes an approved carryover of \$60,312 from the 2006 budget to the 2007 budget.



Program Highlights

General Government revenue includes an increase of \$25,000 in the State of Wisconsin Homeless grant allocation. Also, the Department of Justice, Bureau of Justice Assistance for the Drug Court Implementation Grant used to operate the Alcohol Treatment Court increases \$6,702 to \$143,948 for the third and final year of the grant funding.

Personnel expenses reflect an increase of \$21,628 for normal costs to continue the salary and benefits costs for the CJCC Coordinator position and \$12,914 for temporary extra help for the Community Transition Program Clinical Therapist which is funded by the homeless grant allocation.

Criminal Justice Collaborating Council (cont.)

Operating expenses increases \$114,327 mostly due to the full year implementation of the Day Reporting Program. The operating costs for Day Reporting increases to \$112,000 from \$0 in the 2007 Adopted budget. The Program began in 2007 as a result of ordained ordinance #161-087. Also, the Community Transition Program Operating expenses are increased \$24,960 to \$115,958 mostly a result of the homeless grant. The Community Transition Program serves those individuals with alcohol and other abuse, mental health, or other disabilities with a high rate of recidivism and provides aftercare services such as housing, complying with probation rules, assistance in getting to court, etc. which reduces their chances of re-entering the jail.

Other Operating expenses also include consulting services for pretrial screening, pretrial supervision, and operating after revocation program services increases \$4,157 to \$259,795; contracted services for the pretrial program for the intoxicated driver increases \$21,008 to \$83,008.

Offsetting the operating expense increases are decreases in future pilot programming of \$29,000 (This is being used to fund the Day Reporting Program) and \$9,524 for consulting services. Also, Community Service Program (CSP) expenditures decrease \$23 to \$38,283. CSP services are designed to coordinate community service opportunities for Huber inmates. This is a collaborative program funded through County tax levy and Wisconsin Department of Corrections.

Contracted Adult Basic Education Services and AODA Services in the jail remain unchanged from 2007 levels of \$45,000 and \$30,000 respectively.

Interdepartmental charges increases \$762 to \$2,219 for telephone related expenditures.



Activity	2006 Actual	2007 Target	2007 Estimate	2008 Target
<u>Alcohol Treatment Court</u>				
Total Participants	62	60	70	70
Number of Program Graduates*	N/A	50	45	45
<i>*Due to program length of stay (approx. 12 months), the first graduates are not expected until 1st quarter 2007.</i>				
<u>Community Service Options Program</u>				
Community Service Hours	46,375	45,000	40,152	40,100
Huber Jail Days Saved	1,648	1,800	1368	1360
<u>Community Transition Program (CTP)</u>				
Case Management Caseload	120	80	140	140
Jail Contacts	391	410	350	350
Percentage of Participants who Recidivate while in CTP*	23%	40%	40%	40%
<i>The national average for this population is between 70% and 75%.</i>				

Criminal Justice Collaborating Council (cont.)

Operating After Revocation Program

Total Number of Closed Cases*	388	280	280	280
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**Decrease reflects a decrease in OAR offenders due to decriminalization of 1st offense OAR in July 2005*

**Some clients have been referred to program for more than one case*

Number of Participants Receiving Drivers License	221	220	220	220
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Pretrial Screening Program

Inmates Screened	2,390	2,300	2,666	2,400
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Reports Completed	2,446	2,350	2,714	2,500
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Reports Verified	50%	51%	51%	51%
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Declined Interviews	2%	3%	3%	3%
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Pretrial Supervision Program

Total Clients Supervised	452	500	500	420
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Day Reporting Program*

Case Management Daily Caseload	N/A	40	40	40
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**Day Reporting Program began April 24, 2007*

Pretrial Program for the Intoxicated Driver

Case Management Daily Caseload	397	400	443	340
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Major CJCC Strategic Outcomes and Objectives for 2008

County-Wide Key Strategic Outcome: A safe county

Objective 1: Enhance public safety and promote the effective and efficient administration of the criminal justice system through community collaboration by ensuring offender accountability and providing rehabilitation services, while recognizing the rights and needs of victims. (CJCC)

Key Outcome Indicator: Demonstrate criminal justice system cost savings/cost avoidance as a direct result of programming implemented through the CJCC. (The variable jail cost per day is \$6.38)

- 1,648 Huber Jail days were saved in 2006 by participants of the Community Service Options Program.
- 16,949 jail days were saved in 2006 by participants of the Pretrial Program for the Intoxicated Driver who entered and were compliant with supervision and treatment requirements prior to sentencing.

Performance Measure:

	2006 Actual	2007 Target	2007 Estimate	2008 Target
Annual Potential Cost Savings/Cost Avoidance	\$118,648	\$100,000	100,000	\$100,000

County-Wide Key Strategic Outcome: A county that assists at-risk citizens

Objective 2: Provide effective programming for at-risk offenders that promote accountability while enhancing public safety. (CJCC)

Key Outcome Indicator: Decrease impact these populations have upon the criminal justice system resources through high rates of compliance and low recidivism rates.

Performance Measure:

	2006 Actual	2007 Target	2007 Estimate	2008 Target
Percent of participants found compliant with program requirements	69%	70%	70%	70%
Percentage of participants who recidivate following program completion	50%	50%	50%	50%

Mental Health Center Fund Health and Human Services

Fund Purpose/Summary

Fund Purpose/Program Description

This fund reports operations at the Mental Health Center for accounting purposes and State/Federal reporting including Medicare Cost Report requirements. This fund provides for all services related to admissions to the hospital for psychiatric emergency and other psychiatric hospitalizations.

The Hospital Inpatient Program of the Mental Health Center provides 24-hour care to court-involved and voluntary mentally ill individuals for which a range of services are included such as diagnosis; medication monitoring and stabilization; individual, couple, and group counseling; and development of aftercare services.

Financial Summary	2006	2007	2007	2008	Change From 2007	
	Actual	Adopted Budget (a)	Estimate (a)	Budget	Adopted Budget	
					\$	%
Revenues						
General Government	\$0	\$0	\$0	\$0	\$0	N/A
Fine/Licenses	\$0	\$0	\$0	\$0	\$0	N/A
Charges for Services	\$2,157,171	\$2,091,544	\$2,172,571	\$2,183,639	\$92,095	4.4%
Interdepartmental	\$0	\$0	\$0	\$0	\$0	N/A
Other Revenue	\$0	\$0	\$0	\$0	\$0	N/A
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0	N/A
County Tax Levy (a)	\$2,927,458	\$3,085,423	\$3,085,423	\$3,194,709	\$109,286	3.5%
Total Revenue Sources	\$5,084,629	\$5,176,967	\$5,257,994	\$5,378,348	\$201,381	3.9%
Expenditures						
Personnel Costs	\$3,282,059	\$3,423,341	\$3,477,688	\$3,728,937	\$305,596	8.9%
Operating Expenses	\$1,145,959	\$1,136,906	\$1,128,934	\$1,059,571	(\$77,335)	6.8%
Interdept. Charges (a)	\$583,458	\$616,720	\$614,222	\$583,840	(\$32,880)	5.3%
Fixed Assets	\$0	\$0	\$0	\$6,000	\$6,000	N/A
Total Expenditures	\$5,011,476	\$5,176,967	\$5,220,844	\$5,378,348	\$201,381	3.9%
Rev. Over (Under) Exp.	\$73,153	-	\$37,150	-	-	N/A

Position Summary (FTE)

Regular Positions	41.88	41.75	41.75	43.25	1.50
Extra Help	2.72	2.72	2.72	2.72	0.00
Overtime	0.52	0.52	0.52	0.52	0.00
Total	45.12	44.99	44.99	46.49	1.50

(a) The tax levy and interdepartmental charges for 2007 are restated for comparison purposes to the 2008 budget, to adjust for the new End User Technology (EUTF) cost allocation method, based on information technology (IT) resources used, as recommended by Internal Audit.

Major Departmental Strategic Outcomes and Objectives for 2008

County-Wide Key Strategic Outcome: A county that assists at-risk citizens

Objective: To provide effective care and services that allow individuals to return to community based settings as soon as possible. (Mental Health Center Fund)

Key Outcome Indicator: The re-admission rate is a measure of the effectiveness of inpatient treatment and subsequent community aftercare. The goal of the Mental Health Center is not to exceed 10% for readmission within 30 days of discharge.

Performance Measure:

	2006 Actual	2007 Target	2007 Estimate	2008 Target
30 Day Readmission Rate	8.9%	10%	9.0%	10%



Program Highlights

Charges for services increase by \$92,095 to \$2.18 million reflecting historical trends based on 2006 actuals and 2007 estimated revenues.

Personnel costs increase by \$305,596, including the addition of a full-time (1.00 FTE), Medicare-required Food Service Specialist costing \$66,079, to perform previously contracted tasks. The corresponding reduction in contracted services of \$64,260 mostly offsets the cost of this position.

Personnel costs expenditures also include an additional \$43,380 for a part-time (0.50 FTE) Registered Nurse (RN) position, shifted over to the Mental Health Center Fund from the Long-Term Care Fund's Adult Protective Care program. This additional personnel expense is offset entirely by a decrease in contracted doctor service expenditures. The replacement of doctor services is possible because new Medicare rules permit RNs to assume more patient inspection duties. The remaining \$106,137 increase in personnel expenditures is due to the cost to continue for existing staff.

Operating expenditures decline by \$77,335 primarily due to previously mentioned decrease in contracted food and doctor services. This is partially offset by a \$30,500 increase in pharmaceutical costs, which is in line with the 2007 estimated expenditures.

Interdepartmental charges decline by \$32,880, due to fewer building maintenance expenditures. Fixed asset expenditures increase to \$6,000 for the purchase of a new hospital bed, equipped to safely lower elderly patients to floor level.

Activity	2006 Actual	2007 Budget	2007 Estimate	2008 Target	Budget Change
Days of Care	7,169	7,595	7,546	7,595	0
Admissions	1,112	1,227	1,108	1,150	(77)
Discharges	1,116	1,227	1,090	1,150	(77)
Average Length of Stay (Days)	6.5	6.5	6.8	6.8	0.3

Long-Term Care Health & Human Services Fund Purpose/ Fund Summary

Fund Purpose

This fund provides for county administration of human services programs funded by county, state, and federal funds. Major sources of revenue include: county funds, Social Security/Supplemental Security Income, Community Options Program funds, and Community Integration Program funds (Wisconsin Medical Assistance Waiver Programs). This fund includes services to eligible persons who are elderly, have a developmental disability, a long-term mental illness, a physical disability, and those adults who are incapable of providing for their needs for food, shelter, clothing, personal or health care due to diminished cognitive capacity.

Financial Summary	2006	2007	2007	2008	Change From 2007	
	Actual	Adopted Budget (a)	Estimate (a)	Budget	Adopted Budget	
					\$	%
Revenues						
General Government (b)	\$29,541,478	\$33,851,490	\$32,760,521	\$26,683,175	(\$7,168,315)	-21.2%
Fine/Licenses	\$0	\$0	\$0	\$0	\$0	N/A
Charges for Services	\$449,487	\$483,785	\$399,350	\$360,250	(\$123,535)	-25.5%
Interdepartmental	\$0	\$0	\$0	\$0	\$0	N/A
Other Revenue	\$2,149,364	\$2,366,891	\$2,323,683	\$1,607,815	(\$759,076)	-32.1%
Appr. Fund Balance (c)	\$200,000	\$200,000	\$200,000	\$0	(\$200,000)	-100.0%
County Tax Levy (a) (b)	\$1,585,577	\$1,170,614	\$1,170,614	\$1,128,762	(\$41,852)	-3.6%
Total Revenue Sources	\$33,925,906	\$38,072,780	\$36,854,168	\$29,780,002	(\$8,292,778)	-21.8%
Expenditures						
Personnel Costs (b)	\$2,514,629	\$2,190,040	\$2,128,656	\$1,667,337	(\$522,703)	-23.9%
Operating Expenses (b)	\$31,113,757	\$35,656,370	\$34,759,662	\$27,905,883	(\$7,750,487)	-21.7%
Interdept. Charges (a)	\$241,165	\$226,370	\$246,279	\$206,782	(\$19,588)	-8.7%
Fixed Assets	\$0	\$0	\$0	\$0	\$0	N/A
Total Expenditures	\$33,869,551	\$38,072,780	\$37,134,597	\$29,780,002	(\$8,292,778)	-21.8%
Rev. Over (Under) Exp.	\$56,355	-	(\$280,429)	-	-	N/A

Position Summary (FTE)

Regular Positions	32.50	31.50	31.50	20.52	-10.98
Extra Help	0.00	0.00	0.00	0.00	0.00
Overtime	0.00	0.00	0.00	0.00	0.00
Total	32.50	31.50	31.50	20.52	-10.98

- (a) The tax levy and Interdepartmental charges for 2007 are restated to adjust for the new End User Technology (EUTF) cost allocation method to be comparable to 2008 budget, based on IT resources used, as recommended by Internal Audit.
- (b) The 2007 Budget and 2007 Estimate have been restated to reflect the 2008 transfer of:
- The Family Support Program from the Long Term Care Developmental Disabilities program to the Human Services Child and Family Division which includes the transfer of two Senior Developmental Disabilities Counselors.
 - The transfer of the Autism Program expenses to the Human Services Fund Children's Long Term Support Waiver Services program.
 - The State Institution expenses and 1.50 FTE Psychologists from the Long Term Care Developmental Disabilities Services program to the Human Services Mental Health Outpatient and Support Services program.
- (c) Transfer \$200,000 of Long Term Care fund balances to Health & Human Service fund to cover costs associated with the Family Support program and Developmentally Disabled / Mental Health Institute placement costs now being budgeted in that fund.

Major Departmental Strategic Outcomes and Objectives for 2008

County-Wide Key Strategic Outcome: A county that assists at-risk citizens

Objective 1: Provide thorough, comprehensive, and timely assessments and dispositional services. (Adult Protective Services/Community Care)

Key Outcome Indicator: Percentage of court ordered comprehensive evaluations completed within 96 hours prior to final court hearing. Department standard is 100%.

Performance Measure:	2006 Actual	2007 Target	2007 Estimate	2008 Target
Percentage of completed comprehensive evaluations	100%	100%	100%	100%

County-Wide Key Strategic Outcome: Cost effective services delivered with competence and skill

Objective 2: Provide well-documented, high quality and recorded case management services to the department's clientele. (Developmental Disabilities Services, Community Integration/Options Services)

Key Outcome Indicator: Percentage of total available staff time spent on providing case management services, which impacts services received by clientele as well as fiscal reimbursement to the Department. Department standard is > 65%.

Performance Measure:	2006 Actual	2007 Target	2007 Estimate	2008 Target
Case management hours provided by Developmental Disabilities unit staff	65%	65%	65%	65%

Performance Measure:	2006 Actual	2007 Target	2007 Estimate	2008 Target
Case management hours provided by Community Integrations/Options Services staff	69%	65%	65%	65%

Long-Term Care Health & Human Services Fund

Program

Adult Protective Services/Community Care

County-Wide Key Strategic Outcome: A county that assists at-risk citizens

Program Description

Provides cost effective service intervention for vulnerable adults to ensure their safety and well being, protects them from exploitation and harm, and preserves their maximum level of personal independence. Also administers the Alzheimer's Families Caregiver Support Program.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	8.00	8.00	8.00	8.00	0.00
General Government	\$356,908	\$361,622	\$361,622	\$361,622	\$0
Charges for Services	\$52,197	\$27,900	\$7,650	\$7,650	(\$20,250)
Other Revenue	\$17,494	\$20,433	\$9,066	\$18,000	(\$2,433)
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
County Tax Levy	\$809,476	\$798,208	\$798,208	\$813,847	\$15,639
Total Revenues	\$1,236,075	\$1,208,163	\$1,176,546	\$1,201,119	(\$7,044)
Personnel Costs	\$604,048	\$636,224	\$614,040	\$647,268	\$11,044
Operating Expenses	\$559,607	\$552,859	\$556,542	\$534,141	(\$18,718)
Interdept. Charges	\$18,685	\$19,080	\$18,780	\$19,710	\$630
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$1,182,340	\$1,208,163	\$1,189,362	\$1,201,119	(\$7,044)
Rev. Over (Under) Exp.	\$53,735	-	(\$12,816)	-	-

(a) The tax levy and Interdepartmental charges for 2007 are restated to adjust for the new End User Technology (EUTF) cost allocation method to be comparable to 2008 budget, based on IT resources used, as recommended by Internal Audit.



Program Highlights

General Government revenues include the Basic County Allocation of \$259,013 and Alzheimer's Family Caregiver Support program funds of \$102,609 which remains unchanged.

Charges for Services including targeted case management, comprehensive evaluation and Chapter 55 revenue is reduced by \$20,250 primarily due to the reduced number of Chapter 55 emergency detention charges estimated to be recovered. Other revenue is lower due to an estimated reduction in client specific Social Security/Supplemental Security Income payments where the County is designated protective payee.

Personnel costs increased primarily due to costs to continue for 8.00 FTE staff. Also an employee elected to move from single health insurance plan coverage to a family health insurance plan. Those increasing costs are partially offset by reduced costs related to a registered nurse position transferred out, and is replaced by a lower cost social worker position (0.50 FTE of a 1.00 FTE registered nurse is transferred to the Mental Health Fund 350 and 0.50 FTE registered nurse position is abolished). A 1.00 FTE social worker position unfunded in 2007 budget in the Human Services Fund – Juvenile Center program is transferred into this program area and is being funded.

Operating expenses decreases \$18,718 due to changing contract service needs of clients served in this program area.



Activity

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Number of Watts Court Ordered Assessment Reviews	178	165	160	165	0
Alzheimer's Families Caregiver Support Clients Served	33	30	30	30	0

Long-Term Care Health & Human Services Fund

Program

Developmental Disabilities Services

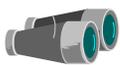
County-Wide Key Strategic Outcome: Cost effective services delivered with competence and skill

Program Description

Provides, arranges, coordinates, and manages specialized cost effective services to adults who have a disability attributable to mental retardation, cerebral palsy, epilepsy, autism, prader-willi syndrome and traumatic brain injury. Services are directed toward the prevention and alleviation of a developmental disability or toward the social, personal, physical or economic habilitation or rehabilitation of an individual with such a disability. Expenditures in this program area are funded through a combination of Medical Assistance, Community Aids and tax levy.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	13.50	12.50	12.50	6.46	(6.04)
General Government (a)	\$8,048,679	\$12,370,080	\$10,578,878	\$9,327,945	(\$3,042,135)
Charges for Services	\$81,841	\$164,485	\$100,300	\$61,200	(\$103,285)
Other Revenue	\$2,131,870	\$2,346,458	\$2,314,617	\$1,589,815	(\$756,643)
Appr. Fund Balance	\$200,000	\$200,000	\$200,000	\$0	(\$200,000)
County Tax Levy (b)	\$791,791	\$582,540	\$582,540	\$1,618,652	\$1,036,112
Total Revenues	\$11,254,181	\$15,663,563	\$13,776,335	\$12,597,612	(\$3,065,951)
Personnel Costs (a)	\$1,136,283	\$734,937	\$717,004	\$562,983	(\$171,954)
Operating Expenses (a)	\$10,774,484	\$14,818,291	\$13,110,523	\$11,936,932	(\$2,881,359)
Interdept. Charges (b)	\$108,836	\$110,335	\$97,324	\$97,697	(\$12,638)
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$12,019,603	\$15,663,563	\$13,924,851	\$12,597,612	(\$3,065,951)
Rev. Over (Under) Exp.	(\$765,422)	-	(\$148,516)	-	-

- (a) The 2007 Budget and 2007 Estimate have been restated to reflect the 2008 transfer of:
- 1.5 FTE Psychologists from the Long Term Care Developmental disability Services Program to the Human Services Fund – Mental Health Outpatient and Support Services program.
 - The Family Support Program is transferred to the Human Services - Child and Family Services Program. This includes the transfer of two Senior Developmental Disabilities Counselors from the Long Term Care Division to the Human Services Fund - Child and Family Services Program.
 - The transfer of the Autism Program expenses to the Human Services Fund Children's Long Term Support Waiver Services program.
- (b) The tax levy and Interdepartmental charges for 2007 are restated to adjust for the new End User Technology (EUTF) cost allocation method to be comparable to 2008 budget, based on IT resources used, as recommended by Internal Audit.



Program Highlights

General Government revenues decrease by \$3,042,135 due to the anticipated transfer of Long Term Care Division clients to a Care Management Organization beginning July 2008 under the State's Long Term Care Redesign initiative in conjunction with the Adult Disability Resource Center as follows:

Revenue Source	2007 Budget	2008 Budget
Basic County Allocation	\$3,156,200	\$1,689,119
CIP 1B Local Match	\$5,476,723	\$3,977,167
Brain Injury Waiver	\$1,048,021	\$978,237
Foster Home Continuation/ Other	\$31,428	\$25,714
ICF-MR	\$2,657,708	\$2,657,708
Totals	\$12,370,080	\$9,327,945

Developmental Disabilities Services (cont.)

Charges for service decrease because of fewer clients that can be billed to targeted case management. Other Revenue decreases due to fewer clients for whom the County is the designated protective payee as clients are assessed by the ADRC and transitioned to the CMO Agencies. The Long Term Care Fund balance is transferred to Fund 150 in 2008.

Personnel costs decrease due to the transfer of staff from the H&HS Long Term Care Division to the Aging and Disability Resource Center. Operating expenses decrease due to the anticipated transfer of Long Term Care Division clients to a Care Management Organization beginning in July 2008 and continuing throughout the remainder of 2008.

Expenditures	2007 Adopted Budget	2008 Budget
CIP 1B Local Match	\$8,089,854	\$5,930,026
ICF-MR	\$2,657,708	\$ 2,657,708
Brain Injury Waiver	\$675,934	\$581,981
Contract Services	\$3,021,907	\$2,337,360
Other	\$372,888	\$429,857
Totals	\$14,818,291	\$11,936,932

Interdepartmental charges decrease due to reduced use of Corporation Council Services and staff transfers resulting in reduced end user technology related costs.



Activity

Waiver Services – Brain Injury

Overview:

A Medical Assistance waiver for a limited number of people with brain injuries who need significant supports in the community. Persons eligible for the brain injury waiver must be eligible for Medicaid and meet the definition of brain injury in HSS 51.01 (2g) of the Wisconsin State statutes. In addition, the persons must be receiving or be eligible to receive post acute rehabilitation services in a nursing home or hospital designated as a special unit for brain injury rehabilitation by the Wisconsin Medical Assistance Program (WMAP). The person must also have, as a result of the injury, significant physical, cognitive, emotional and/or behavioral impairments.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Waiver Services - Brain Injury-Days of Care	7,116	6,935	7,665	6,882	(53) (a)
Waiver Services - Brain Injury-Avg Cost/Day	\$164.20	\$169.19	\$164.32	\$143.33	(\$25.86) (b)

Waiver Services – CIP 1B Local Match

Overview:

Funded by Medical Assistance (federal share), community aids and tax levy (local match) to provide community services to persons with developmental disabilities who are relocated or diverted from nursing homes and Intermediate Care Facilities – Mental Retardation (ICF's-MR) other than the State Centers for the Developmentally Disabled.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Waiver Services – CIP 1B Local Match-Days of Care	121,696	147,705	148,214	120,213	(27,492)(a)
Waiver Services – CIP 1B Local Match- Avg Cost/Day	\$59.41	\$64.43	\$58.73	\$57.57	(\$6.86)(b)

(a) Anticipated migration to CMO.

(b) Varying service needs of clientele.

Long-Term Care Health & Human Services Fund

Program

Community Integration/Options Services

County-Wide Key Strategic Outcome: Cost effective services delivered with competence and skill

Program Description

Arranges, coordinates, and manages cost effective service to eligible persons with infirmities of aging, persons with physical disabilities, developmental disabilities, and serious mental illness to divert or relocate these individuals from Medical Assistance funded institutional care. Expenditures in this program area are funded through a combination of Medical Assistance and Community Options Program funding.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	11.00	11.00	11.00	6.06	(4.94)
General Government	\$21,135,891	\$21,119,788	\$21,820,021	\$16,993,608	(\$4,126,180)
Charges for Services	\$315,449	\$291,400	\$291,400	\$291,400	\$0
Other Revenue	\$0	\$0	\$0	\$0	\$0
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
County Tax Levy\Credit (a)	(\$15,690)	(\$210,134)	(\$210,134)	(\$1,303,737)	(\$1,093,603)
Total Revenues	\$21,435,650	\$21,201,054	\$21,901,287	\$15,981,271	(\$5,219,783)
Personnel Costs	\$774,298	\$818,879	\$797,612	\$457,086	(\$361,793)
Operating Expenses	\$19,779,666	\$20,285,220	\$21,092,597	\$15,434,810	(\$4,850,410)
Interdept. Charges (a)	\$113,644	\$96,955	\$130,175	\$89,375	(\$7,580)
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$20,667,608	\$21,201,054	\$22,020,384	\$15,981,271	(\$5,219,783)
Rev. Over (Under) Exp.	\$768,042	-	(\$119,097)	-	-

(a) The tax levy and Interdepartmental charges for 2007 are restated to adjust for the new End User Technology (EUTF) cost allocation method to be comparable to 2008 budget, based on IT resources used, as recommended by Internal Audit



Program Highlights

General Government revenues decrease due to the planned phasing of Long Term Care division clients to a Care Management Organization beginning in July 2008 and continuing throughout the remainder of the year.

General Government Revenue Sources	2007 Budget	2008 Budget	08 vs 07 Budget Change
CIP 1B	\$3,615,093	\$2,429,754	(\$1,185,339)
CIP 1A	\$3,845,017	\$2,661,054	(\$1,183,963)
COP	\$3,571,280	\$3,297,422	(\$273,858)
CIP 1B Local Match COP	\$1,705,220	\$1,297,028	(\$408,192)
COP-W	\$6,644,735	\$5,300,298	(\$1,344,437)
CIP II	\$1,738,443	\$2,008,052	\$269,609
Totals	\$21,119,788	\$16,993,608	(\$4,126,180)

Personnel costs decrease due to the planned transfer of 4.90 FTE staff from the Long Term Care Division to the Aging and Disability Resource Center.

Community Integration/Options Services (cont.)

Operating expenses decrease mostly due to the transfer of clients from the Long Term Care Division to a Care Management Organization beginning July 2008.

Expenditures	2007 Budget	2008 Budget	08 vs. 07 Budget Change
Contract Services	\$548,345	\$379,382	(\$168,963)
CIP 1B	\$3,606,893	\$2,726,417	(\$880,476)
CIP 1A	\$3,979,322	\$2,709,467	(\$1,269,855)
COP	\$611,647	\$550,871	(\$60,776)
CIP 1B Local match COP	\$2,664,181	\$2,041,503	(\$622,678)
COP-W	\$7,106,091	\$5,079,263	(\$2,026,828)
CIP II	\$1,565,334	\$1,753,810	\$188,476
Other	\$203,407	\$194,097	(\$9,310)
Totals	\$20,285,220	\$15,434,810	(\$4,850,410)

Interdepartmental charges decrease primarily due to reduced computer related charges offset by an increase in the purchase of more meals from Senior Services for the division clients.



Activity

Community Options Program (COP)

Overview:

The Community Options Program or “regular community options” uses state funds to deliver community-based services to Wisconsin citizens who need long term assistance in performing activities of daily living. These state funds may also be used to fund the match, if necessary, for waiver programs such as CIP 1A, CIP 1B and COP-Waiver.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
COP – Days of Care	24,898	34,310	24,518	18,304	(16,006) (a)
COP – Avg Cost per Day of Care	\$38.43	\$24.67	\$35.81	\$43.90	\$19.23 (b)

Community Integration Program II (CIP II)

Overview:

Funded by Medical Assistance to provide community services to elderly and physically disabled persons after a nursing home bed is closed due to relocation activities.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
CIP II – Days of Care	31,309	32,120	38,968	29,416	(2,704) (a)
CIP II – Avg Cost per Day of Care	\$63.71	\$57.07	\$68.72	\$68.26	\$11.19 (b)

Community Options Program Waiver (COP-W)

Overview:

Funded by Medical Assistance (federal share) and COP (local match) to provide home and community-based care to elderly and physically disabled citizens who have long-term care needs and who would otherwise be eligible for Medical Assistance reimbursement in a nursing home.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
COP W – Days of Care	133,351	136,443	137,015	96,826	(39,617) (a)
COP W – Avg Cost per Day of Care	\$60.49	\$60.19	\$56.83	\$61.10	\$0.91 (b)

- (a) Anticipated migration to CMO.
- (b) Varying service needs of clientele.

Community Integration/Options Services (cont.)

Community Integration Program 1B – Fully Funded

Overview:

Funded by Medical Assistance (federal share) and Community Aids, COP and/or tax levy (local match) to provide community service to persons with developmental disabilities who are relocated or diverted from nursing homes and Intermediate Care Facilities – Mental Retardation.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
CIP 1B – Days of Care	30,308	29,930	31,525	22,101	(7,829) (a)
CIP 1B - Avg Cost per Day of Care	\$133.12	\$134.36	\$138.85	\$137.74	\$3.38 (b)

Community Integration Program 1B – COP as Match

Overview:

Funded by Medical Assistance (federal share) and COP (local match) to provide community service to persons with developmental disabilities who are relocated or diverted from nursing homes and Intermediate Care Facilities – Mental Retardation.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
CIP 1B – Days of Care	17,749	18,250	17,239	13,186	(5,064) (a)
CIP 1B - Avg Cost per Day of Care	\$157.33	\$162.36	\$164.78	\$171.16	\$8.80 (b)

Community Integration Program 1A – Fully Funded

Overview:

Funded by Medical Assistance (federal share) and Community Aids, COP and/or tax levy (local match) to provide community service to persons with developmental disabilities who are relocated from the State Centers for the Developmentally Disabled.

	2005 Actual	2006 Budget	2006 Estimate	2007 Budget	Budget Change
CIP 1A – Days of Care	21,894	21,900	22,265	14,848	(7,052) (a)
CIP 1A - Avg Cost per Day of Care	\$195.66	\$201.07	\$204.29	\$201.76	\$0.69 (b)

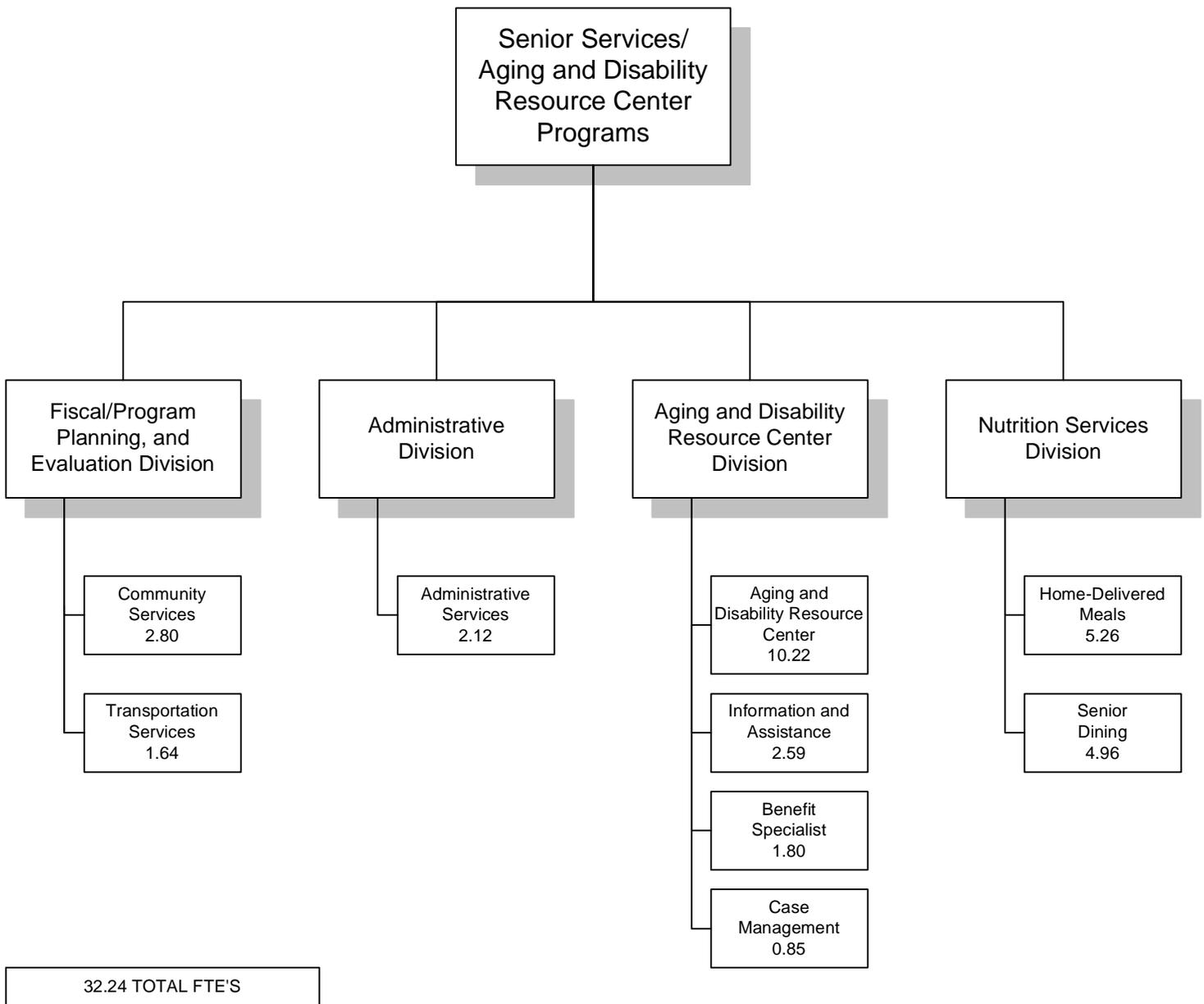
(a) Anticipated migration to CMO.

(b) Varying service needs of clientele.

DEPARTMENT OF SENIOR SERVICES

(Department name will change to the Aging and Disability Resource Center (ADRC) on 4/1/08)

FUNCTION / PROGRAM CHART



1. Position counts stated in terms of budgeted full time equivalent positions (FTE) includes extra help and overtime.
2. See Stats/Trends Section for position detail.

(Dept. Name will be changed to the "Aging & Disability Resource Center" (ADRC) effective on 4/1/08)

Statement of Purpose

The Aging and Disability Resource Center (ADRC) of Waukesha County is committed to serving adults and their families with issues of aging and disability through provision of information, assistance, education, services, support, and opportunities to promote independence and improve quality of life, while offering choices to the consumer. Programs affirm the rights, dignity, and value of individuals served while limiting the risk experienced by those most vulnerable.

Financial Summary	2006	2007	2007	2008	Change From 2007	
	Actual	Adopted Budget	Estimate	Budget	Adopted Budget	
					\$	%
Aging & Disability Resource Center (c)						
Revenues (a)	\$230,950	\$195,046	\$195,008	\$1,806,841	\$1,611,795	826.4%
County Tax Levy	\$343,893	\$349,624	\$349,624	\$249,953	(\$99,671)	-28.5%
Expenditures	\$502,606	\$544,670	\$529,757	\$2,056,794	\$1,512,124	277.6%
Rev. Over (Under) Exp.	\$72,237	-	\$14,875	-	-	N/A
General Fund						
Revenues	\$881,590	\$989,774	\$1,040,886	\$1,057,042	\$67,268	6.8%
County Tax Levy	\$934,378	\$917,891	\$917,891	\$911,504	(\$6,387)	-0.7%
Expenditures	\$1,532,700	\$1,907,665	\$1,753,249	\$1,968,546	\$60,881	3.2%
Rev. Over (Under) Exp.	\$283,268	-	\$205,528	-	-	N/A
Nutrition Fund						
Revenues (b)	\$996,638	\$969,661	\$997,109	\$993,362	\$23,701	2.4%
County Tax Levy	\$184,187	\$212,390	\$212,390	\$212,390	\$0	0.0%
Expenditures	\$1,124,915	\$1,182,051	\$1,152,301	\$1,205,752	\$23,701	2.0%
Rev. Over (Under) Exp.	\$55,910	-	\$57,198	-	-	N/A
Total All Funds						
Revenues (a) (b)	\$2,109,178	\$2,154,481	\$2,233,003	\$3,857,245	\$1,702,764	79.0%
County Tax Levy	\$1,462,458	\$1,479,905	\$1,479,905	\$1,373,847	(\$106,058)	-7.2%
Expenditures	\$3,160,221	\$3,634,386	\$3,435,307	\$5,231,092	\$1,596,706	43.9%
Rev. Over (Under) Exp.	\$411,415	-	\$277,601	-	-	N/A

Position Summary (FTE)

Regular Positions	19.91	19.91	19.91	28.89	8.98
Extra Help	3.64	3.63	3.63	3.22	-0.41
Overtime	0.19	0.15	0.16	0.13	-0.02
Total	23.74	23.69	23.70	32.24	8.55

(a) As part of Wisconsin's Long Term Care (LTC) reform initiative, the Aging and Disability Resource Center of Waukesha County (ADRC) is scheduled to begin operation April 1, 2008. The ADRC will integrate functions of the Waukesha County Department of Health and Human Services (DHHS) Long Term Care Division, and staffing from the Economic Support Division with functions from the former Department of Senior Services Information and Assistance, Benefit Specialist, and Case Management programs. Data for 2006 Actuals and 2007 Budget and Estimate are restated from applicable previous years' General Fund programs to the Aging and Disability Resource Center program.

(b) Includes General Fund balance appropriations of \$2,076 in the 2006 Actual for one-time items.

(c) Includes Nutrition fund balance appropriations of \$2,800 in the 2007 Adopted Budget and \$6,856 in the 2008 Budget for one-time expenditure items.

Aging & Disability Resource Center Fund

Aging & Disability Resource Center Fund Purpose/Summary

(Senior Services name will be changed to the "Aging & Disability Resource Center" (ADRC) effective on 4/1/08)

Fund Purpose

Aging and Disability Resource Center (ADRC) fund operations provide the public with accurate, unbiased information on all aspects of life related to aging or living with a disability. Core services include: information, referral, assistance, long-term care financial and functional eligibility, long-term care options counseling, short-term case management, elderly and disability benefits counseling, prevention, early intervention, health promotion, outreach/marketing, advocacy, and emergency referrals for older adults, individuals with disabilities age 18 and above, and their families. The ADRC honors choice, supports dignity, and maximizes independence.

Financial Summary	2006	2007	2007	2008	Change From 2007	
	Actual (a)	Adopted Budget (a)	Estimate (a)	Budget	Adopted Budget \$	%
General Government	\$228,687	\$194,796	\$194,833	\$1,806,641	\$1,611,845	827.5%
Fine/Licenses	\$0	\$0	\$0	\$0	\$0	N/A
Charges for Services	\$0	\$0	\$0	\$0	\$0	N/A
Interdepartmental	\$0	\$0	\$0	\$0	\$0	N/A
Other Revenue	\$187	\$250	\$175	\$200	(\$50)	-20.0%
Appr. Fund Balance	\$2,076	\$0	\$0	\$0	\$0	N/A
County Tax Levy (b)	\$343,893	\$349,624	\$349,624	\$249,953	(\$99,671)	-28.5%
Total Revenue Sources	\$574,843	\$544,670	\$544,632	\$2,056,794	\$1,512,124	277.6%
Personnel Costs	\$405,007	\$438,941	\$430,895	\$1,172,994	\$734,053	167.2%
Operating Expenses	\$67,263	\$67,988	\$63,848	\$632,125	\$564,137	829.8%
Interdept. Charges	\$30,336	\$37,741	\$35,014	\$251,675	\$213,934	566.8%
Fixed Assets	\$0	\$0	\$0	\$0	\$0	N/A
Total Expenditures	\$502,606	\$544,670	\$529,757	\$2,056,794	\$1,512,124	277.6%
Rev. Over (Under) Exp.	\$72,237	-	\$14,875	-	-	N/A

Position Summary (FTE)

Regular Positions	6.10	6.10	6.10	14.91	8.81
Extra Help	0.44	0.44	0.44	0.44	0.00
Overtime	0.16	0.12	0.13	0.11	-0.01
Total	6.70	6.66	6.67	15.46	8.80

(a) As part of Wisconsin's Long Term Care (LTC) reform initiative, the Aging and Disability Resource Center of Waukesha County (ADRC) is scheduled to begin operation April 1, 2008. The ADRC will integrate certain functions of the Waukesha County Department of Health and Human Services (DHHS) Long Term Care Division, and staffing from the Economic Support Division with functions from the former Department of Senior Services Information and Assistance, Benefit Specialist, and Case Management programs. Data for 2006 Actuals and 2007 Budget and Estimate are restated from applicable previous years' General Fund programs.

(b) For the 2008 Budget, County Tax Levy for the ADRC has been transferred into the Aging and Disability Resource Center Fund from previous Department of Senior Services General Fund programs. There was no increase in County Tax Levy resulting from the implementation of the ADRC.

Aging & Disability Resource Center Outcomes/ Aging & Disability Resource Center Fund Objectives/Achievements

(Senior Services name will be changed to the "Aging & Disability Resource Center" (ADRC) effective on 4/1/08)

Major Departmental Strategic Outcomes and Objectives for 2008

County-Wide Key Strategic Outcome: A county that provides customers with quality programs and services

Objective 1: Through the Aging and Disability Resource Center (ADRC), provide knowledgeable, timely responses to requests for general and benefit information and assistance that meet customers' needs. (ADRC, Benefit Specialist, and Information and Assistance)

Key Outcome Indicator: Percent of positive responses to customer survey. Positive feedback on meeting customer needs is an indication of successful implementation of an ADRC, and of provision of quality service. Based on program history, a department standard of 95% positive response is an indicator of success for established programs and 80% positive response is an indicator of success for new programs.

Performance Measure:	2006 Actual	2007 Target	2007 Estimate	2008 Target	2009 Target
Positive responses to customer survey.					
Benefit Specialist	95.6%	95.0%	95.0%	95.0%	95.0%
Information & Assistance	NA	NA	NA	95.0%	95.0%
ADRC	NA	NA	NA	NA	80.0%

County-Wide Key Strategic Outcome: A county that assists at-risk citizens

Objective 2: Coordinate services that promote client independence and ability to remain living safely in their home. (Case Management)

Key Outcome Indicator: Percent of positive responses to customer survey above department standard of 95%. Service referrals are made to help keep at-risk, older adults safely in their homes. Positive feedback from clients on services that improve their quality of life and help them to remain living in their homes is an indication of a county that assists at-risk citizens.

Performance Measure:	2006 Actual	2007 Target	2007 Estimate	2008 Target
Positive customer responses to survey on remaining in home and usefulness of service.	96.9%	95.0%	96.6%	95.0%

County-Wide Key Strategic Outcome: A well planned county

Objective 3: Implement an Aging and Disability Resource Center (ADRC) in Waukesha County by 4/1/2008 through collaboration with county and community partners to provide a coordinated entry point for information and services for older adults and individuals with disabilities. (ADRC)

Key Outcome Indicator: The implementation of a resource center providing a single coordinated point of entry for aging and disability services is an indication of a well-planned county. Indicators of success include: 1) opening the ADRC; and 2) meeting the required timeframes for completion of service referrals at a 90% rate in the first year.

Performance Measure:	2006 Actual	2007 Target	2007 Estimate	2008 Target	2009 Target
Completion of service referrals	NA	NA	NA	90.0%	95.0%

Objective 4: With Department of Health and Human Services, plan for the orderly transition of current county provided Long Term Care (LTC) services to a managed care (CMO) entity beginning in July of 2008 with minimal disruption to consumers. Eliminate the wait list by July 2010. (ADRC)

Key Outcome Indicator: The orderly transition of clients to a managed care entity and the elimination of wait lists are indications of a well-planned county. Evidence of success include: 1) Current LTC clients are transitioned to CMO by 12/31/08 or six months after the implementation of start-up of CMO. 2) Wait list clients will be transitioned to CMO by July 2010, or 24 months after implementation of start-up of the CMO. 3) Transition results provided at tax levy neutral or cost savings to Waukesha County.

Performance Measure:	2006 Actual	2007 Target	2007 Estimate	2008 Target	2009 Target
Complete transition of current LTC clients to CMO.	NA	NA	NA	100.0%	NA
Percent of clients off wait list	NA	NA	NA	NA	75.0%

Aging & Disability Resource Center Program

Aging & Disability Resource Center Fund

(Senior Services name will be changed to the "Aging & Disability Resource Center" (ADRC) effective on 4/1/08)

Aging & Disability Resource Center

County-Wide Key Strategic Outcome: A well planned county

Program Description

Provides a centralized place for the public to get accurate, unbiased information on all aspects of life related to aging or living with a disability. Services include: information, referral, assistance, long-term care financial and functional eligibility, long-term care options counseling, short-term case management, prevention/early intervention, health promotion, outreach/marketing, advocacy, and emergency referrals.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	0.00	0.00	0.00	10.22	10.22
General Government	\$0	\$0	\$0	\$1,479,445	\$1,479,445
Other Revenue	\$0	\$0	\$0	\$0	\$0
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
County Tax Levy	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$0	\$0	\$0	\$1,479,445	\$1,479,445
Personnel Costs	\$0	\$0	\$0	\$821,862	\$821,862
Operating Expenses	\$0	\$0	\$0	\$436,032	\$436,032
Interdept. Charges	\$0	\$0	\$0	\$221,551	\$221,551
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$0	\$0	\$0	\$1,479,445	\$1,479,445

Rev. Over (Under) Exp.	-	-	-	-	-
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Program Highlights

General Government Revenue of \$1,479,445 is from state Aging and Disability Resource Center (ADRC) grant. There is no tax levy in the 2008 Budget for the ADRC program.

Personnel costs include 10.22 FTE positions, of which 7.48 FTE positions are transferred from Waukesha County Department of Health and Human Services; 1.99 FTE positions are transferred from the former Waukesha County Department of Senior Services; and a 0.75 FTE Clerk Typist I position is new, beginning April 1, 2008. Estimated Operating expenses primarily include \$246,818 in contracted services; \$56,359 for new program start-up supplies and expenses; \$37,618 for mileage reimbursement; \$32,246 for staff training; \$29,890 for licensing costs with the state of Wisconsin for the Synergy Beacon Information and Referral software system; \$17,175 for printing; \$10,000 for outreach; \$3,125 for books, publications and subscriptions; \$1,667 for computer and telephone equipment; and \$1,133 for professional association dues. In addition to normally assigned program charges, Interdepartmental charges also include \$95,000 for building renovation costs to combine ADRC functions in one location, \$49,000 for computer systems costs including interfacing costs, \$22,660 for postage, \$20,000 for County indirect administrative overhead charges, and \$5,614 in telephone related charges.



Activity

The ADRC has planned a variety of activities to provide customers with appropriate choices to meet their long-term care needs. Initial activities include information and referral, long-term care options counseling and conducting financial and functional eligibility screens. Activity for start-up year of 2008 is 50% of a full year's activity.

	2005 Act	2006 Act	2007 Est.	2008 Proj.
Information & Assistance Contacts	NA	NA	NA	10,700
Long-Term Care Options Counseling Contacts	NA	NA	NA	2,620
Functional Screens	NA	NA	NA	485

Aging & Disability Resource Center Program

Aging & Disability Resource Center Fund

(Senior Services name will be changed to the "Aging & Disability Resource Center" (ADRC) effective on 4/1/08)

Benefit Specialist

County-Wide Key Strategic Outcome: A county that provides customers with quality programs and services

Program Description

Provides counseling, support, and options to older adults and adults with disabilities in areas related to elder and disability rights, income maintenance, housing, surrogate decision making, consumer/financial issues, legal and benefit problems, health care financing, and reverse mortgage.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	1.31	1.31	1.32	1.80	0.49
General Government	\$81,216	\$50,745	\$54,652	\$170,505	\$119,760
Other Revenue - Donations	\$187	\$250	\$175	\$200	(\$50)
Appr. Fund Balance (a)	\$1,356	\$0	\$0	\$0	\$0
County Tax Levy	\$46,586	\$55,321	\$55,321	\$102,283	\$46,962
Total Revenues	\$129,345	\$106,316	\$110,148	\$272,988	\$166,672
Personnel Costs	\$93,080	\$95,100	\$97,582	\$134,520	\$39,420
Operating Expenses	\$15,419	\$3,880	\$4,364	\$127,511	\$123,631
Interdept. Charges	\$6,067	\$7,336	\$7,347	\$10,957	\$3,621
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$114,566	\$106,316	\$109,293	\$272,988	\$166,672

Rev. Over (Under) Exp.	\$14,779	-	\$855	-	-
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(a) Appropriated fund balance for 2006 Actual includes carry-over of \$1,356 from 2005 Medicare Part D grant funding.



Program Highlights

General Government revenue estimate includes Federal Older Americans Act funding of \$17,307 in Title IIIB Supportive Services; State Elderly Benefit Specialist Services funding of \$33,438, and \$119,760 in Aging and Disability Resource Center (ADRC) state grant funding. County Tax Levy of \$102,283 includes an additional \$46,962, which is shifted to this program from the Information and Assistance program.

Personnel costs include 1.05 FTE Elderly Benefits Specialist and 0.75 FTE for a new Elderly Benefits Specialist, which will begin April 1, 2008. Personnel costs include \$4,000 in projected overtime costs. Operating expenses are normal operational needs for the program. Major expense areas include \$105,276 for contracted Disability Benefit Specialist services, \$5,500 for work assigned travel, \$5,100 for conference and training costs, \$3,400 printing/copying costs, \$3,290 for three desktop computers, \$2,900 for program supplies, and \$1,435 for three ergonomic chairs. Interdepartmental charges include normal assigned program charges, as well as \$3,160 in telephone and \$1,810 in postage related costs.

Activity

Elderly benefits counseling activity will be available for a full year in 2008. Disability benefits counseling will begin on April 1, 2008. Start-up for the disability benefits counseling is 50% of a full year's activity.

	2005 Act	2006 Act	2007 Est.	2008 Proj.
Elderly Benefits Counseling Contacts	NA	NA	NA	1,234
Disability Benefits Counseling Contacts	NA	NA	NA	677

Activity

Benefit cases for older adults vary in complexity and time. Changes in participant insurance options in 2005 and 2006 resulted in increases in monetary impact of benefit awards. Caseload was impacted by Medicare Part D prescription drug assistance program during 2005 and 2006.

	2005 Act.	2006 Act.	2007 Est.
Standard Benefit Cases			
Number of Cases	255	343	250
Number of Clients	199	253	150
Presentation Attendees	87	258	150
Monetary Impact of Benefits	\$1,500,848	\$2,614,071	\$1,500,000
Medicare Part D Cases			
Number of Cases/Clients	58	318	NA
Presentation Attendees	2,714	NA	NA



Aging & Disability Resource Center Program

Aging & Disability Resource Center Fund

(Senior Services name will be changed to the "Aging & Disability Resource Center" (ADRC) effective on 4/1/08)

Information and Assistance

County-Wide Key Strategic Outcome: A county that provides customers with quality programs and services

Program Description

Provides assistance regarding available resources and service options that empower older adults, caregivers, and the community to make informed choices. Entry point for accessing services and filing reports of elder abuse/neglect.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	3.84	3.82	3.82	2.59	(1.23)
General Government	\$110,991	\$115,071	\$112,729	\$127,587	\$12,516
Charges for Services	\$0	\$0	\$0	\$0	\$0
Other Revenue	\$0	\$0	\$0	\$0	\$0
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
County Tax Levy	\$191,698	\$190,221	\$190,221	\$86,065	(\$104,156)
Total Revenues	\$302,689	\$305,292	\$302,950	\$213,652	(\$91,640)
Personnel Costs	\$210,850	\$231,178	\$224,765	\$147,991	(\$83,187)
Operating Expenses	\$43,824	\$53,608	\$49,664	\$52,381	(\$1,227)
Interdept. Charges	\$14,798	\$20,506	\$18,142	\$13,280	(\$7,226)
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$269,472	\$305,292	\$292,571	\$213,652	(\$91,640)

Rev. Over (Under) Exp.	\$33,217	-	\$10,379	-	-
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Program Highlights

Beginning in 2008, the Information and Assistance program includes costs related to Federal Older Americans Act and tax levy related expenditures. All other Information and Assistance revenues and expenditures are included in the Aging and Disability Resource Center (ADRC) program 2008 Budget.

General Government revenue increased by \$12,516 due to an increase in program allocation of Federal Older Americans Act Title IIIB Supportive Services funding of \$6,638 from \$54,022 to \$60,660, and Title III E Family Caregiver funding of \$5,878 from \$61,049 to \$66,927. Revenue increase is offset by County Tax Levy decrease in this program of \$104,156. Of this amount, \$46,962 was transferred to the Aging and Disability Resource Center Benefit Specialist program fund.

Personnel costs decrease is due to transfer of 1.06 FTE to the ADRC program fund; 0.16 FTE to General Fund programs and 0.10 FTE to the Nutrition HDM program fund based on job responsibilities. Personnel costs for Information & Assistance include \$2,000 in projected overtime costs.

Operating expenses for Information and Assistance increased by \$3,108, primarily due to an increase of \$1,908 for additional battery operated medication dispensers in the Federal Title III E Family Caregiver program, and an increase of \$556 for office supplies. Operating expenses increase is offset primarily by a decrease of \$4,779 for transfer of Operating expenses to the ADRC for related functions.

Decrease in Interdepartmental charges of \$7,226 is primarily due to transfer of these charges to the ADRC program for related functions.

Activity

A variety of activities meet the needs of older adults and caregivers. Additional activities focused on caregivers will increase the number of people reached through presentations and informational displays.



	2004 Act.	2005 Act	2006 Act	2007 Est.	2008 Proj.
Caregiver Library Items Used	2,471	2,901	2,907	2,997	3,027
Newsletter Distribution	1,806	2,378	3,992	3,712	4,712
Senior Sources Distribution	7,500	8,200	9,000	8,333	8,333
Presentation/Display Audience	1,398	1,223	1,516	1,675	1,700

Aging & Disability Resource Center Program

Aging & Disability Resource Center Fund

(Senior Services name will be changed to the "Aging & Disability Resource Center" (ADRC) effective on 4/1/08)

Case Management

County-Wide Key Strategic Outcome: A county that assists at-risk citizens

Program Description

Provides needs assessments, service referrals, counseling, and support to older adults and caregivers for Federal Older Americans Act and tax levy related services.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	1.55	1.53	1.53	0.85	(0.68)
General Government	\$36,480	\$28,980	\$27,452	\$29,104	\$124
Charges for Services	\$0	\$0	\$0	\$0	\$0
Other Revenue	\$0	\$0	\$0	\$0	\$0
Appr. Fund Balance	\$720	\$0	\$0	\$0	\$0
County Tax Levy(Credit)	\$105,609	\$104,082	\$104,082	\$61,605	(\$42,477)
Total Revenues	\$142,809	\$133,062	\$131,534	\$90,709	(\$42,353)
Personnel Costs	\$101,077	\$112,663	\$108,548	\$68,621	(\$44,042)
Operating Expenses	\$8,020	\$10,500	\$9,820	\$16,201	\$5,701
Interdept. Charges	\$9,471	\$9,899	\$9,525	\$5,887	(\$4,012)
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$118,568	\$133,062	\$127,893	\$90,709	(\$42,353)

Rev. Over (Under) Exp.	\$24,241	-	\$3,641	-	-
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Note: Appropriated Fund Balance for 2006 Actual includes carry-over of \$720 from 2005 for Synergy/SAMS software upgrade.



Program Highlights

General Government increase in 2008 budget is the result of Federal Older Americans Act Title IIIB Supportive Services allocated funding increase of \$38 from \$20,172 to \$20,210, and Federal Older Americans Act Title IIIE allocated funding increase of \$86 from \$8,808 to \$8,894. County Tax Levy in this program decreases \$42,477 due to transfer of related FTEs to the Aging and Disability Resource Center (ADRC) program and funding of associated Personnel costs by the ADRC grant.

Personnel costs for this program increased due to normal step and merit increases for the FTE allocated to this program, offset by the transfer of 0.68 FTE to ADRC program and 0.05 FTE to the Nutrition Fund Home Delivered Meals program, resulting in a total \$44,042 Personnel costs decrease. Operating expenses increased by \$7,010 for software maintenance expenses for accessing the web-based Synergy/SAMS software used for case management and service tracking. This increase in Operating expenses is offset by a \$1,109 decrease in mileage reimbursement, and a \$200 decrease in tuition and registration charges. Interdepartmental charges decrease of \$4,012 is due primarily to a \$4,040 transfer of expenses to the ADRC for related functions.



Activity

Case management may include: discussion of multiple issues; assessment and establishing of a care plan only; or individual/group counseling of an older adult and/or caregivers. Clients may receive more than one type of contact. Number of people receiving multiple issues contacts is projected to decrease in 2008 due to eligibility of some clients for ADRC/Care Management Organization services.

Number of People Receiving Case Management Service					
	2004 Act.	2005 Act.	2006 Act.	2007 Est.	2008 Proj.
Multiple issues contacts	709	808	949	952	804
Single issue assessment contacts	380	391	338	345	348
Counseling session only	115	71	24	75	75
Total	1,204	1,270	1,311	1,372	1,227

Senior Services

Fund Purpose/ Summary

General Fund

(Dept. Name will be changed to the "Aging & Disability Resource Center" (ADRC) effective on 4/1/08)

Fund Purpose

General Fund operations are responsible for planning, providing, and coordinating programs that address the needs of Waukesha County older adults and their caregivers. These programs provide supportive services and opportunities including adult day centers, chore services, community services, emergency intervention, health cost sharing, homemaker services, personal care, respite, specialized transportation, and volunteer services. The General Fund also includes activities as the lead-reporting agency for instances of Elder Abuse and Neglect in Waukesha County. Programs encourage collaboration and coordination of resources, activities, and programs serving older people.

The General Fund is comprised of two organizational areas: Administration, and Program Monitoring and Evaluation.

Financial Summary	2006	2007	2007	2008	Change From 2007	
	Actual (a)	Adopted Budget	Estimate	Budget	Adopted Budget \$	%
Revenues						
General Government	\$861,409	\$965,584	\$1,013,708	\$1,031,225	\$65,641	6.8%
Fine/Licenses	\$0	\$0	\$0	\$0	\$0	N/A
Charges for Services	\$3,692	\$6,110	\$4,850	\$4,710	(\$1,400)	-22.9%
Interdepartmental	\$45	\$0	\$0	\$0	\$0	N/A
Other Revenue	\$16,444	\$18,080	\$22,328	\$21,107	\$3,027	16.7%
Appr. Fund Balance (a)	\$0	\$0	\$0	\$0	\$0	N/A
County Tax Levy	\$934,378	\$917,891	\$917,891	\$911,504	(\$6,387)	-0.7%
Total Revenues Sources	\$1,815,968	\$1,907,665	\$1,958,777	\$1,968,546	\$60,881	3.2%
Expenditures						
Personnel Costs	\$410,360	\$434,580	\$428,608	\$456,174	\$21,594	5.0%
Operating Expenses	\$1,095,180	\$1,441,316	\$1,293,450	\$1,479,712	\$38,396	2.7%
Interdept. Charges	\$27,160	\$31,769	\$31,191	\$32,660	\$891	2.8%
Fixed Assets	\$0	\$0	\$0	\$0	\$0	N/A
Total Expenditures	\$1,532,700	\$1,907,665	\$1,753,249	\$1,968,546	\$60,881	3.2%
Rev. Over (Under) Exp.	\$283,268	-	\$205,528	-	-	N/A

Position Summary (FTE)

Regular Positions	6.20	6.20	6.20	6.42	0.22
Extra Help	0.48	0.49	0.49	0.12	(0.37)
Overtime	0.02	0.02	0.02	0.02	0.00
Total	6.70	6.71	6.71	6.56	(0.15)

(a) As part of Wisconsin's Long Term Care (LTC) reform initiative, the Aging and Disability Resource Center of Waukesha County (ADRC) is scheduled to begin operation April 1, 2008. The ADRC will integrate functions of the Waukesha County Department of Health and Human Services (DHHS) Long Term Care Division, and staffing from the Economic Support Division with functions from the former Department of Senior Services Information and Assistance, Benefit Specialist, and Case Management programs. Data for 2006 Actuals and 2007 Budget and Estimate are restated from applicable previous years' General Fund programs to the Aging and Disability Resource Center program.

Senior Services

General Fund

Program

(Dept. Name will be changed to the "Aging & Disability Resource Center" (ADRC) effective on 4/1/08)

Major Departmental Strategic Outcomes and Objectives for 2008

County-Wide Key Strategic Outcome: A county that provides customers with quality programs and services

Objective 1: Provide knowledgeable, timely responses to requests for information and assistance while providing useful services that meet customers' assessed needs. (Community Services)

Key Outcome Indicator: Percent of positive responses to customer survey. Positive feedback on meeting customer needs is an indication of quality service. Based on program history, a department standard of 95% positive response is an indicator of success.

Performance Measure:	2006 Actual	2007 Target	2007 Estimate	2008 Target
Positive responses to customer survey regarding quality and customer needs being met.	95.6%	95.0%	95.0%	95.0%

County-Wide Key Strategic Outcome: Cost effective services delivered with competence and skill

Objective 2: Increase availability of cost effective transportation options that allow older adults to maintain their independence. (Transportation Services)

Key Outcome Indicator: Shared-fare taxi and shuttle services are the most cost effective specialized transportation alternatives for the county. Provision of technical support and guidance for service start-up of at least one additional Shared-Fare taxi/shuttle service area will promote competent and skilled delivery of a cost effective service. During the start-up year, potential annual cost savings based on comparison of Shared-fare taxi/shuttle use versus RideLine use in the new area will serve as an indicator of success.

Performance Measure:	2006 Actual	2007 Target	2007 Estimate	2008 Target
Annual potential cost savings				
Mukwonago Shared-Fare Taxi	NA	\$20,560	\$9,724	NA
Muskego Shared-Fare Taxi	NA	NA	NA	\$16,073

Objective 3: Increase volunteer involvement through outreach targeted to the community and business retirees. (Community Services)

Key Outcome Indicator: Increase in the number of volunteers and the valuation of volunteer time. Availability of volunteers is an indication of cost-effective services delivered with competence and skill. A 5% increase from the previous year's number of volunteers and a 3% increase in valuation is an indication of success.

Performance Measure:	2006 Actual	2007 Target	2007 Estimate	2008 Target
Number of volunteers	1,841	1,726	1,841	1,933
Percent increase	6.7%	NA	0.0%	5.0%
Valuation of volunteer hours	\$330,978	\$335,320	\$337,509	\$347,634*
Percent increase	4.8%	NA	2.0%	3.0%

*2008 volunteer valuations of \$9.30/hr and \$12.09/hr are based on Waukesha County 2008 pay ranges for unclassified and semiskilled positions plus a 25% estimated benefit cost factor.

Senior Services

General Fund

Program

(Dept. Name will be changed to the "Aging & Disability Resource Center" (ADRC) effective on 4/1/08)

Community Services

County-Wide Key Strategic Outcome: A county that provides customers with quality programs and services

Program Description

Services include a wide range of short-term and long-term supportive home care, adult day center care, and intervention programs for older adults and their families. Coordinates volunteer opportunities for older adults to serve the community and for individuals and groups in the community to assist older adults.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	3.04	3.05	3.05	2.80	(0.25)
General Government	\$260,059	\$311,736	\$294,429	\$311,946	\$210
Interdepartmental	\$45	\$0	\$0	\$0	\$0
Charges for Services	\$3,692	\$6,110	\$4,850	\$4,710	(\$1,400)
Other Revenue	\$16,444	\$18,055	\$22,303	\$21,082	\$3,027
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
County Tax Levy	\$238,049	\$276,489	\$276,489	\$276,489	\$0
Total Revenues	\$518,289	\$612,390	\$598,071	\$614,227	\$1,837
Personnel Costs	\$181,057	\$192,980	\$190,419	\$193,867	\$887
Operating Expenses	\$289,664	\$407,764	\$360,399	\$408,454	\$690
Interdept. Charges	\$9,280	\$11,646	\$11,380	\$11,906	\$260
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$480,001	\$612,390	\$562,198	\$614,227	\$1,837
Rev. Over (Under) Exp.	\$38,288	-	\$35,873	-	-



Program Highlights

Beginning in budget year 2008, the Community Services Program includes \$81K of Adult Day Care expenditure and tax levy funding, which was previously reported separately as its own program. Adult Day Care Program historical data is included in the Community Services Program and Activity tables.

General Government revenue increase by \$210 overall in 2008 budget is the result of Federal Older Americans Act Title IIIB Supportive Services allocated funding increase of \$410 from \$155,288 to \$155,698, Federal Title IIID Disease Prevention and Health Promotion funding increase of \$116 from \$11,513 to \$11,629, and Federal Title III E Family Caregiver allocation funding decrease of \$316 from \$65,188 to \$64,872.

Charges for Services revenue decrease is due to reclassification of client workshop fees as donations, resulting in an increase in Other Revenue. Other Revenue also increases due to projected increases in general client donations for personal care/bathing and respite care services.

Personnel costs increase is due to normal step and merit increases for 2.8 FTE's. Operating expenses increase by \$690 as a result of increases of \$9,291 for contracted health screening expenses; \$5,000 for contracted general chore services; \$613 for postage; \$360 for office supplies; and a net increase of \$466 in other operational expenses; offset by a decrease of \$6,933 for contracted emergency chore services; and a projected net decrease of \$8,107 for contracted services for conferences, caregiver counseling, and emergency intervention services.

Activity



Clients Receiving Community Services					
2004 Act.	2005 Act.	2006 Act.	2007 Bud.	2007 Est.	2008 Proj.
790	809	904	822	840	874

The number of people served is expected to increase by 52 or 6.3% from the 2007 budget.

Senior Services

General Fund

Program

(Dept. Name will be changed to the "Aging & Disability Resource Center" (ADRC) effective on 4/1/08)

Transportation Services

County-Wide Key Strategic Outcome: Cost effective services delivered with competence and skill

Program Description

Contracts for accessible specialized transportation services for older people and individuals with disabilities.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	1.76	1.76	1.76	1.64	(0.12)
General Government	\$601,350	\$653,848	\$719,279	\$719,279	\$65,431
Interdepartmental	\$0	\$0	\$0	\$0	\$0
Other Revenue	\$0	\$0	\$0	\$0	\$0
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
County Tax Levy	\$541,211	\$481,564	\$481,564	\$453,194	(\$28,370)
Total Revenues	\$1,142,561	\$1,135,412	\$1,200,843	\$1,172,473	\$37,061
Personnel Costs	\$102,389	\$108,272	\$106,881	\$109,708	\$1,436
Operating Expenses	\$792,238	\$1,018,433	\$919,238	\$1,054,196	\$35,763
Interdept. Charges	\$7,507	\$8,707	\$8,363	\$8,569	(\$138)
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$902,134	\$1,135,412	\$1,034,482	\$1,172,473	\$37,061
Rev. Over (Under) Exp.	\$240,427	-	\$166,361	-	-



Program Highlights

A projected 10% increase in the State of Wisconsin Department of Transportation (WIDOT) grant results in additional General Government revenue of \$65,431. The WIDOT grant requires a 20% local cash match or tax levy funding which the county significantly overmatches. County Tax Levy is reduced in this program area by \$28,370.

Personnel costs increase is due to normal step and merit increases for the 1.64 FTE allocated to this program.

Operating Expense increases include a net RideLine cost increase of \$25,225, based on an anticipated 6% vendor price increase; an increase of \$9,653 for Shared-fare taxi operating costs due primarily to anticipated vendor cost increases and the addition of one new shared fare taxi area in the city of Muskego, which implements a department strategic objective of providing cost effective services; an increase of \$1,714 for shuttle operating costs; and an increase of \$10,000 for miscellaneous grants to communities for non-profit shared-fare taxi/shuttle assistance due to projected start-up of the Muskego senior taxi.

Operating expenses increases are partially offset by a projected decrease of 105 one-way RideLine trips resulting in a net decrease in expenditures budgeted of \$2,777 and a reduction in RideLine Evening and Weekend service of \$11,012 with a projected decrease of 672 one-way trips, from 1,084 to 412 due to lower number of trips used during the pilot program. The projected 412 evening and weekend one-way trips is an actual increase of 212 from the 2007 estimate of 200 one-way trips.

Activity



	Net Average Cost Per One-Way Trip					
	2004 Act.	2005 Act.	2006 Act.	2007 Bud.	2007 Est.	2008 Proj.
Shared-Fare Taxi	\$3.96	\$3.90	\$4.35	\$4.53	\$4.51	\$4.72
RideLine	\$22.40	\$23.22	\$23.97	\$25.38	\$24.81	\$26.45

Senior Services

General Fund

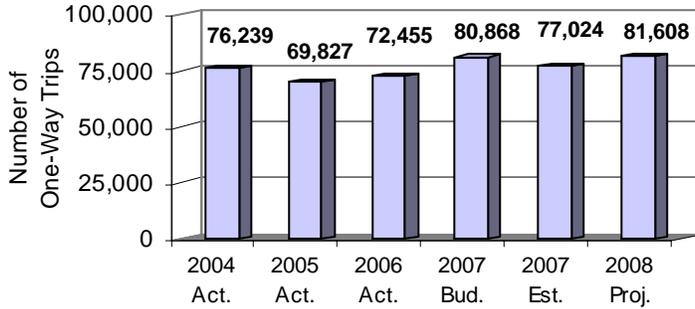
Program

(Dept. Name will be changed to the "Aging & Disability Resource Center" (ADRC) effective on 4/1/08)

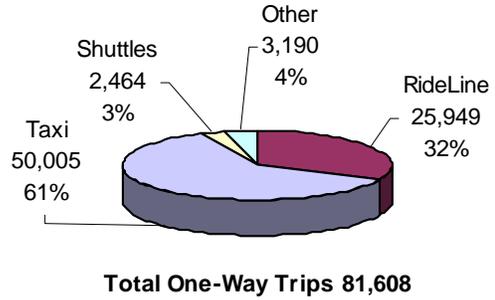


Activity, continued

**Specialized Transportation
Total One-Way Trips**

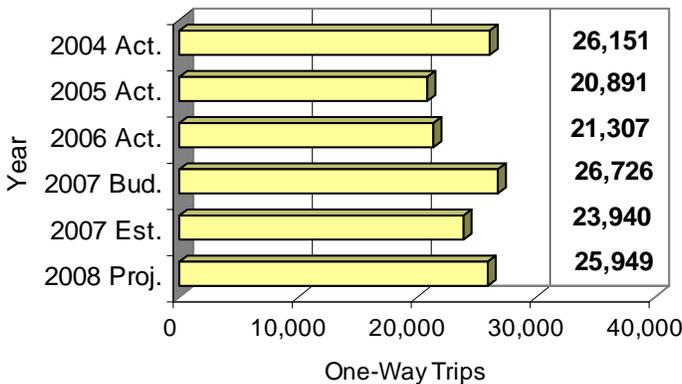


**Specialized Transportation
Year 2008 Projected One-Way Trips**



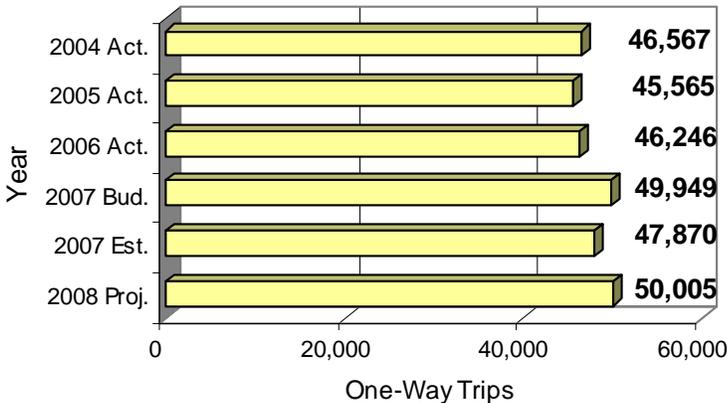
Overall Specialized Transportation program budget provides for an increase of 740 to 81,608 one-way trips or 0.9% from the 2007 budget is projected for 2008. This is an increase of 9,153 one-way trips from the 2006 actual level and an increase of 4,584 one-way trips or 6% from the 2007 estimate.

RideLine One-Way Trips



The number of one-way RideLine trips in 2008 is expected to increase by 4,642 from the 2006 Actual and increase by 2,009 from the 2007 Estimate.

Shared-Fare Taxi One-Way Trips



Shared-fare taxi service is expected to increase by 56 one-way trips from the 2007 budget and increase by 2,135 one-way trips from the 2007 Estimate and increase by 3,759 one-way trips from the 2006 Actual. Increases in shared-fare taxi service reflect the department's strategic objective of one additional shared-fare taxi area.

Senior Services

General Fund

Program

(Dept. Name will be changed to the "Aging & Disability Resource Center" (ADRC) effective on 4/1/08)

Administrative Services

Program Description

Along with providing overall department management, Administrative Services is responsible for coordinating and providing strategic planning, liaison to Human Resources, data reporting, and operational and fiscal support.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	1.90	1.90	1.90	2.12	0.22
General Government	\$0	\$0	\$0	\$0	\$0
Other Revenue	\$0	\$25	\$25	\$25	\$0
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
County Tax Levy	\$155,118	\$159,838	\$159,838	\$181,821	\$21,983
Total Revenues	\$155,118	\$159,863	\$159,863	\$181,846	\$21,983
Personnel Costs	\$126,914	\$133,328	\$131,308	\$152,599	\$19,271
Operating Expenses	\$13,278	\$15,119	\$13,813	\$17,062	\$1,943
Interdept. Charges	\$10,373	\$11,416	\$11,448	\$12,185	\$769
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$150,565	\$159,863	\$156,569	\$181,846	\$21,983
Rev. Over (Under) Exp.	\$4,553	-	\$3,294	-	-



Program Highlights

Personnel costs increase of \$19,271 is primarily due to the transfer in of 0.20 FTE from Benefit Specialist Program, and 0.17 FTE from Information and Assistance Program; offset by a 0.15 FTE transfer to the Aging and Disability Resource Center (ADRC) program fund. Remaining Personnel costs increase is due to normal wage step and merit increases for the positions allocated to this cost center. Operating expenses increase primarily due to an increase in office supplies.

Nutrition Fund

Senior Services

Fund Purpose/ Summary

(Dept. Name will be changed to the "Aging & Disability Resource Center" (ADRC) effective on 4/1/08)

Fund Purpose

The Department of Senior Services' Senior Dining and Home Delivered Meals programs function under the provisions of the Title IIIC-1 and C-2 Older Americans Act, as amended. The programs provide low cost nutritious meals meeting one third of the recommended dietary allowance to persons age 60 or older with emphasis placed on outreaching the targeted frail, isolated, homebound and disadvantaged older population.

The Senior Dining and Home Delivered Meals Programs provide nutrition services that assist older individuals to live independently, by promoting better health through improved nutrition and reduced isolation through programs coordinated with supportive services. The nutrition programs contribute significantly to helping older people remain healthy, active and independent in their homes and communities.

Financial Summary	2006	2007	2007	2008	Change From 2007	
	Actual	Adopted Budget (a)	Estimate (a)	Budget	Adopted Budget	
					\$	%
Revenues						
General Government	\$612,037	\$609,650	\$627,759	\$621,422	\$11,772	1.9%
Fine/Licenses	\$0	\$0	\$0	\$0	\$0	N/A
Charges for Services	\$0	\$0	\$0	\$0	\$0	N/A
Interdepartmental	\$56,958	\$42,992	\$77,387	\$51,031	\$8,039	18.7%
Other Revenue	\$323,468	\$314,219	\$289,163	\$314,053	(\$166)	-0.1%
Appr. Fund Balance (b)	\$4,175	\$2,800	\$2,800	\$6,856	\$4,056	144.9%
County Tax Levy (a)	\$184,187	\$212,390	\$212,390	\$212,390	\$0	0.0%
Total Revenue Sources	\$1,180,825	\$1,182,051	\$1,209,499	\$1,205,752	\$23,701	2.0%
Expenditures						
Personnel Costs	\$438,615	\$459,235	\$455,567	\$476,011	\$16,776	3.7%
Operating Expenses	\$655,376	\$691,283	\$665,731	\$698,003	\$6,720	1.0%
Interdept. Charges	\$30,924	\$31,533	\$31,003	\$31,738	\$205	0.7%
Fixed Assets	\$0	\$0	\$0	\$0	\$0	N/A
Total Expenditures	\$1,124,915	\$1,182,051	\$1,152,301	\$1,205,752	\$23,701	2.0%
Rev. Over (Under) Exp.	\$55,910	-	\$57,198	-	-	N/A

Position Summary (FTE)

Regular Positions	7.61	7.61	7.61	7.56	(0.05)
Extra Help	2.72	2.70	2.70	2.66	(0.04)
Overtime	0.01	0.01	0.01	0.00	(0.01)
Total	10.34	10.32	10.32	10.22	(0.10)

- (a) The tax levy for 2007 is restated to adjust for the new End User Technology (EUTF) method to be comparable to 2008.
- (b) Includes Nutrition fund balance appropriations of \$4,175 in the 2006 Actuals, \$2,800 in the 2007 Adopted Budget and \$6,856 in the 2008 Budget for one-time expenditure items.

Major Departmental Strategic Outcomes and Objectives for 2008

County-Wide Key Strategic Outcome: A county that assists at-risk citizens

Objective: Provide services that improve health and wellness of high risk home delivered meal recipients. (Home Delivered Meals)

Key Outcome Indicator: Annual percent reduction in average nutrition risk score. High nutrition risk impacts health and independence. Reduction of 20% for high-risk meal recipients shows improvement in health and wellness and is an indication of assisting at-risk citizens.

<u>Performance Measure:</u>	2006 Actual	2007 Target	2007 Estimate	2008 Target
Percent reduction in nutrition risk score of high-risk recipients.	17.2%	20.0%	20.0%	20.0%

County-Wide Key Strategic Outcome: A county that provides customers with quality programs and services

Objective: Provide socialization opportunities to reduce and prevent isolation and improve quality of life. (Senior Dining)

Key Outcome Indicator: Percent of positive responses to customer survey. Positive feedback on meeting customer socialization needs is an indication of quality service. Based on program history, a department standard of 85% positive response is an indicator of success.

<u>Performance Measure:</u>	2006 Actual	2007 Target	2007 Estimate	2008 Target
Positive responses to customer survey regarding socialization needs being met.	85.2%	85.0%	84.7%	85.0%

Home-Delivered Meals

County-Wide Key Strategic Outcome: A county that assists at-risk citizens

Program Description

Provides meals and support to homebound people age 60 or older who have been assessed and meet eligibility requirements. Further assistance is provided to high-risk recipients through nutrition education, nutrition counseling, home visits, and supportive service intervention.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	5.35	5.34	5.34	5.26	(0.08)
General Government	\$237,496	\$224,075	\$229,817	\$227,018	\$2,943
Interdepartmental	\$56,689	\$42,992	\$77,387	\$51,031	\$8,039
Other Revenue	\$182,103	\$179,327	\$152,373	\$174,340	(\$4,987)
Appr. Fund Balance	\$1,025	\$200	\$200	\$825	\$625
County Tax Levy	\$184,187	\$212,390	\$212,390	\$212,390	\$0
Total Revenues	\$661,500	\$658,984	\$672,167	\$665,604	\$6,620
Personnel Costs	\$229,895	\$241,854	\$239,730	\$248,838	\$6,984
Operating Expenses	\$386,073	\$403,578	\$390,913	\$403,100	(\$478)
Interdept. Charges	\$13,257	\$13,552	\$12,826	\$13,666	\$114
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$629,225	\$658,984	\$643,469	\$665,604	\$6,620
Rev. Over (Under) Exp.	\$32,275	-	\$28,698	-	-



Program Highlights

General Government revenues from the Federal Older Americans Act Title IIIC-2 Home Delivered Meals funding allocation increases \$7,708 from \$165,395 to \$173,103 in 2008, and allocated contract meal reimbursement amounts from the Nutrition Services Incentive Program (NSIP) increases \$3,314 from \$41,175 to \$44,489 in 2008. Interdepartmental revenue increases \$8,039 or 19% to \$51,031 due to 7,954 meals estimated to be delivered to HHS Community Options Program (COP) clients in 2008. In other revenue, general client donations increase \$6,885 due to a projected increase in the average client donation of \$0.08 from \$1.90 to \$1.98, and other miscellaneous revenue increases \$29,447 due to over 3,900 meals estimated to be delivered to Care Management Organization (CMO) clients. Appropriated fund balance of \$825, which reflects an increase of \$625, will be used for one-time small equipment purchases.

The above revenue increases are offset by decreases in General Government revenues. Federal Older Americans Act Title IIIC-1 Congregate funding provided to the Home Delivered Meals program is being decreased in the amount of \$7,239 from \$12,390 to \$5,151 in the 2008 budget. A greater percentage of the Federal Title IIIC-1 Congregate funding is being retained in the Senior Dining program in 2008 due to an increase in funding needs. Other Revenue decrease of \$4,987 is due to a reduction of \$41,319 in Adult Day Center meal revenue as a result of the two day care centers discontinuing the meal services.

Personnel costs increase is due to normal step and merit increase for 5.26 FTE allocated to this program. Operating expenses decrease slightly due to 1,845 less meals estimated to be served. This is mostly due to the 7,366 less meals to be served as a result of the discontinuation of the meal delivery services to the two adult day care centers noted above. This decrease is offset by a projected 4% vendor price increase and 5,274 more meals estimated to be served to HHS & CMO – COP clients.



Activity

Cost Per Meal Summary					
	2005 Act.	2006 Act.	2007 Bud.	2007 Est.	2008 Proj.
Gross Cost Per Meal	\$6.98	\$7.12	\$7.65	\$7.52	\$7.89
Average Client Donation Per Meal	\$1.95	\$1.98	\$1.90	\$1.98	\$1.98
Net cost Per Meal	\$5.03	\$5.14	\$5.75	\$5.54	\$5.91



Activity, continued

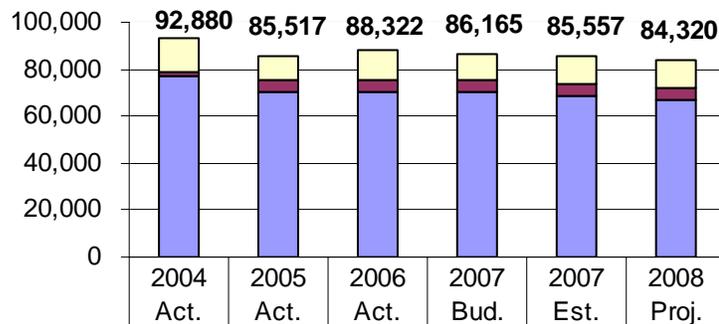
The Administration on Aging established core nutrition risk definitions that are incorporated into the Nutrition Check Plus screening tool to determine nutrition problems that could impact future health and independence. A Department strategic objective addresses the need to reduce high risk scores. Risk is assessed annually or more frequently if warranted.

NUTRITION CHECK PLUS

Risk	Score
Low	0 – 4
Moderate	5 – 9
High	10 – 15
Very High	16 or more

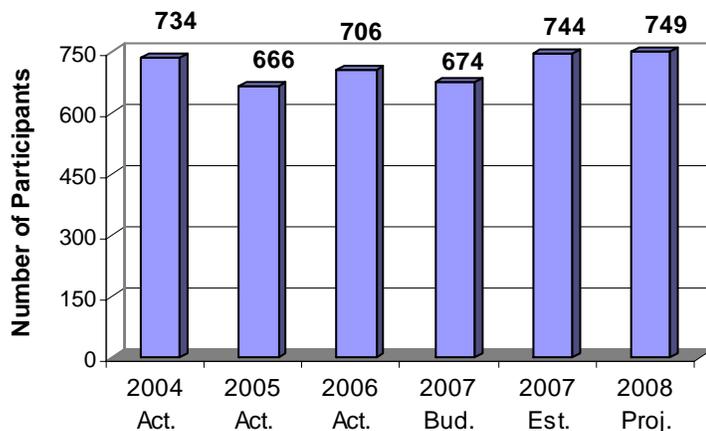
Projected number of home delivered meals for 2008 anticipates a decrease of 1,845 meals from the 2007 budgeted number of meals to be served and decreases 1,237 from the 2007 estimate. This decrease in number of meals is mostly the result of the discontinuance of meal delivery to two adult day centers effective in March of 2007.

Total Home Delivered Meals Served



	2004 Act.	2005 Act.	2006 Act.	2007 Bud.	2007 Est.	2008 Proj.
Cold Meals	14,235	10,094	13,056	10,733	12,102	12,107
Frozen Meals	1,732	5,258	5,259	5,149	5,140	5,172
Hot Meals	76,913	70,165	70,007	70,283	68,315	67,041

Number of Registered Home Delivered Meal Program Participants



Based on actual experience in 2006 and during the first half of 2007, the number of projected home delivered meal recipients in 2008 is expected to be at 749, an increase of 43 recipients from 2006 actuals, and an increase of 75 from 2007 budget. Higher number of participants is partially due to an increase in meal delivery to Community Options (COP) and CMO clients.

Nutrition Fund

Senior Services

Program

(Dept. Name will be changed to the "Aging & Disability Resource Center" (ADRC) effective on 4/1/08)

Senior Dining

County-Wide Key Strategic Outcome: A county that provides customers with quality programs and services

Program Description

Provides a nutritious meal with socialization, education, and health/wellness programs at community Senior Dining Centers for people age 60 or older who are eligible under the Older Americans Act and Wisconsin Senior Dining.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	4.99	4.98	4.98	4.96	(0.02)
General Government	\$374,541	\$385,575	\$397,942	\$394,404	\$8,829
Interdepartmental	\$269	\$0	\$0	\$0	\$0
Other Revenue	\$141,365	\$134,892	\$136,790	\$139,713	\$4,821
Appr. Fund Balance	\$3,150	\$2,600	\$2,600	\$6,031	\$3,431
County Tax Levy	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$519,325	\$523,067	\$537,332	\$540,148	\$17,081
Personnel Costs	\$208,720	\$217,381	\$215,837	\$227,173	\$9,792
Operating Expenses	\$269,303	\$287,705	\$274,818	\$294,903	\$7,198
Interdept. Charges	\$17,667	\$17,981	\$18,177	\$18,072	\$91
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$495,690	\$523,067	\$508,832	\$540,148	\$17,081
Rev. Over (Under) Exp.	\$23,635	-	\$28,500	-	-



Program Highlights

Federal Older Americans Act Title IIIC-1 grant allocation to be used in the Senior Dining program is allocated to increase by \$3,580 from \$346,948 to \$350,528 in 2008. This increase, along with an expected increase in Nutrition Services Incentive Program (NSIP) meal reimbursements of \$5,249 from \$34,352 to \$39,601 constitute the projected increase in General Government revenue. Based on 2006 actual client donations, and donation levels experienced in 2007, general client meal donations are projected to increase by \$0.10 from \$2.07 to \$2.17, which results in an increase in other revenue of \$4,821. Appropriated fund balance of \$6,031 will be used for one-time purchases of program equipment costs listed below. No County Tax Levy is allocated to this program area.

Personnel costs increase due to normal step and merit increases for the 4.96 FTE positions allocated to this program. Operating expenses increase mostly due to a projected 4% vendor price increase offset with a 781 reduction in the number of meals to be served, which results in a net food cost increase of \$4,409 to \$263,373. Other Operating expenses increase due to an increase in program small equipment costs, including kitchen carts, microwave ovens, paper shredders, cordless telephones and appliance replacement.



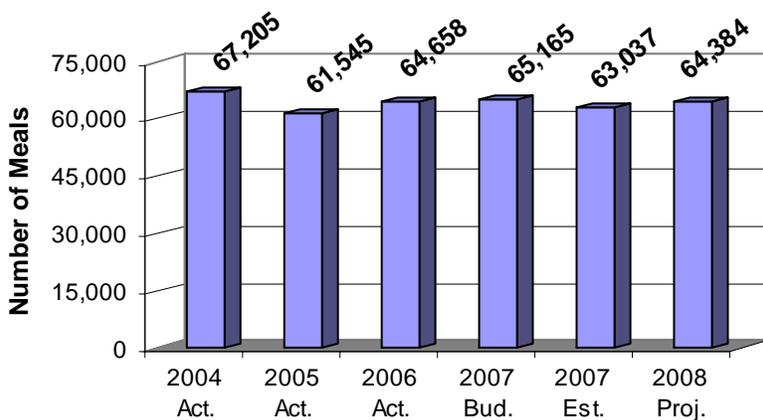
Activity

Cost Per Meal Summary					
	2005 Act.	2006 Act.	2007 Bud.	2007 Est.	2008 Proj.
Gross Cost Per Meal	\$7.76	\$7.67	\$8.03	\$8.07	\$8.39
Average Donation Per Meal	\$2.09	\$2.17	\$2.07	\$2.17	\$2.17
Net Cost Per Meal	\$5.67	\$5.50	\$5.96	\$5.90	\$6.22



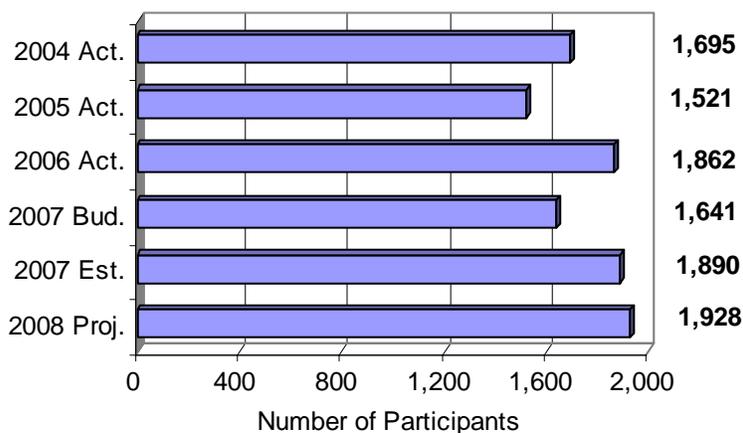
Activity, continued

Number of Senior Dining Meals Served



The projected number of meals served in the 2008 Senior Dining program is expected to decrease by 274 meals from the 2006 actual level; a decrease of 781 meals from the 2007 Budget; and an increase of 1,347 from the 2007 estimate of meals to be served.

Senior Dining Registered Participants



Based on actual experience during 2006 and during the first half of 2007, the number of Senior Dining participants, projected at 1,928 in 2008, is expected to increase by 66 from 2006 level. This number is a 287 participant increase over the 2007 budgeted number, and 38 more Senior Dining participants than are estimated to participate in 2007.

Number of Nutrition/Health Educational Sessions at Senior Dining Centers

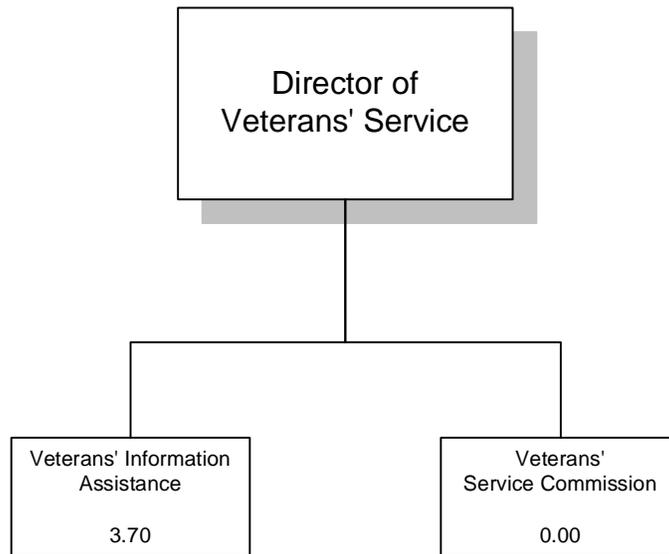
2004 Actual	2005 Actual	2006 Actual	2007 Estimate	2008 Projection
833	568	460	511	562

Data for 2004 is based on 13 Senior Dining Centers. Beginning in 2005 data is based on 12 Senior Dining Centers.

During 2004 several dietetic interns were available to conduct educational sessions at the Senior Dining Centers. Reduction in the number of sessions after 2004 is based on fewer Senior Dining Centers being in operation than in previous years and in changes in intern programming.

VETERANS' SERVICE

FUNCTION / PROGRAM CHART



3.70 TOTAL FTE'S

1. Position counts stated in terms of budgeted full time equivalent positions (FTE) includes extra help and overtime.
2. See Stats/Trends Section for position detail.

Statement of Purpose

It is the mission of the Waukesha County Department of Veterans' Services to advocate for and assist all veterans of the U.S. Armed Services, their dependents, and survivors. The Department ensures that clients obtain all available and appropriate benefits for which they are entitled. The Department staff is committed to act in a courteous, effective, and fiscally responsible manner to maintain its reputation as one of the top veterans' service departments in the state by providing maximum service to its clientele.

Financial Summary	2006	2007	2007	2008	Change From 2007	
	Actual	Adopted Budget (a)	Estimate (a)	Budget	Adopted Budget \$	%
Revenues						
General Government	\$13,000	\$13,000	\$13,000	\$13,000	\$0	0.0%
Fine/Licenses	\$0	\$0	\$0	\$0	\$0	N/A
Charges for Services	\$0	\$0	\$0	\$0	\$0	N/A
Interdepartmental	\$0	\$0	\$0	\$0	\$0	N/A
Other Revenue	\$110	\$0	\$0	\$0	\$0	N/A
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0	N/A
County Tax Levy (a)	\$243,055	\$250,185	\$250,185	\$260,382	\$10,197	4.1%
Total Revenue Sources	\$256,165	\$263,185	\$263,185	\$273,382	\$10,197	3.9%
Expenditures						
Personnel Costs	\$197,195	\$217,121	\$216,090	\$227,586	\$10,465	4.8%
Operating Expenses	\$24,158	\$31,714	\$28,645	\$30,583	(\$1,131)	-3.6%
Interdept. Charges	\$14,509	\$14,350	\$14,350	\$15,213	\$863	6.0%
Fixed Assets	\$0	\$0	\$0	\$0	\$0	N/A
Total Expenditures	\$235,862	\$263,185	\$259,085	\$273,382	\$10,197	3.9%
Rev. Over (Under) Exp.	\$20,303	-	\$4,100	-	-	N/A
Position Summary (FTE)						
Regular Positions	3.70	3.70	3.70	3.70	0.00	
Extra Help	0.00	0.00	0.00	0.00	0.00	
Overtime	0.00	0.00	0.00	0.00	0.00	
Total	3.70	3.70	3.70	3.70	0.00	

(a) The tax levy for 2007 is restated to adjust for the new distribution method of End User Technology (EUTF) charges, in order to be comparable to 2008.

Major Departmental Strategic Outcomes and Objectives for 2008

County-Wide Key Strategic Outcome: A county that provides customers with quality programs and services.

Objective 1: To improve the Veterans' Services Department's ability to ensure that veterans, their dependents, and survivors receive the services to which they are entitled. (Information Assistance)

Key Outcome Indicator: Percentage of federal and state applications processed without the need for further documentation. This ensures that veterans receive quality services by decreasing the amount of wait time regarding responses and/or benefits.

Performance Measure(s):

	2006 Actual	2007 Target	2007 Estimate	2008 Target
Percentage of federal applications processed without the need for additional information	96%	97%	97%	97%
Total number of federal applications filed	1,424	1,375	1,400	1,410
Percentage of state applications processed without the need for additional information	96%	97%	97%	97%
Total number of state applications filed (a)	94	60	60	60

(a) State claims, applications, and related dollars to Waukesha County veterans are expected to continue to decrease in 2007 because of lower loan and grant activity. State dollars reported in the future may not reflect education dollars to veterans as the funds for these programs were shifted to the University of Wisconsin budget.

County-Wide Key Strategic Outcome: A county that assists at-risk citizens.

Objective 2: To assess the Waukesha County Veterans' Service Commission's budgetary requirements in determining need. To provide emergency temporary assistance to veterans, their dependents, and survivors. (Veterans Commission)

Key Outcome Indicator: Timely assistance to clients and meet immediate short-term necessary living expenses.

Performance Measure(s):

	2006 Actual	2007 Target	2007 Estimate	2008 Target
Emergency assistance for eligible veterans	100%	100%	100%	100%
Response time in days (measures turn-around time) (a)	6 days	6 days	6 days	6 days

(a) Measures time when the commission meets and makes a decision regarding approval of emergency assistance to the time they issue a check to the eligible veteran.

Information Assistance

County-Wide Key Strategic Outcome: A county that provides customers with quality programs and services.

Program Description

The Veteran's Service Office counsels and assists veterans and their dependents in applying for all federal and state veterans' entitlements. Referrals are made to other federal, state, and local agencies for benefits from other programs. Information related to veterans' issues is collected, updated, made available on the internet, and distributed where and when appropriate.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	3.70	3.70	3.70	3.70	0.00
General Government	\$13,000	\$13,000	\$13,000	\$13,000	\$0
Other Revenue	\$110	\$0	\$0	\$0	\$0
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
County Tax Levy	\$238,252	\$244,127	\$244,127	\$254,324	\$10,197
Total Revenues	\$251,362	\$257,127	\$257,127	\$267,324	\$10,197
Personnel Costs	\$197,087	\$216,221	\$215,570	\$226,686	\$10,465
Operating Expenses	\$18,802	\$26,556	\$21,974	\$25,425	(\$1,131)
Interdept. Charges	\$14,509	\$14,350	\$14,350	\$15,213	\$863
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$230,398	\$257,127	\$251,894	\$267,324	\$10,197
Rev. Over (Under) Exp.	\$20,964	-	\$5,233	-	-

Program Highlights

General governmental revenue consists of \$13,000 from a state grant that has been at the same level since 1998. The County tax levy increases by \$10,197 or about 4.2% in 2008 to a total of \$254,324.

The overall program expenditures increase by \$10,197 or 4.1% to \$267,324. Personnel costs increase by \$10,465, mainly due to normal step and merit increases for the 3.70 FTEs existing positions.

Operating expenses decrease by \$1,131, mainly due to a decrease of \$2,986, from \$14,278 to \$11,292 for flags and markers. The Department currently has a sufficient supply of flags and markers. Therefore, they will not need to purchase as large a quantity as they have done in the past. The Department is once again forecasting three newsletters in 2008 at a cost of approximately \$1,200. In addition, the number of home and hospital visits are expected to increase, causing over a \$500 increase in mileage reimbursement costs for the Department.



Activity - Output Indicators	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Total dollars to Waukesha County veterans	\$68.3 mil	\$62.0 mil	\$62.0 mil	\$62.0 mil	-
Veterans referrals to other agencies for assistance	180	175	200	180	5
Clients interviewed and counseled (In Office)	3,709	3,000	3,800	3,850	850
Number of appearances on behalf of veterans	101	155	160	155	-
Miles traveled on veteran's affairs	5,217	4,100	5,500	6,000	1,900
Incoming phone calls answered	8,681	7,500	8,500	8,000	500

Veterans' Service Commission

County-Wide Key Strategic Outcome: A county that assists at-risk citizens.

Program Description

The County Executive, with the approval of the County Board, appoints three Veterans' Commissioners. The Commission is required to meet at least once a year, and as needed thereafter to estimate and provide the amount of funds required for needy veterans.

	2006 Actual (a)	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	0.00	0.00	0.00	0.00	0.00
Other Revenue	\$0	\$0	\$0	\$0	\$0
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
County Tax Levy	\$4,803	\$6,058	\$6,058	\$6,058	\$0
Total Revenues	\$4,803	\$6,058	\$6,058	\$6,058	\$0
Personnel Costs - Per Diem	\$108	\$900	\$520	\$900	\$0
Operating Expenses	\$5,356	\$5,158	\$6,671	\$5,158	\$0
Interdept. Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$5,464	\$6,058	\$7,191	\$6,058	\$0

Rev. Over (Under) Exp. (a)	(\$661)	-	(\$1,133)	-	-
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(a) Excess funds from the Information Assistance program in the 2006 actual budget were used to partially offset the cost of higher emergency assistance requests in the Veteran's Service Commission program.



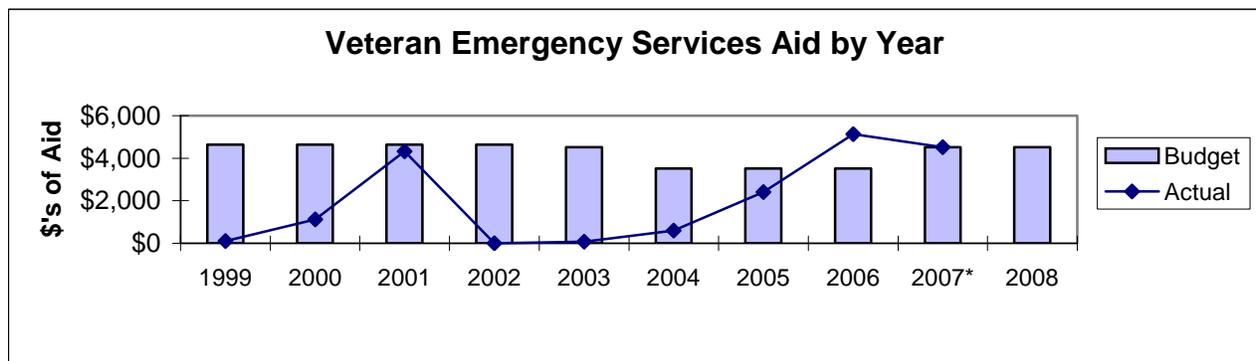
Program Highlights

The tax levy supports the entire cost for the Veterans' Service Commission program. The amount of tax levy support remains unchanged at \$6,058 for the 2008 budget.

The appropriation in the Veterans' Service Commission provides funding for eligible veterans and their families that are in need of assistance. The personnel costs are on a per diem basis for Veterans' Service Commissioners who spend time at meetings when veteran emergency service requests are made. Included in the operating expenses is funding for the veteran emergency services aid, which is unchanged from 2007 at \$4,518 to stay in line with actual spending. The budgeted versus actual spending on veteran emergency service aid requests is located in the graph below.



Activity	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Number of commission meetings	4	4	3	4	0



* The basis of the 2007 actual amount is a departmental estimate and does not represent an actual amount.