

2008 TAX LEVY SUMMARY

Impact on Homeowners

The Waukesha County tax levy is comprised of two segments. The general County tax levy of \$90,524,503, which is levied at a rate of \$1.78 (down from \$1.83) per \$1,000 of equalized value on all eligible property in the County. The Federated Library System levy of \$2,663,828, which is levied at a rate of \$0.22 per \$1,000 of taxable properties in communities without a library.



Due to the varied assessment ratios of equalized values determined by the State Department of Revenue and inflationary property value changes, the tax bill impact on a specific property will vary. Waukesha County's average home value, as indicated in the 2000 census and inflated to 2007 levels is \$281,600. This is up from the 2006 value to reflect the County-wide average residential inflation rate of 3.08%. This results in no increase in the County tax levy on the average home value as indicated below.

General County Tax Levy

2006 Value of Home	2006 County Tax	Residential Inflation	2007 Value of Home	2007 County Tax	Change Amount	Change Percent
\$116,100	\$212	3.08%	\$119,700	\$212	\$0	0.0%
* \$273,200	\$500	3.08%	\$281,600	\$500	\$0	0.0%

* Average Waukesha County home value 2000 U.S. Census was \$182,900.

Homeowner County Taxes over 10 years Increase of Less Than 1 1/4% per Year

<u>Budget Year</u>	<u>Average Home</u>	<u>Rate / \$1,000</u>	<u>Tax</u>
1998	\$162,900	\$2.74	\$446
2008	\$281,600	\$1.78	\$500
Net 10-Year Increase \$: \$54		10-Year Average: 1.2%	
Net 10-Year Increase %: 12%			

2008 BUDGET SUMMARY

	2007 Adopted Budget (a)	2008 Adopted Budget	Incr/(Decr) From 2007 Adopted Budget	
			\$	%
OPERATING BUDGETS				
Gross Expenditures	\$235,680,343	\$235,070,289	(\$610,054)	-0.3%
MEMO: Less Interdept. Charges (b)	<u>\$15,186,056</u>	<u>\$16,051,646</u>	<u>\$865,590</u>	
MEMO: Net Expenditures (b)	\$220,494,287	\$219,018,643	(\$1,475,644)	-0.7%
Less: Revenues (Excl. Retained Earnings)	\$140,220,576	\$136,878,935	(\$3,341,641)	-2.4%
Less Net Appropriated Fund Balance	<u>\$7,623,606</u>	<u>\$8,153,023</u>	<u>\$529,417</u>	
TAX LEVY -- OPERATING BUDGETS	\$87,836,161	\$90,038,331	\$2,202,170	2.5%
CAPITAL PROJECTS BUDGET				
Expenditures	\$18,333,900	\$20,463,000	\$2,129,100	11.6%
Less: Revenues	\$12,471,000	\$13,691,000	\$1,220,000	9.8%
Less: Appropriated Fund Balance	<u>\$2,405,000</u>	<u>\$3,622,000</u>	<u>\$1,217,000</u>	
TAX LEVY-CAPITAL PROJECTS BUDGET	\$3,457,900	\$3,150,000	(\$307,900)	-8.9%
COUNTY TOTALS				
Expenditures	\$254,014,243	\$255,533,289	\$1,519,046	0.6%
MEMO: Less Interdept. Charges (b)	<u>\$15,186,056</u>	<u>\$16,051,646</u>	<u>\$865,590</u>	
MEMO: Net Expenditures (b)	\$238,828,187	\$239,481,643	\$653,456	0.3%
Less: Revenues	\$152,691,576	\$150,569,935	(\$2,121,641)	-1.4%
Less: Appropriated Fund Balance	<u>\$10,028,606</u>	<u>\$11,775,023</u>	<u>\$1,746,417</u>	
County Tax Levy				
General (Excl Library) (c)	\$88,696,977	\$90,524,503	\$1,827,526	2.1%
Federated Library Tax Levy (d)	\$2,597,084	\$2,663,828	\$66,744	2.6%
Total County Tax Levy (c)	\$91,294,061	\$93,188,331	\$1,894,270	2.1%

- (a) The 2007 adopted budget is restated for comparative purposes to the 2008 adopted budget.
- (b) Net operating expenditure budget after eliminating interdepartmental chargeback transactions (mostly from internal service fund operations and cross charges, e.g. Sheriff Bailiff and Conveyance services), included in gross expenditures to conform with GAAP, but in effect result in double budgeting.
- (c) The 2008 adopted tax levy increase is within the County's 2006/2007 equalized value net new construction growth, as determined by the Wisconsin Department of Revenue and well within the Act 20 Tax Levy limit increase set at 3.86%.
- (d) Special County Federated Library tax applied to those Community's without a Library

2008 Budget Tax Levy Breakdown

(General County and Federated Library)

	2007 Adopted Budget	2008 Adopted Budget	Incr/(Decr) From 2007 Adopted Budget	
			\$	%
General County Tax Levy	\$88,696,977	\$90,524,503	\$1,827,526	2.06%
General County Tax Rate	\$1.8297	\$1.7766	(\$0.0531)	-2.90%
General County Equalized Value	\$48,476,599,550	\$50,954,981,250	\$2,478,381,700	5.11%
Federated Library Tax Levy	\$2,597,084	\$2,663,828	\$66,744	2.57%
Federated Library Tax Rate	\$0.2232	\$0.2159	(\$0.0073)	-3.26%
Federated Library Equalized Value	\$11,636,122,500	\$12,337,085,300	\$700,962,800	6.02%

2008 BUDGET ASSUMPTIONS

Certain broad assumptions are determined to establish a basic foundation for building a budget. These general assumptions provide a framework to county staff, the County Executive, and the County Board of Supervisors for setting priorities, determining service levels, and allocating limited financial resources.

The following general assumptions were used in guiding the development of the County's 2008 budget:

- Overall inflation factor estimates for the cost to continue existing services are projected at a range from 2.2% to 2.5% for 2008, depending upon the particular service or commodity. The major exceptions include cost increases for energy costs (utilities and fuel), health insurance, prescription drugs, and medical services.
- Personnel cost increases continue to put significant pressure on the overall budget. Assumptions include a 5.0% average health insurance premium increase. However, this rate is still below the national average.
- The County implemented a day reporting center during 2007 for Huber (work release) inmates whom the Sheriff's Department management determines to be eligible for electronic monitoring homebound detention. The full-year impact of this new initiative is expected to exceed \$100,000 for 2008.
- Energy costs are estimated to rise faster than the rate of inflation. The price of electricity to power county facilities is assumed to increase 4.7%. Water is projected to rise 7.6%, while natural gas price increases are expected to be moderate at 2.4%, which will result in higher budgeted energy costs of nearly \$100,000. Average fuel costs for vehicles is assumed to increase to \$2.65 per gallon, up from \$2.57 per gallon.
- Since 2008 is a presidential election year, the County will incur additional election related costs estimated at approximately \$120,000. These additional costs are planned to be funded with general fund balance.
- The County will provide tax levy funding of over \$100,000 to phase down the reliance general fund balance and reduce E 9-1-1 grant funds for operations. These state grants are planned to sunset at the end of 2008 for the Emergency Preparedness Communications Center, based on implementing study recommendations made by the Association of Public Safety Communications International (APCO).
- The County Executive established as a goal for his proposed budget to manage a levy rate decrease, and a general tax levy increase limited to or below the value of growth in new construction for the County in 2007.
- Due to continuing State and Federal budget deficits, the County assumes revenues for several areas will remain unchanged or be reduced. Federal IV-D funding for Child Support Enforcement is expected to decline due to the Federal Deficit Reduction Act of 2005, resulting in a significant potential loss of revenues. Also, Human Services youth aid funding for juveniles will decrease, and the amount available to fund community-based programs is expected to decline.
- The largest state discretionary funding source, the Basic County Allocation (BCA), consisting of \$11.4 million for Health and Human Service programs, is expected to provide no increase to offset higher costs to continue for existing service levels, which will result in a tax levy need of over \$550,000.
- State directed long-term care reform and related funding is expected to help set up a single point of entry for Aging and Disabilities Resource Center (ADRC) services to be jointly provided by Senior and Human Services department staff.
- Register of Deeds charges for service revenues in excess of associated operating expenditures are estimated to increase by a net of \$150,000. This increase is based on real estate transaction fee revenue increases from trends of increasing property value transactions. This increase is used to reduce overall county government tax levy funding requirements.
- Treasurer's investment income is projected to increase by \$350,000 from the 2007 budget, based on improving rates of return on invested funds.
- Debt borrowing costs are estimated to be \$12.4 million (based on the Capital Plan and Budget) including the 2008 issue. The tax levy effort to fund the Capital Budget will be \$3.15 million, which is \$307,900 less than the 2007 budget, which results from a reduced net capital expenditure funding need.

2008 BUDGET SUMMARY BY AGENCY BY FUNCTIONAL AREA

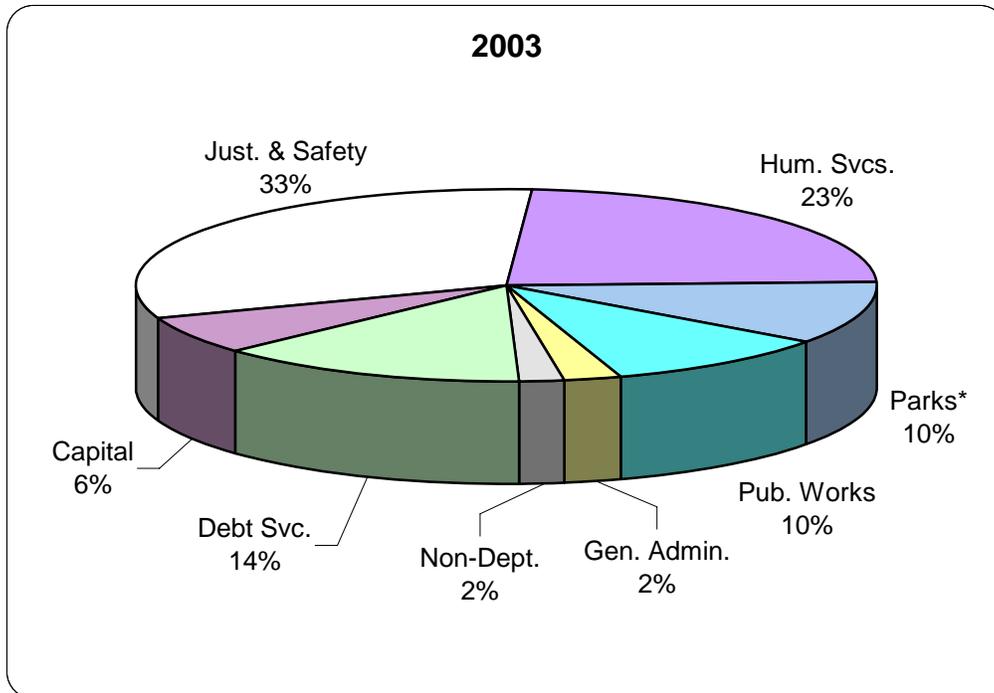
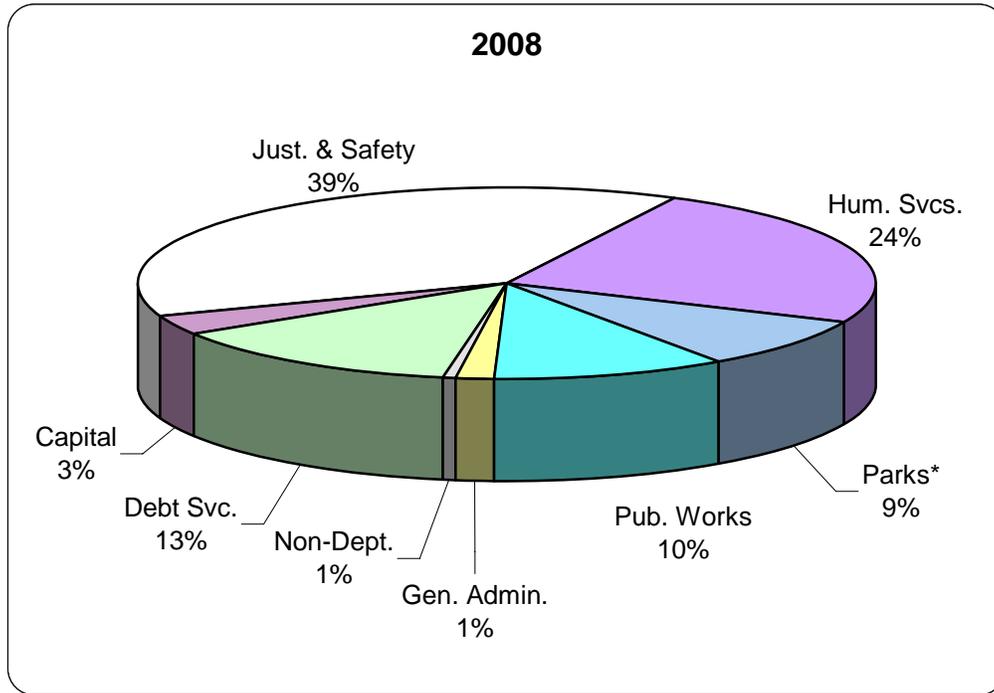
AGENCY NAME	2008 ADOPTED BUDGET				Tax Levy
	EXPEND.	REVENUES	NET FUND BALANCE APPROP.	TAX LEVY	\$ Change '07 - '08
JUSTICE AND PUBLIC SAFETY					
EMERGENCY PREPAREDNESS					
General	\$4,702,046	\$336,059	\$269,750	\$4,096,237	\$323,467
Radio Services	\$1,244,279 (a)	\$1,440,085	(\$195,806)	\$0	\$0
Radio Svcs. Rtnd. Earn.	\$0	(\$195,806)	\$195,806	\$0	\$0
Radio Svcs. Fund Bal. Appr.	\$0	(\$331,256)	\$331,256	\$0	\$0
DISTRICT ATTORNEY	\$2,278,321	\$594,658	\$55,000	\$1,628,663	\$35,129
CIRCUIT COURT SERVICES	\$9,277,665	\$4,483,425	\$60,000	\$4,734,240	\$230,549
MEDICAL EXAMINER	\$1,333,077	\$393,280	\$0	\$939,797	\$50,337
SHERIFF	<u>\$32,530,861</u>	<u>\$8,424,625</u>	<u>\$68,021</u>	<u>\$24,038,215</u>	<u>\$823,480</u>
Subtotal: Justice & Pub Safety	\$51,366,249	\$15,145,070	\$784,027	\$35,437,152	\$1,462,962
HEALTH AND HUMAN SERVICES					
COUNTY EXECUTIVE					
Community Development	\$4,138,568	\$4,138,568	\$0	\$0	\$0
CORPORATION COUNSEL					
Child Support	\$2,310,211	\$1,909,670	\$100,500	\$300,041	\$50,000
SENIOR SERVICES					
General	\$1,968,546	\$1,057,042	\$0	\$911,504	(\$6,387)
Senior Dining	\$1,205,752	\$986,506	\$6,856	\$212,390	\$0
Aging and Disability Resource Center	\$1,961,794	\$1,711,841	\$0	\$249,953	(\$99,671)
HEALTH & HUMAN SERVICES					
Public Health	\$3,598,698	\$1,426,747	\$0	\$2,171,951	\$3,032
Human Services	\$40,402,282	\$26,741,347	\$393,000	\$13,267,935	\$476,247
Long Term Care	\$29,780,002	\$28,651,240	\$0	\$1,128,762	(\$41,852)
Mental Health Center	\$5,378,348	\$2,183,639	\$0	\$3,194,709	\$109,286
Criminal Justice Collab. Council	\$962,159	\$210,726	\$0	\$751,433	\$168,120
VETERANS' SERVICES	<u>\$273,382</u>	<u>\$13,000</u>	<u>\$0</u>	<u>\$260,382</u>	<u>\$10,197</u>
Subtotal: HHS	\$91,979,742	\$69,030,326	\$500,356	\$22,449,060	\$668,972
PARKS, ENVIR, EDUC. & LAND USE					
REGISTER OF DEEDS	\$1,966,112	\$3,625,945	\$0	(\$1,659,833)	(\$148,114)
UW-EXTENSION: EDUCATION	\$491,955	\$184,529	\$0	\$307,426	\$11,171
FEDERATED LIBRARY					
County	\$2,663,828	\$0	\$0	\$2,663,828	\$66,744
State Aids	\$1,329,274	\$1,304,153	\$25,121	\$0	\$0
PARKS & LAND USE					
General	\$11,684,939	\$4,501,808	\$378,200	\$6,804,931	\$84,696
Land Information Systems	\$702,368	\$542,350	\$160,018	\$0	\$0
Tarmann Parkland Acquisitions	\$1,000,000	\$950,000	\$50,000	\$0	\$0
Golf Courses	\$3,377,523 (a)	\$3,443,607	(\$66,084)	\$0	\$0
Golf Course Rtnd. Earnings	\$0	(\$66,084)	\$66,084	\$0	\$0
Golf Course Fund Bal. Appr.	\$0	(\$23,607)	\$23,607	\$0	\$0
Ice Arenas	\$1,076,494 (a)	\$944,000	\$132,494	\$0	\$0
Ice Arenas Rtnd. Earnings	\$0	\$132,494	(\$132,494)	\$0	\$0
Material Recycling Facility	\$2,298,371 (a)	\$2,891,000	(\$592,629)	\$0	\$0
MRF Retained Earnings	\$0	(\$592,629)	\$592,629	\$0	\$0
MRF Fund Bal. Appr.	<u>\$0</u>	<u>(\$741,000)</u>	<u>\$741,000</u>	<u>\$0</u>	<u>\$0</u>
Subtotal: Parks, Env., Ed. & Land Use	\$26,590,864	\$17,096,566	\$1,377,946	\$8,116,352	\$14,497

2008 BUDGET SUMMARY BY AGENCY BY FUNCTIONAL AREA

AGENCY NAME	2008 ADOPTED BUDGET				Tax Levy
	EXPEND.	REVENUES	NET FUND BALANCE APPROP.	TAX LEVY	\$ Change '07 - '08
PUBLIC WORKS					
PUBLIC WORKS					
General (d)	\$10,508,416	\$1,788,519	\$300,000	\$8,419,897	\$252,673
Transportation	\$10,198,201	\$9,035,302	\$90,000	\$1,072,899	\$119,676
Central Fleet Maintenance	\$3,282,610 (a)	\$3,282,636	(\$26)	\$0	\$0
Central Fleet Rtn'd. Earnings	\$0	(\$26)	\$26	\$0	\$0
Central Fleet Fund Bal. Appr.	\$0	(\$101,083)	\$101,083	\$0	\$0
VEHICLE/EQUIP REPL.	\$2,288,142 (a)	\$2,288,142	\$0	\$0	\$0
Veh. Replace Rtn'd. Earnings	\$0	\$0	\$0	\$0	\$0
Central Fleet Fund Bal. Appr.	\$0	(\$60,835)	\$60,835	\$0	\$0
AIRPORT	\$1,101,999 (a)	\$718,607	\$180,829	\$202,563	\$0
Subtotal: Public Works	\$27,379,368	\$16,951,262	\$732,747	\$9,695,359	\$372,349
GENERAL ADMINISTRATION					
COUNTY EXECUTIVE					
General	\$544,644	\$10,500	\$0	\$534,144	\$10,465
COUNTY BOARD	\$1,340,437	\$0	\$0	\$1,340,437	(\$32,520)
COUNTY CLERK	\$669,584	\$234,206	\$120,000	\$315,378	\$10,291
TREASURER	\$695,974	\$8,189,437	\$0	(\$7,493,463)	(\$449,687)
ADMINISTRATION					
General	\$5,544,180	\$1,270,040	\$8,700	\$4,265,440	\$70,000
Risk Management	\$2,201,448 (a)	\$1,737,550	\$463,898	\$0	\$0
Collections	\$792,061 (a)	\$792,061	\$95,000	(\$95,000)	\$0
Collections Fund Bal. Appr.	\$0	(\$50,811)	\$50,811	\$0	\$0
Communications	\$867,958 (a)	\$803,958	\$64,000	\$0	\$0
End User Oper & Technology	\$6,580,109 (a)	\$5,091,877	(\$62,013)	\$1,550,245	\$0
End User Technology Rtn'd. Earn.	\$0	(\$62,013)	\$62,013	\$0	\$0
End User Tech. Fund Bal. Appr.	\$0	(\$1,005,538)	\$1,005,538	\$0	\$0
CORPORATION COUNSEL					
General	<u>\$1,385,809</u>	<u>\$419,444</u>	<u>\$0</u>	<u>\$966,365</u>	<u>\$38,467</u>
Subtotal: General Admin.	\$20,622,204	\$17,430,711	\$1,807,947	\$1,383,546	(\$352,984)
NON-DEPARTMENTAL					
GENERAL	\$2,533,556	\$1,225,000	\$970,000	\$338,556	(\$174,456)
CONTINGENCY	<u>\$1,250,000</u>	<u>\$0</u>	<u>\$1,000,000</u>	<u>\$250,000</u>	<u>(\$100,000)</u>
Subtotal: Non-Depart.	\$3,783,556	\$1,225,000	\$1,970,000	\$588,556	(\$274,456)
DEBT SERVICE--GENERAL					
	<u>\$13,348,306</u>	<u>\$0</u>	<u>\$980,000</u>	<u>\$12,368,306</u>	<u>\$310,830</u>
Subtotal: Operating Bud.	\$235,070,289	\$136,878,935	\$8,153,023	\$90,038,331	\$2,202,170
CAPITAL PROJECTS					
	<u>\$20,463,000</u>	<u>\$13,691,000</u>	<u>\$3,622,000</u>	<u>\$3,150,000</u>	<u>(\$307,900)</u>
GRAND TOTAL	<u>\$255,533,289</u>	<u>\$150,569,935</u>	<u>\$11,775,023</u>	<u>\$93,188,331</u>	<u>\$1,894,270</u>

(a) Proprietary Fund (Internal Service and Enterprise funds) expenditure appropriations exclude Fixed Asset and Debt Service principal payments to conform with generally accepted accounting standards. Fixed Asset purchases and Debt Service principal payments will be funded by operating revenues, tax levy, or balance appropriations and are included, as applicable, in each agency budget request.

TAX LEVY BY FUNCTIONAL AREA

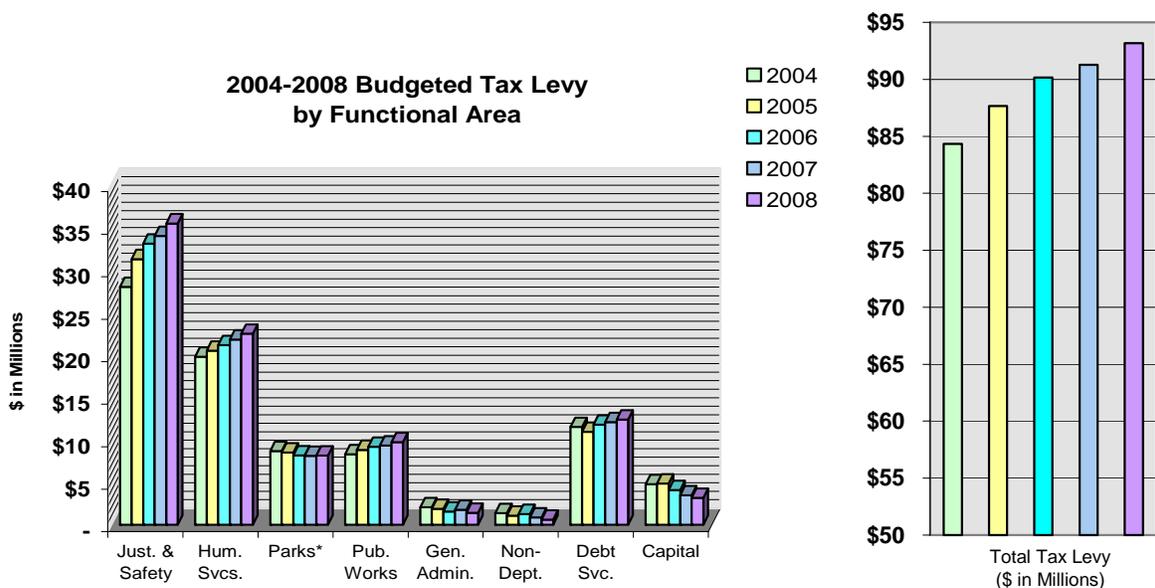


* Includes Parks, Environment, Education, and Land Use

2007-2008 TAX LEVY BY FUNCTION (COMBINES ALL FUNDS)

BY FUNCTION	2007 Adopted Budget	2008 Adopted Budget	Incr/(Decr) From 2007 Adopted Budget	
			\$	%
Justice & Public Safety*	\$33,974,190	\$35,437,152	\$1,462,962	4.3%
Health & Human Services*	\$21,780,088	\$22,449,060	\$668,972	3.1%
Parks, Env., Educ. & Land Use	\$8,101,855	\$8,116,352	\$14,497	0.2%
Public Works*	\$9,323,010	\$9,695,359	\$372,349	4.0%
General Administration*	\$1,736,530	\$1,383,546	\$(352,984)	-20.3%
Non-Departmental*	\$863,012	\$588,556	\$(274,456)	-31.8%
Debt Service	\$12,057,476	\$12,368,306	\$310,830	2.6%
Capital Projects	\$3,457,900	\$3,150,000	\$(307,900)	-8.9%
Total Tax Levy	\$91,294,061	\$93,188,331	\$1,894,270	2.1%

* The 2007 adopted levy has been restated for comparative purposes, due to program shifts in the 2008 proposed budget.



* Includes Parks, Environment, Education, and Land Us

The chart above shows the majority of recent tax levy growth trend to be primarily within the Justice and Public Safety and Health and Human Service functional areas.

2006 - 2008 EXPENDITURE SUMMARY

APPROPRIATION UNIT	2006 Actual	2007 Adopted Budget (a)	2007 Estimate (b)	2008 Adopted Budget	Incr/(Decr) From 2007 Adpt. Budget
Personnel Costs	\$99,100,143	\$103,773,538	\$102,892,975	\$108,450,462	\$4,676,924
Operating Expenses	\$93,838,004	\$101,983,945	\$100,198,989	\$95,554,305	\$(6,429,640)
Interdepartmental Charges	\$14,273,779	\$15,186,056	\$15,078,671	\$16,051,646	\$865,590
Fixed Assets & Imprvmnts (c)	\$769,152	\$1,479,328	\$1,343,018	\$1,665,570	\$186,242
Debt Service-Excl Proprietary (c)	\$12,806,485	\$13,257,476	\$12,939,806	\$13,348,306	\$90,830
Capital Projects	\$20,684,700	\$18,333,900	\$18,333,900	\$20,463,000	\$2,129,100
Total Gross Expenditures	\$241,472,263	\$254,014,243	\$250,787,359	\$255,533,289	\$1,519,046

FUNCTIONAL AREA	2006 Actual	2007 Adopted Budget (a)	2007 Estimate (b)	2008 Adopted Budget	Incr/(Decr) From 2007 Adpt. Budget
Justice & Public Safety	\$48,183,268	\$48,883,305	\$48,897,615	\$51,366,249	\$2,482,944
Health & Human Services	\$91,919,150	\$97,592,507	\$96,092,266	\$91,979,742	\$(5,612,765)
Parks, Env., Educ. & Land Use	\$23,363,758	\$26,075,062	\$25,662,069	\$26,590,864	\$515,802
Public Works	\$24,381,399	\$26,432,184	\$26,710,603	\$27,379,368	\$947,184
General Administration	\$18,120,274	\$20,060,959	\$19,859,106	\$20,622,204	\$561,245
Non-Departmental	\$2,013,229	\$3,378,850	\$2,291,994	\$3,783,556	\$404,706
Debt Service-Excl Proprietary	\$12,806,485	\$13,257,476	\$12,939,806	\$13,348,306	\$90,830
Capital Projects	\$20,684,700	\$18,333,900	\$18,333,900	\$20,463,000	\$2,129,100
Total Gross Expenditures	\$241,472,263	\$254,014,243	\$250,787,359	\$255,533,289	\$1,519,046

(a) 2007 Adopted Budget has been restated for comparative purposes, due to program shifts in the 2008 Adopted Budget.

(b) Estimated expenditures exceed budget due to prior year appropriations carried forward and expended in current year and/or other budget modifications approved by County Board ordinance or fund transfer.

(c) Proprietary Fund (Internal Service and Enterprise funds) expenditure appropriations exclude Fixed Asset and Debt Service principal payments to conform with generally accepted accounting standards. Fixed Asset purchases and Debt Service principal payments will be funded by operating revenues, tax levy, or fund balance appropriations and are included, as applicable, in each agency budget request.

2008 EXPENDITURE HIGHLIGHTS

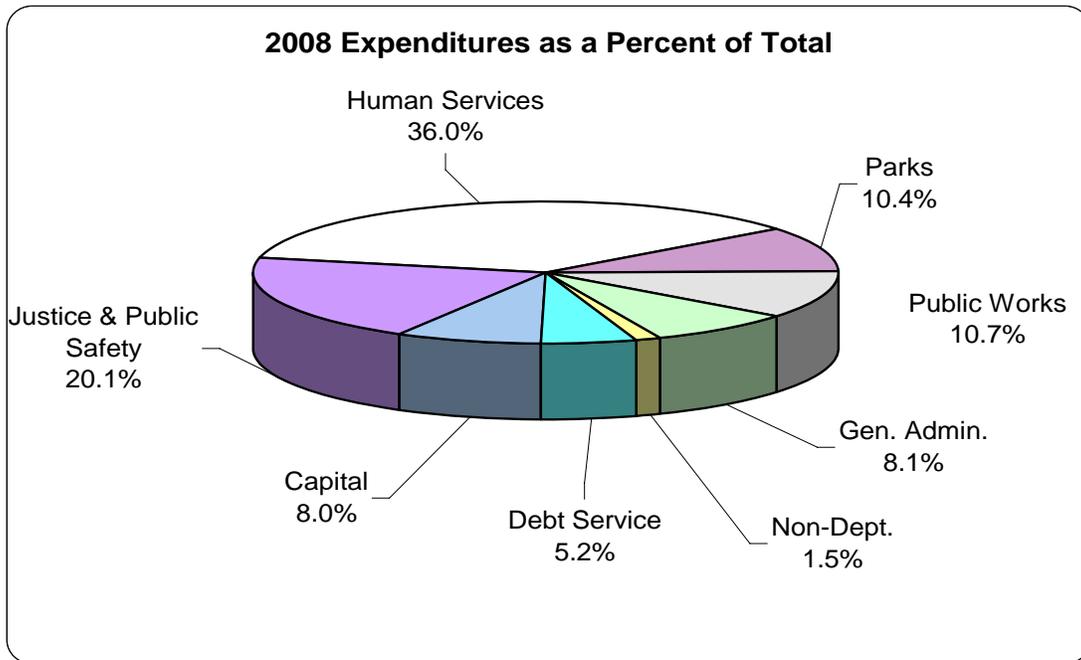
Expenditure Budget:

The 2008 total gross expenditure budget is \$255,533,289, an increase of \$1,519,046 or 0.6% from the 2007 Adopted Budget. Budget appropriations consist of departmental operating expenditures of \$235,070,289 and capital spending of \$20,463,000. The total overall operating budget decreases by \$610,054 from last year's operating budget while capital project expenditures increase by \$2,129,100 from the 2007 Adopted Budget.

The net total expenditure budget after adjustment for \$16,051,646 in interdepartmental charge backs, mainly from Internal Service Funds (which are double budgeted), is \$239,481,643.

The adopted budget includes personnel costs totaling \$108.4 million or 45% of the operating budget. Overall employee costs increased about \$4.7 million, or 4.3% from the 2007 Adopted Budget.

Operating expenditures (including operating expenses, purchased services, and Interdepartmental charges appropriations) decrease from \$117.2 million in 2007 to \$111.6 million in 2008, a decrease of \$5.6 million or 5.0%. Operating expenses represent about 47% of the total gross expenditure budget. Fixed assets and improvements expenditures are budgeted at \$1.67 million. Debt service payments are budgeted at \$13.3 million.

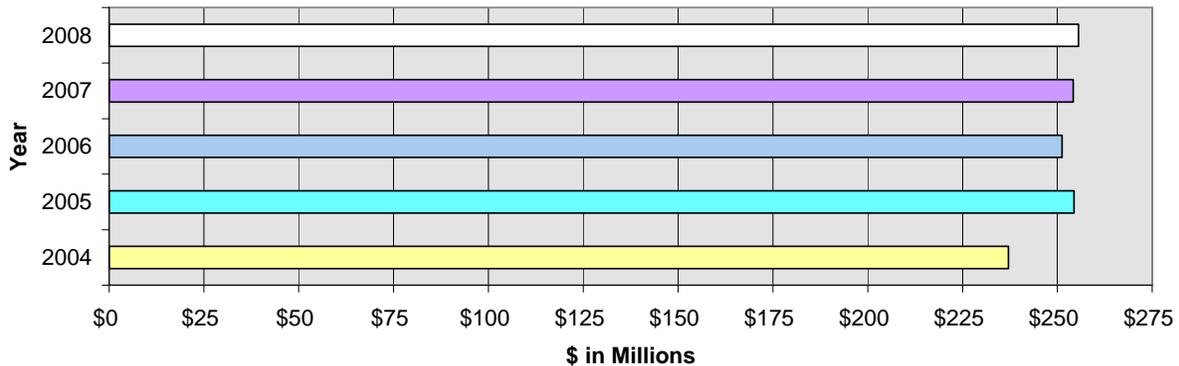


*Includes Parks, Environment, Education and Land Use

Functional Area	2008 Adopted Budget	% of Total Adopted Budget
Justice & Public Safety	\$51,366,249	20.1%
Human Services	\$91,979,742	36.0%
Parks	\$26,590,864	10.4%
Public Works	\$27,379,368	10.7%
Gen. Admin.	\$20,622,204	8.1%
Non-Dept.	\$3,783,556	1.5%
Debt Service	\$13,348,306	5.2%
Capital	<u>\$20,463,000</u>	<u>8.0%</u>
Total Expenditures	\$255,533,289	100.0%

2008 EXPENDITURE HIGHLIGHTS

Budgeted Total Expenditures



The graph above depicts budgeted total expenditure trend data over the past five years. The 2005 Budget increases by over \$17.3 million from 2004, which is mainly due to a \$5.8 million increase in HHS-Long Term Care, a shift in responsibility from State to counties HHS-Autism Waiver Services which added \$4.8 million, and an increase of just over \$4 million due to the first full year funding of the Waukesha County Communications Center and newly created Department of Emergency Preparedness.

The 2006 Budget expenditure level decreases 1.24% or \$3.2 million to \$251.1 million. The decrease reflects a modest 2.5% increase in gross operating and debt expenditures offset by a \$9.1 million decrease in capital expenditures.

The 2007 Budget expenditure level increases 1.2% or \$3.0 million to \$254.2 million. The increase reflects a 2.0% increase in gross operating and debt expenditures offset by a \$2.3 million decrease in capital expenditures.

The 2008 Budget expenditure level increases 0.6% or \$1,519,046 to \$255.5 million. The increase reflects \$700,884 decrease in operating budgets due to \$5.6 million decrease in Health and Human Services with the development of the Adult Resource Center and the State's commitment to take over Health and Human Services Long Term Care program costs offset by \$2.1 million increase in the capital projects.

Detailed expenditure highlights are included within each Functional Area Summary. A summary of major funding and policy changes, which impact expenditures by functional area, follows:

Justice and Public Safety

- Significant expenditure impacts in the 2008 **Sheriff's** Budget include cost to continue salaries and benefit increases of \$1.2 million to \$26.3 million which is 81% of the entire Sheriff's Budget. An addition of 2.00 FTE deputy positions associated with a new Town of Lisbon contract includes additional personnel costs of \$145,488 (which is covered by contract revenue). Operating expenses are projected to increase by \$98,495 for electronic monitoring devices for home detention of an estimated 50 Huber facility inmates; \$43,900 to \$1.33 million in the base budget for inmate medical care; \$42,600 to \$654,000 for inmate meals; and \$50,000 associated with the purchase of vehicles and equipment from Lisbon based on the new contract patrol service. These expenses are largely offset by \$256,173 decrease in expenditures associated with a new jail telephone service contract. The vendor contract does not require the Department to pay for expenses associated with the telephone service and provides the County with the net revenues commissions based on connected calls, which results in a decrease in both expenditures and revenues in this budget. Interdepartmental expenditures are budgeted to increase \$140,600 to \$2.7 million mainly due to the first year that the Department of Administration is charging the Sheriff's Department for a countywide indirect cost charge of \$65,000 associated with the patrol contracts; \$34,300 increase in interdepartmental insurance charges based on higher claims experience; and \$25,500 for End User Technology charges being phased in based on the new cost allocation method which is more reflective of technology resources being used by the Department as recommended by Internal Audit.
- **Circuit Court Services** is transitioning involuntary commitment cases from the Register of Probate to Juvenile Court in an effort to achieve operational efficiency. As a result of this effort, the Department is able to unfund 1.00 FTE Clerk Typist II position resulting in \$53,870 in personnel cost savings.

2008 EXPENDITURE HIGHLIGHTS

- **Emergency Preparedness** General Fund expenditures are increasing by \$293,000 largely due to \$199,000 increase in personnel costs, which include full year funding of the Operations and Training Manager and \$35,000 increase in Fixed Assets for equipment replacement needs for the Communications Center.

Health and Human Services

- The **ADRC Fund** is being created as part of Wisconsin's Long Term Care reform initiative to provide information, referrals, long-term care financial and functional eligibility, long-term care options counseling, short-term case management, elderly and disability benefits counseling and other services and assistance to older adults and individuals with disabilities age 18 and above.
- The new **ADRC Fund** will include the **Benefits Specialist, Information and Assistance and Case Management Programs** which were included in the Senior Services General Fund in prior years. In addition, staffing from the **Developmental Disabilities Services and the Community Integration and Community Options Services programs** from the Human Services Long Term Care fund will be transitioned to the ADRC throughout 2008 as clients are assessed and determined to be eligible for enrollment into the Managed Care Organizations (MCO). It is anticipated that the MCO's will contract directly with the State Department of Health and Family Services.
- The **Health and Human Services Long-Term Care Fund** expenditures will decrease \$8.3 million in 2008 for the Community Integration Program (CIP) and the Community Option Program (COP) funded services. This is due to the anticipated transition of Long Term Care Division clients to state contracted Managed Care Organizations that is planned to begin in July 2008 under the State's Long Term Care Reform initiative. The Long Term Care funded staffing is being transitioned to the Aging Disability Resource Center Fund.
- **Department of Health and Human Services (HHS)-Mental Health Outpatient services** operating expenditures increase \$452,627 mostly due to the further development of the **Comprehensive Community Services (CCS)** program in which the County receives the federal share of approx. 60% of cost for residential/ rehabilitative and vocational services costs. CCS provides a funding source for clients who require more than outpatient services, which in prior years has traditionally been funded through local tax levy. The CCS/ residential care expenditures are increasing \$299,600. Also, state institutions expenditures increase \$218,300 to more closely reflect prior year actual expenditures.
- To deal with the fiscal pressures in mandated programs and the lack of a state funding partner, the 2008 **Human Services** Budget includes reductions in certain non-mandated Human Services program areas. Non-mandated program reductions include contractual services programming including approximately \$218,000 reduction in **Alcohol and Other Drug Abuse (AODA)**; a \$30,600 reduction in the **Intake and Shared Services Program** and a \$23,000 reduction in the **Child and Family Services program**. Also, due to the lack of state funding support most existing purchase of service contracts are not increasing.
- **Corporation Counsel-Child Support** is continuing a project to contract with a private company for call center services. The Department is contracting with a private company to answer phone calls and to provide basic customer service to individuals contacting the office. This privatization has allowed the Department to unfund two clerk typist II positions who were previously responsible for addressing these requests for information. The County is anticipating saving approximately \$29,000 in tax dollars from this endeavor.
- **HHS – Criminal Justice Collaborating Council (CJCC)** 2008 Budget includes \$112,000 for the full year implementation of the Day Reporting Program. This program began in the first quarter of 2007 providing alternatives to incarceration. Also the CJCC Budget includes an increase of \$74,167 to \$136,167 for the Pre-Trial - Intoxicated driver program and nearly \$116,000 for the Community Transition Program which serves individuals with alcohol and other abuse, mental health, or other disabilities with a high rate of recidivism and provides aftercare services such as housing, complying with probation rules, assistance in getting to court, etc. which reduces their chances of re-entering the jail. Also, CJCC provides pretrial screening, pretrial supervision, and operating after revocation program services which increases \$13,728 to \$269,366. CJCC also provides Community Service Program (CSP); Adult Basic Education Services and AODA Services in the jail which remain unchanged from 2007 Budget levels.

2008 EXPENDITURE HIGHLIGHTS

Parks, Environment, Education and Land Use

- **Parks and Land Use** launches a number of environmental initiatives for 2008, including developing and implementing a plan to introduce sustainable energy concepts into County building projects; using \$20,000 in grant funds to encourage the construction of rain gardens to reduce pollution associated with stormwater runoff; and using a Recycling Efficiency Initiative grant funding to establish an oil filter recycling program at public motor oil recycling facilities, estimated to prevent 500 gallons of oil from being discarded in landfills during 2008.
- **Parks and Land Use General Fund** Budget reflects the completion of the Comprehensive Planning (Smart Growth) Plan in 2007, and the elimination of \$235,000 in related grant funding and expenditures.

Public Works

- Public Works General Fund operations include unfunding 1.00 FTE Building Service Worker with cost savings of \$49,000 to be used to help offset the costs of additional, future contracted housekeeping service. The Department will bid a new housekeeping contract in 2008 to commence in 2009.
- Patrol Worker extra help is increased 1.21 FTE positions to provide for a 2nd shift winter maintenance operation for State roads, along with related patrol truck operations and repair costs. This results in increases expenditures and state revenues of \$145,400 for a partial 2007-2008 season. Revenues and expenditures increase another \$260,000 over-all increased State reimbursement for State highway maintenance activities.
- The Budget includes an investment of \$50,000 of Highway Fund Balance for the purchase and installation of on board, pre-wetting equipment for salt to improve effectiveness of salt distribution and reduce staff costs.
- On-going energy costs are budgeted to increase \$91,200 in Public Works for building operations overall, including an increase for natural gas of \$19,200 at 2.4% and \$55,900 for electricity at 4.8%. Natural gas prices are expected to be unstable. Vehicle fuel costs are assumed at an average cost increase of about 3%. Sewer and water increases \$16,100 or 7.2% while electricity for the operation of traffic signals is reduced \$44,000 or 31% due to installation of energy saving light emitting diodes (LED) on all lights.
- The County's building improvement maintenance plan totals \$1,000,000. This is an increase for maintenance needs of \$25,000 from the previous plan. The building maintenance plan is funded by \$700,000 of County Tax Levy and \$300,000 General Fund Balance planned to be phased down in future years.

General Administration and Non-Departmental

- **County Clerk** expenditures increase by \$145,700 mostly for costs related to more elections, including the presidential election, which is funded with a one-time General Fund balance appropriation of \$120,000.
- **County Board** is being reduced by 10 members to 25 members in April 2008 resulting in \$66,860 in personnel cost savings for the partial year.
- **Non-Departmental** Budget includes a one-time contribution funding of \$500,000 to the Village of Sussex toward the development of a substation to house Sheriffs' patrol services to the Village of Sussex and possibly the Village of Merton and Town of Lisbon. The facility will be owned and maintained by the Village of Sussex for Sheriff service use while under contract to the Village.

Debt Service

The Debt Service expenditure budget for general governmental purposes (excluding proprietary funds debt service payments which are funded from individual fund operating budgets) is \$13,348,306, an increase of \$90,830 or less than 1% from the 2007 Adopted Budget. To fund the 2008 capital project's budget, \$12 million is planned to be borrowed increasing the County's total debt outstanding to approximately \$90 million, well below the allowable levels set by State statutes.

Capital Projects

The 2008 capital project expenditure budget of \$20.5 million increases \$2.1 million from the 2007 Adopted Budget. The 2008 capital budget identifies funding for existing and new projects at a net county cost of \$15.7 million (after revenues and fund balance appropriation totaling nearly \$4 million are applied). For 2008, borrowed funds total \$12 million (mentioned above) and investment income is at \$550,000. Project funding also includes \$3.2 million in County Tax Levy, a decrease of \$307,900 from the 2007 Adopted Budget.

2006-2008 REVENUE SUMMARY

SOURCE	2006 Actual	2007 Adopted Budget (a)	2007 Estimate	2008 Adopted Budget	Incr/(Decr) From 2007 Adpt. Budget
Intgov't Contracts & Grants	\$71,513,166	\$74,664,646	\$74,214,736	\$68,442,014	\$(6,222,632)
State Transportation Aids	\$5,592,231	\$5,552,765	\$5,480,366	\$5,589,974	\$37,209
State Shared Revenues	\$1,237,880	\$1,020,000	\$1,020,000	\$1,215,000	\$195,000
Fines & Licenses	\$3,906,706	\$3,118,835	\$3,140,750	\$3,295,404	\$176,569
Charges for Services (b)	\$24,316,774	\$25,395,282	\$25,864,913	\$26,877,501	\$1,482,219
Interdepartmental Revenue	\$14,669,896	\$15,604,880	\$15,685,760	\$16,261,027	\$656,147
Other Revenues	\$13,713,020	\$10,122,490	\$10,171,233	\$9,395,079	\$(727,411)
Interest/Penalty on Delinq Taxes	\$1,884,888	\$1,988,000	\$1,988,000	\$2,028,000	\$40,000
Investment Inc-Unrestricted Funds	\$6,039,248	\$5,755,000	\$6,305,000	\$6,250,000	\$495,000
Debt Borrowing	\$12,000,000	\$10,200,000	\$10,200,000	\$12,000,000	\$1,800,000
Appropriated Fund Balance	\$(811,146)	\$10,028,606	\$6,841,260	\$11,775,023	\$1,746,417
Retained Earnings (b)	\$(2,762,796)	\$(730,322)	\$(1,418,720)	\$(784,064)	\$(53,742)
Tax Levy	\$90,172,396	\$91,294,061	\$91,294,061	\$93,188,331	\$1,894,270
Total Gross Revenues	\$241,472,263	\$254,014,243	\$250,787,359	\$255,533,289	\$1,519,046

FUNCTION	2006 Actual	2007 Adopted Budget (c)	2007 Estimate	2008 Adopted Budget	Incr/(Decr) From 2007 Adpt. Budget
Justice & Public Safety (b)	\$15,679,193	\$14,385,291	\$15,335,524	\$15,340,876	\$955,585
Health & Human Services	\$70,290,395	\$75,134,119	\$73,886,260	\$69,030,326	\$(6,103,793)
Parks, Env, Educ & Land Use (b)	\$17,473,703	\$17,065,833	\$17,322,221	\$17,622,785	\$556,952
Public Works (b)	\$15,491,195	\$16,589,925	\$16,778,562	\$16,951,288	\$361,363
General Administration (b)	\$16,657,471	\$16,650,092	\$17,189,191	\$17,492,724	\$842,632
Non-Departmental	\$3,391,189	\$1,125,638	\$1,088,000	\$1,225,000	\$99,362
Debt Borrowing	\$12,000,000	\$10,200,000	\$10,200,000	\$12,000,000	\$1,800,000
Capital Projects & Debt	\$3,225,468	\$2,271,000	\$2,271,000	\$1,691,000	\$(580,000)
Appropriated Fund Balance	\$(811,146)	\$10,028,606	\$6,841,260	\$11,775,023	\$1,746,417
Retained Earnings (c)	\$(2,762,796)	\$(730,322)	\$(1,418,720)	\$(784,064)	\$(53,742)
Tax Levy	\$90,172,396	\$91,294,061	\$91,294,061	\$93,188,331	\$1,894,270
Total Gross Revenues	\$240,807,068	\$254,014,243	\$250,787,359	\$255,533,289	\$1,519,046

(a) 2007 Adopted Budget has been restated for comparative purposes, due to program shifts in the 2008 Budget.

(b) Includes revenues from Enterprise Fund user fees which are estimated to result in retained earnings.

(c) Revenues in excess of expenditures from enterprise funds that are retained in the appropriate fund and not used to offset the overall County Tax Levy.

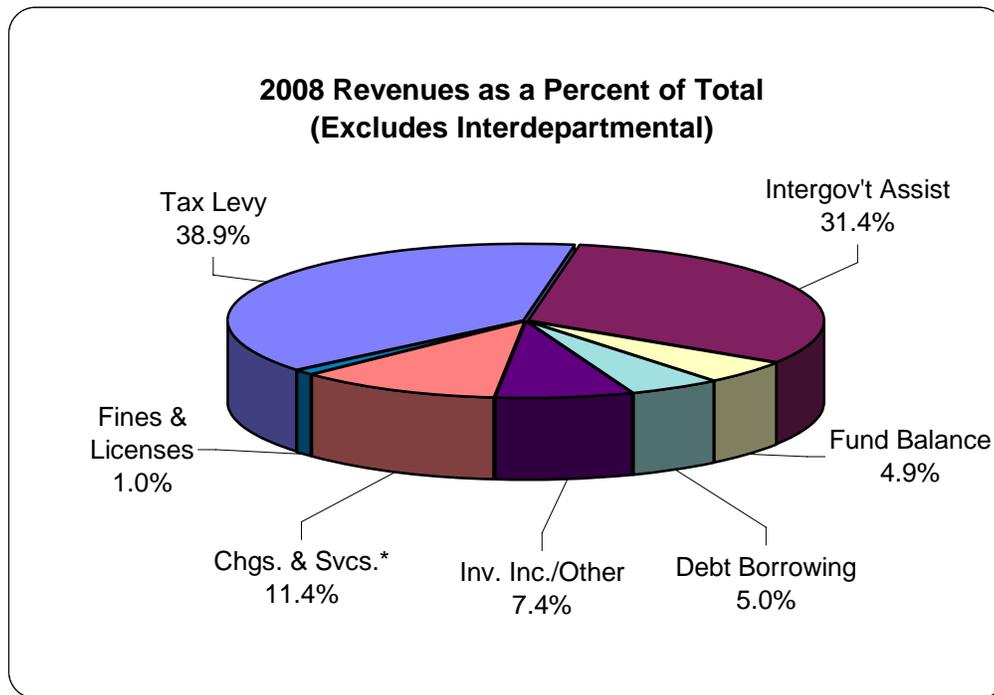
2008 REVENUE HIGHLIGHTS

Revenue Budget:

The 2008 revenue budget (excluding property tax levy, fund balance appropriations and revenue generating proprietary fund retained earnings) totals \$150,569,935, a decrease of \$2,121,641 or -1.4% from the 2007 Adopted Budget. The net revenue budget is \$134,308,908 after elimination of \$16,261,027 of interdepartmental revenues (mostly from internal service funds and cross charges, e.g. Sheriff Bailiff and Conveyance services etc.), which are in essence double-budgeted.

The 2008 revenues consist of departmental operating revenues budgeted at \$136,878,935 and capital project funding at \$13,691,000, including \$12,000,000 from planned borrowing. Overall, the operating revenues decrease over \$3.3 million or 2.4% from the prior year budget, while capital project revenues increase by \$1.2 million.

The graph below reflects the ratio of revenue sources budgeted for 2008 to all revenue sources, with Tax Levy of 38.9% and Intergovernmental Assistance of 31.5% (after excluding Interdepartmental Revenues) as the major revenue components.



* Excludes Retained Earnings

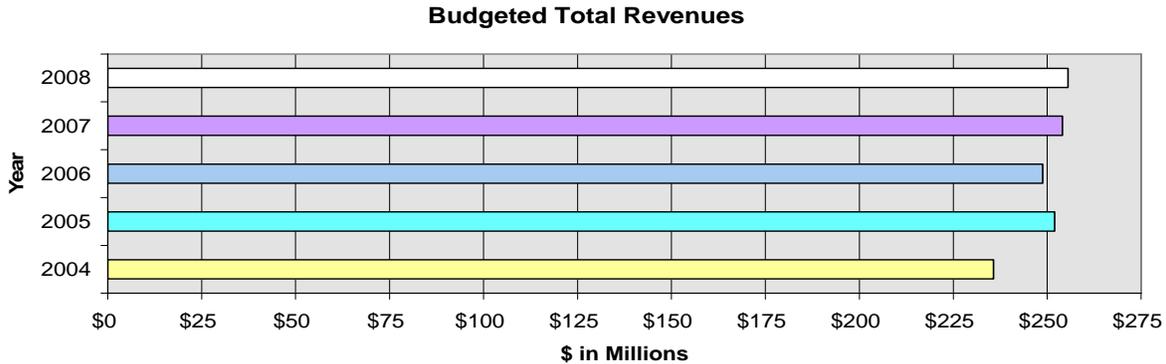
Revenue Projection Methodology

Realistic and accurate revenue forecasting is one of the primary building blocks in the development of a fiscally sound budget. The County combines four primary projection methods based on the unique characteristics of forecasted revenue. These methods include:

1. Informed/Expert Judgment (e.g., the advice of a department head).
2. Deterministic Techniques (e.g., formula based).
3. Time Series Technique (e.g., trend analysis, rolling averages)
4. Estimates from external sources or appropriated in adopted legislation (e.g., State and Federal governments).

2008 REVENUE HIGHLIGHTS

The graph below shows the total budgeted revenue trends from all sources for 2004-2008. Revenues have shown annual increases during the five-year period, with the exception of intergovernmental assistance in 2006 and 2008 as outlined below.

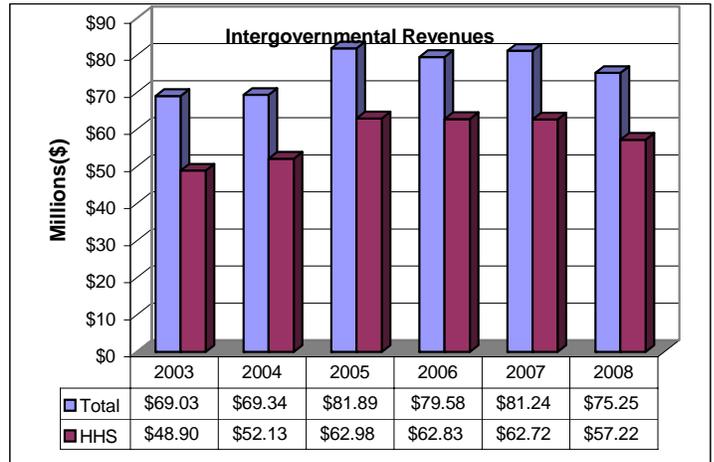


Detailed revenue highlights are included within each functional area summary. A summary of highlights and major changes from the 2007 to the 2008 Adopted Revenue Budget, by source, follows. The 2005 Budget amount shows a significant increase over 2004 due to an \$11.2 million increase in Department of Health and Human Services Revenue. This was mainly due to an increase of \$5.2 million in Autism Waiver Services and over \$5.9 million in Long Term Care Revenues. In 2006, revenue decreases correspond with lower budgeted spending mainly related to completion of justice and public safety capital projects. In the 2007 Budget, total revenue increase by \$3.0 million largely due to nearly \$1.7 million increase in intergovernmental contracts, grants, state aids and shared revenues, a \$960,000 increase in charges for services and a net increase of \$400,000 in other revenue categories. The 2008 adopted total revenue budget increases by \$1,519,046. This increase is largely due to almost a \$1.5 million increase in charges for services, a \$1.8 million increase in debt borrowing, a \$1.9 million increase in Tax Levy and a \$2.3 million net increase in other revenue categories mostly offset by a \$5.99 million decrease in intergovernmental contracts, grants and other State aids.

Intergovernmental Contracts & Grants:

Combined, total 2008 intergovernmental contracts, grants, state aids and state shared revenues are budgeted at \$75,246,988 representing a decrease of \$5,990,423 or 7.4% from the 2007 Adopted Budget (see explanations below).

The Health and Human Services Functional Area (HHS F.A.) receives the majority of its State intergovernmental assistance funding from Federal and State sources. The Health and Human Services Functional Area includes the departments of Health and Human Services, Senior Services/Aging Disability Resource Center (ADRC), Veterans, Child Support Agency, and Community Development.



- Health and Human services intergovernmental revenue decreases by \$5,501,660 to \$57.2 million as follows:
 - **Health and Human Services Long-Term Care** traditional CIP/COP waiver funded services decrease by \$8.3 million due to the anticipated transition to the State's Long Term Care Reform initiative where clients are assessed through the Aging and Disability Resource center and if eligible are referred to a Managed Care Organization provider beginning July 2008.
 - **Department of Health and Human Services (H&HS)** primary revenue source the **Basic County Allocation (BCA)** from the State is reduced by \$1.5 million to \$9.9 million, which reflects the partial funding and responsibility shift from the County back to the State via a contract with Managed Care Organizations to provide case management, community care and medical services to eligible Long Term Care Clients in 2008.
 - The H&HS **Public Health division** increases inter government revenues by \$126,144 largely due to a \$77,438 increase in Federal public health preparedness grant funding, a \$34,099 increase in Federal Women, Infants and Children (WIC) grant funding, and a \$25,228 increase in the federal City Readiness Initiative grant funding.
 - **Department of Senior Service** is increasing intergovernmental revenue by \$1,594,258 mainly for the State Aging and Disability Resource Center (ADRC) grant funding.

2008 REVENUE HIGHLIGHTS

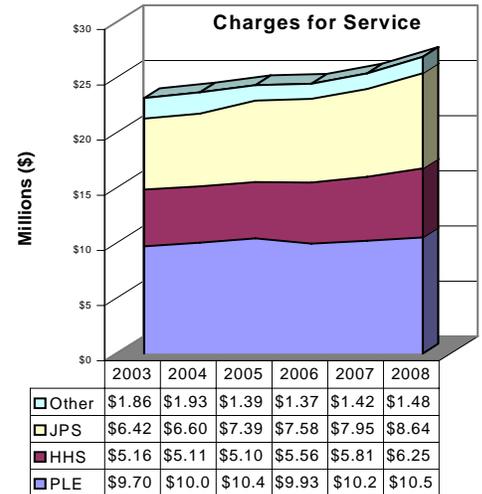
- **Parks and Land Use General Fund** Budget includes a \$158,300 reduction of intergovernmental revenues largely due to the completion of the Comprehensive Planning (Smart Growth) to be complete by the end of 2007. Intergovernmental revenue for the Materials Recycling Fund is increasing \$150,000 due to an increase expected for the State Recycling Grant.
- **Public Works** is budgeting an additional \$443,900 in intergovernmental revenue largely due to increasing maintenance for State highways. A winter maintenance second shift results in increased expenditures and revenues of \$145,400 for a partial 2007-2008 season. Revenues and expenditures increase another \$260,000 or 7.3% for over-all increases from State reimbursement for State highway maintenance activities.
- **Federal Community Development Block Grant** funding is estimated to increase by \$176,900 to \$3,019,900 which represents an \$95,350 increase in Community Development (CDBG) funding and an \$81,550 increase in the HOME funding.

Charges for Services:

Charges for County Services (user fees) are budgeted at \$26,877,500, which represents an increase of approximately \$1,482,200 or about 5.8% from the 2007 Adopted Budget.

User Fees are charges for specific government services to those who utilize and value certain services. They provide an equitable, proportional user based charging method to continue service operations without relying solely on taxes from the general population. User fees collected include fees for document recording and real estate transfers and public admission for recreation usage within the Parks, Environment and Land Use areas, client treatment, inpatient or residential services fees within the Health and Human Services area (HHS), and inmate stays, contracted Sheriff patrols, and judicial and public safety areas.

- **Justice and Public Safety** Charges for Service revenues are budgeted to increase by \$690,850 to \$8.64 million largely due to the addition of the Town of Lisbon contract patrol coverage resulting in \$380,000 in new revenue; \$342,800 increase in Huber inmate board due to a \$2 per day increase in the charge and the Sheriff's Department is budgeting for 22.5 additional working inmates. Emergency Preparedness increases by nearly \$40,000 largely due to the addition of the shared Emergency Manager Services contract with Ozaukee County; and \$94,000 increase in Radio Services charges for service due to the Nextel re-banding project. These increases are partially offset by \$108,800 reduction in federal prisoner revenue as the Sheriff's Department is budgeting for 10 fewer federal inmate placements in the County jail.
- **Health and Human Service** functional area user fee revenues are increasing by \$434,000 to \$6.2 million largely due to a \$298,300 increase for the Comprehensive Community Services (CCS) Medical Assistance eligible program. This program allows the County to receive the federal share or approximately 60% of the cost for client residential/rehabilitative and vocational service costs.
- **Register of Deeds** Charges for Service revenues increase by nearly \$184,000 to \$3.6 million. Revenue includes a \$150,000 increase in real estate transfer fees reflecting estimated real estate transactions and continuing property value growth in the County; \$18,600 from automated services available to the public to review real estate records.



Fines and Licenses:

Overall fine and license revenues are estimated to total \$3,295,400 for 2008, an increase of approximately \$176,600, or 5.7% from the 2007 Adopted Budget.

- **Treasurer's Office** is budgeting an increase in the Agricultural Use Conversion Penalties revenue by \$50,000 to \$250,000 based on higher revenue experience and higher revenues expected to be generated in 2008.

Interdepartmental Revenues:

Interdepartmental revenues total \$16,261,000, an increase of nearly \$656,150 or 4.2% from the 2007 Adopted Budget. Interdepartmental revenues are primarily related to internal service fund and cross charges for services provide by on County department to another, which are in essence double budgeted. These charges are originally funded through an external revenue source or Tax Levy in the service consumer (user) department budgets.

- Of the total increase nearly \$453,500 is in the Department of Administration (which contains most of the County's internal service funds) of which \$142,800 relates to total cost of computer ownership and countywide applications and technology infrastructure costs as well as records storage and imaging costs in the End User Technology fund; Risk Management and insurance costs increase \$103,600 based on higher claims experience, and \$124,800 is from a higher percentage of Countywide indirect cost recovery charges identified for 2008 Budget.
- Interdepartmental charges in the Sheriff's Department are increasing by \$105,615 due to increasing costs for bailiffs, transport services, conveyance and detective cross charges to departments requesting these services.

2008 REVENUE HIGHLIGHTS

Other Revenues:

Revenues from various other sources in the 2008 Budget total \$17.7 million. This represents a net decrease of \$192,400 from the 2007 Adopted Budget.

- Health and Human Services other revenue sources decrease by \$739,000 to \$3.4 million mainly due to the transfer of Long Term Care Division clients to a Manage Care Organization beginning July 2008 under the State's Long Term Care Reform initiative. It is anticipated that the County will be protective payee for fewer Long Term care clients who receive Social Security/Supplemental Security Income.
- **Community Development Block Grant** other revenues decrease by \$381,300 mainly due to the reduced program income in the revolving loan program.
- **Parks and Land Use** Department experiences almost a \$235,750 increase in other revenue largely due to \$120,000 revenue increase from higher expected recycling material sales.
- Other revenues in the **Treasurer Office** increase by \$390,000 largely due to an expected increase of \$350,000 from higher investment income expected to be earned based on more favorable rates of return.

Debt Financing:

The 2008 Budget includes borrowing of \$12.0 million to finance a portion of 2008 capital projects. This represents an increase of \$1,800,000 in the level of borrowing from the 2007 Adopted Budget, however this amount is \$800,000 less than the amount planned for in Adopted 2007-2011 Capital projects funding plan for 2008.

Appropriated Fund Balance

To reduce the 2007 Tax Levy (for 2008 Budget purposes), the Budget includes fund balance appropriations of \$11,775,023 for one-time projects or temporary expenditures. This includes \$8,153,023 for the operating budgets and \$3,622,000 for the Capital Projects Budget as summarized in this table below:

Fund Balance Use in Fund / Department Budgets	General Fund	Special Revenue Funds	Internal Service Funds	Enterprise Funds	Capital Fund	Debt Service Fund	Total
Administration Dept.	\$8,700		\$673,709				\$682,409
Airport Fund				\$180,829			\$180,829
Capital Projects Budget	\$650,000	\$355,000	\$295,000	\$242,000	\$2,080,000		\$3,622,000
Circuit Court Services	\$60,000						\$60,000
Contingency Fund	\$1,000,000						\$1,000,000
Corporation Counsel Dept.		\$100,500					\$100,500
County Clerk Dept.	\$120,000						\$120,000
Debt Service Fund	\$580,000					\$400,000	\$980,000
District Attorney	\$55,000						\$55,000
Emergency Preparedness	\$269,750			\$331,256			\$601,006
End User Tech. Fund			\$1,005,538				\$1,005,538
Human Services Dept.		\$393,000					\$393,000
Non-Departmental Dept	\$970,000						\$970,000
Federated Library Fund		\$25,121					\$25,121
Parks and Land Use Dept.	\$121,200	\$192,018		\$1,039,607			\$1,352,825
Public Works Dept	\$300,000	\$90,000	\$161,918				\$551,918
Senior Services Dept.		\$6,856					\$6,856
Sheriff Dept.	\$28,419		\$39,602				\$68,021
Total by Fund Type	\$4,163,069	\$1,162,495	\$2,175,767	\$1,793,692	\$2,080,000	\$400,000	\$11,775,023

Tax Levy:

The overall 2007 Tax Levy (for 2008 Budget purposes) is \$93,188,331, which represents an increase of \$1,894,270 or 2.1% from the 2007 Adopted Budget, well within the State imposed tax levy increase limit of 3.86%. The total tax levy consists of general County purpose Tax Levy of \$90,524,503, a \$1,827,526 or 2.06% increase from the 2007 Adopted Budget, and the Federated Library Tax Levy of \$2,663,828, an increase of \$66,744 or 2.6% from the 2007 Adopted Budget.

The tax levy rate for the general County portion of the budget is \$1.7766 per \$1,000 of equalized value, a decrease of \$0.0531 or 2.9%. The tax levy rate for the Federated Library System is \$0.2159 per \$1,000 of equalized value, a decrease of \$0.0073 or 3.3%.

DECISION MAKING CRITERIA FOR NEW POSITIONS

County government has an obligation to meet the needs of its citizens in a fiscally prudent manner. One of the largest costs of government is personnel cost. Unlike capital projects that are paid for in a set period of time, position costs continue each year as long as the position exists. Therefore, before new positions are authorized, a careful review of the justification of these requests is warranted. In reviewing these requests, the following types of questions are asked.

- 1) Does the reason a position is being requested support the strategic plan for the County and the department?
- 2) Can the work be accomplished in any other way?
- 3) Does the proposed position improve customer service?
- 4) Does the proposed position provide direct services as opposed to administrative support, supervision, or management?
- 5) Will the investment in the proposed position allow the department to increase revenues or decrease expenditures beyond the cost of the position?
- 6) Is there outside (non-county tax levy) funding available for the proposed position, such as state or federal grants?
- 7) Can the position costs be offset by eliminating or reducing a lower priority function?
- 8) Has the organization been reviewed for efficiency? Is the organization a re-engineering candidate?
- 9) What will be the effect if the proposed position is not created?

Budgeted Positions 2006-2008 (Summary by Functional Area)

BUDGETED POSITIONS 2006-2008

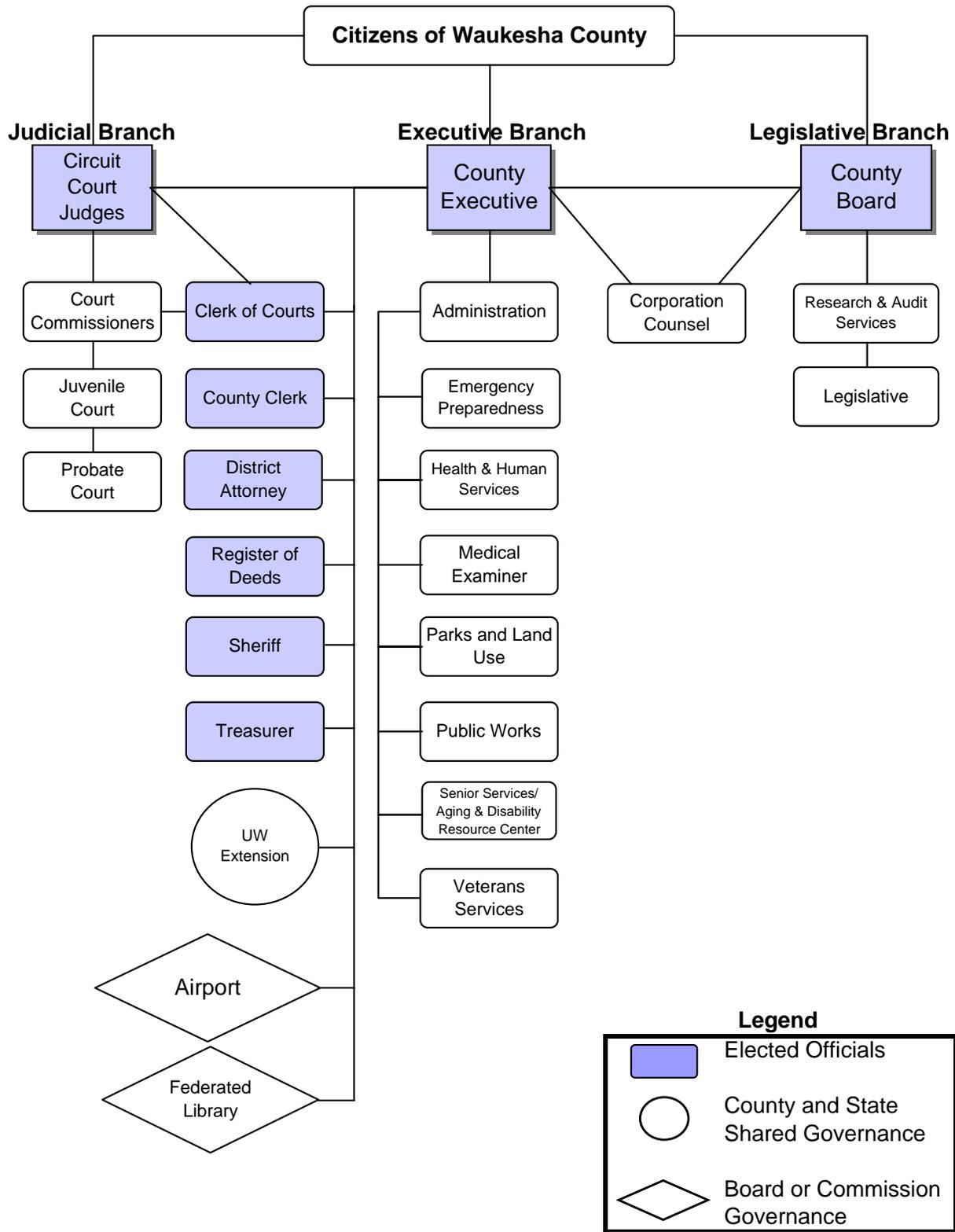
SUMMARY BY FUNCTIONAL AREA ****BUDGETED POSITIONS ONLY****

FUNCTIONAL AREAS:	2006 Year End	2007 Adopted Budget	2007 Modified Budget	2008 Adopted Budget	07-08 Change
Justice and Public Safety	531.88	537.75	537.75	538.75	1.00
Health and Human Services	429.98	428.48	428.48	426.29	(2.19)
Parks, Env., Educ., and Land Use	150.50	148.00	148.00	148.00	-
Public Works	161.00	158.50	158.50	157.90	(0.60)
General Administration	127.90	127.82	127.82	124.90	(2.92)
Non-Departmental	-	-	-	-	-
Total Regular Positions Countywide	1,401.26	1,400.55	1,400.55	1,395.84	(4.71)
Temporary Extra Help	124.07	118.96	118.96	122.76	3.80
Overtime	24.64	23.32	23.32	23.85	0.53
Total Position Equivalents Countywide	1,549.97	1,542.83	1,542.83	1,542.45	(0.38)

Significant Changes for 2008

- Budgeted Full-Time Equivalents (FTEs) decrease by a net of 0.38 FTE, including temporary extra help and overtime.
- There is a decrease of 4.71 FTE regular positions; an increase of 3.80 FTE temporary extra help; and increase of 0.53 FTE in overtime.
- The 2008 adopted budget funds the creation of 7.50 FTE new positions, abolishes 8.00 FTE positions, and unfunds 11.11 FTE positions.

Waukesha County Organizational Chart



SUMMARY OF FUND BALANCE PROJECTIONS

Projections of fund balance are an indicator of the estimated financial condition of the County at year-end. Fund balances are projected separately for General, Special Revenue, Enterprise, Internal Service, Debt, and Capital Project Fund types. For a description of the County's financial structure see the Strategic Planning and Budget Policies Section of the 2008 Adopted Budget. For descriptions of funds see the Summary section.

December 31, 2007 (unaudited)

The current year projection (year-end 2007) is based on year-to-date information together with departmental estimates of revenues, expenditures and net transfers for various fund types. Total combined estimates of fund balances at December 31, 2007 are projected at \$113.8 million, a decrease of \$5.9 million from December 31, 2006 year-end combined fund balances. Of the combined fund balance amount, \$81.3 million is reserved (by State Law, County Board ordinance, etc.) or designated for specific future use exclusively within each particular fund. A summary of projected fund balance by fund type is described below.

General Fund Balance - The estimated fund balance for the General Fund at December 31, 2007 is projected at \$54.3 million, virtually unchanged from 2006. Revenues over expenditures of \$2.0 million are estimated to be offset by \$2.0 million in planned use of fund balance, including \$650,000 for annual debt service and \$1.5 million to repay a portion of the County's Series 2000 general obligation notes. The unreserved, undesignated portion of the fund balance is estimated at \$29.9 million, an increase of \$0.3 million from 2006.

Special Revenue Fund Balance - The December 31, 2007 estimated fund balance is \$11.9 million, a decrease of \$0.4 million from 2006. This decrease results from projected departmental revenues under expenditures of \$650,000 and net transfers in of \$251,000. The unreserved, undesignated portion of fund balance is estimated at \$2.6 million, a decrease of \$0.6 million from 2006.

Working Capital - The unreserved General Fund balance combined with the unreserved Special Revenue Fund balance (governmental funds, excluding debt and capital projects) provides working capital for over eight weeks of operations based on the 2008 expenditure budget. In addition, the ratio of governmental funds unreserved fund balance to governmental expenditures for year-end 2007 is estimated at 16.7%, a decrease from the 17.5% at year-end 2006. This estimated percentage exceeds the County's goal of at least 11%, which provides sufficient cash flow for the County's operations, and indicates progress toward the target goal of 15%.

SUMMARY OF FUND BALANCE PROJECTIONS, Cont.

Enterprise Fund Balance - Fund balance is projected at \$14.3 million, a decrease of \$197,000 from 2006. This reflects the planned use of fund balance for the ice arenas and materials recycling facility. The enterprise funds include three golf courses, two indoor ice arenas, radio services, a materials recycling facility, and the airport operations and development fund.

Internal Service Fund Balance - Year-end 2007 fund balance is estimated at \$9.5 million, which is \$1.6 million less than 2006. This reflects mainly the \$1.2 million of fund balance use planned for the End User Technology fund and the \$0.4 million planned use of fund balance in the Risk Management fund.

Debt Service and Capital Projects - Projected combined fund balances at year-end 2007 total \$23.8 million, a decrease of \$3.8 million from the prior year. The entire fund balance in both of these fund types are reserved for existing capital projects and related debt retirement purposes.

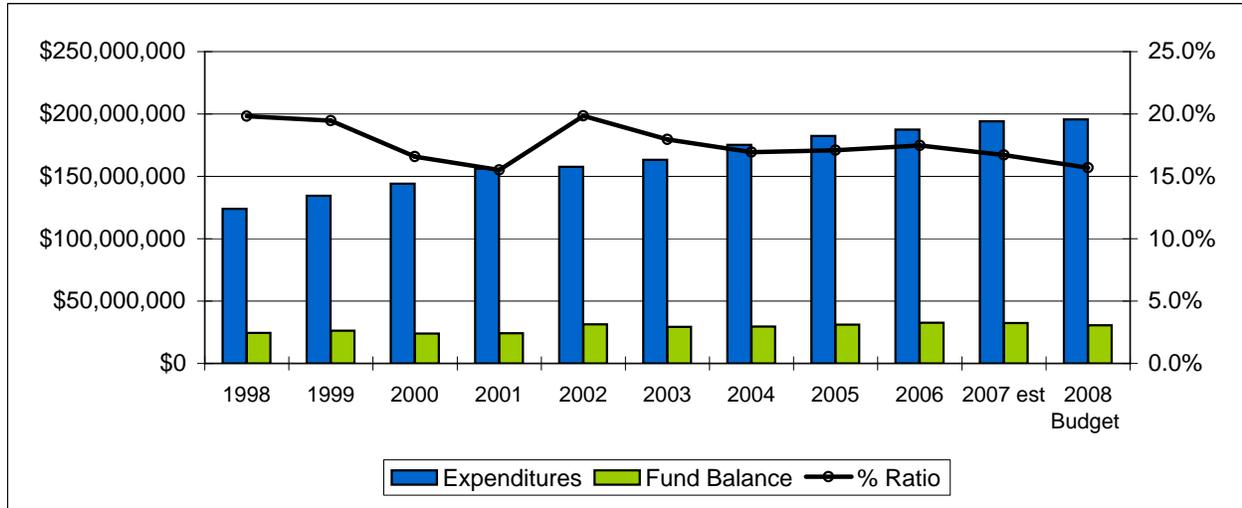
December 31, 2008

The year-end 2008 projection is based on 2008 budgeted revenues, expenditures, and estimates on completion of capital projects appropriated in prior years. At year-end 2008, total combined fund balances are estimated at \$104.4 million, a decrease of \$9.4 million from the estimated 2007 level. Of the estimated combined year end 2008 total fund balance, \$73.7 million is reserved (legally restricted) or designated for specific future use within the particular funds, and \$30.7 million is estimated to be the unreserved, undesignated fund balance. This is an estimated decrease in unreserved fund balance of about \$1.8 million from year-end 2007.

General Fund Balance - The estimated fund balance for the General Fund is projected at \$51.7 million, a decrease of \$2.6 million from the 2007 estimate. This decrease results from planned use of fund balance in the 2008 budget. The unreserved, undesignated portion of the fund balance is estimated at \$28.7 million, a decrease of \$1.2 million from the 2007 estimate.

Working Capital - The ratio of governmental funds unreserved fund balance to governmental expenditures for year-end 2008 is estimated at 15.7%, a decrease from the 16.7% estimate for year-end 2007. It indicates continued progress toward the County's target goal of 15%.

GENERAL & SPECIAL REVENUE FUNDS
Expenditures, Undesignated Fund Balance



Expenditures and Undesignated Fund Balance
 General and Special Revenue Funds

Year	Expenditures	Undesignated Fund Balance	% Ratio
1998	\$123,941,865	\$24,568,323	19.8%
1999	\$134,536,939	\$26,170,810	19.5%
2000	\$144,241,335	\$23,920,813	16.6%
2001	\$156,232,272	\$24,220,880	15.5%
2002	\$157,722,828	\$31,315,948	19.9%
2003	\$163,223,728	\$29,325,394	18.0%
2004	\$175,235,496	\$29,684,364	16.9%
2005	\$182,433,309	\$31,175,230	17.1%
2006	\$187,410,318	\$32,739,779	17.5%
2007 est	\$194,242,432	\$32,475,181	16.7%
2008 Budget	\$195,610,989	\$30,669,865	15.7%

Policy and Practice

The County will maintain unrestricted fund balances to provide necessary working capital to avoid cash flow interruptions and short-term borrowing to fund daily operations and to maintain the County's Aaa/AAA bond ratings.

The unrestricted governmental (general and special revenue) fund balance to governmental expenditures ratios will be maintained at a minimum of 11%. The current target is 15%, or about eight weeks of working capital for operations.

Fund balance reserves will not be used to offset continuous operation costs.

To the extent possible, reserves will be used to provide operating efficiencies over the long term.

The estimate for 2007 does not include unrealized gains or losses on investments. While the County typically holds these investments to maturity, generally accepted accounting principles require that these investments be recorded at their fair value.

**SUMMARY OF PROJECTED FUND BALANCE
AS OF DECEMBER 31, 2007**

SCHEDULE 1

	General Fund	Special Revenues	Enterprise	Internal Service	Debt Service	Capital Projects	Totals
Fund Balance Dec 31, 2006	\$54,303,054	\$12,285,323	\$14,461,142	\$11,073,204	\$3,003,389	\$24,570,394	\$119,696,506
Reserved/designated fund balance	24,724,698	9,123,900	14,461,142 (D)	11,073,204 (D)	3,003,389	24,570,394	86,956,727
Unreserved/undesig fund balance Jan 1,2007	29,578,356	3,161,423	\$0	\$0	\$0	\$0	\$32,739,779
Excess of Revenues over (under) Expenditures (A)	2,027,694	(649,627)	78,478	(1,466,020)	(1,982,330)	(3,918,858)	(5,910,663)
Net Operating Transfers in (out)	(2,030,572)	250,572	(275,000)	(95,000)	2,150,000	0	0
Excess of Revenues & Other Financing Sources over (under) Expenditures	(\$2,878)	(\$399,055)	(\$196,522)	(\$1,561,020)	\$167,670	(\$3,918,858)	(\$5,910,663)
Total Projected Fund Balance Dec 31, 2007	54,300,176	11,886,268	14,264,620	9,512,184	3,171,059	20,651,536	113,785,843
Reserved/Designated Fund Balance	24,385,318 (B)	9,325,945 (C)	14,264,620 (D)	9,512,184 (D)	3,171,059	20,651,536	81,310,662
Total Projected Unreserved Fund Balance	\$29,914,858	\$2,560,323	\$0	\$0	\$0	\$0	\$32,475,181

Footnotes:

(A) Negative amounts reflect planned use of reserved and designated fund balances for one time or temporary purposes.

(B) Includes \$4,163,069 designated in the 2008 budget.

(C) Includes \$1,162,495 designated in 2008 budget.

(D) The Enterprise and Internal Service Fund balances include fixed assets and funds budgeted for ongoing capital projects, and may include some unreserved funds.

**SUMMARY OF PROJECTED FUND BALANCE
AS OF DECEMBER 31, 2007**

SCHEDULE 2

	General Fund	Special Revenues	Enterprise	Internal Service	Debt Service	Capital Projects	Totals
Revenues:							
General Intergovernmental	\$9,759,014	\$68,621,996	\$1,000,000	\$ -	\$ -	\$1,866,000	\$81,247,010
Taxes	52,234,490	21,730,344	559,953	1,610,398	12,057,476	3,101,400	91,294,061
Fines/Licenses	2,637,050	565,000	-	-	-	-	3,202,050
Charges for Services	13,643,613	5,987,128	5,501,461	244,025	-	-	25,376,227
Interdepartmental Revenue	3,900,074	505,084	457,975	11,176,200	-	-	16,039,333
Interest Income	5,900,000	237,506	-	-	400,000	500,000	7,037,506
Other Revenue	4,177,249	5,721,951	1,143,109	1,306,854	-	10,000,000	22,349,163
Total Revenues	\$92,251,490	\$103,369,009	\$8,662,498	\$14,337,477	\$12,457,476	\$15,467,400	\$246,545,350
Expenditures:							
Personnel Costs	\$63,210,379	\$32,622,093	\$2,356,667	\$5,048,334	\$ -	\$ -	\$103,237,473
Operating Expenses	18,658,656	65,396,622	4,790,179	10,275,665	-	-	99,121,122
Interdepartmental Charges	7,503,306	5,948,416	1,437,174	479,498	-	-	15,368,394
Fixed Asset/Capital Projects	851,455	51,505	-	-	-	19,386,258	20,289,218
Debt Service	-	-	-	-	14,439,806	-	14,439,806
Total Expenditures	\$90,223,796	\$104,018,636	\$8,584,020 (A)	\$15,803,497 (A)	\$14,439,806	\$19,386,258	\$252,456,013
Excess of Revenues over (under) Expenditures	\$2,027,694	(\$649,627) (B)	\$78,478	(\$1,466,020) (B)	(\$1,982,330) (B)	(\$3,918,858) (B)	(\$5,910,663) (B)

Footnotes:

(A) Net of capital projects expenditures and revenues.

(B) Negative amounts reflect planned use of reserved and designated fund balances for one time or temporary purposes.

**SUMMARY OF PROJECTED FUND BALANCE
AS OF DECEMBER 31, 2008**

SCHEDULE 3

	General Fund	Special Revenues	Enterprise	Internal Service	Debt Service	Capital Projects	Totals
Fund Balance December 31, 2007	\$54,300,176	\$11,886,268	\$14,264,620	\$9,512,184	\$3,171,059	\$20,651,536	\$113,785,843
Reserved/designated fund balance	24,385,318	9,325,945	14,264,620	9,512,184	3,171,059	20,651,536	81,310,662
Unreserved Fund Balance January 1, 2008	\$29,914,858	\$2,560,323	\$0	\$0	\$0	\$0	\$32,475,181
Excess of Revenues over (under) Expenditures (A)	(1,629,671)	(825,495)	(554,667)	(1,779,126)	(980,000)	(3,622,000)	(9,390,959)
Net Operating Transfers in (out)	(938,398) (B)	(237,000)	(275,000) (C)	(134,602)	580,000	1,005,000	0
Excess of Revenues & Other Financing Sources over (under) Expenditures	(\$2,568,069)	(\$1,062,495)	(\$829,667)	(\$1,913,728)	(\$400,000)	(\$2,617,000)	(\$9,390,959)
Total Projected Fund Balance Dec. 31, 2008	51,732,107	10,823,773	13,434,953	7,598,456	2,771,059	18,034,536	104,394,884
Reserved/Designated Fund Balance	23,057,088	8,828,927	13,434,953 (D)	7,598,456 (D)	2,771,059	18,034,536	73,725,019
Total Projected Unreserved Fund Balance	\$28,675,019	\$1,994,846	\$0	\$0	\$0	\$0	\$30,669,865

Footnotes:

- (A) Budgeted fund balances are responsible for the deficit figures.
 (B) Includes planned transfer out of \$580,000 (prior year Jail Assessment fees) to fund debt service and \$650,000 to fund capital projects.
 (C) Planned \$275,000 transfer from MRF to fund Parks and Land Use operating expenditures.
 (D) The Enterprise and Internal Service Fund balances include fixed assets and may include some unreserved funds.

FUNCTIONAL AREA SUMMARY BY FUND TYPE

2008 BUDGET

REVENUES	GENERAL FUND (a)	SPECIAL REVENUE	ENTERPRISE	INTERNAL SERVICE	DEBT	CAPITAL PROJECTS	TOTAL
JUSTICE & PUBLIC SAFETY	\$14,232,047	\$0	\$1,108,829	\$0	\$0	\$0	\$15,340,876
HEALTH & HUMAN SERVICES	\$2,496,789	\$66,533,537	\$0	\$0	\$0	\$95,000	\$69,125,326
PARKS, ENV., EDUC., LAND USE	\$8,312,282	\$2,796,503	\$6,514,000	\$0	\$0	\$0	\$17,622,785
PUBLIC WORKS	\$1,788,519	\$9,035,302	\$718,607	\$5,408,860	\$0	\$218,000	\$17,169,288
GENERAL ADMINISTRATION (b)	\$11,348,627	\$0	\$0	\$7,369,097	\$0	\$13,378,000	\$32,095,724
FUND BALANCE APPROPRIATION	\$3,229,671	\$825,495	\$1,276,692	\$1,841,165	\$980,000	\$3,622,000	\$11,775,023
RETAINED EARNINGS	\$0	\$0	(\$722,025)	(\$62,039)	\$0		(\$784,064)
TAX LEVY	\$53,170,267	\$22,841,950	\$202,563	\$1,455,245	\$12,368,306	\$3,150,000	\$93,188,331
TOTAL REVENUES	\$94,578,202	\$102,032,787	\$9,098,666	\$16,012,328	\$13,348,306	\$20,463,000	\$255,533,289
EXPENDITURES							
JUSTICE & PUBLIC SAFETY	\$50,121,970	\$0	\$1,244,279	\$0	\$0	\$94,000	\$51,460,249
HEALTH & HUMAN SERVICES	\$5,840,626	\$86,139,116	\$0	\$0	\$0	\$1,030,000	\$93,009,742
PARKS, ENV., EDUC., LAND USE	\$14,143,006	\$5,695,470	\$6,752,388	\$0	\$0	\$1,255,000	\$27,845,864
PUBLIC WORKS	\$10,508,416	\$10,198,201	\$1,101,999	\$5,570,752	\$0	\$17,434,000	\$44,813,368
GENERAL ADMINISTRATION (b)	\$13,964,184	\$0	\$0	\$10,441,576	\$13,348,306	\$650,000	\$38,404,066
TOTAL EXPENDITURES	\$94,578,202	\$102,032,787	\$9,098,666	\$16,012,328	\$13,348,306	\$20,463,000	\$255,533,289

(a) Includes Contingency Fund.

(b) Includes Non-Departmental.

APPROPRIATION UNIT SUMMARY BY FUND TYPE

2008 BUDGET

REVENUES	GENERAL FUND (a)	SPECIAL REVENUE	ENTERPRISE	INTERNAL SERVICE	DEBT	CAPITAL PROJECTS	TOTAL
INTERGOVT. CONTRACTS/GRANTS	\$7,833,251	\$65,340,737	\$1,150,000	\$0	\$0	\$1,141,000	\$75,464,988
FINES & LICENSES	\$2,730,404	\$565,000	\$0	\$0	\$0	\$0	\$3,295,404
CHARGES FOR SERVICES	\$14,368,408	\$6,579,822	\$5,657,246	\$272,025	\$0	\$0	\$26,877,501
INTERDEPART. REVENUES	\$3,996,487	\$416,720	\$501,090	\$11,346,730	\$0	\$0	\$16,261,027
OTHER REVENUES	\$9,249,714	\$5,463,063	\$1,033,100	\$1,159,202	\$0	\$12,550,000	\$29,455,079
FUND BALANCE APPROPRIATION	\$3,229,671	\$825,495	\$1,276,692	\$1,841,165	\$980,000	\$3,622,000	\$11,775,023
RETAINED EARNINGS	\$0	\$0	(\$722,025)	(\$62,039)	\$0	\$0	(\$784,064)
TAX LEVY	\$53,170,267	\$22,841,950	\$202,563	\$1,455,245	\$12,368,306	\$3,150,000	\$93,188,331
TOTAL REVENUES	\$94,578,202	\$102,032,787	\$9,098,666	\$16,012,328	\$13,348,306	\$20,463,000	\$255,533,289
EXPENDITURES							
PERSONNEL COSTS	\$65,889,386	\$34,861,092	\$2,505,280	\$5,194,704	\$0	\$0	\$108,450,462
OPERATING EXPENSES	\$20,058,008	\$60,104,304	\$5,039,287	\$10,352,706	\$0	\$0	\$95,554,305
INTERDEPARTMENTAL CHARGES	\$7,962,638	\$6,069,991	\$1,554,099	\$464,918	\$0	\$0	\$16,051,646
FIXED ASSETS & IMPROVEMENTS	\$668,170	\$997,400	\$0	\$0	\$0	\$20,463,000	\$22,128,570
DEBT SERVICE	\$0	\$0	\$0	\$0	\$13,348,306	\$0	\$13,348,306
TOTAL EXPENDITURES	\$94,578,202	\$102,032,787	\$9,098,666	\$16,012,328	\$13,348,306	\$20,463,000	\$255,533,289

(a) Includes Contingency Fund.

FUND DESCRIPTIONS

The following are capsule descriptions of each County fund. To the right of each description are the total 2008 expenditures and property tax levy for that fund.

GENERAL FUND

The General Fund is the largest single County fund. It is the primary operating fund of the County. It accounts for all revenues that are not required to be processed through another fund. Almost two-thirds of General Fund revenue is received from taxes, but it also receives fines, fees, intergovernmental revenues, interest earnings, and other revenues.

TOTAL GENERAL FUND

SPECIAL REVENUE FUNDS

Special Revenue funds are used to account for the proceeds from specific revenue sources (other than expendable trust or major capital projects) that are legally restricted to expenditures for specific purposes.

Human Services Funds (excludes Public Health in General Fund above)

To account for funds needed to provide economic assistance, income maintenance, counseling, state-mandated inpatient and outpatient mental health, alcohol, drug abuse and developmental disability services, children, adolescent, and family services.

Child Support

To account for federal, state, and county funds that provide for administration and support of Child Support programs.

Senior Services/Aging and Disability Resource Center*

To account for funds needed to provide the public with accurate information on all aspects of life related to aging or living with a disability. Core services include: information, referral, assistance, long term care financial and functional eligibility, long-term care options counseling, short-term case management, elderly and disability benefits counseling, prevention, early intervention, health promotion, outreach/marketing, advocacy, and emergency referrals for older adults, individuals with disabilities age 18 and above, and their families.

* Aging and Disability Resource Center is planned to be effective April 1, 2008.

Senior Services Nutrition Fund

To account for federal and state funds that provide for home delivered meals and congregate nutrition programs.

Community Development Fund

To account for federal funds to provide to other governmental units or nonprofit organizations that aid low-income and other disadvantaged persons.

Transportation Fund

To account for funds needed to provide all services on the County trunk highway system and selected non-county roads, including: planning, designing, maintenance and construction and to account for state funds provided on a reimbursement basis for performing maintenance and repair on other projects as specified on all state trunk highways within the County. To account for state, federal, and local funds used to provide transit bus services to selected areas of the County.

Federated Library Funds

To account for funds provided to maintain a member library system.

Walter J. Tarmann Parkland Acquisition Fund

To account for funds provided to acquire parkland and natural areas as identified in the Waukesha County Park and Open Space Plan.

Land Information Systems Fund

To establish a countywide, integrated approach to linking land parcel locations to digital mapping and databases concerning property information.

SPECIAL REVENUE FUND TOTALS

	2008 Expenditure Budget	2008 Tax Levy
TOTAL GENERAL FUND	\$94,578,202	\$53,170,267

	\$76,522,791	\$18,342,839
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	\$2,310,211	\$300,041
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	\$1,961,794	\$249,953
--	-------------	-----------

	\$1,205,752	\$212,390
--	-------------	-----------

	\$4,138,568	\$0
--	-------------	-----

	\$10,198,201	\$1,072,899
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	\$3,993,102	\$2,663,828
--	-------------	-------------

	\$1,000,000	\$0
--	-------------	-----

	\$702,368	\$0
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SPECIAL REVENUE FUND TOTALS	\$102,032,787	\$22,841,950
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FUND DESCRIPTIONS

INTERNAL SERVICE FUNDS	2008 Expenditure <u>Budget</u>	2008 Tax <u>Levy</u>
Internal Service funds account for the financing of goods or services provided by one department or agency to other departments or agencies of the County or to other governments on a cost-reimbursement basis.		
End User Technology Fund		
To finance the common technology infrastructure for County users. The fund is managed on a total cost of ownership basis, and is designed to identify the services provided and resources required by the Information Systems staff to support end user departments. To account for the costs associated with the operation and maintenance of the County's central imaging, microfilming, records management services, contracted central printing, and mail room services. Costs are billed to user departments based on a time and material cost basis.	\$6,580,109	\$1,550,245
Vehicle/Equipment Replacement Fund		
To account for the costs associated with the financing of vehicle/equipment replacements when the individual item's cost equals or exceeds \$7,500, and has a useful life of two or more years. Costs are billed to user departments based on the depreciable life of the asset.	\$2,288,142	\$0
Central Fleet Maintenance Fund		
To account for the costs associated with the maintenance, repairs and centralized fueling of all County-owned motorized equipment. Costs are billed to user departments based on work orders, time and material costs.	\$3,282,610	\$0
Communications Fund		
To account for the costs associated with the operation and maintenance of the County's telecommunication system. Costs are billed to user departments based on actual usage and equipment inventories.	\$867,958	\$0
Risk Management Fund		
To account for the costs associated with loss control, the investigation and payment of employee claims, claims administration, and the transfer of risk to third parties through purchased insurance coverage. Costs are allocated to other County departments mostly on a claims experience/exposure basis, except for special insurance coverage, which are charged based on actual costs. This fund also accounts for funds invested in the Wisconsin Municipal Mutual Insurance Company (WMMIC). The County, together with certain other units of government within the State of Wisconsin, created WMMIC to provide general and police professional liability, errors and omissions, and vehicle liability coverage for counties or cities in Wisconsin.	\$2,201,448	\$0
Collection Management Fund		
To account for the costs associated with countywide delinquent account collection activity. Costs are allocated to other County departments based on costs of services provided. Negative tax levy reflects payback of tax levy provided for startup costs in the early years of operation.	\$792,061	(\$95,000)
INTERNAL SERVICE FUND TOTALS	\$16,012,328	\$1,455,245

FUND DESCRIPTIONS

ENTERPRISE FUNDS

Enterprise funds are used to account for operations (1) that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (2) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

Radio Service Fund

To account for operations and maintenance of Countywide radio services, customers are billed on a fee for service basis.

**2008
Expenditure
Budget**

**2008
Tax
Levy**

\$1,244,279

\$0

Golf Courses Fund

To account for operations and maintenance of the 3 County golf courses.

\$3,377,523

\$0

Ice Arenas Fund

To account for operations and maintenance of the 2 County ice arenas.

\$1,076,494

\$0

Airport Operations Fund

To account for operations and maintenance of the County airport.

\$1,101,999

\$202,563

Materials Recycling Facility Fund

To account for operations and maintenance in the processing and marketing of recyclable materials collected from municipalities within the County program.

\$2,298,371

\$0

ENTERPRISE FUND TOTALS

\$9,098,666

\$202,563

DEBT SERVICE FUNDS

Debt service funds are used to account for the accumulation of resources for the payment of general long-term debt principal, interest, and services costs (Excludes debt services budgeted in Internal Service and Enterprise Funds). For further detailed information, see Section VII Debt Service.

TOTAL DEBT SERVICE FUNDS

\$13,348,306

\$12,368,306

CAPITAL PROJECTS FUNDS

All Capital project funds used to account for financial resources used for the acquisition or construction of major capital facilities (other than those financed by proprietary and trust funds).

TOTAL CAPITAL PROJECTS FUNDS

\$20,463,000

\$3,150,000

TOTAL ALL FUNDS

\$255,533,289

\$93,188,331
