** PUBLIC WORKS **

Functional Area Summary by Agency

	2006 Actual	2007 Adopted Budget	2007 Estimate	2008 Budget	Change from 2007 Adopted Budget $	%
*** TOTAL PUBLIC WORKS ***						
Revenues (a)	$16,121,258	$17,171,837	$17,360,474	$17,684,035	$512,198	3.0%
County Tax Levy (b) (c)	$8,997,601	$9,323,010	$9,323,010	$9,695,359	$372,349	4.0%
Expenditures (d)	$24,381,399	$26,432,184	$26,710,603	$27,379,368	$947,184	3.6%
Rev. Over (Under) Exp.	$563,076	-	($150,153)	-	-	NA
Oper Income/(Loss) (d)	$815,691	$62,524	($80,982)	$26	($62,498)	-100.0%
BREAKDOWN BY AGENCY						
PUBLIC WORKS						
Revenues (a)	$15,263,270	$16,297,074	$16,480,196	$16,784,599	$487,525	3.0%
County Tax Levy (b)	$8,796,148	$9,120,447	$9,120,447	$9,492,796	$372,349	4.1%
Expenditures (d)	$23,356,017	$25,354,858	$25,634,409	$26,277,369	$922,511	3.6%
Rev. Over (Under) Exp.	$563,076	-	($150,153)	-	-	NA
Oper Income/(Loss) (d)	$781,632	$62,524	($87,629)	$26	($62,498)	-100.0%
AIRPORT DEVELOPMENT						
Revenues (a)	$857,988	$874,763	$880,278	$899,436	$24,673	2.8%
County Tax Levy (b) (c) (d)	$201,453	$202,563	$202,563	$202,563	$0	0.0%
Expenditures (d)	$1,025,382	$1,077,326	$1,076,194	$1,101,999	$24,673	2.3%
Oper Income/(Loss) (d)	$34,059	-	$6,647	-	-	N/A

(a) Includes Airport Development Fund Balance appropriation of $173,977 in 2006 and $180,829 in 2007 and 2008; Central Fleet Fund Balance of $101,083 in 2006, 2007 and 2008; Vehicle Replacement Fund Balance of $60,835 in 2008; Transportation Fund Balance of $90,000 in 2008 and fund balance in the General Fund of $293,730 in 2006 and $300,000 in 2007 and 2008.

(b) Tax levy amount is not determined by expenditures less revenues due to proprietary fund accounting.

(c) Tax levy is provided in proprietary funds to fund estimated operating loss and/or fixed asset purchases.

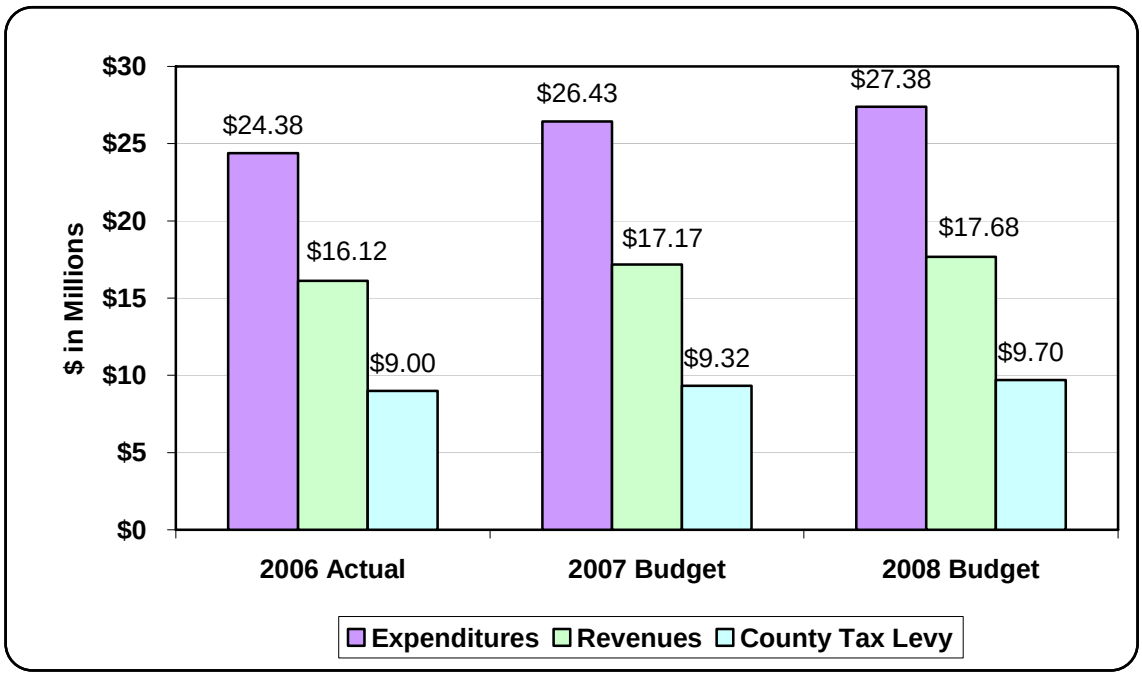
(d) Total expenditures and net operating income exclude capitalized fixed asset purchases and debt service principal repayment of Proprietary Funds to conform with financial accounting standards. Fixed Assets purchases will be made out of operating revenues, and are included in the department's fixed asset request. Vehicle Replacement Fund total 2007 expenditures exclude capitalized fixed asset purchases of $3,131,100 and total 2008 expenditures exclude capitalized fixed asset purchases of $2,161,600.

PUBLIC WORKS

Functional Area Budget Highlights

The Public Works Functional Area includes the Public Works Department and the Airport Development fund. The **Public Works** Department includes **General Fund** appropriations to provide architectural services, energy costs, and construction management and engineering for roadways and facilities, maintenance and housekeeping services, permit processing and traffic control. The **Transportation Fund** includes all maintenance and repair services on the County Trunk Highway System and also provides appropriations for maintenance and repair of State Trunk Highways within the County, under contract with the State. Also in the fund are transit service activities including commuter bus service to/from Milwaukee, plus limited intra-county bus service and program administration. A **Central Fleet Maintenance Fund** provides for maintenance and repairs of County-owned motorized equipment, and assists equipment users in making vehicle maintenance, repair and replacement decisions. The **Vehicle/Equipment Replacement Fund** was established to finance necessary and justified replacements of vehicles and major pieces of equipment. The **Airport Development Fund** maintains and operates, through a Fixed Based Operator contract, a reliever airport serving general aviation and business travel needs. Not included in this functional area are Public Works related capital projects, (Capital Projects, Section VII) and major equipment replacements, (End-User Technology Fund, in General Administration Functional Area, Section V).

The 2008 expenditure budget for this functional area totals $27,379,368 after adjustments to exclude proprietary fund capitalized fixed asset items, an increase of $947,184 or 3.6% from the 2007 Adopted Budget. Budgeted revenues, including $732,747 of fund balance appropriations, total $17,684,035 an increase of $512,198 or 3.0% from the previous year's budget. The tax levy necessary to fund this functional area totals $9,695,359, an increase of $372,349 or 4.0% from the 2007 Budget.



PUBLIC WORKS

Functional Area Budget Highlights

- Public Works General Fund operations include unfunding 1.00 FTE Building Service Worker with savings of $49,000 to be used to help partially offset the costs of future, more cost effective contracted housekeeping services. The Department will bid a new housekeeping contract in 2008 to commence in 2009.
- One part time Civil Engineer position is increased 0.40 FTE to 0.90 FTE to bring "in house" work for right of way acquisitions during the Janesville Road project. This position is expected to return to regular part time hours upon completion of the land acquisitions.
- Patrol Worker extra help is increased 1.21 FTE positions to provide for a 2nd shift winter maintenance operation for State roads, along with related patrol truck operations and repair costs. This results in increased expenditures and state revenues of $145,400 for a partial 2007-2008 season. Revenues and expenditures increase another $260,000 or 7.3% for 2008 expected State maintenance activities.
- Overtime for County winter maintenance is increasing $25,000 for 895 additional hours, adjusting for experience in recent years. Salt expenditures increase $51,300 as a result of an 8.5% increase in the cost per ton. The budget makes an investment of $50,000 of Transportation Fund Balance for the purchase and installation of on board, pre-wetting equipment for salt. Pre-wetting salt prior to dispensing on roads results in less 'bounce' of salt and higher effectiveness of salt resulting in significantly less salt needed to obtain the same results, benefiting the environment and expected to generate future operating budget savings.
- General Transportation Aids (GTA) increases $37,000 over last year's budget, reflecting a 2% increase over the 2007 projected actual, which is somewhat below the 2007 Budget.
- On-going energy costs are budgeted to increase $91,200 in Public Works for building operations overall, including an increase for natural gas of $19,200 at 2.4% and $55,900 for electricity at 4.8%. Sewer and water increases $16,100 or 7.2%. Electricity for the operation of traffic signals is reduced $44,000 or 31% due to installation of energy saving light emitting diodes (LED) on all lights. Capital project investments are expected to reduce utility expenditures in future operating budgets.
- The building improvement maintenance plan totals $1,000,000. This is an increase for maintenance needs of $25,000 from the previous year's plan. The maintenance plan is funded by $700,000 of County tax levy and $300,000 general fund balance. The use of General Fund Balance continues to address high repair needs of building interiors identified in annual condition analysis reports including replacement carpeting, re-painting, and re-roofing. General Fund Balance use is planned to be phased down in future years.
- County tax levy support for transit services increases $40,000 to $803,681 in this budget. State and Federal revenues are reduced almost $61,000 reflecting a reduction in the reimbursement rate from 60% to 55% in the 2008 Budget. A new route to begin the third quarter of 2008 through New Berlin is funded with Congestion Mitigation Air Quality (CMAQ) grant funding. A poor performing route through Menomonee Falls and Butler is being eliminated. A zone fare requiring passengers to pay a different fee when crossing between Milwaukee and Waukesha counties will begin on Route 10. Transportation Fund Balance of $40,000 is budgeted to offset, in part, the fuel adjustment clause in the Wisconsin Coach Lines contract which can increase and decrease as fuel prices change and unplanned revenue or route changes that may occur.
- The Central Fleet Maintenance budget includes an average service rate increase 2.4% for all customers. Fuel costs are assumed at an average cost of $2.65 per gallon as compared to $2.57, an increase of about 3%. The County will not longer be dispensing compressed natural gas with the removal of the station in 2007 due to the high cost of repairs.
- The Airport revenue growth of almost $25,000 including rate increases and additional land leases in the newly completed Southeast Hangar Area funds a 2.3% increase in expenditures with no increase in tax levy.

BUDGETED POSITIONS 2006-2008
SUMMARY BY AGENCY AND FUND

PUBLIC WORKS

Agency	Fund	2006 Year End	2007 Adopted Budget	2007 Modified Budget	2008 Budget	07-08 Change
PUBLIC WORKS	General	75.15	73.65	73.65	73.05	(0.60)
PUBLIC WORKS	Transportation	64.85	64.85	64.85	64.85	-
PUBLIC WORKS	Central Fleet Maintenance	18.00	17.00	17.00	17.00	-
PUBLIC WORKS	Vehicle Replacement Fund	-	-	-	-	-
AIRPORT	Airport Development	3.00	3.00	3.00	3.00	-
	TOTAL REGULAR POSITIONS	161.00	158.50	158.50	157.90	(0.60)
	TOTAL EXTRA HELP	3.20	3.07	3.07	4.28	1.21
	TOTAL OVERTIME	3.85	3.48	3.48	3.82	0.34
	TOTAL BUDGETED POSITIONS	168.05	165.05	165.05	166.00	0.95

2008 BUDGET ACTIONS:

General Fund

Unfund 1.00 FTE Building Service Worker I
Increase Senior Civil Engineer from 0.50 FTE to 0.90 FTE

Transportation Fund

Increase overtime 0.41 FTE
Increase extra help 1.21 to provide 2nd shift winter maintenance operation for State roads

Central Fleet

Decrease overtime 0.07 FTE

2007 CURRENT YEAR ACTIONS:

None

2007 BUDGET ACTIONS:

General Fund

Transfer remaining 0.5 FTE Computer Services Coordinator effective 7/1/2006 to End User Technology Fund
Abolish 1.00 FTE Building Service Worker I
Reclass 1.00 FTE Building Service Worker I to a Building Service Worker II
Increase overtime 0.06 FTE
Decrease extra help 0.27 FTE

Transportation Fund

Increase overtime 0.37 FTE

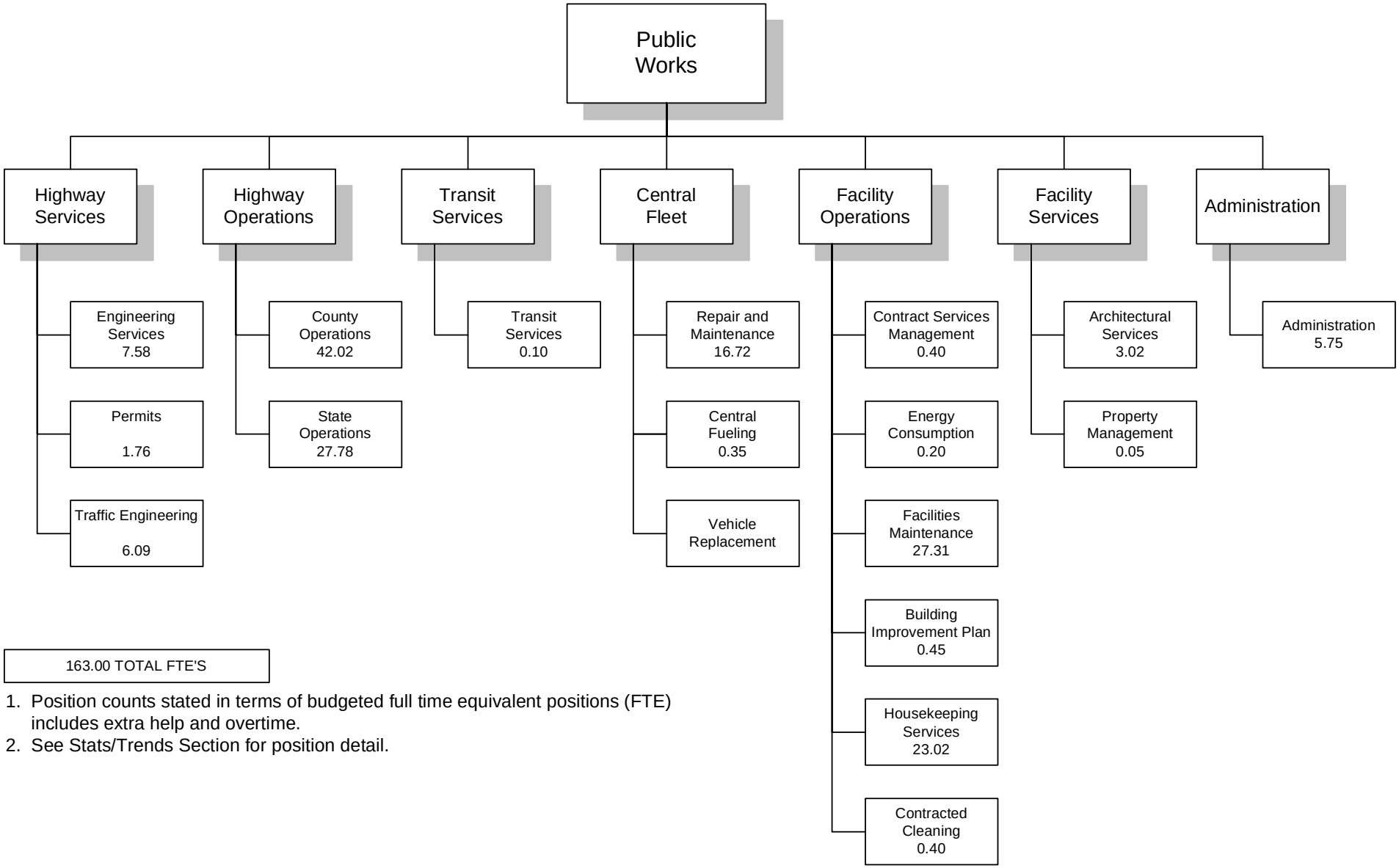
Central Fleet

Unfund 1.0 FTE Stock Clerk
Increase overtime 0.09 FTE

For additional detail see the Budgeted Position Summary included within the Stats and Trends Section of the Budget Book.

PUBLIC WORKS

FUNCTION / PROGRAM CHART



163.00 TOTAL FTE'S

1. Position counts stated in terms of budgeted full time equivalent positions (FTE) includes extra help and overtime.
2. See Stats/Trends Section for position detail.

Statement of Purpose

The Waukesha County Department of Public Works strives to provide quality infrastructure and services that meet or exceed our customers' expectations.

Financial Summary	2006 Actual	2007 Adopted Budget (a)	2007 Estimate (b)	2008 Budget	Change From 2007 Adopted Budget $	%
Public Works-General Fund						
Revenues (c)	$1,874,813	$2,092,389	$2,090,078	$2,088,519	($3,870)	-0.18%
County Tax Levy	$7,968,349	$8,167,224	$8,167,224	$8,419,897	$252,673	3.09%
Expenditures	$9,516,672	$10,259,613	$10,240,268	$10,508,416	$248,803	2.43%
Rev. Over (Under) Exp.	$326,490	$ -	$17,034	$ -	-	NA
Transportation Fund						
Revenues	$8,179,979	$8,641,626	$8,790,879	$9,125,302	$483,676	5.60%
County Tax Levy	$1,007,799	$953,223	$953,223	$1,072,899	$119,676	12.55%
Expenditures	$8,951,192	$9,594,849	$9,911,289	$10,198,201	$603,352	6.29%
Rev. Over (Under) Exp.	$236,586	$ -	($167,187)	$ -	-	NA
Central Fleet						
Revenues (c)	$3,023,056	$3,234,103	$3,270,283	$3,282,636	$48,533	1.50%
County Tax Levy (a)	$0	$0	$0	$0	$0	NA
Expenditures	$2,921,287	$3,233,964	$3,216,420	$3,282,610	$48,646	1.50%
Operating Inc./(Loss) (d)	$101,769	$139	$53,863	$26	-	NA
Vehicle Replacement						
Revenues (c)	$2,185,422	$2,328,956	$2,328,956	$2,288,142	($40,814)	-1.75%
County Tax Levy (a)	$0	$0	$0	$0	$0	NA
Expenditures	$1,966,866	$2,266,432	$2,266,432	$2,288,142	$21,710	0.96%
Operating Inc./(Loss)	$218,556	$62,524	$62,524	$ -	-	NA
Total All Funds						
Revenues (c)	$15,263,270	$16,297,074	$16,480,196	$16,784,599	$487,525	2.99%
County Tax Levy	$8,976,148	$9,120,447	$9,120,447	$9,492,796	$372,349	4.08%
Expenditures	$23,356,017	$25,354,858	$25,634,409	$26,277,369	$922,511	3.64%
Rev. Over (Under) Exp.	$563,076	$ -	($150,153)	$ -	$0	NA
Operating Inc./(Loss) (d)	$320,325	$62,663	$116,387	$26	($62,637)	NA

Position Summary (FTE)					
Regular Positions	159.25	155.5	155.5	154.9	(0.60)
Extra Help	3.2	3.07	3.07	4.28	1.21
Overtime	3.85	3.48	4.94	3.82	0.34
Total	166.3	162.05	163.51	163	0.95

(a) Tax levy amount is not determined by expenditures less revenues. The Tax Levy for 2007 is restated to adjust for the new End User Technology (EUTF) method to be comparable to 2008.

(b) The 2007 Estimate includes 2006 carryovers and open encumbrances which modified the budget after it was adopted.

(c) Includes Central Fleet Fund Balance appropriations of $101,083 in 2006, 2007 and 2008; Vehicle Replacement Fund Balance of $60,835 in 2008; Transportation Fund Balance of $90,000 in 2008; General Fund Balance of $293,730 in 2006, and $300,000 in 2007 and 2008.

(d) Total expenditures and net operating income excludes capitalized fixed asset purchases and debt service principal repayment of Proprietary Funds to conform to financial accounting standards. Fixed Asset purchases will be made out of operating revenues, and are included in the department's fixed asset request.

Major Departmental Strategic Outcomes and Objectives for 2008

County-Wide Key Strategic Outcome: An environmentally responsible county

Objective 1: Study and select appropriate sites for the creation of low or zero maintenance horticultural plantings in place of grassy areas. If appropriate, begin installing selected plantings in 2008.

Key Outcome Indicator: Reduce the cost to maintain medians by 10% each year.

Performance Measurement	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Change
Annual cost to maintain 1 acre of median	N/A	N/A	$2,200	$2,200	$0

Objective 2: Reduce salt usage by 20% while maintaining safe winter roadways by adopting pre-wetting strategies. Evaluate the performance of the State pre-wetting systems used in the 2006 – 2007 winter season and if appropriate, equip some of the 2008 vehicles with on-board pre-wetting systems.

Key Outcome Indicator: Reduce annual salt usage by 10% or greater, assuming full fleet is equipped.

Performance Measurement	05/06 Season Actual	06/07 Seasonal Actual	07/08 Seasonal Estimate	08/09 Seasonal Estimate	Change
Tons of salt used seasonally on County roads	16,562	19,630	17,000	17,000	0

Objective 3: Select intersections to be studied for roundabouts versus signals. Where appropriate, include construction of specified roundabouts in the 2009 capital projects plan.

Key Outcome Indicator: Reduce energy costs and create a delay that is 10 seconds less than a signalized intersection.

Performance Measurement	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Change
Avg delay (seconds) at signalized intersection	N/A	N/A	N/A	N/A	N/A
Avg delay (seconds) at roundabout	N/A	N/A	N/A	N/A	N/A

Objective 4: Explore use of alternative fuels to reduce use of hydrocarbon fuels. Begin evaluating the purchase of clean diesel trucks in 2008 and investigate the cost and availability of heavy trucks with bio-fuel or hybrid capabilities.

Key Outcome Indicator: Reduce use of hydrocarbon fuels by 25%

Performance Measurement	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Change
# of 'clean diesel' trucks purchased	0	0	0	0	0
Gallons of hydrocarbon fuel purchased	0	0	0	0	0

Objective 5: Study the principles of 'sustainability' energy and 'green' building design concepts, with a goal of implementing these principals in the design of the new Health and Human Services Center in 2009. Partner with Parks and Land Use staff to achieve this objective.

Key Objective Indicator: Provide a measurable rate of return of 15% to 20% in operational energy savings in the new Health and Human Services Center when completed in 2016.

County-Wide Key Strategic Outcome: An economically vibrant county

Objective 6: Provide fixed route and commuter bus service to address the mass transit needs of employers and employees commuting between Waukesha County and its neighboring counties. (Transit Services)

Key Outcome Indicator: Total ridership on system routes.

Performance Measure	2006 Actual	2007 Target	2007 Estimate	2008 Target
Total System Ridership	731,678	736,900	728,900	726,200

Objective 7: Provide administrative support to the Department of Parks and Land Use and the Department of Administration to evaluate Parks and Land Use equipment replacement scheduling based on hours of operation in conjunction with years of ownership, along with analysis of the cost of equipment maintenance vs. the cost of equipment replacement.

County-Wide Key Strategic Outcome: A county that provides customers with quality programs and services

Objective 8: Provide satisfactory maintenance of buildings and all county-owned motorized equipment. (Facilities Maintenance & Services, Housekeeping Services, Central Fleet)

Key Outcome Indicator: Conduct on going customer satisfaction surveys and maintain a customer satisfaction benchmark level.

Performance Measures:	2006 Actual	2007 Target	2007 Estimate	2008 Target
Building/Office Environment	3.72	3.50	3.70	3.50
Heating and Air Conditioning	2.72	3.50	2.70	3.50
Housekeeping Services	3.76	3.50	3.50	3.50
Maintenance Services	4.04	3.50	4.00	3.50
Building Security	3.68	3.50	3.80	3.50

4.50 to 5.00 = Excellent performance
4.00 to 4.49 = Very Good performance
3.50 to 3.99 = Good performance
3.00 to 3.49 = Satisfactory
< Than 3.00 = Needs to Improve

County-Wide Key Strategic Outcome: A well-planned county

Objective 9: Maintain a sufficiency index of 80.0 for county bridges and a pavement condition index of 70.0 for County highway pavement. Reduce number of bridges labeled as “structurally deficient” to a level of 0 by 2015.

Key Outcome Indicator: Bridge sufficiency index and pavement condition index.

	2006 Actual	2007 Target	2007 Estimate	2008 Target
Bridge Conditions				
Sufficiency Index Benchmark:	80.0	80.0	80.0	80.0
Sufficiency Index: Actuals	87.1	86.0	86.4	85.0
Structurally Deficient Bridges	7	7	7	6
Pavement Condition Index				
PCI—Benchmark	70.0	70.0	70.0	70.0
PCI—Actual				
Asphalt—primary	71.0	73.0	75.0	73.0
Asphalt—secondary	69.0	74.0	72.0	72.0
Asphalt—tertiary	73.0	74.0	72.0	77.0
PCI -- Concrete	41.0	44.0	45.0	47.0

County-Wide Key Strategic Outcome: Cost effective services delivered with competence and skill

Objective 10: Maintain or reduce the per square foot costs in county buildings by comparing current usage with previous year's usage. (Facilities Maintenance and Services)

Key Outcome Indicator: Annual square foot program costs across all major County buildings.

Performance Measure:

	2006 Actual	2007 Target	2007 Estimate	2008 Target
Utility Consumption				
Therm usage per sq ft.	0.59	0.60	0.60	0.60
Kilowatt-hour per sq.ft.	13.56	13.68	13.50	13.50
Maintenance costs per sq ft.	$0.69	$0.70	$0.70	$0.70
Housekeeping costs per sq. ft.	$2.82	$2.50	$2.80	$2.80

Fund Purpose

Through planning, design, construction and maintenance, preserve and extend the useful life of the County's facilities and road infrastructure. Provide a safe and efficient work environment within the County facilities. Provide managerial, fiscal, technical and clerical support to the capital planning and implementation process in conjunction with an overall approach to addressing County infrastructure issues.

Financial Summary	2006 Actual	2007 Adopted Budget (a)	2007 Estimate (a,b)	2008 Budget	Change From 2007 Adopted Budget $	%
Revenues						
General Government	$762,461	$1,052,979	$1,039,956	$1,060,580	$7,601	0.7%
Fine/Licenses	$122,935	$140,000	$140,000	$140,000	$0	0.0%
Charges for Services	$80,012	$77,237	$77,238	$78,057	$820	1.1%
Interdepartmental	$510,539	$505,673	$505,664	$493,382	($12,291)	-2.4%
Other Revenue	$49,640	$16,500	$27,220	$16,500	$0	0.0%
Appr. Fund Balance (c)	$349,226	$300,000	$300,000	$300,000	$0	0.0%
County Tax Levy (a)	**$7,968,349**	**$8,167,224**	**$8,167,224**	**$8,419,897**	**$252,673**	3.1%
Total Revenue Sources	**$9,843,162**	**$10,259,613**	**$10,257,302**	**$10,508,416**	**$248,803**	2.4%
Expenditures						
Personnel Costs	$4,617,905	$4,773,670	$4,683,479	$4,970,956	$197,286	4.1%
Operating Expenses	$4,412,945	$4,977,757	$4,980,841	$4,928,628	($49,129)	-1.0%
Interdept. Charges	$246,882	$266,858	$264,976	$298,332	$31,474	11.8%
Fixed Assets	$238,940	$241,328	$310,972	$310,500	$69,172	28.7%
Total Expenditures	**$9,516,672**	**$10,259,613**	**$10,240,268**	**$10,508,416**	**$248,803**	2.4%
Rev. Over (Under) Exp.	$326,490	-	$17,034	-	-	N/A
Position Summary (FTE)						
Regular Positions	75.15	73.65	73.65	73.05	(0.60)	
Extra Help	2.28	2.15	2.15	2.15	0.00	
Overtime	1.34	0.83	0.83	0.83	0.00	
Total	78.77	76.63	76.63	76.03	(0.60)	

(a) The tax levy for 2007 is restated to adjust for the new End User Technology (EUTF) method to be comparable to 2008.

(b) The 2006 estimate includes 2005 carryovers and open encumbrances which modified the budget after it was adopted.

(c) Includes General Fund Balance of $293,730 in 2006, and $300,000 in 2007 and 2008.

Property Management

County-Wide Key Strategic Outcome: A well-planned county

Program Description

This division manages rental properties by coordinating with and supervising a real estate firm in the collection of revenues and repair of residential properties, which the County owns. This division also administers the disposal or sale of properties when necessary. In addition, this division is responsible for management of non-rental properties the county acquires through land acquisitions, tax foreclosures, etc. Management can include securing properties, demolition of sites, or sale of sites.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	**0.05**	**0.05**	**0.05**	**0.05**	**0.00**
General Government	$0	$0	$0	$0	$0
Fine/Licenses	$0	$0	$0	$0	$0
Charges for Services	$36,868	$32,064	$32,064	$32,371	$307
Interdepartmental	$0	$0	$0	$0	$0
Appr. Fund Balance	$1,000	$0	$0	$0	$0
Other Revenue	$0	$0	$0	$0	$0
County Tax Levy (a)	**($11,558)**	**($8,792)**	**($8,792)**	**($13,229)**	**($4,437)**
Total Revenues	**$26,310**	**$23,272**	**$23,272**	**$19,142**	**($4,130)**
Personnel Costs	$6,586	$7,272	$6,802	$7,142	($130)
Operating Expenses	$2,019	$16,000	$10,000	$12,000	($4,000)
Interdept. Charges	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0
Total Expenditures	**$8,605**	**$23,272**	**$16,802**	**$19,142**	**($4,130)**

Rev. Over (Under) Exp.	$17,705	-	$6,470	-	-

(a) Negative tax levy from revenues over expenditures are used to partially offset tax levy in other Public Works General Fund program areas.

Program Highlights

It is estimated that the County will continue to maintain and collect rental revenue from five rental properties in 2008. The County has a contract with a property management company to oversee the management of these properties. This company retains 6% of the rent collected. Rental rates are projected to increase about 2%. In addition to rental properties, this program area is also responsible for the maintenance, repair and/or demolition of County properties that do not generate rental revenue. Operating expenses include the cost of property maintenance repairs.

Architectural Services

County-Wide Key Strategic Outcome: A well-planned county

Program Description

It is this division's responsibility to coordinate all building related capital projects in the five-year capital plan. This coordination consists of following County Project Control Methodology to present, implement, design, construct and administer all new and renovated or remodeled capital projects. Measurements of successful projects are realized in both fiscal management and timely completion of each project.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	**3.02**	**3.02**	**3.02**	**3.02**	**0.00**
General Government	$0	$0	$0	$0	$0
Appr. Fund Balance	$0	$0	$0	$0	$0
Other Revenue	$0	$0	$0	$0	$0
County Tax Levy	**$288,970**	**$304,879**	**$304,879**	**$313,599**	**$8,720**
Total Revenues	**$288,970**	**$304,879**	**$304,879**	**$313,599**	**$8,720**
Personnel Costs	$272,150	$286,067	$285,321	$299,263	$13,196
Operating Expenses	$7,831	$17,550	$14,550	$13,050	($4,500)
Interdept. Charges	$1,215	$1,262	$1,272	$1,286	$24
Fixed Assets	$0	$0	$0	$0	$0
Total Expenditures	**$281,196**	**$304,879**	**$301,143**	**$313,599**	**$8,720**

Rev. Over (Under) Exp.	$7,774	-	$3,736	-	-

Program Highlights

Staffing levels remain consistent with 2007 levels in this program area. Operating expenses are used to provide administrative support to the capital projects and to provide building project services to the other County departments. Expenses include funds for small architectural design services, the cost of printing projects plans, and the cost of professional staff development.

Current and Proposed Capital Projects

Project #	Project Name	Expected Completion Year	Total Project Cost	Est. % Complete End of 07	Est. Operating Impact
200407	Hwy Ops Center Storage Building	2008	$452,000	15%	Minimal
200416	Courthouse Boiler Replacement	2008	$678,000	5%	TBD
200610	Substation Salt Mitigation	2008	$607,000	60%	$4,000
200611	Courthouse Bldg/Grounds Security	2008	$340,000	0%	TBD
200805	Energy Conservation	2009	$600,000	0%	Reduced
200806	Law Enforcement Center HVAC	2009	$490,000	0%	Reduced
200707	Campus Fire Alarm Upgrades	2010	$592,000	0%	Reduced
200616	Medical Examiner Expansion	2010	$968,000	2%	TBD
200307	3rd Floor Courthouse Fireproofing	2011	$300,000	0%	$0
200617	Radio Services Bldg Remodel	2011	$520,000	0%	TBD
200623	Courthouse AHU Replacement	2011	$1,300,000	2%	TBD
200706	Juvenile Center Boilers	2011	$135,000	0%	Reduced
200708	Northview Upgrades	2011	$2,360,000	0%	TBD
200808	Communications Center Expansion	2013	$1,420,000	0%	TBD
200615	HHS Office Building	2016	$20,426,000	0%	TBD

Building Improvement Plan

County-Wide Key Strategic Outcome: A well-planned county

Program Description

Review building structure, mechanical systems and other needs on a regular basis to ensure they are still of good quality and functioning in the most effective manner. Plan for long-term maintenance, repair and replacement and develop a five-year funding plan.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	**0.45**	**0.45**	**0.45**	**0.45**	**0.00**
General Government	$0	$0	$0	$0	$0
Appr. Fund Balance	$235,735	$300,000	$300,000	$300,000	$0
Other Revenue	$0	$0	$0	$0	$0
County Tax Levy	**$619,926**	**$716,512**	**$716,512**	**$756,744**	**$40,232**
Total Revenues	**$855,661**	**$1,016,512**	**$1,016,512**	**$1,056,744**	**$40,232**
Personnel Costs	$33,142	$42,013	$41,266	$44,744	$2,731
Operating Expenses	$353,038	$753,171	$888,616	$701,500	($51,671)
Interdept. Charges	$0	$0	$0	$0	$0
Fixed Assets	$232,724	$221,328	$293,258	$310,500	$89,172
Total Expenditures	**$618,904**	**$1,016,512**	**$1,223,140**	**$1,056,744**	**$40,232**
Rev. Over (Under) Exp.	$236,757	-	($206,628)	-	-

Program Highlights

Fund balance revenues of $300,000 are proposed in 2008 to offset the costs of on-going painting, roofing and carpeting projects. The use of fund balance is expected to continue through 2010 to address high cost repair needs of building interiors identified in annual condition analysis reports.

Staffing levels for this program continue at the same levels as 2007. Projects in the plan are either identified by the Public Works staff as necessary improvements to buildings; are requested by other County employees as improvements to their work areas; or have been identified by staff during a condition analysis. Increases and decreases in operating expenses and fixed assets reflect changes in kinds of projects budgeted in each year.

Reporting Category	Project Type	2008 Budget	2009 Plan	2010 Plan	2011 Plan	2012 Plan
Architecture Exterior	Roof/Exterior	$345,000	$250,000	$280,000	$280,000	$210,000
	Landscape/Walls	$0	$22,000	$0	$0	$0
	Window/Door	$35,000	$35,000	$35,000	$35,000	$35,000
Architecture Interior	Architectural	$16,950	$42,000	$0	$0	$0
	Furniture	$15,000	$15,000	$15,000	$15,000	$15,000
Electric	Electric	$0	$0	$34,000	$65,000	$0
HVAC & Mechanical	HVAC	$156,350	$285,200	$209,500	$208,000	$380,000
Plumbing	Plumbing	$34,700	$15,800	$76,500	$21,000	$0
Walls & Floors	Carpet/Floor Tile	$150,000	$185,000	$150,000	$150,000	$160,000
	Paint	$172,000	$150,000	$150,000	$126,000	$150,000
	Wall Cover	$75,000	$0	$0	$0	$0
Total Plan		**$1,000,000**	**$1,000,000**	**$950,000**	**$900,000**	**$950,000**
Use of Fund Balance *		$300,000	$300,000	$150,000	$0	$0

*Designated for future use to replace interior treatments (e.g. carpeting, painting, roofing) and small projects (building systems, HVAC) to facilitate a stable maintenance plan.

Building Improvement Plan (cont.)

Building	2008 Budget	2009 Plan	2010 Plan	2011 Plan	2012 Plan
Admin Center	$249,500	$22,000	$185,000	$15,000	$0
Courthouse	$135,000	$67,000	$37,000	$0	$0
Human Services	$0	$25,000	$0	$0	$0
Highway	$47,500	$88,500	$42,000	$47,400	$38,500
Juvenile Center	$12,700	$12,000	$0	$90,000	$0
Law Enforcement	$0	$225,000	$54,500	$0	$0
Mental Health	$35,300	$7,000	$8,000	$0	$0
Northview	$100,000	$15,000	$11,000	$133,600	$298,500
Other	$342,500	$415,000	$469,500	$535,000	$550,000
UW-Waukesha	$77,500	$123,500	$143,000	$79,000	$63,000
	$1,000,000	**$1,000,000**	**$950,000**	**$900,000**	**$950,000**
Use of Fund Balance *	$300,000	$300,000	$150,000	$0	$0

Energy Consumption

County-Wide Key Strategic Outcome: Cost effective services delivered with competence and skill

Program Description

Review of utility bills to monitor energy consumption. Identify possible equipment inefficiencies so repairs can be performed to eliminate energy waste, and identify specifications in new equipment to ensure future energy efficiencies.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	**0.20**	**0.20**	**0.20**	**0.20**	**0.00**
General Government	$0	$0	$0	$0	$0
Fine/Licenses	$0	$0	$0	$0	$0
Charges for Services	$43,144	$45,173	$45,174	$45,686	$513
Interdepartmental	$0	$0	$0	$0	$0
Appr. Fund Balance	$0	$0	$0	$0	$0
Other Revenue	$0	$0	$0	$0	$0
County Tax Levy	**$1,978,259**	**$2,173,632**	**$2,173,632**	**$2,264,612**	**$90,980**
Total Revenues	**$2,021,403**	**$2,218,805**	**$2,218,806**	**$2,310,298**	**$91,493**
Personnel Costs	$18,092	$21,905	$20,896	$22,198	$293
Operating Expenses	$1,968,750	$2,196,900	$2,203,150	$2,288,100	$91,200
Interdept. Charges	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0
Total Expenditures	**$1,986,842**	**$2,218,805**	**$2,224,046**	**$2,310,298**	**$91,493**
Rev. Over (Under) Exp.	$34,561	-	($5,240)	-	-

Energy Consumption (cont.)

Program Highlights

Staffing levels for this program continue at the same levels as 2007. Utility expenses are expected to increase from the 2007 Budget base by an average of 4.2%. This is comprised of an estimated 2.4% increase in natural gas; 4.74% increase in electricity; and 7.0% increase in water. Due to the volatile nature of the utility market, costs can often be difficult to predict. The Department continues to maintain and improve the buildings' infrastructure to provide for the most efficient heating and cooling systems. As systems are updated, utility usage is monitored and budgets are adjusted accordingly.

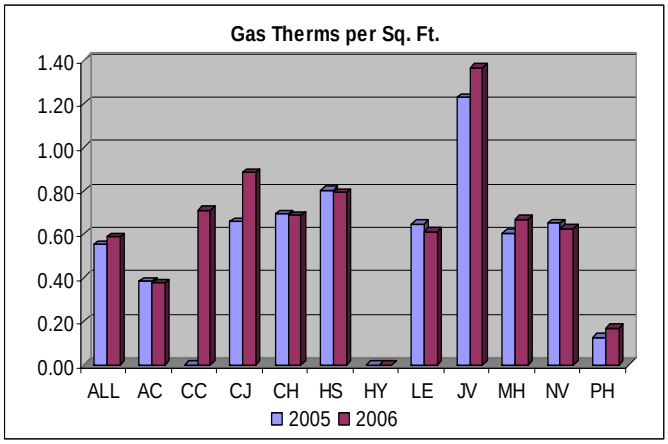
Activity

Utility Source	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Electricity (Kilowatt-Hrs)	15,886,571	15,400,000	15,750,000	15,892,000	492,000
Natural Gas (Therms)	688,651	664,700	680,000	690,000	25,300
Water/Sewer (Gallons)	40,535,532	40,000,000	40,500,000	40,536,000	536,000

In order to evaluate utility performance the Department will track and monitor utility usage by building on a square foot basis. This allows us to use the lowest common denominator cost/square foot as a benchmark. The graphs below give a quick comparison of utility usage by building. There can be numerous reasons why building utility performance varies or is higher than average, but the important thing is to investigate why and implement physical or operational changes if needed. Examples of factors that impact utility usage include 24-hour operations, support of full time populations, inefficient equipment or operational procedures.

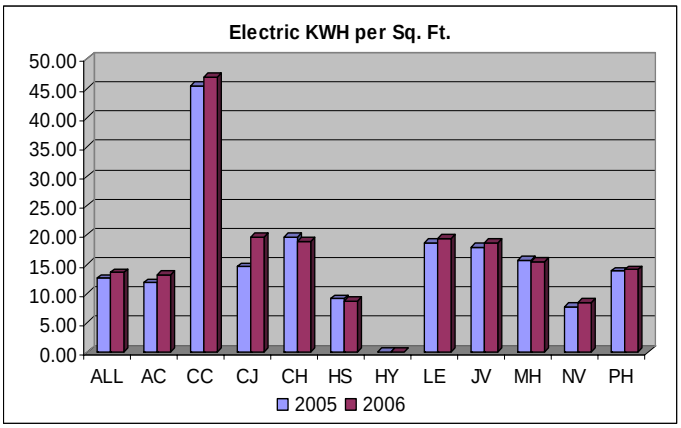
	Annual units per square foot	Gas - Therms	Electricity - KWH	Water- M Gallons
ALL	All Buildings	.59	13.56	31.91
AC	Administration Center	.37	13.17	18.15
CC	Communications Center	.71	46.96	0
CJ	County Jail	.88	19.64	42.23
CH	Courthouse	.69	18.87	13.61
HS	Health & Human Services Center	.79	8.77	9.29
HY	Highway Buildings	0	0	0
LE	Law Enforcement Center	.61	19.4	105.75
JV	Juvenile Center	1.37	18.66	18.04
MH	Mental Health Center	.67	15.39	24.13
NV	Northview	.63	8.44	39.13
PH	Public Health Center	.17	14.05	10.91

Note: The Highway facility data is still in the process of being compiled.

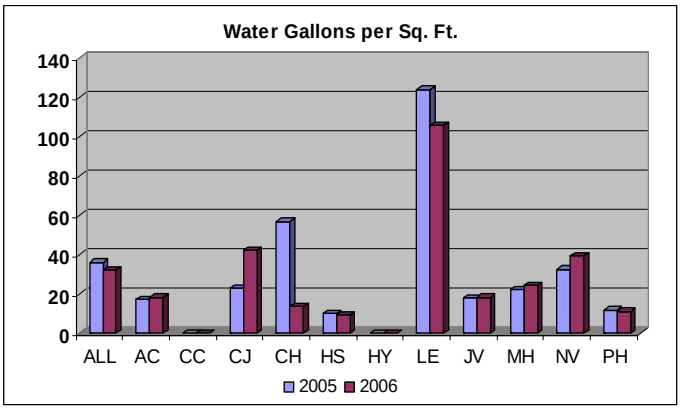


The gas usage chart indicates that the average usage for all of our buildings is .59 therms per square foot per year. The Juvenile Center usage is 1.37 therms per square foot, more than twice the average. There are a number of reasons for this. Old inefficient boilers (scheduled to be replaced in 2010) and equipment or control sequencing that should be re-engineered to be more efficient.

Energy Consumption (cont.)



The electrical usage chart has an average usage of 13.56 KWH per square foot per year. The facility that stands out is the Communications Center with 46.96 KWH per square foot, almost 3.5 times the average. This facility operates 24/7 in a high density setting and utilizes a significant amount of high energy equipment in its operation. The Department does not believe the electrical energy consumption is abnormal for this type of facility.



The water usage chart clearly identifies an issue with the Law Enforcement building. The HVAC systems in this facility use domestic water to remove heat. This is a one time non contact use before it is sent to the drain. System evaluation and engineering is planned for 2008 with construction most likely proposed as a new capital project in 2009.

Contracted Services Management

County-Wide Key Strategic Outcome: Cost effective services delivered with competence and skill

Program Description

Schedule and monitor contracted services on elevators, fire alarm systems, sprinkler systems, security services, waste disposal services, and high technology equipment maintenance including security cameras and security doors at the Justice Center. Identify new areas where service contracts would be cost beneficial.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	**0.40**	**0.40**	**0.40**	**0.40**	**0.00**
General Government	$0	$0	$0	$0	$0
Fine/Licenses	$0	$0	$0	$0	$0
Charges for Services	$0	$0	$0	$0	$0
Interdepartmental	$0	$0	$0	$0	$0
Appr. Fund Balance	$31,383	$0	$0	$0	$0
Other Revenue	$0	$0	$0	$0	$0
County Tax Levy	**$583,157**	**$492,357**	**$492,357**	**$481,510**	**($10,847)**
Total Revenues	**$614,540**	**$492,357**	**$492,357**	**$481,510**	**($10,847)**
Personnel Costs	$36,180	$42,310	$41,791	$44,397	$2,087
Operating Expenses	$290,240	$335,232	$313,500	$315,500	($19,732)
Interdept. Charges	$115,489	$114,815	$115,315	$121,613	$6,798
Fixed Assets	$0	$0	$0	$0	$0
Total Expenditures	**$441,909**	**$492,357**	**$470,606**	**$481,510**	**($10,847)**

Rev. Over (Under) Exp.	$172,631	-	$21,751	-	-

Program Highlights

Staffing levels for this program continue at the same levels as 2007. Staff is responsible for the administration of contracts required for the operations of the building systems. Staff continues to work closely with the Purchasing Division to determine the most effective and economical level of contracted service for the buildings, resulting in some decreased costs for maintenance service contracts. Maintenance contracts, budgeted in Operating expenses, include: elevator service; generator service; chiller and boiler maintenance; and sprinkler/fire alarm testing. Interdepartmental charges include budgeted insurance charges of about $93,500; security services for the Human Services Center budgeted at $26,500; and telephone expenses for some of the building systems budgeted at almost $5,000.

Facilities Maintenance & Services

County-Wide Key Strategic Outcome: Cost effective services delivered with competence and skill

Program Description

The Facility Maintenance & Services division provides a variety of services to our customers. Our primary function is to extend the useful life of our facilities by providing preventative maintenance and repair services for our building infrastructure and equipment. This includes maintaining interior aesthetics, painting, carpeting, etc.

Our secondary function is to provide support services to the various county programs. Examples include room set ups, moving furniture, or any other request from a program manager that is necessitated by a program requirement and not a building requirement.

This program area is the main contact with our departmental customers for all building maintenance needs.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	**26.27**	**27.31**	**27.31**	**27.31**	**0.00**
General Government	$0	$0	$0	$0	$0
Fine/Licenses	$0	$0	$0	$0	$0
Charges for Services	$0	$0	$0	$0	$0
Interdepartmental	$402,039	$394,173	$394,164	$377,982	($16,191)
Appr. Fund Balance	$52,104	$0	$0	$0	$0
Other Revenue	$102	$0	$0	$0	$0
County Tax Levy	**$1,748,046**	**$1,999,116**	**$1,999,116**	**$2,032,661**	**$33,545**
Total Revenues	**$2,202,291**	**$2,393,289**	**$2,393,280**	**$2,410,643**	**$17,354**
Personnel Costs	$1,542,765	$1,656,088	$1,599,374	$1,710,745	$54,657
Operating Expenses	$871,521	$673,944	$633,025	$658,168	($15,776)
Interdept. Charges	$40,851	$43,257	$21,650	$41,730	($1,527)
Fixed Assets	$0	$20,000	$17,714	$0	($20,000)
Total Expenditures	**$2,455,137**	**$2,393,289**	**$2,271,763**	**$2,410,643**	**$17,354**
Rev. Over (Under) Exp.	($252,846)	-	$121,517	-	-

Program Highlights

Revenues in this program area are received from other County departments for maintenance services provided to their department. These departments are enterprise funds or other special revenue funds that receive outside revenue sources for their expenses. The decrease is primarily due to a reduction in the cross charge to the Mental Health Center because a one-time building improvement project occurred in 2007 and will not be repeated in 2008.

Staffing levels for this program are remaining stable from the 2007 base. Extra Help of approximately 480 hours or 0.23 FTE continues to be budgeted and is used to integrate building design files with the Facilities Management software. Operating expenses reflect historical use of materials and supplies required to maintain the exterior and interior County buildings, including wall coverings, flooring, and roofing. Also included are materials for the heating, cooling, plumbing and electrical systems in all the buildings. Expenses are decreasing slightly due to the impacts of the preventative maintenance program put into place about two years ago. Interdepartmental charges include the cost of vehicle usage; insurances; and telephone.

Activity	2005 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Work Orders Issued	11,064	10,000	12,000	12,000	2,000

Housekeeping Services

County-Wide Key Strategic Outcome: Cost effective services delivered with competence and skill

Program Description

Responsible for maintaining a clean working environment in portions or all areas of the Courthouse, Human Services Center, Northview, Justice Center, Juvenile Center and Public Health Center. The housekeeping staff follows a planned schedule of cleaning, but also responds to individual requests for specific areas of need. Housekeeping services also include the supervision, monitoring and management of housekeeping service contracts for Administration Center, Mental Health Center, Highway Operations and Communications Center.

In-House Services

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	**26.75**	**24.02**	**24.02**	**23.02**	**(1.00)**
General Government	$0	$0	$0	$0	$0
Fine/Licenses	$0	$0	$0	$0	$0
Charges for Services	$0	$0	$0	$0	$0
Interdepartmental	$0	$0	$0	$0	$0
Appr. Fund Balance	$28,400	$0	$0	$0	$0
Other Revenue	$0	$0	$0	$0	$0
County Tax Levy	**$1,337,827**	**$1,226,608**	**$1,226,608**	**$1,238,206**	**$11,598**
Total Revenues	**$1,366,227**	**$1,226,608**	**$1,226,608**	**$1,238,206**	**$11,598**
Personnel Costs	$1,136,156	$1,138,583	$1,091,012	$1,151,106	$12,523
Operating Expenses	$95,443	$87,900	$87,700	$87,000	($900)
Interdept. Charges	$0	$125	$100	$100	($25)
Fixed Assets	$6,216	$0	$0	$0	$0
Total Expenditures	**$1,237,815**	**$1,226,608**	**$1,178,812**	**$1,238,206**	**$11,598**
Rev. Over (Under) Exp.	$128,412	-	$47,796	-	-

Contract Cleaning

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	**0.40**	**0.40**	**0.40**	**0.40**	**0.00**
General Government	$0	$0	$0	$0	$0
Fines/Licenses	$0	$0	$0	$0	$0
Charges for Services	$0	$0	$0	$0	$0
Interdepartmental	$108,500	$111,500	$111,500	$115,400	$3,900
Appr. Fund Balance	$309	$0	$0	$0	$0
Other Revenue	$0	$0	$0	$0	$0
County Tax Levy	**$278,313**	**$303,356**	**$303,356**	**$313,201**	**$9,845**
Total Revenues	**$387,122**	**$414,856**	**$414,856**	**$428,601**	**$13,745**
Personnel Costs	$24,503	$24,156	$24,423	$26,541	$2,385
Operating Expenses	$350,879	$390,700	$386,300	$402,060	$11,360
Interdept. Charges	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0
Total Expenditures	**$375,382**	**$414,856**	**$410,723**	**$428,601**	**$13,745**
Rev. Over (Under) Exp.	$11,740	-	$4,133	-	-

Housekeeping Services (Continued)

Program Highlights

Revenues in this program reflect recovery of Mental Health Center costs through the Mental Health Center Budget.

One Building Service Worker I position is being unfunded in 2008. The savings from this unfunded position will be used to help offset the costs of additional, future contracted housekeeping service. Housekeeping supervisory staff is the primary point of contact for communication from other county personnel for all housekeeping concerns. Contracted cleaning services, budgeted at $381,900, are used to clean the Mental Health Center, the Public Health Center, the Administration Center and the Highway Operations building and substations. The budget is based on an estimated 3.7% increase for 2008. A new contract will commence in 2009.

Buildings Cleaned within this budget

Activity	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Buildings Cleaned Daily					
In-house staff	7	6	6	6	0
Contracted staff	8	9	9	9	0
Floor Area Cleaned Daily (sq. ft)					
In-house staff	354,813	342,679	342,679	342,679	0
Contracted staff	194,248	206,382	206,382	206,382	0
Cost per Sq. Ft.					
In-house staff	$3.49	$3.58	$3.44	$3.61	$0.03
Contracted staff	$1.93	$2.01	$1.99	$2.08	$0.07

Internal staff services Courthouse, H&HS Center, Juvenile Center, Justice Center, Northview, Public Health Center and the New Jail. Contracted staff services Administration Center, Mental Health Center, Highway Operations Center and four highway substations.

Engineering Services

County-Wide Key Strategic Outcome: A well-planned county

Program Description

The Engineering Services Division is the main point of contact for meeting the customers' technical needs and requests concerning major road projects. This division administers the design and construction of county trunk highways and bridges. The work involves planning of capital projects, selecting consultants for design work and construction management or providing "in-house" design services, administering contracts, acquiring right of way, advertising and awarding construction contracts, and administering the construction contracts and activities. In addition, the Engineering Services Division works with the Operations Division in resurfacing of asphalt pavements, replacement of culverts, roadside ditching projects and side bank cutting.

Engineering Services (cont.)

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	**7.18**	**7.18**	**7.18**	**7.58**	**0.40**
General Government	$363,452	$513,452	$506,757	$516,893	$3,441
Fines/Licenses	$0	$0	$0	$0	$0
Charges for Services	$0	$0	$0	$0	$0
Interdepartmental	$0	$0	$0	$0	$0
Appr. Fund Balance	$0	$0	$0	$0	$0
Other Revenue	$13,725	$0	$720	$0	$0
County Tax Levy	**$194,227**	**$85,914**	**$85,914**	**$139,834**	**$53,920**
Total Revenues	**$571,404**	**$599,366**	**$593,391**	**$656,727**	**$57,361**
Personnel Costs	$530,064	$556,552	$561,435	$617,425	$60,873
Operating Expenses	$24,721	$36,200	$37,400	$33,000	($3,200)
Interdept. Charges	$5,935	$6,614	$6,404	$6,302	($312)
Fixed Assets	$0	$0	$0	$0	$0
Total Expenditures	**$560,720**	**$599,366**	**$605,239**	**$656,727**	**$57,361**

Rev. Over (Under) Exp.	$10,684	-	($11,848)	-	-

Program Highlights

State Transportation Aid (GTA) revenues, department wide, are anticipated to increase 2% over the 2007 actual level, not over the 2007 budgeted level.

Staffing levels are increasing in 2008. A regular part time Senior Civil Engineer position will be temporarily increased to 0.90 FTE in 2008. This position is responsible for right of way acquisition and in 2008 the Janesville Road capital project will require an increased amount of time to coordinate land and right of way acquisitions. This budget continues to include funding for 0.92 FTE summer student interns and 1.00 FTE co-op students throughout the year. The co-op student program is run through a partnership with Marquette University. Operating expenses are decreasing slightly due to a one time purchase in 2007. Operating expenses include funds for engineering software maintenance, minor survey supplies, and funds for staff professional development. Interdepartmental charges include costs of phone services.

Current and Proposed Capital Projects

Project #	Project Name	Total Project Cost	Total County Cost	Non-County Fed/State Revenues	Estimated Completion Year	2007 Est. % Compl. Yr End	Est. Operating Impact
9131	Bridge Aid Program	$0	$0	$0	Ongoing	N/A	$0
9817	Culvert Replacement Program	$100,000	$100,000	$0	Ongoing	N/A	$0
200427	Signal/Safety Improvements	$1,050,000	$1,050,000	$0	Ongoing	N/A	Reduced
200509	Repaving Program	$2,800,000	$2,800,000	$600,000	Ongoing	N/A	$0
200008	CTH E, Oconomowoc River Bridge	$951,000	$701,000	$250,000	2008	60%	Reduced
200420	CTH SR, Fox River Bridge & Approaches	$2,005,000	$613,000	$1,392,000	2008	15%	Reduced
200823	CTH P, CTH DR Improvements	$1,750,000	$1,750,000	$0	2008	0%	$0
9904	CTH X, STH 59-Harris Highlands	$15,320,000	$4,408,000	$10,912,000	2009	10%	$18,600
200104	CTH O, CTH I to Hackberry Lane	$6,560,000	$6,560,000	$0	2010	60%	$10,000
200606	CTH P, Bark River Bridge & Approach	$716,000	$330,400	$385,600	2009	5%	Reduced
9707	CTH VV, Marcy-Bette Rd	$8,400,000	$2,080,000	$6,320,000	2010	5%	$15,500
9903	CTH Y, I-43 to CTH I	$13,145,000	$12,645,000	$500,000	2010	15%	$25,000
200810	CTH CW, Ashippun River Bridge	$852,000	$318,400	$533,600	2011	0%	Reduced
200009	CTH TT, STH 18 – Northview	$4,140,000	$3,640,000	$500,000	2012	0%	$10,400
200011	CTH L, CTH Y - Moorland	$27,550,000	$25,550,000	$2,000,000	2013	5%	$13,500
200511	CTH D, Calhoun Rd - 124th St.	$26,330,000	$9,700,000	$16,630,000	2014	0%	$31,000
200608	CTH VV, CTH Y - Marcy	$10,740,000	$10,740,000	$0	2015	0%	$36,750

Traffic Control

County-Wide Key Strategic Outcome: A safe county

Program Description

The Traffic Control program provides for the maintenance, engineering and placement of traffic signals, signs and pavement markings on the County Trunk Highway System.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	**6.00**	**6.09**	**6.09**	**6.09**	**0.00**
General Government	$381,327	$531,327	$524,399	$534,887	$3,560
Fines/Licenses	$0	$0	$0	$0	$0
Charges for Services	$0	$0	$0	$0	$0
Interdepartmental	$0	$0	$0	$0	$0
Appr. Fund Balance	$0	$0	$0	$0	$0
Other Revenue	$34,658	$15,000	$24,000	$15,000	$0
County Tax Levy	**$376,858**	**$296,807**	**$296,807**	**$261,454**	**($35,353)**
Total Revenues	**$792,843**	**$843,134**	**$845,206**	**$811,341**	**($31,793)**
Personnel Costs	$384,486	$402,249	$413,971	$420,631	$18,382
Operating Expenses	$398,758	$438,275	$375,750	$388,300	($49,975)
Interdept. Charges	$2,338	$2,610	$2,410	$2,410	($200)
Fixed Assets	$0	$0	$0	$0	$0
Total Expenditures	**$785,582**	**$843,134**	**$792,131**	**$811,341**	**($31,793)**

Rev. Over (Under) Exp.	$7,261	-	$53,075	-	-

Program Highlights

Revenues include reimbursements for signal knockdowns and State General Transportation Aids (GTA). GTA revenues department wide are anticipated to increase 2% over the 2007 actual level, not over the 2007 budgeted level.

Staffing levels are remaining stable from the 2007 base. The budget includes $102,000 for traffic signal electricity costs. This is a decrease of $44,000 from the 2007 Budget. The decrease in electricity costs is a result of energy savings incurred from the installation of light emitting diodes (LED). The LED project was completed in the first quarter of 2007. All future signal projects will be completed using LED technology. Signal maintenance costs are budgeted at $62,000 and are remaining stable from the 2007 base. These costs include cabinet maintenance and Digger's Hotline charges. Signage is budgeted at $45,000 and pavement-marking materials are budgeted at $142,000.

Activity	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Traffic Signals	85	87	90	95	8
Total Electricity Costs	$124,397	$140,000	$95,000	$96,000	($44,000)
Avg annual electrical cost for one traffic signal	$1,463	$1,609	$1,056	$1,011	($598)

Permit Processing

County-Wide Key Strategic Outcome: A well-planned county

Program Description

The Permit Processing program area is the main point of contact for meeting the customers' requests concerning driveway and utility permits. Staff works with utility companies, developers, and homeowners to review applications and answer questions about utility and access permits.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	**2.04**	**1.76**	**1.76**	**1.76**	**0.00**
General Government	$0	$0	$0	$0	$0
Fines/Licenses	$122,935	$140,000	$140,000	$140,000	$0
Charges for Services	$0	$0	$0	$0	$0
Interdepartmental	$0	$0	$0	$0	$0
Appr. Fund Balance	$0	$0	$0	$0	$0
Other Revenue	$0	$0	$0	$0	$0
County Tax Levy (a)	$59	$3,742	$3,742	$11,285	$7,543
Total Revenues	**$122,994**	**$143,742**	**$143,742**	**$151,285**	**$7,543**
Personnel Costs	$146,724	$143,742	$144,327	$151,285	$7,543
Operating Expenses	$0	$0	$0	$0	$0
Interdept. Charges	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0
Total Expenditures	**$146,724**	**$143,742**	**$144,327**	**$151,285**	**$7,543**
Rev. Over (Under) Exp.	($23,730)	-	($585)	-	-

(a) Negative tax levy from revenues over expenditures are used to partially offset tax levy in other general fund program areas.

Program Highlights

Permit fees were increased in the first quarter of 2006 to a rate that more accurately reflects the true cost of issuing a permit. Based on the cycle of increasing fees every two years, it is anticipated the fees will be revised in 2008. Due to the unknown nature of the types of permits being requested and the number of permits that may be requested, an increase in the revenues is not being budgeted in 2008.

Staffing levels are consistent from 2007 to 2008.

Activity	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Driveway & Miscellaneous Permits Processed	104	120	54	80	(40)
Utility Permits Processed	337	400	375	350	(50)

Administrative Services

County-Wide Key Strategic Outcome: Cost effective services delivered with competence and skill

Program Description

This area serves as the first and primary point of contact for the public and other government agencies. This division provides the overall administrative direction for the department; maintains financial and administrative records for the department; provides central supervision for all organizational units. The Administrative Services program is responsible for coordinating and providing efficient administrative/clerical support to the department.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	**6.00**	**5.75**	**5.75**	**5.75**	**0.00**
General Government	$17,682	$8,200	$8,800	$8,800	$600
Fines/Licenses	$0	$0	$0	$0	$0
Charges for Services	$0	$0	$0	$0	$0
Interdepartmental	$0	$0	$0	$0	$0
Appr. Fund Balance	$295	$0	$0	$0	$0
Other Revenue	$1,155	$1,500	$2,500	$1,500	$0
County Tax Levy	**$574,265**	**$573,093**	**$573,093**	**$620,020**	**$46,927**
Total Revenues	**$593,397**	**$582,793**	**$584,393**	**$630,320**	**$47,527**
Personnel Costs	$487,057	$452,733	$452,861	$475,479	$22,746
Operating Expenses	$49,745	$31,885	$30,850	$29,950	($1,935)
Interdept. Charges	$81,054	$98,175	$117,825	$124,891	$26,716
Fixed Assets	$0	$0	$0	$0	$0
Total Expenditures	**$617,856**	**$582,793**	**$601,536**	**$630,320**	**$47,527**

Rev. Over (Under) Exp.	($24,459)	-	($17,143)	-	-

Program Highlights

Revenues include administrative reimbursement for the Local Road Improvement Program (LRIP). This revenue is received every other year; however one-half of the revenue is budgeted every year to provide for a more stable revenue budget from year to year. Other revenues include the sale of plans to contractors that may bid on projects.

Personnel are remaining stable from 2007 to 2008 with cost to continue expenditure increases. Operating expenses include funds for general office supply purchases; postage and printing costs for the department; funds for employee bus passes for the Clean Air Compliance program; and funding for staff professional development. Interdepartmental charges include expenses for computer replacement, telephone services, copier replacement charges, and radio replacement charges for most of the Department.

Fund Purpose

Provide for transportation related activities including roadways and transit services. Activities include the maintenance, repair, and operation of the County Trunk Highway System and providing the necessary labor, equipment and materials to maintain the State Trunk Highway System as specified by the Wisconsin Department of Transportation. Transit activities include bus services to selected areas of Waukesha County; primarily addressing the transit needs of employers and employees commuting between Waukesha County and its neighboring counties. Paratransit service to the physically challenged along a parallel commuting corridor is also provided in accordance with the Americans with Disabilities Act.

Financial Summary	2006 Actual	2007 Adopted Budget (a)	2007 Estimate (a)	2008 Budget	Change From 2007 Adopted Budget $	%
Revenues						
General Government	$7,678,156	$8,062,912	$8,214,522	$8,499,217	$436,305	5.4%
Fine/Licenses	$0	$0	$0	$0	$0	N/A
Charges for Services	$155,811	$170,000	$170,000	$170,000	$0	0.0%
Interdepartmental	$239,337	$271,114	$280,466	$289,410	$18,296	6.7%
Other Revenue	$104,910	$137,600	$125,891	$76,675	($60,925)	-44.3%
Appr. Fund Balance	$1,765	$0	$0	$90,000	$90,000	N/A
County Tax Levy (a)	**$1,007,799**	**$953,223**	**$953,223**	**$1,072,899**	**$119,676**	**12.6%**
Total Revenue Sources	**$9,187,778**	**$9,594,849**	**$9,744,102**	**$10,198,201**	**$603,352**	**6.3%**
Expenditures						
Personnel Costs	$4,299,807	$4,453,555	$4,510,463	$4,795,725	$342,170	7.7%
Operating Expenses	$1,843,254	$2,185,510	$2,400,450	$2,273,138	$87,628	4.0%
Interdept. Charges	$2,792,131	$2,940,284	$2,984,876	$3,112,938	$172,654	5.9%
Fixed Assets	$16,000	$15,500	$15,500	$16,400	$900	5.8%
Total Expenditures	**$8,951,192**	**$9,594,849**	**$9,911,289**	**$10,198,201**	**$603,352**	**6.3%**
Rev. Over (Under) Exp.	$236,586	-	($167,187)	-	-	N/A

Position Summary (FTE)					
Regular Positions	66.10	64.85	64.85	64.85	0.00
Extra Help	0.92	0.92	0.92	2.13	1.21
Overtime	2.48	2.51	3.97	2.92	0.41
Total	69.50	68.28	69.74	69.90	1.62

(a) The tax levy for 2007 is restated to adjust for the new End User Technology (EUTF) method to be comparable to 2008.

County Operations

County-Wide Key Strategic Outcome: A safe county

Program Description

The Operations Division provides service directly to the public by keeping County trunk highways safe and well maintained. This includes plowing, salting, and sanding in the winter; repaving highway pavement and shoulders; mowing of roadsides and median strips; cutting back vegetation from the right of way; clearing culverts, drainage ditches and catch basins; and concrete and asphalt repair. To perform these tasks, the division operates a fleet of vehicles and equipment at the highway operations center and at four substations located throughout the County. The Operations Division also provides services to other County departments and municipalities on a cost reimbursement basis.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	**43.70**	**41.59**	**42.85**	**42.02**	**0.43**
General Government	$4,507,986	$4,507,986	$4,449,210	$4,538,194	$30,208
Fine/Licenses	$0	$0	$0	$0	$0
Charges for Services	$155,811	$170,000	$170,000	$170,000	$0
Interdepartmental	$239,337	$271,114	$280,466	$289,410	$18,296
Other Revenue	$27,215	$13,000	$15,000	$13,000	$0
Appr. Fund Balance	$996	$0	$0	$50,000	$50,000
County Tax Levy	**$256,118**	**$189,542**	**$189,542**	**$269,218**	**$79,676**
Total Revenues	**$5,187,463**	**$5,151,642**	**$5,104,218**	**$5,329,822**	**$178,180**
Personnel Costs	$2,787,277	$2,612,785	$2,650,918	$2,845,936	$233,151
Operating Expenses	$942,163	$1,151,437	$1,326,904	$1,191,671	$40,234
Interdept. Charges	$1,378,271	$1,371,920	$1,271,791	$1,275,815	($96,105)
Fixed Assets	$16,000	$15,500	$15,500	$16,400	$900
Total Expenditures	**$5,123,711**	**$5,151,642**	**$5,265,113**	**$5,329,822**	**$178,180**

Rev. Over (Under) Exp.	$63,752	-	($160,895)	-	-

Program Highlights

General Transportation Aids are estimated to increase 2% in 2008 resulting in an additional $30,200. Interdepartmental Revenues are increasing due to the anticipation of higher State reimbursements for administration and for equipment storage. Fund balance is budgeted to fund the expense of purchasing and installing on-board, pre-wetting equipment for liquid calcium chloride.

Other than an increase in anticipated use of overtime, there are no personnel changes planned for 2008. The increase in overtime reflects historical usage over the past few years. The budget continues to include extra help funding to hire summer students.

Operating costs reflect a status quo operation. Salt, the largest expenditure item in operating expenses, is budgeted at $664,300. The 2007/2008 salt price is $36.38 per ton. Other larger expenses in this appropriation unit include utilities at $199,000; crackfiller and patching materials at $49,600; culvert pipe and guardrail at $25,000; and plowblades at $40,000. Approximately $30,000 is budgeted for the purchase of on-board, pre-wetting equipment. This equipment will be used to pre-wet salt prior to dispensing on roads. The result is less ‘bounce’ of salt and higher effectiveness of salt for better anti-icing treatments. The equipment will be installed by the Central Fleet Maintenance staff with additional funding of $20,000.

County Operations (Continued)

Interdepartmental charges are anticipated to decrease primarily due to the use of equipment the State has requested to be used on State Highway maintenance. The cost of equipment is comprised of fuel expenses; repair and maintenance; and replacement charges. The State has increased their equipment revenue by over $157,000 from 2006 to 2007; however, only $128,000 of expenses has been shifted to the State budget in 2008. Fuel costs are anticipated to increase $28,900 to reflect costs of $2.65 per gallon in the 2008 budget.

Fixed assets include funds for a solar power arrow board and a rotary power broom.

Activity	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Centerline miles of road maintained -- County	398	398	398	398	0
Centerline miles of road maintained – Non County/Non-State*	130	250	200	250	0
County Lane Miles Crackfilled	25	25	25	25	0
Crackfilling 2 lane highways*	$2,000	$2,200	$2,200	$2,200	$0
Center line striping*	$300	$425	$425	$425	$0
Mowing—1 linear mile*	$250	$275	$275	$275	$0
Avg Annual maint 1 lane mile	$6,250	$6,450	$6,250	$6,450	$0

* Cost per mile

* Work for other municipalities is primarily for pavement marking and use of special equipment. Department expects to increase marketing efforts in 2007.

State Highway Operations

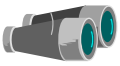
County-Wide Key Strategic Outcome: A safe county

Program Description

Provide the necessary labor, equipment, and materials to maintain the State Trunk Highway System as specified by the Wisconsin Department of Transportation. Maintenance tasks performed include plowing, salting and sanding in winter; highway pavement repair; pavement marking; mowing and vegetation control in summer. Minor construction projects will also be performed by agreement with the State. A cost accounting system for the purposes of obtaining reimbursement for work performed is also maintained.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	**24.45**	**26.59**	**26.78**	**27.78**	**1.19**
General Government	$3,170,170	$3,554,926	$3,765,312	$3,961,023	$406,097
Other Revenue	$277	$0	$0	$0	$0
Appr. Fund Balance	$769	$0	$0	$0	$0
County Tax Levy	**$0**	**$0**	**$0**	**$0**	**$0**
Total Revenues	**$3,171,216**	**$3,554,926**	**$3,765,312**	**$3,961,023**	**$406,097**
Personnel Costs	$1,501,299	$1,828,962	$1,847,545	$1,937,300	$108,338
Operating Expenses	$209,496	$157,600	$188,600	$186,600	$29,000
Interdept. Charges	$1,413,860	$1,568,364	$1,713,085	$1,837,123	$268,759
Fixed Assets	$0	$0	$0	$0	$0
Total Expenditures	**$3,124,655**	**$3,554,926**	**$3,749,230**	**$3,961,023**	**$406,097**

Rev. Over (Under) Exp.	$46,561	-	$16,082	-	-



Program Highlights

The State Highway Maintenance program of the budget is a non-tax levy supported program. All expenses are approved and reimbursed by the State. The 2008 Budget is based on a combination of the State's 2007 Authorization for Expenditure (AFE) and the projected 2007 State reimbursement for work. The 2007 AFE is $832,000 higher than the 2008 Budget. The State expressed a desire to have a second shift, winter maintenance force on the busier roads. Beginning January 1, 2007, the State will fund four patrol workers and one crew leader for a second shift operation until March 31, 2008. This budget reflects the additional expenses and revenues of $145,400 anticipated for this operation. The State funded second shift winter operations will be reviewed by the Public Works Committee and the Finance Committee with respect to operational and financial effectiveness.

Activity	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Centerline miles of road maintained	260	260	260	260	0
Centerline miles of road striped	140	100	120	120	20
Lane miles maintained	1,000	1,050	1,050	1,050	0

Source: WisDOT

Transit Services

County-Wide Key Strategic Outcome: An economically vibrant county

Program Description

Through contracts with the private sector, this program provides fixed route and commuter bus service to address the mass transit needs of employers and employees commuting between Waukesha County and its neighboring counties. Currently the Waukesha County Transit System operates predominately rapid and express routes, parallel to and along the I-94 Oconomowoc-Waukesha-Milwaukee corridor, although services also exist between the southern and eastern tier communities and the Milwaukee Central Business District (CBD) and University of Wisconsin-Milwaukee (UWM).

Fixed bus route services extend eastbound into Milwaukee County as traditional 'commuter' services carrying workers to jobs in the Milwaukee CBD. Non-traditional 'reverse commuter' services also exist to respond to the labor needs in Waukesha County, bringing workers from Milwaukee County into areas in Waukesha County where job density is high, especially in existing and developing industrial parks. This fund also provides Para-transit services serving the disabled population who are unable to utilize the fixed route service, as outlined in the 1990 Americans with Disabilities Act (ADA).

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	**0.10**	**0.10**	**0.10**	**0.10**	**0.00**
General Government	$0	$0	$0	$0	$0
Fine/Licenses	$0	$0	$0	$0	$0
Charges for Services	$0	$0	$0	$0	$0
Interdepartmental	$0	$0	$0	$0	$0
Other Revenue	$77,418	$124,600	$110,891	$63,675	($60,925)
Appr. Fund Balance	$0	$0	$0	$40,000	$40,000
County Tax Levy	**$751,681**	**$763,681**	**$763,681**	**$803,681**	**$40,000**
Total Revenues	**$829,099**	**$888,281**	**$874,572**	**$907,356**	**$19,075**
Personnel Costs	$11,231	$11,808	$12,000	$12,489	$681
Operating Expenses	$691,595	$876,473	$884,946	$894,867	$18,394
Interdept. Charges	$0	$0	$0	$0	$0
Fixed Assets	$0	$0	$0	$0	$0
Total Expenditures	**$702,826**	**$888,281**	**$896,946**	**$907,356**	**$19,075**

Rev. Over (Under) Exp.	$126,273	-	($22,374)	-	-

Program Highlights

Waukesha Metro Transit administers the Waukesha County Transit program through a contract with the City of Waukesha. Funding from State and Federal sources are directly received and paid to vendors by Waukesha Metro. 2008 revenue is reimbursement from Waukesha Metro for the costs remaining in the County budget that are eligible for State and Federal funding. State and Federal revenues are anticipated to be reimbursed at a rate of 55% of gross expenses in 2008. This is a decrease from the 60% budgeted rate in the 2007 Budget. Fund Balance of $40,000 is budgeted and will be used for expenses related to the fuel adjustment clause in the Wisconsin Coach Lines contract.

Transit Services (Continued)

The 2008 Budget reflects the start up of an additional CMAQ (Congestion Mitigation Air Quality) funded route (#351), which will run through New Berlin along Westridge Drive. This route is planned to begin by the third quarter of 2008. Route 9, which ran to Menomonee Falls and Butler, has been eliminated due to poor performance. Fares are proposed to be revised for Route 10, the Brookfield Square extension that runs into Milwaukee. This route will have 'zone fares' requiring passengers to pay a different fee when crossing between Milwaukee and Waukesha counties. Funds for a marketing program continue in the 2008 Budget. This is a CMAQ funded program. 0.10 FTE of the Business Manager's position continues to be budgeted in the 2008 Budget. Waukesha County continues direct responsibility for the maintenance of the park and ride lots at Goerke's Corner, CTH G and Pilgrim Road.

Activity

Route Information:	
1	Waukesha Metro to Brookfield Square
9	Weekday service to Menomonee Falls and Butler, eliminated
10	Brookfield Square Extension
79	Weekday Menomonee Falls to downtown Milwaukee
218	New Berlin Industrial Park Shuttle
901	Wisconsin Coach Lines--weekday service between City of Waukesha and downtown Milwaukee and UWM, includes Paratransit services
904	Wisconsin Coach Lines--weekday service between Oconomowoc and downtown Milwaukee
905	Wisconsin Coach Lines--weekday service between Oconomowoc and downtown Milwaukee
906	Wisconsin Coach Lines--weekday service between Mukwonago and Milwaukee via I-43
351	Westridge New Berlin (CMAQ)

Total Ridership	2006	2007	2007	2008
Route	Actual	Budget	Estimate	Budget
1	113,663	115,000	113,100	114,000
9	12,097	11,000	16,500	Eliminated
10	237,151	230,000	242,300	235,000
79	47,275	49,000	42,800	47,000
218	22,906	21,000	18,100	19,000
351	0	10,000	0	11,000
901,904,905	241,754	244,000	238,300	242,500
906	43,470	46,000	45,000	46,000
Curative	11,624	10,900	12,800	11,700
Total	729,940	736,900	728,900	726,200

Transit Services (Continued)

Operating Cost per ride
Operating cost per ride determined by total cost of the route divided by the total ridership.

Operating Cost per ride	2006	2007	2007	2008
Route	Actual	Budget	Estimate	Budget
1	*	*	*	$2.11
9	$16.85	$19.53	$13.15	Eliminated
10	$2.59	$2.93	$2.84	$3.36
79	$7.29	$7.56	$8.33	$7.71
218	$8.67	$9.44	$11.66	$11.30
351	$0.00	$35.57	$0.00	$15.41
901,904,905	$7.95	$7.77	$8.45	$8.40
906	$8.34	$7.82	$8.36	$8.38
Curative	$18.15	$16.51	$17.68	$23.15
Average	$7.04	$10.77	$7.11	$7.98

Investment per ride
Investment per ride determined by total Cost of the Route less fare box revenues divided by the total ridership.

Investment per ride	2006	2007	2007	2008
Route	Actual	Budget	Estimate	Budget
1	*	*	*	$1.78
9	$15.45	$18.36	$11.54	Eliminated
10	$1.69	$2.17	$1.89	$2.09
79	N/A	N/A	N/A	N/A
218	$8.01	$8.78	$11.07	$10.51
351	N/A	N/A	N/A	N/A
901,904,905	$5.89	$5.67	$6.31	$6.05
906	$5.91	$5.27	$5.90	$5.95
Curative	$12.75	$12.28	$11.89	$16.21
Average	$4.97	$5.25	$4.86	$4.08

*Costs not available. Vendor billed net of fare box and State/Federal revenue.

Fund Purpose

An internal service fund set up to account for the maintenance and repair of all county-owned motorized equipment. The operation includes a county-wide fuel dispensing system; a stockroom to furnish parts and supplies for vehicle repair and maintenance; the operation of a service truck for maintaining equipment in the field; the maintenance of a database of vehicle repair costs, receiving, setup and issuing of all new vehicles and equipment to County departments; and disposal of surplus vehicles and equipment for County departments. Other activities include assisting the Department of Administration – Purchasing Division in the development of equipment specifications and in the evaluation of bids, assisting user departments in making vehicle maintenance, repair, and replacement decisions and exploring the use of new technologies (electronic diagnostics, alternative fuels, etc.) for improving the County's fleet capability.

Financial Summary	2006 Actual	2007 Adopted Budget	2007 Estimate	2008 Budget	Change From 2008 Adopted Budget $	%
Revenues						
General Government	$0	$0	$0	$0	$0	N/A
Fine/Licenses	$0	$0	$0	$0	$0	N/A
Charges for Services	$139,013	$95,500	$132,200	$123,500	$28,000	29.3%
Interdepartmental (a)	$2,767,175	$3,022,220	$3,020,500	$3,042,753	$20,533	0.7%
Appr. Fund Balance (b)	$101,558	$101,083	$101,083	$101,083	$0	0.0%
Other Revenue	$15,310	$15,300	$16,500	$15,300	$0	0.0%
County Tax Levy	**$0**	**$0**	**$0**	**$0**	**$0**	**N/A**
Total Revenue Sources	**$3,023,056**	**$3,234,103**	**$3,270,283**	**$3,282,636**	**$48,533**	**1.5%**
Expenditures						
Personnel Costs	$1,073,592	$1,191,448	$1,110,830	$1,252,758	$61,310	5.1%
Operating Expenses	$1,791,975	$1,977,013	$2,041,001	$1,966,756	($10,257)	-0.5%
Interdept. Charges	$55,720	$65,503	$64,589	$63,096	($2,407)	-3.7%
Fixed Assets (c)	$0	$0	$0	$0	$0	N/A
Total Expenditures	**$2,921,287**	**$3,233,964**	**$3,216,420**	**$3,282,610**	**$48,646**	**1.5%**
Operating Inc./(Loss)	$101,769	$139	$53,863	$26	($113)	-81%
Position Summary (FTE)						
Regular Positions	18.00	17.00	17.00	17.00	0.00	
Extra Help	0.00	0.00	0.00	0.00	0.00	
Overtime	0.03	0.14	0.14	0.07	(0.07)	
Total	18.03	17.14	17.14	17.07	(0.07)	

(a) Revenues generated from interdepartmental charges are provided by various revenue sources including tax levy funding.

(b) Includes Central Fleet Fund Balance appropriation of $101,558 in 2006, and $101,083 in 2007 and 2008 for the facility depreciation.

(c) Total expenditures and net operating income exclude fixed asset purchases to conform with financial accounting standards. Fixed Asset purchases will be made out of operating revenues and cash balances and are included in the department's fixed assets expenditure request.

Repair & Maintenance

County-Wide Key Strategic Outcome: A county that provides customers with quality programs and services

Program Description

Provides for the maintenance and repair for all county-owned motorized equipment. This includes a stockroom, a service truck for on-site customer repairs, and the maintenance of a database of vehicle repair costs, receiving, setup, and new vehicle issuance. This division also provides repair and maintenance services to external customers.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	**17.68**	**16.79**	**16.79**	**16.72**	**(0.07)**
General Government	$0	$0	$0	$0	$0
Fine/Licenses	$0	$0	$0	$0	$0
Charges for Services	$139,013	$93,000	$132,000	$123,500	$30,500
Interdepartmental (b)	$1,769,405	$1,865,105	$1,990,000	$1,879,953	$14,848
Other Revenue	$15,310	$15,300	$16,500	$15,300	$0
Appr. Fund Balance	$101,558	$101,083	$101,083	$101,083	$0
County Tax Levy	**$0**	**$0**	**$0**	**$0**	**$0**
Total Revenues	**$2,025,286**	**$2,074,488**	**$2,239,583**	**$2,119,836**	**$45,348**
Personnel Costs	$1,059,583	$1,168,462	$1,088,064	$1,228,847	$60,385
Operating Expenses	$843,762	$862,606	$882,408	$850,563	($12,043)
Interdept. Charges	$54,463	$64,148	$63,234	$61,711	($2,437)
Fixed Assets (Memo)(a)	$0	$0	$0	$0	$0
Total Expenditures	**$1,957,808**	**$2,095,216**	**$2,033,706**	**$2,141,121**	**$45,905**
Operating Income/(Loss)	**$67,478**	**($20,728)**	**$205,878**	**($21,285)**	**($557)**

(a) Total expenditures and net operating income exclude fixed asset purchases to conform with financial accounting standards. Fixed Asset purchases will be made out of operating revenues and cash balances and are included in the department's fixed assets expenditure request.

(b) Revenues generated from interdepartmental charges are provided by various revenue sources including tax levy funding.

Program Highlights

Central Fleet continues to provide repair and maintenance service to both internal departments and external customers. The Division continues to charge a separate rate to external customer, while maintaining services to internal customers. Revenue projections are based on a three-year average of services provided to customers. No significant change is customer needs is anticipated in 2008, however the revenue for the external customers is increasing based on historical trends.

Personnel costs are remaining stable from the 2007 Budget; however it is anticipated less overtime will be used in 2008 due to the return of the Fleet Manager from military leave.

The decrease in Operating Expenses is primarily due to an anticipated decrease in the amount of repairs sent to commercial vendors. These cost projections, in addition to the projected cost of parts, are based on a three-year history of vehicle repairs and maintenance.

Interdepartmental charges are decreasing primarily due to a $4,700 reduction in General Vehicle Liability insurance. These costs are based on a five-year loss average.

Repair & Maintenance (Continued)

2008 Central Fleet Rates are as follows:

Heavy labor rate:	$78.40, 2.5% increase from 2007
Light labor rate:	$66.10, 2.5% increase from 2007
Service rate:	$72.05, 2.6% increase from 2007
Outside Heavy labor rate:	$84.50, 2.4% increase from 2007
Outside Light labor rate:	$70.50, 2.2% increase from 2007
Outside Service rate:	$77.00, 2.0% increase from 2007
Parts markup:	16%, 0% increase from 2007
Commercial markup:	16%, 0% increase from 2007

Performance Measures	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Total Preventive Maintenance vs. Repairs	28%	25%	25%	25%	0%
Marked Squad Basic A-PM Costs	$33.23	$33.00	$33.36	$33.00	$0.00

	Benchmark	05 Actual	06 Actual
Customer Satisfaction	85%	94%	93%
Vehicle Comebacks	2%	.18%	1%
Marked Squad A PM	0.30 hours	0.30 hours	0.25 hours
Outfront Mower PM	2.00 hours	1.80 hours	1.86 hours
Patrol Truck Availability	93%	95%	94%

Activity	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Total Work Orders	6,288	7,200	6,500	6,500	(700)
Internal Customer Work Orders	5,914	6,800	6125	6,125	(675)
External Customer Work Orders	375	400	375	375	(25)
Total Internal. Cust. Rep./Maint. Revenues	$1,729,405	$1,841,105	$1,950,000	$1,839,953	($1,152)
Total External Cust. Rep./Maint. Revenues	$139,013	$93,000	$132,000	$123,500	$30,500
Total External Customers	6	4	6	6	2

Central Fueling

County-Wide Key Strategic Outcome: A county that provides customers with quality programs and services

Program Description

This program provides a county-wide fuel dispensing system for all county vehicles and equipment.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	**0.35**	**0.35**	**0.35**	**0.35**	**0.00**
General Government	$0	$0	$0	$0	$0
Fine/Licenses	$0	$0	$0	$0	$0
Charges for Services	$0	$2,500	$200	$0	($2,500)
Interdepartmental (a)	$997,770	$1,157,115	$1,030,500	$1,162,800	$5,685
Other Revenue	$0	$0	$0	$0	$0
Appr. Fund Balance	$0	$0	$0	$0	$0
County Tax Levy	**$0**	**$0**	**$0**	**$0**	**$0**
Total Revenues	**$997,770**	**$1,159,615**	**$1,030,700**	**$1,162,800**	**$3,185**
Personnel Costs	$14,009	$22,986	$22,767	$23,911	$925
Operating Expenses	$948,213	$1,114,407	$1,158,593	$1,116,193	$1,786
Interdept. Charges	$1,257	$1,355	$1,355	$1,385	$30
Fixed Assets	$0	$0	$0	$0	$0
Total Expenditures	**$963,479**	**$1,138,748**	**$1,182,715**	**$1,141,489**	**$2,741**
Operating Income/(Loss)	**$34,291**	**$20,867**	**($152,015)**	**$21,311**	**$444**

(a) Revenues generated from interdepartmental charges are provided by various revenue sources including tax levy funding.

Program Highlights

It is anticipated that fuel costs will remain stable into 2008, therefore, the 2008 Budget assumes an average wholesale price of $2.65 per gallon for fuel, slightly above the 2007 budget of $2.57. Fuel usage is based on a three-year average of actual usage and is budgeted slightly above the 2007 budget at 408,000 gallons. The only programatic change anticipated in the fuel program was the removal of the compressed natural gas station in 2007. This results in a very minor impact decrease in expenditures and revenues in 2008.

2008 Central Fleet rates are as follows:

Fuel markup: $0.20 per gallon, $0.00 increase from 2007

Activity

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Fuel Sites maintained	18	18	18	18	0
Gallons sold	387,776	406,005	430,000	408,000	1,995
CNG gallons sold	1,539	2,500	136	0	(2,500)
External CNG customers	2	3	0	0	(3)

Statement of Purpose

The Vehicle/Equipment Replacement Fund is an interest bearing Internal Service Fund established to finance necessary and justified vehicle/equipment replacements. The County adopted a Vehicle Replacement plan for certain vehicles and contractor type equipment. With the exception of certain utility vehicles, the Vehicle Replacement Plan will only include those items with a replacement cost of $7,500 or greater and a useful life of two or more years. Contractor equipment includes unlicensed off-road vehicles, construction equipment, large maintenance tools and equipment, and other rolling stock. The plan allows for the funding of replacements through contributions to the Replacement Fund by user departments with inflationary increases on replacements funded by investment income applied to the Fund. Year-to-year fluctuations within the departmental base budgets will be reduced as a result of the plan. Replacement decisions are based on usage, service, and cost issues. A regular replacement cycle will keep the condition of the fleet at an optimum level reducing fleet maintenance costs and excessive out of service situations.

Financial Summary	2006 Actual	2007 Adopted Budget	2007 Estimate	2008 Budget	Change From 2007 Adopted Budget $	%
Revenues						
General Government	$0	$0	$0	$0	$0	N/A
Fine/Licenses	$0	$0	$0	$0	$0	N/A
Charges for Services	$0	$0	$0	$0	$0	N/A
Interdepartmental (a)	$1,834,506	$1,891,956	$1,891,956	$1,936,007	$44,051	2.3%
Appr. Fund Balance	$0	$0	$0	$60,835	$60,835	N/A
Other Revenue (b)	$350,916	$437,000	$437,000	$291,300	($145,700)	-33.3%
County Tax Levy	**$0**	**$0**	**$0**	**$0**	**$0**	N/A
Total Revenues Sources	**$2,185,422**	**$2,328,956**	**$2,328,956**	**$2,288,142**	**($40,814)**	-1.8%
Expenditures						
Personnel Costs	$0	$0	$0	$0	$0	N/A
Operating Expenses	$1,873,622	$2,172,848	$2,172,848	$2,197,953	$25,105	1.2%
Interdept. Charges	$93,244	$93,584	$93,584	$90,189	($3,395)	-3.6%
Fixed Assets (Memo)(c)	$1,824,449	$3,131,100	$2,929,129	$2,161,600	($969,500)	-31.0%
Total Expenditures (c)	**$1,966,866**	**$2,266,432**	**$2,266,432**	**$2,288,142**	**$21,710**	**1.0%**
Operating Inc./(Loss) (c)	$218,556	$62,524	$62,524	-	($62,524)	-100.0%

Position Summary (FTE)

No Positions are Budgeted in this Fund.

(a) Interdepartmental revenues are replacement charges to departmental users, which may be funded by a combination of sources including tax levy.

(b) Includes revenues from vehicle and equipment sales. Investment income is accounted for in the fund and is used for increasing future replacement costs, but is not budgeted.

(c) Total expenditures and net operating income exclude Fixed Assets to conform with financial accounting standards. Fixed Asset purchases will be funded by operating revenues and existing fund balance and are included in the department's fixed asset request.

Vehicle Replacement Plan

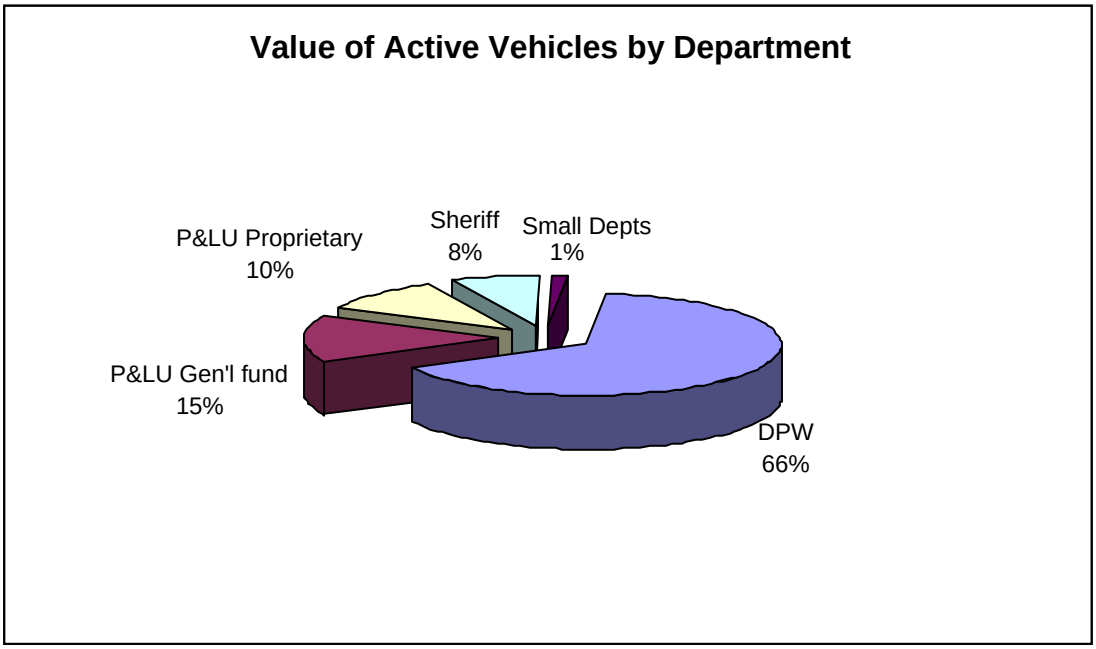
County-Wide Key Strategic Outcome: Cost effective services delivered with competence and skill

Program Description

The Vehicle/Equipment Replacement Fund is an interest bearing Internal Service Fund established to finance necessary and justified vehicle/equipment replacements. Departments retain ownership of their vehicles and are cross charged for the future replacement costs.

Program Highlights

Depreciation is assessed at one-half year charge for the acquisition and disposition years of a vehicle. Full year depreciation is assessed all other years. Depreciation increases are a result of increased valuation of vehicles in the plan and the first full-year depreciation charge on the 2006 vehicles. Initially depreciation is assessed on the budgeted value of the vehicle and then adjusted to account for actual acquisition costs. The actual acquisition cost tends to be lower than the budgeted cost, therefore lowering the overall depreciation charge. Insurance allocations are based on a three-year experience history and are decreasing slightly from the 2007 allocations. Decrease in Fixed Assets is due to the reduced number of vehicles being replaced in 2008. Replacements are determined based on the useful lives of classes of vehicles, therefore budget fluctuations can occur depending on number and value of vehicles being replaced each year. No major changes to the plan have been made in 2008.



Activity	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Active Vehicles in Plan	384	384	384	384	0
Vehicles Replaced	62	77	77	44	(33)

Waukesha County
2008 Vehicle Replacement Plan

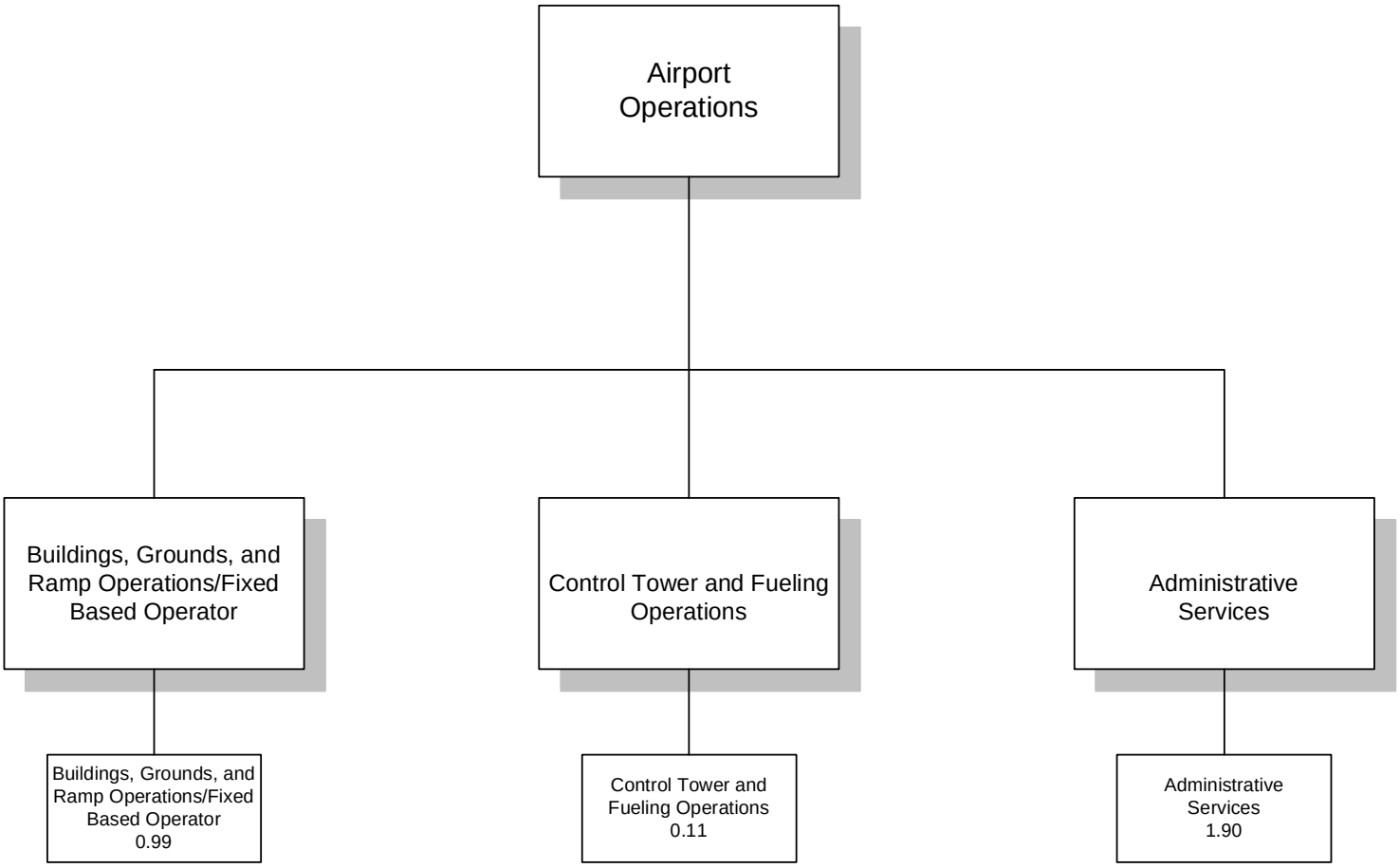
Fund	Department	Description	Qty	Unit Cost	Total Cost	Estimated Salvage
010	Sheriff's Department	Auto, Full Size, Marked	5	$23,500	$117,500	$25,000
010	Sheriff's Department	Auto, Full Size Marked w/ Lightbar	1	$25,000	$25,000	$4,000
010	Sheriff's Department	Automobile	1	$21,000	$21,000	$4,000
010	Sheriff's Department	Van, Prisoner Transport	1	$22,700	$22,700	$5,000
010	Sheriff's Department	Van	1	$21,000	$21,000	$4,500
	Subtotal Sheriff's Dept		9		$207,200	$42,500
400	Public Works Hwys	Tar Distributor	1	$45,000	$45,000	$5,000
400	Public Works Hwys	Loader, Skid steer w/ planer	1	$106,000	$106,000	$15,000
400	Public Works Hwys	Bulldozer	1	$74,000	$74,000	$12,000
400	Public Works Hwys	Forklift (LP/Propane)	1	$40,000	$40,000	$5,000
400	Public Works Hwys	Automobile	2	$18,000	$36,000	$9,000
400	Public Works Hwys	Patrol Truck	7	$137,200	$960,400	$112,000
	Subtotal DPW Hwys		13		$1,261,400	$158,000
010	Public Works Bldgs	Cargo Van	1	$21,000	$21,000	$4,000
	Subtotal DPW Bldgs		1		$21,000	$4,000
010	Parks & Land Use Genl	Pickup, 3/4 T, 4x4, plow & lift gate	1	$41,000	$41,000	$6,000
010	Parks & Land Use Genl	Utility veh 4 wheel, dump box	1	$17,000	$17,000	$2,000
010	Parks & Land Use Genl	Pickup, 4 wheel	1	$25,000	$25,000	$5,000
010	Parks & Land Use Genl	Sand trap rake	1	$15,000	$15,000	$700
010	Parks & Land Use Genl	Tractor loader	1	$65,000	$65,000	$10,000
010	Parks & Land Use Genl	Truck 1 T dump, 4x4, plow, sander	1	$53,000	$53,000	$6,000
010	Parks & Land Use Genl	Mower, outfront, cab, broom	1	$30,000	$30,000	$3,000
010	Parks & Land Use Genl	Pickup, 3/4 T, 4x4, plow	3	$38,000	$114,000	$18,000
010	Parks & Land Use Genl	Utility veh 4 wheel 4x4 dump box cab	1	$15,000	$15,000	$2,000
	Subtotal P&LU Gen'l Fund		11		$375,000	$52,700
505	Parks & Land Use Golf Courses	Mower, triplex trim	1	$25,000	$25,000	$3,000
505	Parks & Land Use Golf Courses	Zero Turn Mower	1	$24,000	$24,000	$3,000
505	Parks & Land Use Golf Courses	Aerator, tow behind	1	$28,000	$28,000	$3,000
505	Parks & Land Use Golf Courses	Slit seeder, tow behind	1	$5,000	$5,000	$700
505	Parks & Land Use Golf Courses	Tractor, 4x4	1	$30,000	$30,000	$4,000
505	Parks & Land Use Golf Courses	Sand trap rake	2	$17,000	$34,000	$1,400
505	Parks & Land Use Golf Courses	Mower greens, triplex	1	$33,000	$33,000	$3,000
505	Parks & Land Use Golf Courses	Pickup, 3/4 T, 4x4, plow	1	$38,000	$38,000	$6,000
	Subtotal P&LU Golf Courses		9		$217,000	$24,100
540	Parks & Land Use Ice Arenas	Ice Groomer	1	$80,000	$80,000	$10,000
	Subtotal P&LU Ice Arenas		1		$80,000	$10,000
	Grand Total		44		$2,161,600	$291,300

WAUKESHA COUNTY
FIVE YEAR VEHICLE/EQUIPMENT REPLACEMENT PLAN

		2007 Est		2008		2009		2010		2011		2012	
Fund	Agency	Units	Cost	Units	Cost	Units	Cost	Units	Cost	Units	Cost	Units	Cost
400	Public Works Hwy Ops	19	$1,601,078	13	$1,261,400	16	$1,373,112	16	$1,435,608	26	$2,258,614	15	$1,669,616
010	Public Works Bldg Ops	0	$0	1	$21,000	2	$42,952	1	$16,224	1	$18,673	1	$23,397
010	Sheriff	20	$425,793	9	$207,200	21	$489,970	10	$291,410	10	$242,099	4	$112,394
010	Parks & Land Use	19	$503,063	11	$375,000	16	$459,992	11	$258,178	9	$193,927	8	$222,039
505	Golf Courses	16	$393,632	9	$217,000	6	$99,528	13	$282,189	5	$116,535	8	$171,735
545	Eble Ice Arena	1	$19,231	0	$0	1	$8,008	0	$0	0	$0	1	$73,701
550	Exposition Center	0	$0	0	$0	0	$0	0	$0	0	$0	1	$48,315
545	Nagawaukee Ice Arena	0	$0	1	$80,000	0	$0	0	$0	0	$0	0	$0
010	Medical Examiner	2	$47,158	0	$0	2	$41,808	0	$0	2	$55,276	0	$0
150	Human Services	0	$0	0	$0	1	$21,320	3	$57,325	0	$0	0	$0
450	Records Management	0	$0	0	$0	0	$0	1	$17,306	0	$0	0	$0
010	Information Systems	0	$0	0	$0	0	$0	1	$18,387	0	$0	0	$0
470	Radio Services	0	$0	0	$0	1	$18,720	0	$0	0	$0	0	$0
Total Replacements		77	$2,989,955	44	$2,161,600	66	$2,555,410	56	$2,376,627	53	$2,885,124	38	$2,321,197

AIRPORT

FUNCTION / PROGRAM CHART



3.00 TOTAL FTE'S

1. Position counts stated in terms of budgeted full time equivalent positions (FTE) includes extra help and overtime.
2. See Stats/Trends Section for position detail.

Statement of Purpose

The mission of Waukesha County Airport is to maximize the net economic and recreational benefit it provides to the Southeastern region of Wisconsin by being a leader in ensuring quality facilities and services are available to all users; to oversee and undertake proactive and environmentally sensitive development, construction, and improvements to equipment and facilities through short and long range planning; as well as to establish systems to maintain existing and future improvements. Airport operations shall provide for the safety, convenience, and needs of all members of the aviation community while maintaining cooperation and coordination with all levels of government. The airport shall additionally operate and promote itself in a fiscally prudent manner, working toward reducing its dependency on County taxpayers.

Financial Summary	2006 Actual	2007 Adopted Budget (a)	2007 Estimate (a,b)	2008 Budget	Change From 2007 Adopted Budget $	%
General Government	$0	$0	$0	$0	$0	N/A
Fine/Licenses	$0	$0	$0	$0	$0	N/A
Charges for Services	$658,737	$674,954	$674,139	$696,507	$21,553	3.2%
Interdepartmental	$0	$0	$0	$0	$0	N/A
Other Revenue	$21,737	$18,980	$25,310	$22,100	$3,120	16.4%
Appr. Fund Balance (c)	$177,514	$180,829	$180,829	$180,829	$0	0.0%
County Tax Levy (a)	**$201,453**	**$202,563**	**$202,563**	**$202,563**	**$0**	**0.0%**
Total Rev. Sources	**$1,059,441**	**$1,077,326**	**$1,082,841**	**$1,101,999**	**$24,673**	**2.3%**
Personnel Costs	$228,740	$243,238	$242,166	$257,070	$13,832	5.7%
Operating Expenses (d)	$741,519	$791,038	$790,341	$797,593	$6,555	0.8%
Interdept. Charges	$55,123	$43,050	$43,687	$47,336	$4,286	10.0%
Fixed Assets(memo) (d)	$0	$0	$0	$0	$0	N/A
Total Expenditures	**$1,025,382**	**$1,077,326**	**$1,076,194**	**$1,101,999**	**$24,673**	**2.3%**
Operating Inc./loss (d)	**$34,059**	-	**$6,647**	-	-	**N/A**
Position Summary (FTE)						
Regular Positions	3.00	3.00	3.00	3.00	0.00	
Extra Help	0.00	0.00	0.00	0.00	0.00	
Overtime	0.00	0.00	0.00	0.00	0.00	
Total	3.00	3.00	3.00	3.00	0.00	

(a) The Tax Levy for 2007 is restated to adjust for the new End User Technology (EUTF) method to be comparable to 2008.

(b) Total expenditures and net operating income exclude capitalized fixed asset purchases to conform to financial accounting standards. Fixed Asset purchases will be made out of cash balances and are included in the Airport's fixed asset request.

(c) Airport Fund Balance offsets depreciation expense on assets expected to be replaced in future years with federal, state or other funding sources (non-County tax levy).

(d) Budgeted depreciation expense is included in operating expense only represents the County's portion of the capital investment and excludes State and Federal funds as contributed capital, as a result, the operations income or loss differs from the Comprehensive Annual Financial Statements which include these funds as contributed capital.

Major Departmental Strategic Outcomes and Objectives for 2008

County-Wide Key Strategic Outcome: Cost effective service delivered with competence and skill

1. Objective: To effectively run the airport to maintain standing in the Federal Contract Tower program, thereby ensuring continued Federal Aviation Administration (FAA) subsidy for air traffic control personnel.

Key Outcome Indicator: To maintain a benefit/cost (BC) ratio of 1.0 or greater as conducted biannually by the FAA. A ratio of 1.0 or greater ensures full funding. A rating of less than 1.0 would place the airport in the Cost Sharing program and the County would be responsible for a portion of the air traffic control personnel salaries.

2. Objective: To have Crites Field comply with the suggested enhancements of the Transportation Safety Administration's published General Aviation Security Guidelines point scale. This point scale determines suitable measures to address security for a facility. Objective is to implement those items/procedures applicable to our facility to remain ahead of any possible regulations.

Key Outcome Indicator: To implement/maintain the security enhancements associated with a facility rating of 45 or greater to ensure compliance with future general aviation security regulations that may be forthcoming. Enhancements equivalent to a rating of greater than 45 ensures that the airport is compliant with security recommendations of similar sized airports. A number less than 45 means enhancements are needed to become recommendation compliant.

3. Objective: Monitor condition of runway and taxiway pavement to prolong useful life of pavement and reduce costs.

Key Outcome Indicator: To maintain a specific pavement's PCI rating to 41 or higher. Plan capital projects to replace pavement sections when PCI's reach 56.
PCI Ratings 86-100 Excellent, 71-85 Very Good, 56-70 Good, 41-55 Fair, 26-40 Poor, 11-25 Very Poor, 1-10 Failed.

4. Objective: Keep the airport open continuously regardless of severe winter conditions by adhering to the maximum two hour snow removal regulation as outlined in FAA Advisory Circulars 150/5200-30A and 150/5210-5B.

Key Outcome Indicator: To clear runway 10/28 within a 2 hour time frame during a snow event to ensure the airport remains open at all times. 2 hours or less clearance time keeps the airport open, over two hours clearance time could mean diversion of aircraft to other airports.

5. Objective: Obtain assistance from a local area college to work cooperatively on the development of a marketing plan for the Airport Operations in order to generate additional business activities and reduce reliance on County tax levy.

6. Objective: Begin to explore acquisition of lands as identified in the Airport Master Plan adopted by the County Board.

Key Outcome Indicator:

Objective	Performance Measure	2006 Actual	2007 Target	2007 Estimate	2008 Target
1	FAA benefit/cost ratio determined biennially	>1.58	>1.0	>1.5	>1.5
2	Percentage of Relavent Items Compliant With	61%	73%	73%	80%
4	Runway 10/28 Closures due to snow	0	0	0	0

Building, Grounds & Ramp Operations/Fixed Based Operator

County-Wide Key Strategic Outcome: Cost effective service delivered with competence and skill

Program Description

Maintain and schedule the maintenance of the Airport grounds, infrastructure, and equipment as necessary to ensure a safe airfield operation. Schedule and monitor contract maintenance services to track the condition of Airport buildings and associated equipment. Monitor the contract for performing and providing aeronautical services and parking ramp operations.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	**0.94**	**0.99**	**0.99**	**0.99**	**0.00**
Charges for Services	$625,992	$641,642	$640,827	$661,834	$20,192
Other Revenue	$21,737	$18,980	$25,310	$22,100	$3,120
Appr. Fund Balance	$177,514	$180,829	$180,829	$145,829	($35,000)
County Tax Levy	**($55,930)**	**($43,665)**	**($43,665)**	**($57,072)**	**($13,407)**
Total Revenues	**$769,313**	**$797,786**	**$803,301**	**$772,691**	**($25,095)**
Personnel Costs	$77,008	$82,973	$81,898	$87,704	$4,731
Operating Expenses	$609,399	$687,759	$650,230	$654,564	($33,195)
Interdept. Charges	$38,050	$27,054	$26,804	$30,423	$3,369
Fixed Assets (memo)(a)	$0	$0	$0	$0	$0
Total Expenditures	**$724,457**	**$797,786**	**$758,932**	**$772,691**	**($25,095)**

Operating Inc./(Loss)	$44,856	-	$44,369	-	-

(a) Total expenditures and net operating income exclude capitalized fixed asset purchases to conform to financial accounting standards. Fixed Aasset purchases will be made out of cash balances and are included in the Airport's fixed asset request.

Program Highlights

Charges for Services include revenues from existing and new land leases, hangar rental fees, fuel flowage fee and Fixed Based Operator (FBO) fees and leases. Existing land leases are adjusted annually by the change in the Consumer Price Index over a given 12-month period. New and existing land leases are expected to increase by $24,036. Hangar rental revenues are expected to remain unchanged at $188,005, FBO related revenues increase by $3,950 to $142,850. Fuel flowage fee revenues are reduced by $6,815 to more accurately reflect the reduction in the amount fuel being sold. The reduction being experienced can be attributed to the recent volatility in the prices of fuel. The airport fund balance is reduced $35,000 to reflect the change in depreciation expense on assets expected to be replaced in future years with federal, state, and other funding sources. Tax levy deceased by $13,262 to cover expenses in other programs.

Personnel costs across program codes in this grouping increase by $4,731. The major drivers in the increase of Operating Expenses are due to the annual increase for the snow removal and grass cutting contracts. These contracts are adjusted annually by the Employer Cost Index (ECI) and are expected to increase $12,334. A reclassifying of some depreciable assets to other program codes offsets these increases. Of the reduction in depreciation, $17,150 comes from assets that will be fully depreciated in 2008. These two items combined to lower Operating Expenses in these programs by $33,195.

Activity	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Total Airport Buildings	14	14	14	14	0
Square Yards of Pavement	447,677	456,949	456,949	456,949	0
Acres of grass to be mowed	341	337	337	337	0

Control Tower & Fueling Operations

County-Wide Key Strategic Outcome: Cost effective service delivered with competence and skill

Program Description

Air Traffic Control Tower facility and operations. Fuel farm operations. Costs of the air traffic controllers is funded by the Federal Contract Tower Program.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	**0.11**	**0.11**	**0.11**	**0.11**	**0.00**
Charges for Services	$32,745	$33,312	$33,312	$34,673	$1,361
Other Revenue	$0	$0	$0	$0	$0
Appr. Fund Balance	$0	$0	$0	$35,000	$35,000
County Tax Levy	**$81,036**	**$69,647**	**$69,647**	**$74,050**	**$4,403**
Total Revenues	**$113,781**	**$102,959**	**$102,959**	**$143,723**	**$40,764**
Personnel Costs	$8,588	$9,257	$9,135	$9,784	$527
Operating Expenses	$121,233	$86,403	$123,170	$126,216	$39,813
Interdept. Charges	$6,633	$7,299	$7,296	$7,723	$424
Fixed Assets (memo)(a)	$0	$0	$0	$0	$0
Total Expenditures	**$136,454**	**$102,959**	**$139,601**	**$143,723**	**$40,764**
Operating Inc./(Loss)	($22,673)	-	($36,642)	-	-

(a) Total expenditures and net operating income exclude capitalized fixed asset purchases to conform to financial accounting standards. Fixed asset purchases will be made out of cash balances and are included in the Airport's fixed asset request.

Program Highlights

Charges for services increase by $1,361. Revenues for these programs come from the FBO lease for the airport fuel farm. The lease rate is adjusted annually by Consumer Price Index (CPI). County tax levy and fund balance used to offset the difference between expenses and revenues.

Personnel costs remained relatively stable from the prior year budget with no change in staffing levels. Operating expenses increase mainly due to the reclassifying of some depreciable assets. This causes operating expenses to increase by $35,242 due to the increase in depreciation expense. Interdepartmental charges remained stable compared to the 2007 Budget.

Activity Data	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Fuel Purchases:					
Jet A	808,672	968,150	912,000	920,000	(48,150)
100 LL	139,681	140,000	120,000	120,000	(20,000)
Total	948,353	1,108,150	1,032,000	1,040,000	(68,150)

Administrative Services

County-Wide Key Strategic Outcome: Cost effective service delivered with competence and skill

Program Description

Administrative Services is responsible for maintaining compliance with all applicable Federal Aviation Regulations (FAR's), Orders and Advisory Circulars (AC's) as well as conditions of grant assurances. In addition the monitoring of all leases and contracts and enforcement of all provisions. Finally, Administrative Services is responsible for coordinating and providing efficient administrative/clerical support for the Airport's development and operations.

	2006 Actual	2007 Budget	2007 Estimate	2008 Budget	Budget Change
Staffing (FTE)	**1.90**	**1.90**	**1.90**	**1.90**	**0.00**
Other Revenue	$0	$0	$0	$0	$0
Appr. Fund Balance	$0	$0	$0	$0	$0
County Tax Levy	**$176,347**	**$176,581**	**$176,581**	**$185,585**	**$9,004**
Total Revenues	**$176,347**	**$176,581**	**$176,581**	**$185,585**	**$9,004**
Personnel Costs	$143,144	$151,008	$151,133	$159,582	$8,574
Operating Expenses	$10,887	$16,876	$16,941	$16,813	($63)
Interdept. Charges	$10,440	$8,697	$9,587	$9,190	$493
Fixed Assets	$0	$0	$0	$0	$0
Total Expenditures	**$164,471**	**$176,581**	**$177,661**	**$185,585**	**$9,004**
Operating Inc./(Loss)	$11,876	-	($1,080)	-	-

Program Highlights

County tax levy increases to fund increase in administrative expenditures described below.

Personnel costs increase for the current staffing level. Decreases in membership dues and contracted services contribute to the minimal decrease in operating expenses. Interdepartmental charges are increasing by $493 and reflect increases in insurance.

Department-wide Capital Projects

CURRENT AND PROPOSED CAPITAL PROJECTS:				Estimated Annual Operating Impact*		
Project #	Project Name	Estimated Completion Year	County Project Cost	(Revenues)/Expend	Estimated Depreciation Expense	Total Rev/(Expend)
200826	Corporate Area Access Drive	2008	$32,000	$22,000	$1,600	
200310	Rwy 10/28 RSA Design and Construction	2009	$356,500	$10,721	$17,825	$28,546
200702	Twy "C" and "D" Reconstruction and Lighting	2009	$105,650	$1,200	$5,283	$6,483
200703	Airport Snow Removal Equipment Building	2011	$100,000	$TBD	$4,000	$TBD
200704	Rwy 10/28 Rehabilitation	2011	$37,500	$TBD	$1,875	$TBD
200803	Southeast Hangar Area Phase III	2009	$90,000	$TBD	$4,500	$TBD
200804	Master Plan Update	2013	$65,000	$TBD	$0	$TBD