

WAUKESHA COUNTY

Waukesha, Wisconsin

2015 County Executive Budget



DANIEL P. VRAKAS
Waukesha County Executive

Waukesha County Executive

Daniel P. Vrakas

(Term Expires April 2015)

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(Terms Expire April 2016)

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Sarah Spaeth
Legislative Policy Advisor

About the cover:
Springtime at the Waukesha County Courthouse. The five year 2015-2019 County Capital Plan includes Phase I of a two phase plan to provide upgrades to the 1957 facility accommodated by Phase I construction of a criminal court building adjacent to the County Jail.



September 23, 2014

Dear Honorable County Board Supervisors:

Each spring I, along with the budget team and key staff, embark on the process of creating the County's budget with the goal of continuing to provide Waukesha County's outstanding services while also holding the line on taxes. This process requires strategic thinking and making difficult decisions, but also provides the opportunity to examine new and innovative ways to save tax dollars. This budget is no exception. I am proud of the innovations, partnerships and strategic decisions made throughout this budget that, if approved by the County Board, will continue our commitment to being a low tax leader. In fact, a **County homeowner, with a median valued home estimated at about \$246,300, will see no change from last year on the county portion of their property tax bill.**

I am proud of the relationship between the Executive and Legislative Branches in Waukesha County and appreciate your willingness to work with my administration on the passage of the 2015 Budget.

TAX IMPACT ON HOMEOWNERS

The proposed 2015 County general property tax levy totals \$100.5 million. County Departments have worked diligently to be innovative, use technology to improve efficiency and seek collaborative efforts to control spending. Proposed expenditures in the budget total \$279.1 million. The Budget contains \$261.2 million in operating appropriations and the remaining \$17.9 million is dedicated to our capital project budget for infrastructure investments. Total expenditures are down \$3.0 million from the 2014 budget. This budget maintains our low employee per capita ratio of 3.5 employees to 1,000 residents by controlling positions and limiting net personnel cost increases to 1.45%.

COLLABORATION & COOPERATION

Waukesha County values collaboration and working with other governments to gain economies of scale and streamline government services while saving money. The 2015 budget includes the implementation of several collaborative capital projects funded in the prior 2014 budget. As a result, the capital budget is reduced over \$10 million. The operating budgets are increased, reflecting project impacts and other initiatives as follows:

- The Radio Upgrade project (Project expenditure of \$9.5 million) will be implemented in mid 2015. Radio Services expenditures increase \$734,700, primarily due to a \$531,100 increase in depreciation charges and a \$189,400 increase in system maintenance charges. Depreciation charges are offset with Radio Services fund balance. Increased system maintenance costs will be charged to users, based on the formula in the 2014 Trunked Radio System Contract Addendum.

- A jointly operated single stream recyclable processing facility (Project expenditure of \$7.7 million) with the City of Milwaukee begins operation in 2015. The Material Recovery Facility (MRF) Fund budget includes an expenditure increase of \$1.0 million for the new vendor contract offset with an additional budgeted revenue increase of \$1.1 million in material sales with revenue sharing increasing from 50% to 80%. The community dividend also increases \$582,000 (funded with fund balance) to assist communities with obtaining new recycling bins and assist municipalities with the direct hauling of recyclable materials.
- A full year operation of the on-site health and wellness center is included in the 2015 budget. Based on the contract signed in 2014 with the City and School District of Waukesha, each entity will pay its share directly. The 2015 budget includes an increase in fund balance of \$172,000 to \$736,000 and center fee revenue of \$100,000 to fund the \$880,000 operation. The County is estimated to save \$3.1 million in health care costs over a 5 year period.
- At mid-year, the 2015 budget implements a more cost-effective shelter care operation for boys and girls by partnering with the private sector. This change is projected to result in an annual savings of \$130,000 which will allow the Department to invest in other Health and Human Services priorities.
- A new collaborative effort in the 2015 budget is a contract with Walworth County for Waukesha County to serve as its Medical Examiner, allowing a third forensic pathologist position to be funded. A similar contract will be implemented with Washington County. Each county will maintain its own field investigators, however will share protocols, policies and procedures under the supervision of a Waukesha County forensic medical pathologist. The additional position will allow more long term and stable staffing for 24/7 service needs. This increases expenditures and revenues \$442,000.

BUDGET DRIVERS

The 2015 budget addresses key revenue shortfalls.

- Investment income is decreased \$805,000 to \$3,608,000 reflecting continued historically low rates. Delinquent Taxes Penalty and Interest is also reduced by \$50,000 as outstanding Delinquent Taxes declined during 2013 into 2014.
- The 2014 use of the 2013-14 State Budget one time allowance of county redaction fee revenue of \$400,000 is removed from the 2015 budget. The 2015 Budget will use general fund balance of \$300,000 in the Register of Deed revenue budget and will be phased down in future budgets.
- State revenues include more stable revenue sources overall. Human services basic community aids are reduced slightly and youth aids are unchanged. General Transportation Aid (GTA) is reduced \$200,000 for 2015 as a result of an unfavorable State aid formula. The Circuit Court support grant is restored to the 2011 level, resulting in a budget increase of \$72,000.
- The 2015 budget continues to recognize declining trends in prisoner board revenue for Federal prisoners with a reduction of \$196,000 to account for a reduction in inmates. Circuit Court revenues for fines and forfeitures and court fees are reduced \$175,000 overall from the 2014 budget.

SMART USE OF STATE FUNDS

A number of program areas will see increased service levels resulting from increases in State revenue. Some areas will see reductions as planned. This includes:

- Additional State funds of almost \$700,000 will provide services for children with long term needs and fund two service coordinator positions.
- An additional \$613,000 in State revenues in the Comprehensive Community Services (CCS) program resulting from a federal reimbursement change to cover 100% of costs. This funding provides psychosocial rehabilitative treatment in the community and in residential care facilities and will expand services to children.
- A new regional crisis grant of \$109,100 will fund training for County staff and law enforcement to improve crisis intervention services.

- The Treatment Alternates and Diversion (TAD) grant approved by ordinance in 2014, will allow the drug court to continue in 2015 with \$143,000 of grant funding. The tax levy funding portion of the Alcohol Treatment Court of \$125,000 continues after the expansion grant ended year end 2014.
- Additional State funds of \$925,000 will meet the State request for an increase in highway maintenance on State roads and fund 4.0 FTE patrol workers. A portion of the increase will be in a performance based contract.

The 2015 budget will also address County priority areas including an expenditure increase of \$259,000 for Emergency Preparedness for costs associated with 2.0 FTE positions and one time purchase of fire emergency dispatch software for \$109,000 using fund balance. The additional positions will allow the department to meet industry benchmarks and to avoid overtime costs incurred when new employees are being trained.

INVESTING IN INFRASTRUCTURE

The County has consistently demonstrated its value of prudent financial planning by continuing to make sound strategic investment decisions to maintain our critical infrastructure. My proposed 2015 capital budget spends \$17.9 million, and strikes a balance between maintaining our infrastructure to ensure economic viability and delivering critical core services to the people who need them most. Major 2015 Capital budget spending highlights are outlined in the following key areas: County Facilities, Transportation, Technology, and Parks projects.

County Facilities

In the 2015 Budget, building infrastructure improvements total about \$7.1 million. Facility project improvements include about \$2.8 million at the UW-Waukesha campus, with \$1.4 for replacement of boilers and controls with new, more energy-efficient equipment and \$1.4 million for roofing upgrades. HVAC upgrades at County facilities include \$694,000 to replace the chiller at the Mental Health Center and \$45,000 for project design to replace the HVAC system at the Highway Operations Building. The budget includes \$211,000 for roof replacement at the Administration Center. Project design for replacement of the brinemaker and construction of a canopy roof at the Highway Operations Building is budgeted at \$10,500.

The 2015 Budget includes funding for project concept estimated at \$220,000 to replace HVAC equipment at the Law Enforcement Center which is expected to help reduce energy consumption through newer, high-efficiency equipment with direct digital controls. The future expansion of the Waukesha County Communications Center (WCC) begins with design, estimated at \$45,000. The WCC expansion will allow for additional municipal police and fire agencies to join County dispatch and provide space needed for handling large-scale emergency events.

The budget also includes \$3.3 million in 2015 to demolish the former Health and Human Services (H&HS) Building, which is now vacant after the new Health and Human Services facility was opened in October 2013.

Transportation

The County's first rate County Trunk Highway (CTH) system is a critical contributor to our strong economic future. These important infrastructure assets promote public safety and economic development. My proposed 2015 capital budget devotes more than \$6.8 million for key highway improvements including \$3.8 million for road surface repaving and intersection signal and safety improvements. In addition, \$818,000 is budgeted to begin rehabilitating CTH NN, from State Highway 83 to CTH ES, in the Village of Mukwonago; \$353,000 for design to rehabilitate CTH I (Beloit Road), from CTH ES (National Avenue) to CTH O (Moreland Road), in the City of New Berlin; and \$103,000 for design work to rehabilitate CTH C (Genesee Street) from Mill Street to Oakwood Road in the City of Delafield.

The 2015 budget includes about \$1.1 million for project design work to widen 2.1 miles of CTH M (North Avenue), from CTH YY (Pilgrim Road) to the East County Line (124th Street), in the City of Brookfield and Village of Elm Grove. Construction is planned to begin in 2018. Total project costs are estimated at \$17 million. Federal aid is expected to cover \$10.3 million of project costs, and the City and Village will add an additional \$210,000 for local street amenities. The remaining \$6.5 million is County funded.

Technology

County technology projects include \$1.0 million to complete an upgrade the County's election system through process improvements and automated system enhancements. The budget also includes the last year of funding for multiple technology projects, including \$150,000 to implement an enterprise wide content management system; \$110,000 to transition the County to a new, more affordable data reporting system; and \$100,000 to implement a workforce management system.

Parks and Recycling

Projects in this functional area total \$1.6 million. This includes \$800,000 for the Parks pavement management plan, \$450,000 for design work for a multi-use trail connecting Frame Park in the City of Waukesha to Mitchell Park in the City of Brookfield, \$195,500 for orthophotography to update digitized maps for Land Information Systems (GIS), \$75,000 for energy-saving lighting upgrades at clubhouse facilities at Nagawaukee and Wanaki golf courses, and about \$70,000 for preliminary design work for park beach house improvements and the expansion of Camp Pow Wow at Menomonee Park. The growing popularity and usage of Camp Pow Wow has necessitated an expansion to include a private nurse room, ADA code updates and restroom expansions to meet current and future needs.

PROJECT FUNDING AND DEBT MANAGEMENT

The County values strategic long range capital planning, budgeting and debt management policies and practices. Borrowed funds are budgeted at \$10 million, the same level as the 2014 budget. Investment income is budgeted at \$300,000, an increase of \$50,000 from the 2014 budget. Property tax levy funding at \$1,850,000 is a reduction of \$100,000 from the 2014 Adopted Budget. Tax levy and the use of governmental fund balance of \$3.0 million and other revenues of \$700,000 maintain the County's "down payment" at 35% of net capital expenditures, well above the target of 20%.

The County's 2015 debt service payment is budgeted at \$14.6 million, which is well within to the County's key benchmark ratio of debt service expenditure budget to the total governmental operating expenditures of less than 10%. Maintaining debt service on borrowing at a lower level in the range of 6.5% to 7.5% assures the County will be able to maintain its infrastructure without diminishing funding needed for direct services for future generations.

ACKNOWLEDGEMENTS

Year-after-year, through strategy, innovation and partnerships, we are able to ensure streamlined services and cost-savings to our taxpayers. In conclusion, I would like to thank the Waukesha County staff that helped prepare the 2015 County Executive's Budget and the County Board Supervisors that sat beside me in countless meetings in preparation of this budget. As you, the County Board, begin your budget review process, I ask that you support the presented budget that will continue our commitment as a low tax leader.

Sincerely,



Daniel P. Vrakas
County Executive



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Waukesha County
Wisconsin**

For the Fiscal Year Beginning

January 1, 2014

A handwritten signature in black ink, appearing to read 'Jeffrey R. Egan'.

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Waukesha County, Wisconsin for its annual budget for the fiscal year beginning January 1, 2014.

In order to receive this award, a government unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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TABLE OF CONTENTS

INTRODUCTION

2015 Budget Message-County Executive Dan Vrakas	3
Award for Distinguished Budget Presentation	7
List of Graphs.....	12
List of Tables.....	13
Readers Guide.....	14
Quick Reference Guide.....	16
Waukesha County Community Profile	17
Waukesha County Departments By Functional Area Chart.....	20
Waukesha County Departments Organizational Chart.....	21

SUMMARY

2015 Tax Levy Summary – Impact on Homeowners	25
2015 Budget Assumptions	26
2015 Budget Summary	27
2015 Budget Summary by Functional Area by Agency by Fund.....	28
Tax Levy by Functional Area	30
2013-2015 Expenditures.....	32
2013-2015 Revenues.....	40
Decision Making Criteria New Positions & Budgeted Positions Summary by Functional Area.....	45
Functional Area Summary by Fund Type	46
Appropriation Unit Summary by Fund Type.....	47

STRATEGIC PLANNING AND BUDGET PROCESS

Strategic Planning Overview	51
Waukesha County Planning Processes.....	54
Waukesha County Five Year Financial Forecast.....	56
Financial Management Policies	57
Capital and Operating Budget Process	62
Financial Structure	65
Waukesha County Budgetary Funds	67
Fund Descriptions.....	68

FUNCTIONAL AREA - JUSTICE AND PUBLIC SAFETY

Justice and Public Safety Summary	71
Emergency Preparedness	79
District Attorney	95
Circuit Court Services	103
Medical Examiner	117
Sheriff	123

TABLE OF CONTENTS

FUNCTIONAL AREA - HEALTH AND HUMAN SERVICES

Health and Human Services Summary	139
Corporation Counsel Child Support General Fund	147
Department of Health & Human Services (H&HS)	153
Health & Human Services General Fund	158
Administrative/Information Systems	160
Intake Support Services	163
Children and Family Services	167
Adolescent and Family Services	173
Clinical Services	181
Criminal Justice Collaborating Council	188
Public Health	193
Veterans' Services General Fund	200
Aging & Disability Resource Center (ADRC)	202
H&HS-Aging and Disability Resource Center Contract Fund	214

FUNCTIONAL AREA - PARKS, ENVIRONMENT, EDUCATION AND LAND USE

Parks, Environment, Education and Land Use Summary	217
Register of Deeds	225
University of Wisconsin - Extension	233
Federated Library System	241
Parks and Land Use	253

FUNCTIONAL AREA - PUBLIC WORKS

Public Works Summary	307
Public Works	313

FUNCTIONAL AREA - GENERAL ADMINISTRATION

General Administration Summary	357
County Executive	363
County Board	369
County Clerk	377
County Treasurer	383
Department of Administration	391
Corporation Counsel	423

FUNCTIONAL AREA - NON-DEPARTMENTAL

Non-Departmental Summary	429
Non-Departmental – General Fund	433
Non-Departmental – Health and Dental Insurance Fund	438
Contingency Fund	445

TABLE OF CONTENTS

FUNCTIONAL AREA - DEBT SERVICE

Debt Service 447

FUNCTIONAL AREA - CAPITAL PROJECTS

Capital Projects..... 503

STATS./TRENDS

Trends 509

- Demographic Information
- Fiscal Trends
- Position Summaries
 - Administration
 - Circuit Court Services
 - Corporation Counsel
 - County Board
 - County Clerk
 - County Executive
 - District Attorney
 - Emergency Preparedness
 - Federated Library
 - Health & Human Services
 - Medical Examiner
 - Parks & Land Use
 - Public Works
 - Register of Deeds
 - Sheriff
 - Treasurer
 - University of Wisconsin-Extension
- Glossary of Significant Terms
- Glossary of Acronyms
- Agency Summary Budget Index

LIST OF GRAPHS

Tax Levy by Functional Area 2015 compared to 2010	30
2011-2015 Budgeted Tax Levy by Functional Area	31
2015 Expenditures by Functional Area as a Percent of Total.....	33
2015 Revenues as a Percent of Total.....	41
Budgeted Total Revenues 2015	41
Intergovernmental Revenues	42
Charges for Services	43
Justice & Public Safety 2013-2015, Expenditures, Revenues & Tax Levy	73
Health & Human Services 2013-2015, Expenditures, Revenues & Tax Levy.....	141
Parks, Environment, Education and Land Use 2013-2015, Expenditures, Revenues & Tax Levy	219
Public Works 2013-2015, Expenditures, Revenues & Tax Levy.....	310
General Administration 2013-2015, Expenditures, Revenues & Tax Levy	359
Non-Departmental 2013-2015, Expenditures, Revenues & Tax Levy	431
Debt Service Requirements, Payments 2014-2025.....	452
Projected Debt Service, Five-year Capital Projects Plan.....	453
Waukesha County Capital Projects Plan by Functional Area 2015-2019	504
County Tax Levy Dedicated to State Mandates.....	511
Equalized Property Value, Rate of Change	515
Equalized Property Value by Class of Property	516
Outstanding Debt Per Capita	521
Debt Service as a Percent of Operating Expenditures	522
Operating Revenues Per Capita	523
Operating Expenditures Per Capita	524
Employees Per 1,000 Population.....	525

LIST OF TABLES

2015 Tax Levy Summary-Impact on Homeowners	25
2015 Budget Summary	27
2015 County Tax Levy Breakdown	27
2015 Budget Summary by Functional Area by Agency by Fund.....	28
2014-2015 Tax Levy by Function.....	31
2013-2015 Expenditure Summary	32
2013-2015 Revenue Summary	40
Budgeted Positions 2013-2015, Summary by Functional Area	45
Functional Area Summary By Fund Type	46
Appropriation Unit Summary By Fund Type.....	47
Justice and Public Safety Summary by Agency.....	74
Justice and Public Safety Budgeted Positions 2013-2015.....	77
Health and Human Services Summary by Agency	142
Health and Human Services Budgeted Positions 2013-2015	145
Parks, Environment, Education and Land Use Summary by Agency	220
Parks, Environment, Education and Land Use Budgeted Positions 2013-2015	223
Parks & Land Use Three Year Maintenance Plan	263
Public Works Summary by Agency	309
Public Works Budgeted Positions 2013-2015.....	312
Public Works Building Improvement Plan	324
2015 Vehicle Replacement Plan	351
Five-Year Vehicle Replacement Plan	352
General Administration Summary by Agency	360
General Administration Budgeted Positions 2013-2015	362
Non-Departmental Summary by Agency.....	432
Debt Service Requirements	450
Current and Adopted Debt Service Requirements.....	451
2015 Capital Budget Expenditure Plan	457
2015 Capital Project Listing	459
Five-Year Capital Projects Plan Summary.....	505
Five-Year Capital Project Listing.....	507
County Demographics Statistics Trends.....	512
Waukesha County Population.....	513
Waukesha County Equalized Property Value by Municipality	514
General County Purpose Property Tax Levy Data.....	517
Comparative County Property Rates for 2014 Adopted Budget	519
Comparative Property Tax Per Person for 2013 and 2014 Budgets.....	520
Personnel Costs as a Percent of Net Operating Budget.....	526
General County Tax Levy as a Percent of Net Expenditures 2011-2015	527
Operating and Capital Budget Summary with 8 Months Information	528
Budgeted Positions Summary By Department, Total FTEs	529
Budgeted Positions Summary, Regular Full-Time/Part-Time	530
Summary of Net Change in Funded Regular Full-Time/Part-Time	531

READER'S GUIDE

Introduction

The adopted budget document contains information about many aspects of Waukesha County Government. To make this budget book easier to use and read, this **Reader's Guide** and the **Quick Reference Guide** have been developed. In addition, the following resources are available to the reader for locating information: **Table of Contents**, **Listing of Graphs and Tables**, **Glossary** and **Index**. Finally, the **Transmittal Letter** and the **Budget Message** should assist the reader with understanding many of the key issues within the Waukesha County Budget.

Document Organization

The County's annual budget book is divided into the following sections: Introduction, Summary, Strategic Planning and Budget Policies, Operational (divided into functional areas), Debt Service, Capital Projects, and a Statistics and Trends section.

The **Introduction** includes County demographics, the County Executive's Budget message, Transmittal letter and the Community Profile.

The **Summary** provides a synopsis of the Operating and Capital budgets; Tax Impact on the Homeowner; Budget Assumptions; Budget Summaries; annual County budget major expenditures, revenues, and tax levy highlights which affect the Budget; County Organization Chart; Criteria for New Positions; Summary of the Positions Budgeted; Fund Balance Projections; Fund Descriptions; and Functional Area and Appropriation Unit revenue and expenditure summaries.

The **Strategic Planning and Budget Policies** section includes the County's Strategic Planning Mission Statement; Vision Statement; Core Values; Strategic Outcomes; County Planning Process; Financial Management Policies; Capital and Operating Budget Process; Budget Amendment Process and Financial Structure of the County.

The **Operating, Debt Service, and Capital budgets** are presented within the functional areas with a summary section included at the beginning of each area. Functional areas include:

- Justice and Public Safety - Court system, correctional operations, and public safety.
- Health & Human Services - Services to improve quality of life and self-sufficiency.
- Parks, Envir, Educ & Land Use - Recreational, educational, environmental, and land use activities.
- Public Works - Road planning, design and maintenance, county-wide fleet maintenance, airport, transit, and facilities maintenance.
- General Administration - County governmental functions and administrative support.
- Non-Departmental - County-wide items not within direct control of a specific department, and the Contingency Fund.
- Debt Service - Principal and interest payments on long-term general obligation debt.
- Capital Projects - Major acquisition and construction of infrastructure or technology improvements with long-term financing requirements.

Each department is introduced by a page that details the functional/program structure of that department. The Fund Summary page includes the Fund Type, which is indicated using a seal in the upper right corner of the first page of each fund. Fund Types are defined in the Glossary of Significant Terms and explained in the Fund Description pages of the Summary section and Fund Structure section of the Strategic Planning and Budget Policies section. The seals can be identified below:



General Fund



Special Revenue Fund



Internal Service Fund



Enterprise Fund

Each Fund Name is indicated in the upper left hand corner of the Fund Summary page.

READER'S GUIDE

Department Budget Sections

Department operating budgets are intended to highlight the budget and policy issues of each department presented in the following format:

Department Statement of Purpose/Summary - This section includes the department's statement of purpose, summary of the department's revenues, tax levy, and expenditures. The department's revenues, expenditures, and tax levy are required by fund for the prior year actual, for the current year adopted budget, the current year's estimated budget, and for the ensuing year budget request. This section includes the absolute dollar and percentage change by appropriation unit, from the current year adopted budget to the ensuing year budget request. Also included, is a budgeted position summary of all full-time and part-time budgeted positions for a department, and the use of overtime and temporary extra help, which are stated in full-time equivalents (FTEs) based on 2080 hours per year.

Multi-fund departments will also complete a summary page summarizing information for all funds. For each separate fund, a **Fund Purpose** statement is displayed.

County-Wide Key Strategic Outcomes are indicated - This section identifies key strategic outcomes linked to the Strategic Plan, with objectives (goals) anticipated to be accomplished in the ensuing budget year. The department objectives are categorized by the County's seven Strategic Plan Outcomes: 1. A safe county, 2. An economically vibrant county, 3. An environmentally responsible county, 4. A well-planned county, 5. A county that assists at-risk citizens, 6. A county that provides customers with quality programs and services, and 7. Cost-effective services delivered with competence and skill.

Departmental objectives (goals) - are to be in line and linked with the County-Wide Strategic Outcomes. They should be measurable and identify a **key outcome indicator (KOI)**, which explains how to measure success and what is being measured to provide evidence of results in achieving each objective.

Performance Measures - are metrics that measure progress towards achieving the stated objective (goal) over a period of time.

Current and Proposed Capital Projects - This section provides a listing of open and planned capital projects that impact the department's operation. It includes project number, name, expected completion year, total project cost, and estimated percent completed at year-end. The estimated operating impact is also identified with a cross reference to the project summary information.

Budgeted Positions Summary - This section summarizes personnel information (detailed listings of funded positions that are included in the Statistics and Trend section). This section also includes changes in the number of positions for the adopted budget to ensuing year requests with an explanation of the changes.

Appropriation Units - One or more expenditure accounts grouped by purpose for budgetary control, including:

1. **Personnel Costs** - Costs of all salary and non-salary compensation incurred in accordance with county policy. This includes wages, longevity, temporary extra help, and overtime compensation paid to county employees. This also includes compensation for sick leave, holiday, vacation, education leaves, and uniform allowances. Major employee benefits include the Wisconsin Retirement System pension, Social Security contributions, and health, dental, life, and long-term disability insurance.
2. **Operating Expenses** - Costs of all utilities, materials, supplies, travel, training, and contract services and other expenses necessary for the operation of a department. This also includes costs of all services purchased from outside vendors.
3. **Interdepartmental Charges** - Costs of all labor, materials, supplies, or services purchased by one county department from another county department (mainly provided by Internal Service funds).
4. **Fixed Assets/Improvements** - Costs of all equipment items (more than \$5,000) purchased by departments. This category includes capital outlay, small office equipment items, large automotive equipment items, and major grounds and building maintenance projects. However, it excludes capital projects as defined by the county code.

Programs - In this section, a program is defined as a major activity or expenditure area that a department budgets and accounts for in its operations. This section identifies prior year actual, current year adopted budget, current year estimate, ensuing year budget request, and the change in budgeted dollars from current to ensuing year by program. Program budget highlights include major expenditure and revenue changes, along with budget year program changes, initiatives and key department budget issues specific to the ensuing budget year, new positions, and significant position changes.

The **Statistics/Trends** section includes general County trend data such as population and equalized value; five- to ten-year data trends of expenditures, revenues, and debt service, and comparative property tax rates.

The **Subject Index** provides page number references for listed subjects.

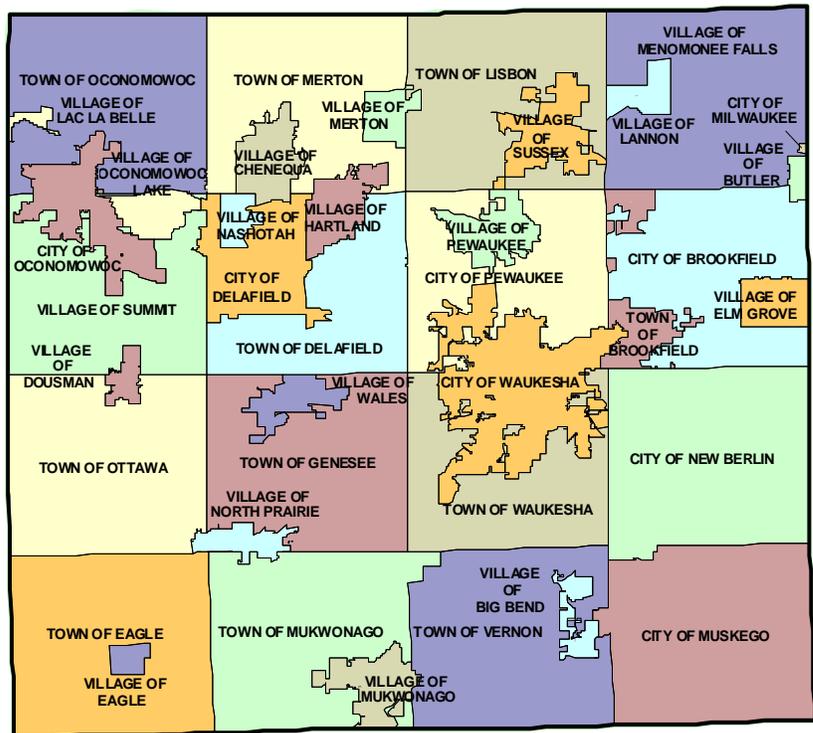
QUICK REFERENCE GUIDE

(See page 591-592 for the Subject Index)

The following should assist the reader with answering some of the more commonly asked questions about the Waukesha County budget.

<u>To answer these questions:</u>	<u>Refer to:</u>	<u>Page</u>
How will the tax levy affect me as a homeowner?	Tax Levy Impact on Homeowner	25
How can the reader easily locate key information?	Reader's Guide Agency/Subject Budget Index	14 593
What is the County's Mission?	Strategic Planning Overview	51
What are the major policy issues in the budget?	Budget Message	3
What is the budget development process?	Capital & Operating Budget Process	62
How is the County's tax levy used?	Tax Levy By Functional Area	30
What are the County's major expenditures?	Expenditure Summary	32
What are the County's major revenue sources?	Revenue Summary	40
What are the County's financial management policies/budget philosophies?	Financial Management Policies	57
How is the County organized?	County Organizational Chart	20-21
How many staff does the County employ?	Budgeted Positions Summary/Detail	45 533-582
Where is general demographic information about the County?	County Community Profile	17
What is the population of the County?	Waukesha County Population	511
What is the total County equalized property value?	Equalized Property Value	515-516
What is the County's equalized property value for each municipality?	County Equalized Property Value by Municipality	514
What funds are included in the County budget?	Fund Descriptions	68
How does the County plan for future decisions?	Waukesha County Planning Processes	54
Where does the County rank in terms of property tax rates compared to other Wisconsin counties?	Comparative County Property Rates	519

WAUKESHA COUNTY, WISCONSIN • COMMUNITY PROFILE



COUNTY POPULATION*	
As of 1/1/2014	392,879
2010 Census	389,891
*Wisconsin DOA (2014), U.S. Census Bureau (2010)	

EQUALIZED PROPERTY VALUES	
Including TID	\$48,995,016,900
Excluding TID	\$48,283,418,200

BRIEF WAUKESHA COUNTY HISTORY

In April of 1846 Waukesha County was formed with sixteen townships. Supervisors representing each of the sixteen towns were elected to organize a county board, elect officers and to provide for and build necessary county buildings.

In 1965, the Wisconsin State Supreme Court ruled that county boards must equitably represent the population, and the Waukesha County Board switched to supervisory districts that represented an equal number of citizens, rather than the units system used previously.

In April of 1990, a new form of county government was established. The first county executive was elected by the voters of Waukesha County to be responsible for the administrative functions of county government. The county board reorganized to better reflect this new form of governing. The county executive also proposes the County Budget and has the ability to veto actions of the county board, and to appoint members to advisory boards and commissions. Effective April 2008, the County Board reduced their membership from 35 to 25, but maintained the seven standing committees.

WAUKESHA COUNTY TODAY

Waukesha County is located in southeastern Wisconsin, directly west of Milwaukee County and 100 miles northwest of Chicago. Waukesha County is part of the Milwaukee Standard Metropolitan Statistical Area (SMSA) and is the third most populous county in the State. The County has the second highest median household income, the second highest per capita income and the third highest equalized property tax base in the State. The County covers 576 square miles and consists of 8 cities, 19 villages and 11 towns. The County Board is represented by 25 County Board Supervisors.

WAUKESHA COUNTY, WISCONSIN • COMMUNITY PROFILE

ECONOMIC DEMOGRAPHICS

TEN LARGEST EMPLOYERS	
EMPLOYER	EMPLOYEES
Kohl's Department Stores	5,054
Pro Health Care	4,794
General Electric Healthcare	3,700
Quad Graphics Inc.	3,664
Roundy's	2,728
School District of Waukesha	1,784
Wal-Mart Corporation	1,543
Target Corporation	1,441
Waukesha County	1,364*
Community Memorial Hospital	1,333
Aurora Health Care	1,297
Elmbrook School District	1,220
Harley Davidson	1,219
Elmbrook Memorial Hospital	1,209
* Full-time equivalent employees.	
Source: Waukesha County February, 2014 employer inquiry updates.	

PRINCIPAL TAXPAYERS		
TAXPAYER	2013 EQUALIZED VALUE	2012 RANK
Brookfield Square*	\$189,220,000	1
Aurora	\$134,952,700	3
Individual	\$123,219,200	2
Kohl's Dept. Stores	\$104,432,350	4
Wal-Mart	\$103,164,800	6
Pro Health Care	\$101,187,690	5
Target Corporation	\$100,393,900	8
Belinski Bros.	\$98,614,400	10
Pabst Farms	\$93,310,700	7
Wimmer Brothers	\$93,056,600	N/A
Total	\$1,141,552,340	
*Incl CBL & Associates Properties, Inc, Sears, Boston Store and JC Penney		
Source: Waukesha County Tax System		
See Waukesha County Comprehensive Annual		
Financial Report for more detailed information		

EMPLOYMENT BY INDUSTRY	
INDUSTRY	2013 NAICS (1)
Retail Trade, Transportation, Utilities	47,562
Manufacturing	43,617
Education and Health	38,567
Professional and Business Services	33,450
Leisure and Hospitality	19,695
Financial Activities	14,504
Construction	12,580
Other Services	7,960
Public Administration	5,980
Information	4,853
Natural Resources	489
Total	229,257
(1) North American Industry Classification System	
Source: Wisconsin Department of Workforce	
Development, Bureau of Workforce Information	

CONSTRUCTION & BUILDING PERMITS		
Year	Residential	
	Number	Value in 000's
2013	671	\$230,391
2012	566	\$192,414
2011	448	\$140,906
2010	445	\$151,984
2009	394	\$137,285
Source: U.S. Department of Commerce		

INCOME, JOBS, AND UNEMPLOYMENT		
PER CAPITA INCOME, 2012 (1)		
Waukesha County		\$58,055
State of Wisconsin		\$42,121
United States		\$43,735
JOBS, 2012 (2)		
		229,257
UNEMPLOYMENT RATE, 2012 (2)		
		5.9%
(1) Bureau of Economic Analysis - US Department of Commerce		
(2) Wisconsin Department of Workforce Development		

EQUALIZED PROPERTY VALUE BY CLASS *					
(\$000's)					
Budget Year	Residential	Personal Property	Commercial	Mfg.	Agr./Forest/ Swamp/Other
2011	\$37,883,814	\$1,103,080	\$9,655,814	\$1,360,989	\$285,177
2012	\$37,329,217	\$1,076,627	\$9,525,264	\$1,335,918	\$285,537
2013	\$35,670,846	\$1,055,120	\$9,389,591	\$1,346,196	\$278,012
2014	\$35,263,595	\$1,105,906	\$9,202,897	\$1,367,263	\$277,706
2015	\$36,654,772	\$1,159,551	\$9,509,067	\$1,395,080	\$276,547
% of Total	74.8%	2.4%	19.4%	2.8%	0.6%
See STATS/TRENDS Section for more detailed information					
* Includes Tax Incremental District Value					

WAUKESHA COUNTY, WISCONSIN • COMMUNITY PROFILE

DEMOGRAPHICS

ELEMENTARY AND SECONDARY EDUCATION

School Districts

Arrowhead Union High; Elmbrook; Hamilton; Hartland Lakeside; Kettle Moraine; Lake Country; Menomonee Falls; Merton Community; Mukwonago Area; Muskego-Norway; New Berlin; Norris; North Lake; Oconomowoc Area; Pewaukee; Richmond; Stone Bank; Swallow; Waukesha

2012/2013 Average High School Graduation Rate*

Waukesha County: 94%
Wisconsin: 89%

2012/2013 Average ACT Scores*

Waukesha County: 23.0
Wisconsin: 22.1
United States: 20.9

SCHOOL ENROLLMENT*

2013-2014 Academic Year

Public: 62,656
Private: 11,517
Home schooling: 783**

*Source: Wisconsin Department of Public Instruction
**May exclude enrollment counts from districts that have few home-schooled students, due to privacy law.

POST-SECONDARY EDUCATION

Colleges and Universities

Carroll University, City of Waukesha
Ottawa University-Milwaukee, City of Brookfield
University of Wisconsin-Waukesha, City of Waukesha
University of Phoenix, City of Brookfield

Technical and Vocational Schools

Waukesha County Technical College,
Village of Pewaukee campus
Village of Menomonee Falls campus
City of Waukesha campus

TRANSPORTATION

Roads

392 miles Waukesha County roads
266 miles State Highway roads (In County)

Public Transit

Waukesha Metro Transit Contract Administrator
Wisconsin Coach Lines
Milwaukee County Transit System (MCTS)

Commuter-oriented bus services along major corridors – Para Transit Services
Specialized transportation (Ride line) service provided by the Waukesha County, Department of Aging and Disability Resource Center

UTILITIES

Electric Power

WE Energies
City of Oconomowoc Electric & Gas

Telephone

Ameritech, Inc.
CenturyTel

Natural Gas

WE Energies
Wisconsin Gas Company

Solid Waste

Private Collection and Hauling Services
General use landfills within the County
Community recycling programs
County owned, Private Sector operated
Material Recycling Facility with 25 municipal partners

Water

14 publicly owned water utilities
Numerous small-private water utilities
Water drawn from groundwater aquifers

Sanitary Sewerage

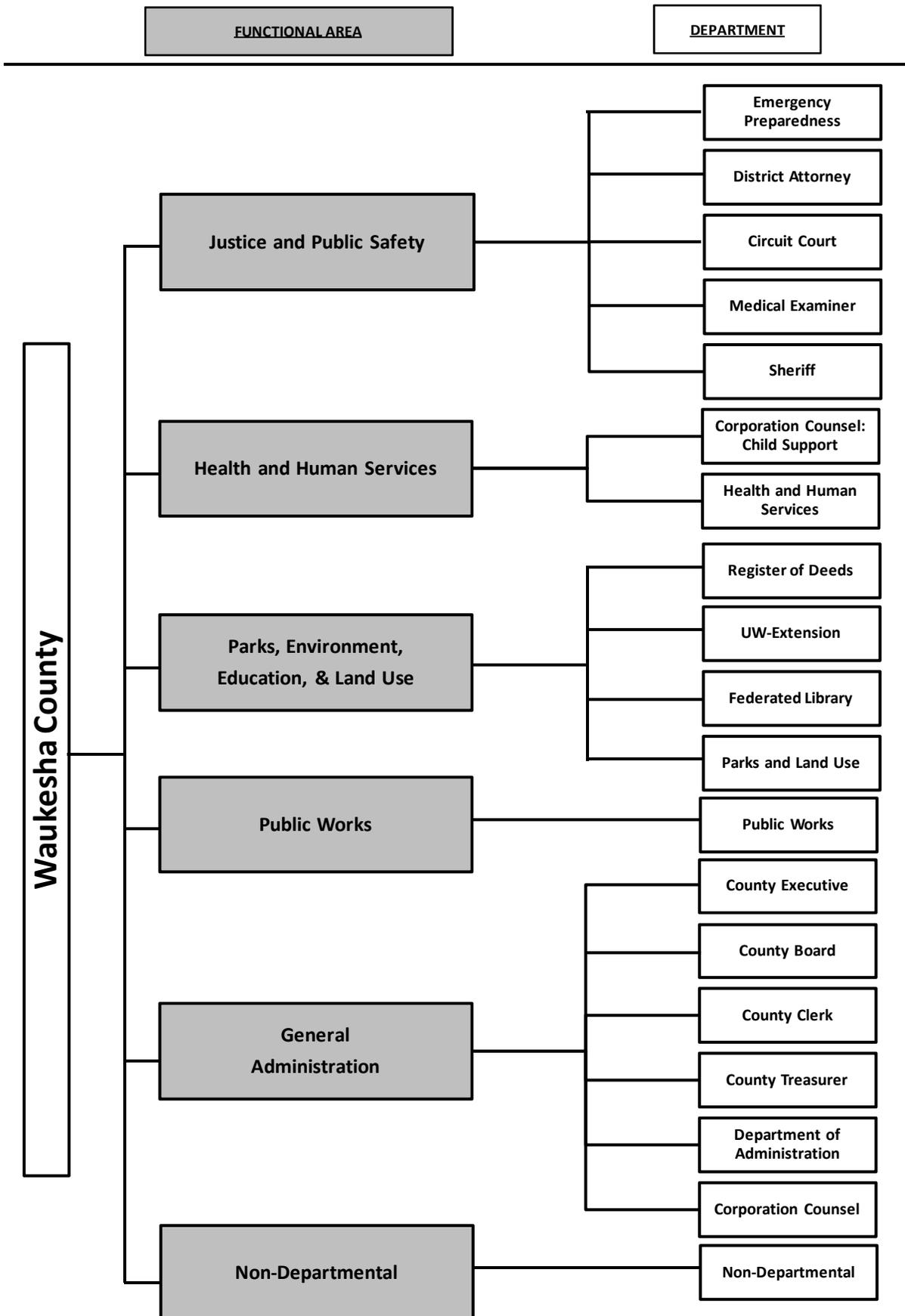
19 sanitary sewerage systems served by 7 public wastewater treatment plants

EMERGENCY SERVICES*

26 Police Agencies
Waukesha County Sheriff's Department
30 Fire Departments/Districts
Waukesha County Communications Center consolidates police, fire, and emergency dispatch operations for 30 of the County's public safety agencies

*Source: State of Wisconsin, Department of Justice

WAUKESHA COUNTY DEPARTMENTS BY FUNCTIONAL AREA CHART



Waukesha County Organizational Chart

