

Capital Projects Plan

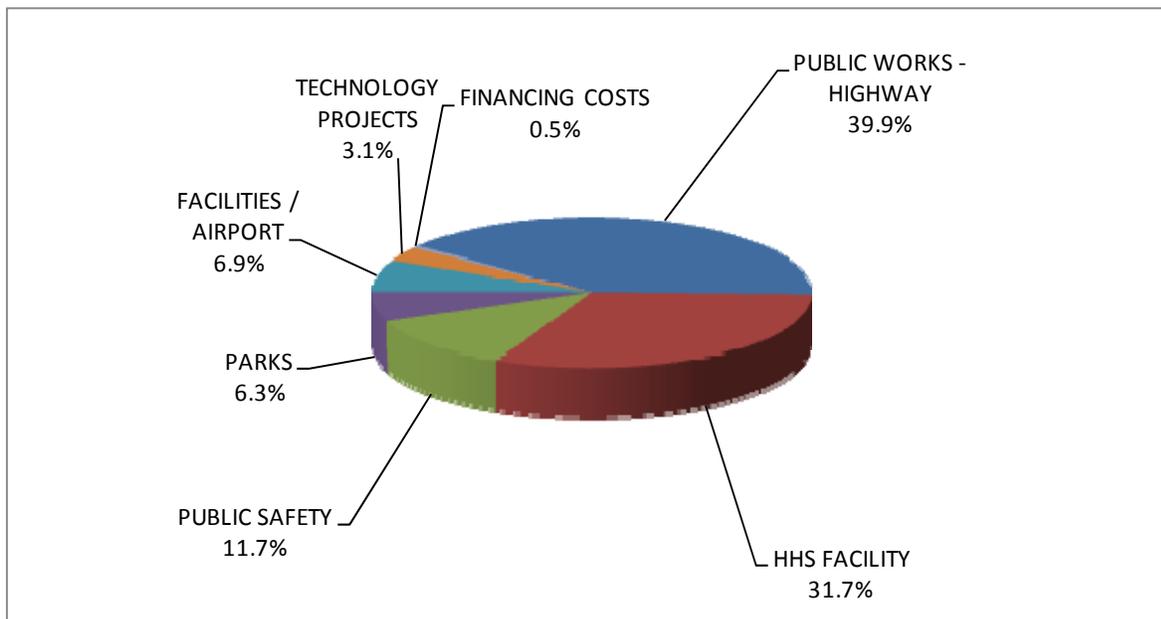
Each year, the County Executive submits a capital budget and an updated five-year Capital Plan to the County Board. After review and modification, the County Board adopts the plan by resolution. The plan represents the prioritization of long-range capital needs linked to the County’s strategic plan.

Public Works–Highway projects are 40% of the plan at \$45.8 million. However, Federal funds of \$44.9 million will be used for a number of highway projects. This funding is managed by the State of Wisconsin and is not included in the County budget.

Justice and Public Safety projects of \$13.5 million or nearly 12% of the plan include expanded facilities for Communications Center and Radio Services; and Courthouse security modifications. Technology projects include an upgrade to a digital radio system, 911 phone system and radio console equipment replacements and courtroom technology upgrades. Health and Human Services includes the construction of a new building for \$36.4 million or 32% of the plan dollars.

The Parks and Land Use functional area includes nearly \$7.2 million or about 6% of the plan, of which \$3.5 million is for park buildings and \$3.3 million is for trails and parks pavement improvements. In a planned five-year update cycle of the County’s GIS digital topographic maps, \$400,000 is identified for orthophotography in 2015.

Facilities/Airport projects total \$7.9 million or 7% including \$7.2 million for building renovations and \$646,000 of County funding for an Airport maintenance building and Airport master plan update. County-wide technology projects total \$3.5 million or 3.1% of the plan of which \$1.8 million is to address the County’s aging financial system. General Administration totals \$610,000 for financing costs over the 5 years.



FUNCTIONAL AREA FOR TOTAL PLAN 2010-2014

<u>FUNCTIONAL AREA</u>	<u>TOTAL</u> <u>2011-2015</u>	<u>% OF</u> <u>TOTAL</u>
PUBLIC WORKS - HIGHWAY	\$45,819,000	39.9%
HEALTH AND HUMAN SERVICES	\$36,377,500	31.7%
PUBLIC SAFETY	\$13,461,000	11.7%
PARKS	\$7,184,000	6.3%
FACILITIES / AIRPORT	\$7,872,000	6.9%
COUNTY WIDE TECHNOLOGY	\$3,530,000	3.1%
FINANCING COSTS	<u>\$610,000</u>	<u>0.5%</u>
TOTAL PLAN EXPENDITURES	\$114,853,500	100%

WAUKESHA COUNTY 2011-2015 CAPITAL PROJECT PLAN SUMMARY

FUNCTIONAL AREA:	2011 Budget	2012 Plan	2013 Plan	2014 Plan	2015 Plan	5 YR TOTAL
JUSTICE & PUBLIC SAFETY						
Facility Projects	\$250,000	\$0	\$0	\$20,000	\$1,090,000	\$1,360,000
System Projects	\$518,000	\$1,245,000	\$775,000	\$9,563,000	\$0	\$12,101,000
HEALTH & HUMAN SERVICES						
Facility Projects	\$3,616,500	\$15,961,000	\$14,800,000	\$2,000,000	\$0	\$36,377,500
PARKS & LAND USE						
Parks/Facilities, Pavement	\$1,835,000	\$1,884,000	\$1,200,000	\$1,040,000	\$1,225,000	\$7,184,000
PUBLIC WORKS						
Highways	\$6,078,000	\$10,985,000	\$4,422,000	\$1,881,000	\$4,153,000	\$27,519,000
Highways/Major Maintenance	<u>\$2,500,000</u>	<u>\$3,100,000</u>	<u>\$1,100,000</u>	<u>\$4,250,000</u>	<u>\$7,350,000</u>	<u>\$18,300,000</u>
Subtotal Highways*	\$8,578,000	\$14,085,000	\$5,522,000	\$6,131,000	\$11,503,000	\$45,819,000
Facilities	\$2,755,000	\$568,000	\$12,000	\$35,000	\$766,000	\$4,136,000
UW-Waukesha	\$20,000	\$110,000	\$1,550,000	\$1,410,000	\$0	\$3,090,000
Airport	<u>\$0</u>	<u>\$65,000</u>	<u>\$11,000</u>	<u>\$31,000</u>	<u>\$539,000</u>	<u>\$646,000</u>
Subtotal Public Works	\$11,353,000	\$14,828,000	\$7,095,000	\$7,607,000	\$12,808,000	\$53,691,000
GENERAL ADMINISTRATION						
COUNTY WIDE						
Technology	\$2,550,000	\$980,000	\$0	\$0	\$0	\$3,530,000
Est. Financing Costs	<u>\$110,000</u>	<u>\$140,000</u>	<u>\$130,000</u>	<u>\$115,000</u>	<u>\$115,000</u>	<u>\$610,000</u>
Subtotal	\$2,660,000	\$1,120,000	\$130,000	\$115,000	\$115,000	\$4,140,000
TOTAL GROSS EXPENDITURES	\$20,232,500	\$35,038,000	\$24,000,000	\$20,345,000	\$15,238,000	\$114,853,500
LESS REVENUES & PROPRIETARY FUND BALANCES APPLIED	<u>(\$4,582,500)</u>	<u>(\$4,440,000)</u>	<u>(\$1,248,500)</u>	<u>(\$5,262,500)</u>	<u>(\$539,000)</u>	<u>(\$16,072,500)</u>
NET EXPENDITURES	\$15,650,000	\$30,598,000	\$22,751,500	\$15,082,500	\$14,699,000	\$98,781,000
Cash Balances Excluding Property Tax Levy	<u>\$2,750,000</u>	<u>\$6,650,000</u>	<u>\$2,650,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$12,050,000</u>
EXPENDITURES BEFORE TAXES, DEBT BORROWING AND INTEREST	\$12,900,000	\$23,948,000	\$20,101,500	\$15,082,500	\$14,699,000	\$86,731,000

The 2011-2015 Capital Plan identifies 49 projects at an estimated total cost of \$114.8 million over the five-year period. Projects in the first year of the plan represent the 2011 Budget. Major projects for future years are briefly explained in the following narrative. A project listing of all projects in the five-year plan is shown on the following pages.

JUSTICE AND PUBLIC SAFETY

Justice and Public Safety projects total \$13.4 million. This area includes \$9.5 million for a digital upgrade to the 800 MHz Trunked radio system; \$1.0 million for a related project to replace the console radio equipment, \$1.1 million for the planned replacement of the 911 phone system, and \$1.1 million to plan for future expansion of the Communications Center. Courtroom technology is planned to be upgraded and integrated with second year funding of \$486,000. A study of the courthouse's future is budgeted for \$250,000 for 2011.

HEALTH AND HUMAN SERVICES

This includes funding of \$36.4 million for a new building which will complete design in 2011 along with site work. The building will be constructed over two years (2012-2013).

PARKS AND LAND USE

Projects in this functional area total nearly \$7.2 million. Park projects include \$2.5 million for park roadway maintenance improvements and \$784,000 for bikeway pavement improvements. The plan also includes Parks restroom upgrades totaling \$2.6 million, \$325,000 for a maintenance building demolition and \$435,000 for a roof replacement at the Exposition Center. Remaining federal Energy Efficiency & Conservation Federal ARRA (Stimulus) Grant funds of \$160,000 will complete projects at various facilities. Funding of \$400,000 is appropriated in 2015 for orthophotography to update digitized maps for Land Informational (GIS) Systems.

PUBLIC WORKS

Public works projects for highways and facilities combined are estimated at \$53.7 million and represent 47% of the total plan. This includes road projects totaling \$45.8 million. New and expanded road capacity construction is identified in priority corridors and is estimated to cost nearly \$22.4 million. Road projects include \$16.7 million for major maintenance and roadway rehab, \$0.6 million for bridge improvements and several spot safety improvements at an estimated cost of \$6.1 million, primarily for intersection and signal work.

Facility projects totaling \$7.2 million include Juvenile Center boiler replacement; boiler and chiller replacements at UW-Waukesha; HVAC upgrades at the highway substations; roofing upgrades at various facilities and Northview facility and program upgrades budgeted \$2.2 million.

Two Airport improvement projects, with a County cost share at \$646,000 will update the Master Plan and address facility upgrades at the Terminal Building and Control Tower.

GENERAL ADMINISTRATION – COUNTYWIDE TECHNOLOGY PROJECTS

Countywide technology projects total \$3.5 million include major projects for workforce management system; enterprise content management and the replacement of the financial operations and management system which was initially purchased in 1997 needs to be replaced. Additional funding is also provided for implementation of technology in Health and Human Services.

DEBT FINANCING COSTS

Debt financing related costs include promissory note discounts and arbitrage rebate expenditures which are currently estimated at \$610,000 over the five year plan period.

PROJECT TITLE	NO.	CURRENT APPROP.	2011 BUDGET	2012 PLAN	2013 PLAN	2014 PLAN	2015 PLAN	TOTAL 5 YR PLAN
PUBLIC WORKS - BUILDINGS								
HEALTH & HUMAN SERVICES BLDG	200615	\$250,000	\$3,616,500	\$15,961,000	\$14,800,000	\$2,000,000		\$36,377,500
JUVENILE CENTER BOILER/CONTROLS	200706	\$20,000	\$200,000					\$200,000
NORTHVIEW UPGRADES	200708	\$200,000	\$2,160,000					\$2,160,000
COURTHOUSE FUTURE STUDY	200914		\$250,000					\$250,000
LAW ENFORCE CNTR ROOFING REPLACEMEN	201107		\$380,000					
HIGHWAY SUBSTATION ROOFING UPGRADES	201108		\$15,000	\$568,000				
HIGHWAY SUBSTATION HVAC UPGRADES	201109				\$12,000	\$24,000	\$555,000	
ADMINISTRATION CENTER ROOFING UPGRAD	201113					\$11,000	\$211,000	
EMERGENCY PREPAREDNESS								
COMMUNICATIONS CENTER EXPANSION	200808					\$20,000	\$1,090,000	\$1,110,000
UW-Waukesha								
UWW BOILER,CHILLER & CONTROLS REPLAC	200902		\$20,000	\$110,000	\$1,550,000	\$1,410,000		\$3,090,000
PUBLIC WORKS - HIGHWAYS								
CTH VV, CTH Y to MARCY RD	200608	\$250,000	\$600,000	\$1,200,000	\$1,902,000			\$3,702,000
CTH CW, ASHIPUN RIVER BRIDGE	200810	\$200,000	\$133,400					\$133,400
CTH F REHABILITATION (I-94- STH 190)	200905			\$395,000	\$855,000			\$1,250,000
CTH NN, STH 83 to CTH ES	201006				\$288,000	\$818,000	\$580,000	\$1,686,000
CTH O, CTH HH TO GRANGE AVE.	201007				\$351,000	\$65,000	\$797,000	\$1,213,000
CTH VV, MARCY-BETTE DRIVE	9707	\$2,080,000	\$871,000					
CTH X, STH 59 HARRIS HIGHLANDS	9904	\$4,408,000	\$336,000					
CTH P, BARK RIVER BRIDGE	200606	\$330,400	\$137,600					
WAUKESHA WEST BYPASS	200917	\$1,750,000	\$2,000,000	\$1,720,000				\$3,720,000
CTH L, CTH Y to Moorland Road	200011	\$8,950,000	\$900,000	\$7,520,000	\$850,000			\$9,270,000
CTH D, CALHOUN -INTERSECTION	200511	\$100,000	\$1,100,000					\$1,100,000
CTH ES, Fox River Bridge	201004			\$150,000	\$176,000			\$326,000
CTH M, CTH YY to East County Line	201008					\$868,000	\$2,400,000	\$3,268,000
CHT I, CTH ES to CTH O REHAB	201005						\$293,000	\$293,000
CTH C, MILL STREET TO OAKWOOD ROAD	201116					\$130,000	\$83,000	\$213,000
BRIDGE AID PROGRAM	9131	\$910,000	\$0	\$0	\$0	\$0	\$0	\$0
CULVERT REPLACEMENT PROGRAM	9817	\$1,000,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
SIGNAL/SAFETY IMPROVEMENTS	200427	\$5,780,000	\$500,000	\$1,100,000	\$0	\$1,200,000	\$2,250,000	\$5,050,000
REPAVING PROGRAM 2008-2012	200509	\$11,300,000	\$1,900,000	\$1,900,000	\$0			\$3,800,000
REPAVING PROGRAM 2013-2017	200911				\$1,000,000	\$2,950,000	\$5,000,000	\$8,950,000
PUBLIC WORKS AIRPORT								
MASTER PLAN UPDATE	200804			\$65,000				\$65,000
AIRPORT FACILITY UPGRADES	201118				\$11,000	\$31,000	\$539,000	\$581,000
PARKS AND LAND USE								
ORTHOGRAPHY	201119						\$400,000	\$400,000
EXPOSITION CENTER ARENA ROOF	200802	\$25,000	\$435,000					\$435,000
PARKS RESTROOM RENOVATION	200505	\$495,000	\$660,000	\$680,000	\$700,000	\$540,000		\$2,580,000
ENERGY EFFICIENCY AND CONSERVATION FED ARRA	200918	\$1,931,900	\$160,000					\$160,000
BIKEWAY PAVEMENT IMPROVEMENTS	200014	\$675,000	\$80,000	\$704,000				\$784,000
PAVEMENT MANAGEMENT PLAN	200824	\$1,320,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000
MENOMONEE MAIN BLDG DEMOLITION	201106						\$325,000	\$325,000

PROJECT TITLE	NO.	CURRENT APPROP.	2011 BUDGET	2012 PLAN	2013 PLAN	2014 PLAN	2015 PLAN	TOTAL 5 YR PLAN
IT-COURTS								
UPDATE & INTEGRATE CRTM TECHNOLOGY	200915	\$505,000	\$486,000					\$486,000
IT-EMERGENCY PREPAREDNESS								
DIGITAL RADIO SYSTEM UPGRADE	200815		\$7,000	\$70,000	\$775,000	\$8,663,000		\$9,515,000
9-1-1 PHONE SYSTEM	201101		\$25,000	\$1,075,000				\$1,100,000
WCC CONSOLE RADIO EQUIPMENT	201102			\$100,000		\$900,000		\$1,000,000
TECHNOLOGY PROJECTS								
FINANCIAL OPS & MGMT SYS	200619	\$200,000	\$1,260,000	\$580,000				\$1,840,000
RE-ENGINEERING IT INFRASTRUCTURE	200624	\$430,000	\$0					\$0
ENTERPRISE CONTENT MANAGEMENT	200910	\$700,000	\$290,000					\$290,000
WORKFORCE MANAGEMENT SYSTEM	200912	\$268,000	\$150,000	\$200,000				\$350,000
IMPLEMENT HHS AUTOMATED SYSTEM	200109	\$2,805,000	\$500,000					\$500,000
ROD ELECTRONIC RECORD REDACTION	201117		\$350,000	\$200,000				\$550,000
EST. FINANCING (Includes Arb Rebate/Discount)	999999		\$110,000	\$140,000	\$130,000	\$115,000	\$115,000	\$610,000
TOTAL GROSS EXPENDITURES			\$20,232,500	\$35,038,000	\$24,000,000	\$20,345,000	\$15,238,000	\$114,853,500
LESS REVENUES AND PROPRIETARY FUND BALANCES APPLIED: (Excludes investment income earned on debt issue)								
REGISTER OF DEEDS ELECTRONIC RECORD REDACTION #201117			\$350,000	\$200,000				\$550,000
AIRPORT FUND BALANCE #200804; 201118				\$65,000	\$11,000	\$31,000	\$539,000	\$646,000
RADIO SERVICES FUND BALANCE # 200815 Trunk Radio System Upgrade			\$7,000	\$70,000	\$387,500	\$1,212,500		\$1,677,000
GENERAL FUND LOANS TO PARTNERS # 200815 Trunk Radio System Upgrade						\$3,119,000		\$3,119,000
END USER TECHNOLOGY FUND BALANCE #200910 Enterprise Content Management			\$290,000					\$290,000
END USER TECHNOLOGY FUND BALANCE #200619 Financial Ops & Mgmt System			\$300,000	\$580,000				\$880,000
STP -M Federal Revenue # 200917 Waukesha West Bypass			\$1,400,000	\$1,000,000				\$2,400,000
CHIP D Revenue- 200427 Signals & Safety Improvements			\$500,000					\$500,000
Local Reimbursement Project 200011, CTH L				\$1,150,000	\$850,000			\$2,000,000
Energy Efficiency & Federal ARAA (Stimulus) Conservation Block Grant (EECBG) #20918			\$160,000					\$160,000
STATE SHARED REVENUE			\$250,000					\$250,000
PERSONAL PROPERTY REPLACEMENT-STATE AID			\$650,500					\$650,500
GENERAL FUND BALANCE - Com Cen Equipment Reserve			\$25,000	\$1,175,000		\$900,000		\$2,100,000
GENERAL FUND BALANCE - # 200912 Workforce Management System			\$150,000	\$200,000				\$350,000
HEALTH & HUMAN SERVICES FUND BALANCE #200109 Hs Automated Sys			\$500,000					\$500,000
			Subtotal	(\$4,582,500)	(\$4,440,000)	(\$1,248,500)	(\$5,262,500)	(\$539,000)
NET EXPENDITURES			\$15,650,000	\$30,598,000	\$22,751,500	\$15,082,500	\$14,699,000	\$98,781,000
CASH BALANCES EXCLUDING PROPERTY TAX LEVY								
CAPITAL PROJECT FUND BALANCE			\$2,750,000	\$6,650,000	\$2,650,000		\$0	\$12,050,000
EXPENDITURES BEFORE TAXES, DEBT, BORROWING, AND INTEREST			\$12,900,000	\$23,948,000	\$20,101,500	\$15,082,500	\$14,699,000	\$86,731,000