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READER'S GUIDE

Introduction

The adopted budget document contains information about many aspects of Waukesha County Government. To make this budget book easier to use and read, this **Reader's Guide** and the **Quick Reference Guide** have been developed. In addition, the following resources are available to the reader for locating information: **Table of Contents**, **Listing of Graphs and Tables**, **Glossary** and **Index**. Finally, the **Transmittal Letter** and the **Budget Message** should assist the reader with understanding many of the key issues within the Waukesha County Budget.

Document Organization

The County's annual budget book is divided into the following sections: Introduction, Summary, Strategic Planning and Budget Policies, Operational (divided into functional areas), Debt Service, Capital Projects, and a Statistics and Trends section.

The **Introduction** includes county demographics, the County Executive's Budget message, Transmittal letter and the Community Profile.

The **Summary** provides a synopsis of the Operating and Capital budgets; Tax Impact on the Homeowner; Budget Summaries; Budget Assumptions; annual county budget major expenditures, revenue, and tax levy highlights which affect the budget; summary of the Positions Budgeted; Criteria for New Positions; County Organization Chart; Fund Descriptions; Fund Balance Projections; and Functional Area and Appropriation Unit revenue and expenditure summaries.

The **Strategic Planning and Budget Policies** section includes the County's Strategic Planning Mission Statement; Vision Statement; Core Values; Strategic Outcomes; County Planning Process; Financial Management Policies; Capital and Operating Budget Process; Budget Amendment Process and Financial Structure of the County.

The **Operating, Debt Service, and Capital budgets** are presented within the functional areas with a summary section included at the beginning of each area. Functional areas include:

- Justice and Public Safety - Court system, correctional operations, and public safety.
- Health & Human Services - Services to improve quality of life and self-sufficiency.
- Parks, Envir, Educ & Land Use - Recreational, educational, environmental, and land use activities.
- Public Works & Airport - Road planning, design and maintenance, county-wide fleet maintenance, airport, transit, and facilities maintenance.
- General Administration - County governmental functions and administrative support.
- Non-Departmental - County-wide items not within direct control of a specific department, and the Contingency Fund.
- Debt Service - Principal and interest payments on long-term general obligation debt.
- Capital Projects - Major acquisition and construction of infrastructure or technology improvements with long-term financing requirements.

Each department is introduced by a page that details the functional/program structure of that department. The Fund Summary page includes the Fund Type, which is indicated using a seal in the upper right corner of the first page of each fund. Fund Types are defined in the Glossary of Significant Terms and explained in the Fund Description pages of the Summary section and Fund Structure section of the Strategic Planning and Budget Policies section. The seals can be identified below:



General Fund



Special Revenue Fund



Internal Service Fund



Enterprise Fund

Each Fund Name is indicated in the upper left hand corner of the Fund Summary page.

READER'S GUIDE

Department Budget Sections

Department operating budgets are intended to highlight the budget and policy issues of each department presented in the following format:

Department Statement of Purpose/Summary - This section includes the department's statement of purpose, summary of the department's revenues, tax levy, and expenditures. The department's revenues, expenditures, and tax levy are required by fund for the prior year actual, for the current year adopted budget, the current year's estimated budget, and for the ensuing year budget request. This section includes the absolute dollar and percentage change by appropriation unit, from the current year adopted budget to the ensuing year budget request. Also included, is a budgeted position summary of all full-time and part-time budgeted positions for a department, and the use of overtime and temporary extra help, which are stated in full-time equivalents (FTEs) based on 2080 hours per year.

Multi-fund departments will also complete a summary page summarizing information for all funds. For each separate fund, a **Fund Purpose** statement is displayed.

County-Wide Key Strategic Outcomes are indicated - This section identifies key strategic outcomes linked to the Strategic Plan, with objectives (goals) anticipated to be accomplished in the ensuing budget year. The department objectives are categorized by the County's seven Strategic Plan Outcomes: 1. A safe county, 2. An economically vibrant county, 3. An environmentally responsible county, 4. A well-planned county, 5. A county that assists at-risk citizens, 6. A county that provides customers with quality programs and services, and 7. Cost-effective services delivered with competence and skill.

Departmental objectives (goals) - are to be in line and linked with the County-Wide Strategic Outcomes. They should be measurable and identify a **key outcome indicator (KOI)**, which explains how to measure success and what is being measured to provide evidence of results in achieving each objective.

Performance Measures - are metrics that measure progress towards achieving the stated objective (goal) over a period of time.

Current and Proposed Capital Projects - This section provides a listing of open and planned capital projects that impact the department's operation. It includes project number, name, expected completion year, total project cost, and estimated percent completed at year-end. The estimated operating impact is also identified with a cross reference to the project summary information.

Budgeted Positions Summary - This section summarizes personnel information (detailed listings of funded positions that are included in the Statistics and Trend section). This section also includes changes in the number of positions for the adopted budget to ensuing year requests with an explanation of the changes.

Appropriation Units - One or more expenditure accounts grouped by purpose for budgetary control, including:

1. **Personnel Costs** - Costs of all salary and non-salary compensation incurred in accordance with county policy. This includes wages, longevity, temporary extra help, and overtime compensation paid to county employees. This also includes compensation for sick leave, holiday, vacation, education leaves, and uniform allowances. Major employee benefits include the Wisconsin Retirement System pension, Social Security contributions, and health, dental, life, and long-term disability insurance.
2. **Operating Expenses** - Costs of all utilities, materials, supplies, travel, training, and contract services and other expenses necessary for the operation of a department. This also includes costs of all services purchased from outside vendors.
3. **Interdepartmental Charges** - Costs of all labor, materials, supplies, or services purchased by one county department from another county department (mainly provided by Internal Service funds).
4. **Fixed Assets/Improvements** - Costs of all equipment items (more than \$5,000) purchased by departments. This category includes capital outlay, small office equipment items, large automotive equipment items, and major grounds and building maintenance projects. However, it excludes capital projects as defined by the county code.

Programs - In this section, a program is defined as a major activity or expenditure area that a department budgets and accounts for in its operations. This section identifies prior year actual, current year adopted budget, current year estimate, ensuing year budget request, and the change in budgeted dollars from current to ensuing year by program. Program budget highlights include major expenditure and revenue changes, along with budget year program changes, initiatives and key department budget issues specific to the ensuing budget year, new positions, and significant position changes.

The **Statistics/Trends** section includes general County trend data such as population and equalized value; five- to ten-year data trends of expenditures, revenues, and debt service, and comparative property tax rates.

QUICK REFERENCE GUIDE

The following should assist the reader with answering some of the more commonly asked questions about the Waukesha County budget.

<u>To answer these questions:</u>	<u>Refer to:</u>	<u>Page</u>
How will the tax levy affect me as a homeowner?	Tax Levy Impact on Homeowner	15
How can the reader easily locate key information?	Reader's Guide	3
	Agency/Subject Budget Index	611
What is the County's Mission?	Strategic Planning Overview	45
What are the major policy issues in the budget?	Budget and Transmittal Letters	7
What is the budget development process?	Capital & Operating Budget Process	56
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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO
**Waukesha County
Wisconsin**

Special Performance Measures Recognition

For the Fiscal Year Beginning

January 1, 2009

Handwritten signature of the President of GFOA.

President

Handwritten signature of the Executive Director of GFOA.

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Waukesha County, Wisconsin for its annual budget for the fiscal year beginning January 1, 2009.

In order to receive this award, a government unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Daniel P. Vrakas
County Executive



December 9, 2009

Dear Citizens of Waukesha County:

It is with great pleasure that I present to you the Waukesha County 2010 Adopted Budget which is aimed at “Maintaining Excellence.” This budget is the result of countless hours of teamwork and dedication from the County Board, County Department Heads and employees, and the County Budget team. I am very proud that Waukesha County has been recognized throughout the state and nationwide as a leader that continues to maintain our commitment to excellence in all that we do. During tough economic times with unemployment still on the rise, the demand for County services becomes greater. It is the goal and intention of the County and this budget to maintain the excellent services we are known for while also maintaining our position as a low tax leader.

Waukesha County has a long tradition of “Excellence” when it comes to limiting taxes and spending. We continue to have the lowest county tax rate in the state among counties that have not implemented a county-imposed sales tax. Additionally, we continue to be one of less than 50 county government agencies out of more than 3,000 throughout the country to hold the coveted AAA/Aaa bond rating status and the only county in the State of Wisconsin. This status is reflective of our exemplary financial management practices and allows us to lower borrowing costs to the County and keep our taxes low.

TAX IMPACT ON HOMEOWNERS

One measure of the County’s property tax performance is to compare property tax control over time. Since being elected to serve as your County Executive, residents have benefited from the County’s ability to control taxation. When I took office in 2005, the County portion of the tax bill on the average home of \$256,700 was \$504. For the 2010 budget, the tax bill on the average home now valued at \$272,100 is \$508, which averages about one dollar per year more over the last four years.

BUDGET DRIVERS

As we all work through this uncertain economic period, the County is faced with decreasing revenue streams and rising costs, many of which are greater than the rate of inflation. With more than 44% of the County’s budget dedicated to federal and state mandates, room for discretionary spending is at a minimum. The County must fund operational costs of jail inmates, snow removal and high road salt prices, while meeting the needs of at risk children and families, and the unemployed. Major revenue sources related to the downturn in the economy, especially the real estate market, together with reductions or elimination of federal and state revenue sources, have had a significant impact on this year’s budget.

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Some of the key revenue reductions or eliminations that are dealt with in this 2010 County budget are reduced or eliminated major revenues total over \$2.5 million.

This includes:

- Real Estate Transfer Fee revenues declined by \$775,000.
- Health and Human Service Community aid funding reduced by \$425,000.
- Investment Income reduced by \$400,000.
- Child and Family incentive funding of over \$250,000 eliminated.
- Parks and Land Use revenues declined by over \$250,000.
- State Transportation Aids decreased by \$167,000.
- State funding of \$112,600 for Economic Support Fraud investigation eliminated.
- State Shared Revenues reduced by \$150,000.
- State Court Support (\$1.1 million since 2000) declined by over \$35,000.

COOPERATION, TEAMWORK & EFFICIENCIES

A number of strategic partnerships and efficiencies are also included in the 2010 budget. This includes the implementation of a merger between the Department of Health and Human Services, the Aging and Disability Resource Center and Veterans Services Office and the creation of a Criminal Justice Collaboration Council task force to examine the future of the Huber facility and its programming. Additionally, a committee will study a strategic alliance between the County Airport and the Department of Public Works to identify ways to provide better service and support to airport users.

INFRASTRUCTURE INVESTMENTS

The County has a legacy of prudent fiscal responsibility. To demonstrate “Maintaining Excellence,” the proposed 2010-2014 Capital Projects Plan strikes a balance between investments in our important infrastructure and delivering critical services to ensure the County’s growth and economic viability. The plan maintains the County’s vital infrastructure while still anticipating and planning for growth. Also, the plan introduces a number of environmentally sustainable initiatives that improve our impact on the environment while saving significant dollars over the long term. Investments in our facilities include the construction of a new secure connector to separate the public from inmate movement in the courthouse and the largest facility project to date, a new Health and Human Services Center beginning in 2012.

ACKNOWLEDGEMENTS

We are ensuring that excellence is maintained for a sustainable future by focusing on our core service priorities, establishing strategic partnerships, and using teamwork to implement business efficiencies to achieve ongoing cost-savings. I would like to take this opportunity to thank Waukesha County’s devoted employees, entrusted appointed representatives, and capable elected officials for their professionalism and dedication in helping me to prepare a 2010 County Budget that maintains excellence by delivering quality services and making investments for the future while ensuring low taxes.

Sincerely,



Daniel P. Vrakas
County Executive



December 9, 2009

Dear Honorable County Board Supervisors:

The 2010 Adopted County Budget is themed "Maintaining Excellence" as Waukesha County continues our commitment to excellence in all that we do. As we prepared for the 2010 Budget process, we knew that this would likely be the most difficult budget to prepare in the last twenty years or more. As unemployment continues to rise during these tough economic times, the demand for County services becomes even greater. One important strategic goal of the County is to maintain the excellence we are known for while also maintaining our position as a low tax leader.

The 2010 Adopted Budget maintains public safety as a top priority and provides the resources to effectively serve at-risk individuals and families in need. Additionally, this budget continues our efforts to make strategic investments in our roads and building infrastructures to maintain safe and efficient functionality while anticipating and preparing for future growth.

LIMITING TAXES AND SPENDING

The 2010 Adopted Budget maintains our benchmark of low taxes while maintaining quality services. The proposed budget, before the Sheriff's police service contract to the City of Pewaukee, limited the expenditure increase to 1.5%. The Adopted Budget at a 2.1% gross expenditure increase, includes \$2.0 million in new expenditures and revenues to provide contract police services to the City of Pewaukee. The adopted expenditure Budget totals \$261.8 million, \$242.4 million of which is committed to operational costs that ensure the delivery of quality core services. The remaining \$19.4 million is dedicated to our capital project infrastructure improvements budget.

For 2010 budget purposes, the adopted 2009 County property tax levy (general and Federated Library tax) totals \$98.5 million; an increase of \$2.65 million. County Departments have worked hard on increasing collaborative efforts to help us control our personnel costs. This includes discontinuing funding for about 15 net full time equivalent positions at a cost saving of over \$1.0 million. This serves to maintain our low employee per capita ratio of 3.6 employees to 1,000 residents. The County's health plans for 2010 are expected to increase by less than 2% based on the County's actuary reports. This is also a key area that has enabled us to keep spending in check. These efforts at limiting spending have allowed us to limit the County tax levy to a 2.8% increase, in line with the 2009 Adopted Budget and below the State of Wisconsin's allowable tax levy limit.

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TAX IMPACT ON HOMEOWNERS

The administration continues to work in partnership with the County Board to limit spending and taxes. Despite a reduction in the overall County tax base (the first time in over 30 years), the Waukesha County homeowner will see an average increase of only 1.2% on an average valued home of \$272,100. The increase will be about \$5 in the County portion of the property tax bill. The County portion of the annual property tax bill has averaged a 1.4% increase over the past ten years.

BUDGET DRIVERS

During this period of economic recession, the County is facing declining revenue streams and rising costs, many of which are greater than the rate of inflation. Federal and State underfunded mandates and shifting of responsibilities to local government continue to mount while discretionary spending is kept to a minimum. The County budget is being driven by the need to fund operational costs of jail inmates, the courts, snow removal and high road salt prices. Additionally, increasing costs for growing service demands related to children and families at risk, and increasing unemployment are budget drivers as well.

Due to the most significant economic downturn since the Great Depression, especially in the real estate market, together with reductions or elimination of Federal and State revenue sources, the County has seen a significant impact on this year's revenues with reductions or eliminations totaling over \$2.5 million as listed in the County Executive's budget message.

Despite these drastic revenue reductions, the County was well-positioned to meet the budget challenges and maintain excellence mainly due to prior investments in technology, energy conservation efforts and our infrastructure to address the challenges we now face.

COOPERATION, TEAMWORK & EFFICIENCIES

As we position the County for an even better future, the Adopted 2010 County Budget includes a number of cooperative teamwork efforts and strategic combinations/partnerships to enable us to leverage resources and reduce operational costs while providing improved or more efficient services. Several of these cooperative efforts are highlighted below:

- Enhance services and respond to our growing population of Veterans and Seniors by merging the departments of Health & Human Services, Aging & Disability Resource Center, and Veteran Services Office to leverage resources, facilitate even more cooperative teamwork, and take advantage of back office efficiencies.
- Implement key strategic objectives between the Departments of Public Works and Parks & Land Use to improve operational efficiencies. This includes working together on implementing the American Recovery and Reinvestment Act of 2009 (ARRA) Energy Efficiency Block Grant of \$2.2 million expected to result in operational saving paybacks in less than 5 years. This will also include \$440,000 of revolving loans to small businesses to help with investments such as energy efficient lighting projects.
- The Criminal Justice Collaboration Council is planning to explore the future of the Huber (work release) Facility, its programs, and possible facility alternatives.
- Through a select committee, with representatives from the County Board and administrative staff, we will re-evaluate and make recommendations regarding the current organizational structure of the Airport.
- UW-Extension is working with numerous agency partners to implement the Federal Drug Free Communities program which will include a countywide coalition aimed at reducing the serious problem of drugs, alcohol, and tobacco use and abuse by youth in the County.
- The Sheriff is increasing its patrol services to communities with a \$2.0 million police services contract with the City of Pewaukee. The City will disband its local department beginning in 2010 when the Sheriff police patrol services begin.

INFRASTRUCTURE INVESTMENTS

The County has maintained its legacy of prudent fiscal responsibility. To illustrate “Maintaining Excellence,” the adopted 2010-2014 Capital Projects Plan strikes a key balance between investments in our important infrastructure and delivering critical services that will ensure the County’s future growth and economic viability. It introduces several environmentally sustainable initiatives that will help improve the environment while saving significant tax dollars over the long term. For your convenience, major highlights have been broken down into four key areas: Transportation, County Facilities, Technology, and Parks.

Transportation:

The County’s first rate County Trunk Highway (CTH) system is a critical component in our continued growth and economic health. About 37% or \$41 million of planned spending is dedicated to highway improvements. When all the Federal aid the County is utilizing for road improvements is included the result is over 50% of the Capital Plan being dedicated to improving our roadways to improve public safety and help spur economic growth.

County Facilities:

As we celebrate the 50th anniversary of the Courthouse, the 2010-2014 Capital Projects Plan addresses the County’s long-term facility needs. The plan calls for continuing general maintenance of the existing Courthouse facility and equipment including renovation of the District Attorney’s offices until major infrastructure renovation occur beginning in 2016. It addresses the public’s safety, by including the construction of a new secure connector to separate the public from inmate movement in the Courthouse at a cost of \$1.7 million. Also, the County’s largest facility project, a new efficient Health and Human Services Center, is planned to begin construction in 2012 at an estimated cost of nearly \$37 million. In addition, future investments are planned for facility equipment upgrades at the UW-Waukesha campus and to address infrastructure needs identified at the Northview facility.

Technology:

The five-year Capital Plan makes significant technology investments within the Justice and Public Safety areas. A top priority in future years will be a new project to migrate the radio technology from analog to full digital technology in 2014 at an estimated cost of \$9.5 million with cooperative funding from municipal partners.

Parks:

Park projects include \$2.3 million for park roadway maintenance improvements and \$704,000 for bikeway pavement improvements. Also, almost \$1.5 million of ARRA (Federal stimulus) funding is provided for paving the Lake County trail in 2010. This funding is administered and managed by the State and not included in the County’s budget. In addition, Parks facilities improvements include roof replacement at the Exposition Center and construction of the new Retzer Nature Center maintenance building.

SUSTAINABILITY

The Capital Projects planning process continues to provide the opportunity for the County to make infrastructure improvements and operational changes that save on-going tax dollars through environmentally friendly conservation efforts. We are proud to point out that the Retzer Nature Center maintenance building facility will adhere to Leadership in Energy and Environmental Design criteria and will qualify for an \$85,000 renewable energy incentive. As proposed, this maintenance building will use geothermal system technologies that will be funded as part of a new Federal Energy Efficiency and Conservation Block Grant estimated at \$1.65 million. In a separate project, ARRA (Federal stimulus) funding will also be used to implement energy savings mainly on interior and exterior lighting upgrades at various County facilities.

PROJECT FUNDING AND DEBT MANAGEMENT

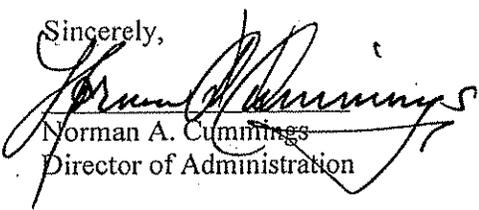
Waukesha County is "Maintaining Excellence" with our prudent capital planning, budgeting and debt management practices. To cover costs associated with infrastructure improvements, the adopted 2010 County Budget ensures that the 2010 Capital Projects Budget is funded with a tax levy and cash balance down payment of over \$4.3 million or 29.4% of the net Capital expenditures.

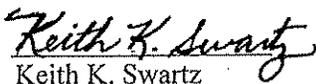
Debt borrowing is being held at \$10 million in 2010. As the result of borrowing \$2 million less than what was budgeted for 2009 and a debt refunding, the County's 2010 debt service payment is limited to increase approximately \$268,000 from the 2009 budget level to \$13.7 million. This increase is funded with a property tax levy increase of \$132,000, versus the nearly \$400,000 previously planned. In addition to tax levy, Debt Service fund balance is increased about \$136,000 (a combination of prior year jail assessment fees and debt service fund balance from prior year investment earnings). The key ratio of Debt Service expenditure budget to total governmental operating expenditure budget is projected to be at 7.0%, which is considerably lower than the County's performance measure target of less than 10%. Maintaining borrowing costs at this low level assures that the County will limit fiscal stress in continuing to fund direct operational services into the future.

ACKNOWLEDGEMENTS

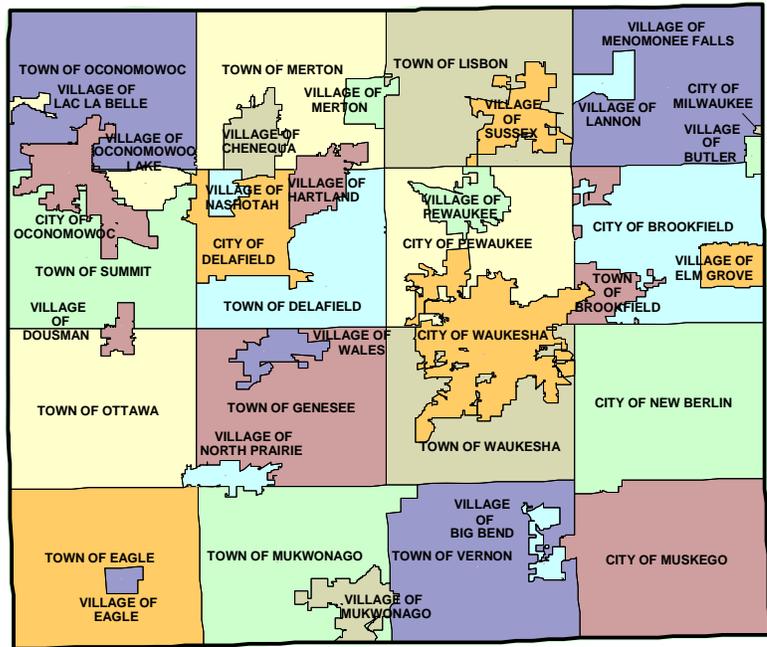
We believe that you will find the 2010 Adopted County Budget continues to balance service delivery needs while controlling taxes and spending. We take this opportunity to thank the County Board for its thorough review and continued support. This budget could not be accomplished without the cooperation of department administrators and their staffs hard work and dedication to Maintaining Excellence.

Sincerely,


Norman A. Cummings
Director of Administration


Keith K. Swartz
Budget Manager

WAUKESHA COUNTY, WISCONSIN • COMMUNITY PROFILE



COUNTY POPULATION*	
As of 1/1/2009	383,190
2000 Census	360,767
* Wisconsin DOA (2008), U.S. Census Bureau (2000)	

EQUALIZED PROPERTY VALUES	
Including TID	\$52,111,509,500
Excluding TID	\$51,220,442,050

BRIEF WAUKESHA COUNTY HISTORY

In April of 1846 Waukesha County was formed with sixteen townships. Supervisors representing each of the sixteen towns were elected to organize a county board, elect officers and to provide for and build necessary county buildings.

In 1965, the Wisconsin State Supreme Court ruled that county boards must equitably represent the population, and the Waukesha County Board switched to supervisory districts that represented an equal number of citizens, rather than the units system used previously.

In April of 1990, a new form of county government was established. The first county executive was elected by the voters of Waukesha County to be responsible for the administrative functions of county government. The county board reorganized to better reflect this new form of governing. The county executive also proposes the County Budget and has the ability to veto actions of the county board, and to appoint members to advisory boards and commissions. Effective April 2008, the County Board reduced their membership from 35 to 25, but maintained the seven standing committees.

WAUKESHA COUNTY TODAY

Waukesha County is located in southeastern Wisconsin, directly west of Milwaukee County and 100 miles northwest of Chicago. Waukesha County is part of the Milwaukee Standard Metropolitan Statistical Area (SMSA). The County has the third highest equalized property tax base and per capita income and is the third most populous county in the State. The County covers 576 square miles and consists of 8 cities, 18 villages and 12 towns. The County Board is represented by 25 County Board Supervisors.

WAUKESHA COUNTY, WISCONSIN • COMMUNITY PROFILE

ECONOMIC DEMOGRAPHICS

TEN LARGEST EMPLOYERS	
EMPLOYER	EMPLOYEES
ProHealth Care	6,302
Kohl's Department Stores	5,114
General Electric Medical Systems	3,400
Roundy's	3,343
Quad Graphics	2,851
School District of Waukesha	1,787
Community Memorial Hospital	1,514
Wal-Mart Corporation	1,446
Waukesha County	1,396*
Cooper Power Systems	1,376
* Full-time equivalent employees.	

Source: Wisconsin Department of Workforce Development

PRINCIPAL TAXPAYERS		
TAXPAYER	2008 EQUALIZED VALUE	2008 RANK
Individual	\$185,301,700	1
Pabst Farms	\$167,833,300	2
Bielinski Bros.	\$141,914,600	3
Harmony Homes	\$135,184,000	4
Brookfield Square	\$133,428,200	5
Target Corporation	\$129,196,600	6
Kohl's Dept. Store	\$122,716,700	7
G.E. Medical Systems	\$119,632,100	8
Sunset Investment Co.	\$104,141,400	9
Pro Health Care	\$97,507,300	10
Total	\$1,336,855,900	

Source: Waukesha County Tax System
See Waukesha County Comprehensive Annual Financial Report for more detailed information

EMPLOYMENT BY INDUSTRY	
INDUSTRY*	2008 NAICS (1)
Retail Trade, Transportation, Utilities	51,443
Manufacturing	47,462
Education and Health	35,096
Professional and Business Services	30,355
Leisure and Hospitality	19,227
Construction	14,977
Financial Activities	14,978
Other Services	7,951
Public Administration	6,377
Natural Resources	555
Total	228,421

(1) North American Industry Classification System
*Data Suppressed by DWD for Information Industry Category
Source: Wisconsin Department of Workforce Development, Bureau of Workforce Information

CONSTRUCTION & BUILDING PERMITS		
Year	Residential	
	Number	Value in 000's
2008	590	\$224,679
2007	987	\$338,504
2006	1,225	\$398,362
2005	1,507	\$503,377
2004	1,895	\$512,984

Source: U.S. Department of Commerce

INCOME, JOBS, AND UNEMPLOYMENT	
PER CAPITA INCOME, 2007 (1)	
Waukesha County	\$52,665
State of Wisconsin	\$36,272
United States	\$38,615
JOBS, 2008 (2)	233,146
UNEMPLOYMENT RATE, 2008 (2)	3.9%

(1) Bureau of Economic Analysis - US Department of Commerce
(2) Wisconsin Department of Workforce Development

EQUALIZED PROPERTY VALUE BY CLASS *					
(\$000's)					
Budget Year	Residential	Personal Property	Commercial	Mfg.	Agr./Forest/Swamp/Other
2006	\$34,623,811	\$899,286	\$8,355,042	\$1,341,526	\$231,366
2007	\$37,785,792	\$967,353	\$9,090,014	\$1,367,315	\$266,636
2008	\$39,743,016	\$1,017,478	\$9,557,795	\$1,372,812	\$297,043
2009	\$40,317,412	\$1,047,674	\$10,024,713	\$1,369,402	\$296,676
2010	\$39,273,723	\$1,100,032	\$10,084,520	\$1,355,180	\$298,055
% of Total	75.4%	2.1%	19.4%	2.6%	0.6%

See STATS/TRENDS Section for more detailed information
* Includes Tax Incremental District Value