Fund Purpose

Provide for transportation related activities including roadways and transit services. Activities include the maintenance, repair, and operation of the County Trunk Highway System and providing the necessary labor, equipment and materials to maintain the State Trunk Highway System as specified by the Wisconsin Department of Transportation. Transit activities include bus services to selected areas of Waukesha County; primarily addressing the transit needs of employers and employees commuting between Waukesha County and its neighboring counties. Paratransit service to the physically challenged along a parallel commuting corridor is also provided in accordance with the Americans with Disabilities Act.

Financial Summary	2008 Actual	2009 Adopted Budget	2009 Estimate (a)	2010 Budget	Change From 2009 Adopted Budget $	%
Revenues						
General Government	$10,263,362	$8,891,747	$9,159,977	$9,139,793	$248,046	2.8%
Fine/Licenses	$0	$0	$0	$0	$0	N/A
Charges for Services	$332,352	$180,000	$233,311	$510,700	$330,700	183.7%
Interdepartmental	$466,410	$314,220	$403,906	$396,560	$82,340	26.2%
Other Revenue	$163,233	$108,534	$121,000	$123,412	$14,878	13.7%
Appr. Fund Balance	$4,585	$135,000	$150,183	$131,000	($4,000)	-3.0%
County Tax Levy	**$1,072,899**	**$1,141,046**	**$1,141,046**	**$1,546,175**	**$405,129**	**35.5%**
Total Revenue Sources	**$12,302,841**	**$10,770,547**	**$11,209,423**	**$11,847,640**	**$1,077,093**	**10.0%**
Expenditures						
Personnel Costs	$5,282,965	$4,918,041	$5,032,938	$5,034,653	$116,612	2.4%
Operating Expenses	$3,685,858	$2,537,403	$2,902,548	$3,213,802	$676,399	26.7%
Interdept. Charges	$3,726,154	$3,315,103	$3,268,553	$3,593,185	$278,082	8.4%
Fixed Assets	$0	$0	$39,028	$6,000	$6,000	N/A
Total Expenditures	**$12,694,977**	**$10,770,547**	**$11,243,067**	**$11,847,640**	**$1,077,093**	**10.0%**
Rev. Over (Under) Exp.	($392,136)	-	($33,644)	-	-	N/A
Position Summary (FTE)						
Regular Positions	64.85	64.85	64.85	64.85	0.00	
Extra Help	1.64	2.13	2.13	2.13	0.00	
Overtime	10.34	3.38	4.84	3.60	0.22	
Total	76.83	70.36	71.82	70.58	0.22	

(a) The 2009 Estimate includes additional costs associated with snow removal activity. The 2009 Budget will be modified to address increased costs.

County Operations

County-Wide Key Strategic Outcome: A safe county

Program Description

The Operations Division provides service directly to the public by keeping County trunk highways safe and well maintained. This includes plowing, salting, and sanding in the winter; repaving highway pavement and shoulders; mowing of roadsides and median strips; cutting back vegetation from the right of way; clearing culverts, drainage ditches and catch basins; and concrete and asphalt repair. To perform these tasks, the division operates a fleet of vehicles and equipment at the highway operations center and at four substations located throughout the County. The Operations Division also provides services to other County departments and municipalities on a cost reimbursement basis.

	2008 Actual	2009 Budget	2009 Estimate	2010 Budget	Budget Change
Staffing (FTE)	**45.60**	**40.04**	**39.52**	**39.13**	**(0.91)**
General Government	$4,734,061	$4,538,194	$4,360,687	$4,402,616	($135,578)
Fine/Licenses	$0	$0	$0	$0	$0
Charges for Services	$332,352	$180,000	$233,311	$510,700	$330,700
Interdepartmental (a)	$466,410	$314,220	$403,906	$396,560	$82,340
Other Revenue	$33,689	$18,000	$18,000	$19,500	$1,500
Appr. Fund Balance	$0	$0	$15,183	$47,000	$47,000
County Tax Levy	**$269,218**	**$325,365**	**$325,365**	**$718,475**	**$393,110**
Total Revenues	**$5,835,730**	**$5,375,779**	**$5,356,452**	**$6,094,851**	**$719,072**
Personnel Costs	$2,924,354	$2,774,558	$2,835,773	$2,756,011	($18,547)
Operating Expenses	$2,241,080	$1,259,188	$1,422,610	$1,917,466	$658,278
Interdept. Charges	$881,478	$1,342,033	$1,090,488	$1,415,374	$73,341
Fixed Assets	$0	$0	$14,028	$6,000	$6,000
Total Expenditures	**$6,046,912**	**$5,375,779**	**$5,362,899**	**$6,094,851**	**$719,072**
Rev. Over (Under) Exp.	($211,182)	-	($6,447)	-	-

(a) In 2010 Budget, tax levy of $30,276 is being shifted from the End User Technology Fund to cover the phasing in of full cost allocations for the new charging method to better reflect technology resources being used by departments, as recommended by Internal Audit for expenditure increases above 3%.

Program Highlights

General Transportation Aids (GTA) are decreasing by $135,000. This represents a portion of the budgeted GTA revenues in the Public Works budget. Traffic Control and Engineering in the General Fund also include GTA revenues. Charges for Services represent revenues received from municipalities for the purchase of salt and pavement marking services. The large increase is a result of the 35% price increase of salt in the new 2009/2010 contract; the increased quantity of salt sold to municipalities; and the increased markup/handling fee charged to municipalities for salt. Interdepartmental Revenues represent the reimbursement from the State for salt and equipment storage and radio reimbursement. The increase represents the increase in salt/equipment storage reimbursement in 2009. Other Revenues represent insurance reimbursements due to accidents and sale of scrap metal or small equipment not in the replacement plan. One time use of fund balance of $47,000 is used for cost share payment of design services for the CTH K Rehabilitation project that is being completed in partnership with the Village of Butler. The construction costs of this project are being funded with American Recovery and Re-investment Act (ARRA) funds.

County Operations (cont.)

Personnel costs are decreasing due to 1.0 FTE Patrol Worker shifting to the State Highway Maintenance budget. This action is consistent with current work assignment practices rather than a change in philosophy of maintenance. Overtime is increasing slightly. Extra Help continues to be budgeted for three summer interns. The State shares in these costs.

Operating expenses are increasing significantly. The largest increase is in the area of salt expenses, which totals $1,243,000. The 2009/2010 salt contract price is $54.10 per ton. This represents a 35% increase over the 2008/2009 contracted price. The 2010 budget assumes approximately 16,000 tons of salt used on County roads and 7,000 tons of salt purchased by local municipalities. The 16,000 tons of salt represents an approximate 10% reduction in salt use assuming an 'average' season. Other expenditure increases include landfill and waste disposal costs, with a total budget of $75,000 in 2010. The tipping fee for depositing waste in a landfill is expected to more than double since 2008 (to $13/ton) resulting in large increases in the cost of roadside waste disposal. The county has increased its use of sand to mix with salt for ice control on roads resulting in increases in sand expenditures since 2008. The 2010 budget includes $25,000 for the purchase of sand. Plowblade expenditures, at $70,000, are also increasing in the 2010 budget. Other major expenditures in operating expenditures include Utility Costs of $208,000; roadway materials such as cold/hot patch, gravel, cement, guardrail, and culvert pipe $129,000; and contracted roadway repair including rental of equipment $37,500.

Interdepartmental charges include charges for computer maintenance/replacement; insurance, including workers compensation; radio services; vehicle repairs, fuel and replacement; and telephone costs. The largest increases in this appropriation unit are for Workers Compensation and General Vehicle Liability. The 2010 charge for all insurance costs to County Highway Maintenance is about $127,000 or a $34,000 increase from the 2009 budget. The County share of vehicle costs is increasing about $20,000. This does not represent the full departmental increase since some of the vehicle costs are budgeted in the State Highway Maintenance budget.

Activity	2008 Actual	2009 Budget	2009 Estimate	2010 Budget	Budget Change
Centerline miles of road maintained -- County	400	400	400	400	0
Centerline miles of road maintained – Non County/Non-State*	250	250	250	250	0
County Lane Miles Crackfilled	24	25	36	25	0
Crackfilling 2 lane highways*	$2,200	$2,815	$3,072	$3,181	$366
Center line striping*	$425	$470	$530	$557	$87
Mowing—1 linear mile*	$275	$310	$280	$287	($23)
Avg Annual maint 1 lane mile	$6,216	$6,775	$6,527	$6,853	$78
Salt Annual Tons	21,175	18,290	13,500	16,000	(2,290)

* Cost per mile

State Highway Operations

County-Wide Key Strategic Outcome: A safe county

Program Description

Provide the necessary labor, equipment, and materials to maintain the State Trunk Highway System as specified by the Wisconsin Department of Transportation. Maintenance tasks performed include plowing, salting and sanding in winter; highway pavement repair; pavement marking; mowing and vegetation control in summer. Minor construction projects will also be performed by agreement with the State. A cost accounting system for the purposes of obtaining reimbursement for work performed is also maintained.

	2008 Actual	2009 Budget	2009 Estimate	2010 Budget	Budget Change
Staffing (FTE)	**31.13**	**30.22**	**32.21**	**31.35**	**1.13**
General Government	$5,529,301	$4,353,553	$4,799,290	$4,731,177	$377,624
Other Revenue	$2,272	$0	$0	$0	$0
Appr. Fund Balance	$4,585	$0	$0	$0	$0
County Tax Levy	**$0**	**$0**	**$0**	**$0**	**$0**
Total Revenues	**$5,536,158**	**$4,353,553**	**$4,799,290**	**$4,731,177**	**$377,624**
Personnel Costs	$2,346,133	$2,130,483	$2,183,942	$2,265,366	$134,883
Operating Expenses	$340,434	$250,000	$437,723	$300,000	$50,000
Interdept. Charges	$2,844,676	$1,973,070	$2,178,065	$2,165,811	$192,741
Fixed Assets	$0	$0	$25,000	$0	$0
Total Expenditures	**$5,531,243**	**$4,353,553**	**$4,824,730**	**$4,731,177**	**$377,624**
Rev. Over (Under) Exp.	$4,915	-	($25,440)	-	-

Program Highlights

The State Highway Maintenance program of the budget is a non-tax levy supported program. All expenses are approved and reimbursed by the State.

The 2010 Budget is based on a combination of the State's 2008 and 2009 Routine Maintenance Agreement (RMA); the actual Revenues received in 2008; and the projected 2009 State Revenue reimbursement for work. The 2009 RMA is $668,000 higher than the 2009 Budget. The 2010 Budget, although significantly higher than the 2009 Budget, is still $291,000 lower than the 2009 RMA.

Levels of State work during 2008 and 2009 consistently show between 26 and 27 patrol workers on State crews. Therefore, 1.0 FTE Patrol Workers has been transferred over from the County highway operations budget. This is consistent with current work practices and does not represent a philosophical change in work practices. In addition, the overtime budget has increased by 0.13 FTE in 2010. This budget continues the State's desire to have a second shift, winter maintenance force on the busier roads. This second shift operation, which includes four patrol workers and one crew leader, will run approximately November 1 through March 31. This budget reflects the additional expenses and revenues anticipated for this operation. Interdepartmental charges include charges for vehicle repairs, fuel and replacement

Activity	2008 Actual	2009 Budget	2009 Estimate	2010 Budget	Budget Change
Centerline miles of road maintained	260	260	260	260	0
Centerline miles of road striped	350	350	350	350	0
Lane miles maintained	1,062	1,062	1,070	1,070	8

Source: WisDOT

Transit Services

County-Wide Key Strategic Outcome: An economically vibrant county

Program Description

Through contracts with the private sector, this program provides fixed route and commuter bus service to address the mass transit needs of employers and employees commuting between Waukesha County and its neighboring counties. Currently the Waukesha County Transit System operates predominately rapid and express routes, parallel to and along the I-94 Oconomowoc-Waukesha-Milwaukee corridor, although services also exist between the southern and eastern tier communities and the Milwaukee Central Business District (CBD) and University of Wisconsin-Milwaukee (UWM).

Fixed bus route services extend eastbound into Milwaukee County as traditional 'commuter' services carrying workers to jobs in the Milwaukee CBD. Non-traditional 'reverse commuter' services also exist to respond to the labor needs in Waukesha County, bringing workers from Milwaukee County into areas in Waukesha County where job density is high, especially in existing and developing industrial parks. This fund also provides Para-transit services serving the disabled population who are unable to utilize the fixed route service, as outlined in the 1990 Americans with Disabilities Act (ADA).

	2008 Actual	2009 Budget	2009 Estimate	2010 Budget	Budget Change
Staffing (FTE)	**0.10**	**0.10**	**0.10**	**0.10**	**0.00**
General Government	$0	$0	$0	$6,000	$6,000
Fine/Licenses	$0	$0	$0	$0	$0
Charges for Services	$0	$0	$0	$0	$0
Interdepartmental	$0	$0	$0	$0	$0
Other Revenue	$122,199	$90,534	$103,000	$103,912	$13,378
Appr. Fund Balance	$0	$135,000	$135,000	$84,000	($51,000)
County Tax Levy	**$803,681**	**$815,681**	**$815,681**	**$827,700**	**$12,019**
Total Revenues	**$925,880**	**$1,041,215**	**$1,053,681**	**$1,021,612**	**($19,603)**
Personnel Costs	$12,478	$13,000	$13,223	$13,276	$276
Operating Expenses	$1,103,487	$1,028,215	$1,042,215	$996,336	($31,879)
Interdept. Charges	$0	$0	$0	$12,000	$12,000
Fixed Assets	$0	$0	$0	$0	$0
Total Expenditures	**$1,115,965**	**$1,041,215**	**$1,055,438**	**$1,021,612**	**($19,603)**
Rev. Over (Under) Exp.	($190,085)	-	($1,757)	-	-

Program Highlights

Waukesha Metro Transit administers the Waukesha County Transit program through a contract with the City of Waukesha. Funding from State and Federal sources is received directly by and paid to vendors by Waukesha Metro. State and Federal Revenues are anticipated to be reimbursed at a rate of 57% of gross expenses in 2010, which is higher than budgeted level of 55% in 2009. A new administrative contract will commence in January 2010. Other Revenue, budgeted at $103,912, is reimbursement from Waukesha Metro for the costs remaining in the County budget that are eligible for State and Federal funding. Fund Balance of $60,000 is budgeted for expenses related to the fuel adjustment clause in the applicable transit service contracts.

Transit Services (cont.)

The 2010 budget reflects funding for a full year of a van pool service primarily, but not limited to, in and around the New Berlin Westridge Industrial Park. This service is an alternative to a fixed bus route. This budget includes approximately $30,000 for van pool program expenses including vehicle replacement costs. These costs are offset by $24,000 of fund balance appropriation and $6,000 of Energy Efficiency and Conservation Block Grant funds. This program is also supported by funding received from the employers in the service areas.

There are no fare increases proposed in the 2010 budget. Funds for a marketing program continue in the 2010 budget. This is a CMAQ funded program. Approximately 0.10 FTE of the Business Manager's position continues to be budgeted in the 2010 budget. Waukesha County continues direct responsibility for the maintenance of the park and ride lots at Goerke's Corner, CTH G and Pilgrim Road. The County Tax Levy contribution for this program is budgeted at $827,700, an increase of $12,019 from the 2009 budget.

Activity

Total Ridership

Route	Route Description	2008 Actual	2009 Budget	2009 Estimate	2010 Budget
1	Waukesha Metro to Brookfield Square	114,830	116,000	102,000	110,000
10	Brookfield Square Extension	226,780	220,000	173,000	200,000
79	Weekday from Menomonee Falls to Downtown Milwaukee	47,131	46,000	44,000	45,000
218	New Berlin Industrial Park Shuttle	23,029	22,000	19,000	21,000
901,904,905	Weekday between Cities of Waukesha and Oconomowoc and downtown Milwaukee.	253,885	265,000	214,000	235,000
906	Weekday between Muckwonago and Milwaukee via I-43	42,036	42,500	37,000	40,000
Subtotal		707,691	711,500	589,000	651,000
Paratransit		10,393	11,200	10,000	10,500
Total with Paratransit		718,084	722,700	599,000	661,500

Transit Services (cont.)

Operating Cost per ride
Operating cost per ride determined by total cost of the route divided by the total ridership.

Route	Route Description	2008 Actual	2009 Budget	2009 Estimate	2010 Budget
1	Waukesha Metro to Brookfield Square	$0.61	$0.66	$0.76	$0.74
10	Brookfield Square Extension	$3.36	$3.97	$4.54	$4.36
79	Weekday from Menomonee Falls to Downtown Milwaukee	$8.03	$10.08	$8.09	$9.51
218	New Berlin Industrial Park Shuttle	$9.34	$10.19	$11.05	$10.45
901,904,905	Weekday between Cities of Waukesha and Oconomowoc and downtown Milwaukee.	$8.71	$8.12	$9.35	$8.58
906	Weekday between Muckwonago and Milwaukee via I-43	$9.92	$10.35	$10.14	$10.33
Subtotal Average		$5.73	$5.94	$6.46	$6.19
Paratransit		$29.19	$41.58	$36.00	$39.84
Average with Paratransit		$9.36	$11.36	$10.80	$11.25

Investment per ride
Investment per ride determined by total Cost of the Route less fare box Revenues divided by the total ridership.

Route	Route Description	2008 Actual	2009 Budget	2009 Estimate	2010 Budget
1	Waukesha Metro to Brookfield Square	$0.61	$0.66	$0.76	$0.74
10	Brookfield Square Extension	$2.11	$2.71	$3.38	$3.21
79	Weekday from Menomonee Falls to Downtown Milwaukee	$5.48	$7.13	$5.55	$6.43
218	New Berlin Industrial Park Shuttle	$8.71	$9.57	$10.58	$9.96
901,904,905	Weekday between Cities of Waukesha and Oconomowoc and downtown Milwaukee.	$6.44	$5.88	$6.45	$5.94
906	Weekday between Muckwonago and Milwaukee via I-43	$7.23	$7.26	$6.76	$6.83
Subtotal Average		$4.16	$4.33	$4.65	$4.44
Paratransit		$23.32	$33.13	$29.00	$32.19
Average with Paratransit		$7.26	$8.83	$8.39	$8.72