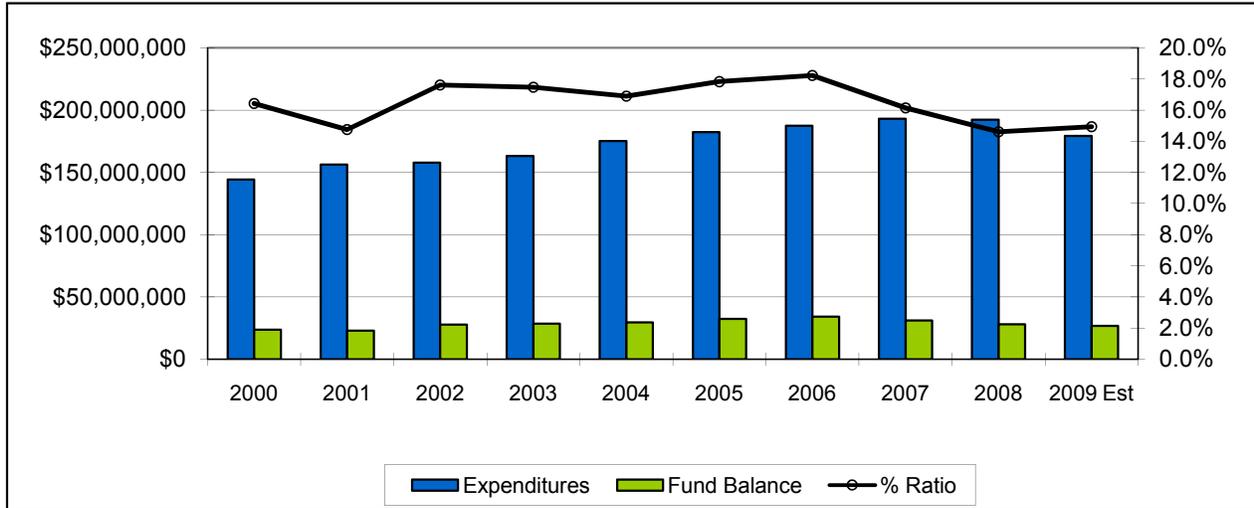


GENERAL & SPECIAL REVENUE FUNDS
Expenditures, Undesignated Fund Balance



Expenditures and Undesignated Fund Balance
 General and Special Revenue Funds

Year	Expenditures	Undesignated Fund Balance*	% Ratio
2000	\$144,241,335	\$23,675,331	16.4%
2001	\$156,232,272	\$23,055,172	14.8%
2002	\$157,722,828	\$27,755,168	17.6%
2003	\$163,223,728	\$28,510,461	17.5%
2004	\$175,235,496	\$29,596,034	16.9%
2005	\$182,433,309	\$32,507,004	17.8%
2006	\$187,410,318	\$34,138,957	18.2%
2007	\$192,949,494	\$31,116,045	16.1%
2008	\$192,284,111	\$28,084,566	14.6%
2009 Est	\$179,345,051	\$26,776,994	14.9%
2010 Budget	\$182,058,125	\$25,902,415	14.2%

Policy and Practice

The County will maintain unrestricted fund balances to provide necessary working capital to avoid cash flow interruptions and short-term borrowing to fund daily operations and to maintain the County's Aaa/AAA bond ratings.

The unrestricted governmental (general and special revenue) fund balance to governmental expenditures ratios will be maintained at a minimum of 11%. The current target is 15%, or about eight weeks of working capital for operations.

Fund balance reserves will not be used to offset continuous operation costs.

To the extent possible, reserves will be used to provide operating efficiencies over the long term.

*Does not include unrealized gains or losses on investments. While the County typically holds these investments to maturity or life of the security, generally accepted accounting principles require that these investments be recorded at their fair value.

SUMMARY OF FUND BALANCE PROJECTIONS

Projections of fund balance are an indicator of the estimated financial condition of the County at year-end. Fund balances are projected separately for General, Special Revenue, Enterprise, Internal Service, Debt, and Capital Project Fund types. For a description of the County's financial structure see the Strategic Planning and Budget Policies Section of the 2010 Adopted Budget. For descriptions of funds see the Summary section.

December 31, 2009 (unaudited)

The current year projection (year-end 2009) is based on year-to-date information together with departmental estimates of revenues, expenditures and net transfers for various fund types. Total combined estimates of fund balances at December 31, 2009 are projected at \$128.9 million, a decrease of \$8.6 million from December 31, 2008 year-end combined fund balances. Of the combined fund balance amount, \$98.5 million is reserved (by State Law, County Board ordinance, etc.) or designated for specific future use exclusively within each particular fund. A summary of projected fund balance by fund type is described below.

General Fund Balance - The estimated fund balance for the General Fund at December 31, 2009 is projected at \$53.3 million, a decrease of \$7.5 million decrease from 2008. Revenues were \$0.5 million over expenditures. Almost \$8 million was transferred out of the General fund, including \$3.9 million for a new internal service fund for health and dental insurance. This was previously accounted for in the General Fund. Other transfers included \$2.8 million used to fund capital projects, \$0.6 million for debt service funding, and \$0.5 million for the Risk Management fund. The unreserved, undesignated portion of the fund balance is estimated at \$26.8 million, a decrease of \$1.7 million from 2008.

Special Revenue Fund Balance - The December 31, 2009 estimated fund balance is \$12.8 million, a decrease of \$0.4 million from 2008. This decrease results from planned use of fund balance which was less than budgeted (\$1.4 million had been budgeted; only \$0.6 million is estimated to be needed) combined with a planned transfer of \$0.2 million from the General fund to Long Term Care. The unreserved, undesignated portion of fund balance is estimated at \$3.6 million, an increase of \$0.4 million from 2008.

Working Capital - The unreserved General Fund balance combined with the unreserved Special Revenue Fund balance (governmental funds, excluding debt and capital projects) provides working capital for nine weeks of operations based on the 2010 expenditure budget. In addition, the ratio of governmental funds unreserved fund balance to governmental expenditures for year-end 2009 is estimated at 14.9%, an increase from the 14.6% at year-end 2008. This estimated percentage exceeds the County's goal of at least 11%, which provides sufficient cash flow for the County's operations. The County's target goal of 15% will be temporarily suspended during the current recession, reflecting the County's responsibility for reimbursing other county taxing districts' delinquent property taxes. However, at this time, it is projected that the level will be maintained well above the 11% floor.

SUMMARY OF FUND BALANCE PROJECTIONS, Cont.

Enterprise Fund Balance - Fund balance is projected at \$16.6 million, a decrease of \$0.6 million from 2008. This reflects revenues under expenses of \$334,000 combined with the planned transfer out of \$275,000 from the materials recycling facility to the General fund. The enterprise funds include three golf courses, two indoor ice arenas, radio services, a materials recycling facility, and an airport.

Internal Service Fund Balance - Year-end 2009 fund balance is estimated at \$12.1 million, an increase of \$2.8 million over 2008. This reflects mainly the \$4.0 million transferred in from the General fund for the new health and dental insurance fund. An additional \$0.5 million was transferred in from the General fund to the Risk Management fund.

Debt Service Fund Balance - Year end 2009 fund balance is estimated at \$4.1 million, an increase of \$0.5 million from 2008. This mainly reflects the planned transfer in of \$570,000 from the general fund.

Capital Projects Fund Balance - Fund balance is projected at \$30.0 million, a decrease of \$3.5 million from 2008. The entire fund balance is reserved for existing capital projects.

December 31, 2010

The year-end 2010 projection is based on 2010 budgeted revenues, expenditures, and estimates on completion of capital projects appropriated in prior years. At year-end 2010, total combined fund balances are estimated at \$119.2 million, a decrease of \$9.7 million from the estimated 2009 level. Of the estimated combined year end 2010 total fund balance, \$89.6 million is reserved (legally restricted) or designated for specific future use within the particular funds, and \$29.6 million is estimated to be the unreserved, undesignated fund balance. This is an estimated decrease in unreserved fund balance of about \$0.9 million from year-end 2009.

General Fund Balance - The estimated fund balance for the General Fund is projected at \$51.5 million, a decrease of \$1.9 million from the 2009 estimate. This decrease results from planned use of fund balance in the 2010 budget. The unreserved, undesignated portion of the fund balance is estimated at \$26.5 million, a decrease of \$0.3 million from the 2009 estimate.

Special Revenue Fund Balance - The December 31, 2010 estimated fund balance is \$11.0 million, a decrease of \$1.8 million from 2009. This decrease results from planned use of fund balance in the 2010 budget.

Working Capital - The ratio of governmental funds unreserved fund balance to governmental expenditures for year-end 2010 is estimated at 14.2%, a decrease from the 14.9% estimate for year-end 2009.

**SUMMARY OF PROJECTED FUND BALANCE
AS OF DECEMBER 31, 2009**

SCHEDULE 1

	General Fund	Special Revenues	Enterprise	Internal Service	Debt Service	Capital Projects	Totals
Revenues:							
General Intergovernmental	\$10,580,232	\$48,083,317	\$1,188,000	\$ -	\$ -	\$ -	\$59,851,549
Taxes	54,833,966	23,822,531	192,563	1,070,245	12,872,338	3,047,400	95,839,043
Fines/Licenses	2,202,321	430,960	-	-	-	-	2,633,281
Charges for Services	13,383,616	6,521,161	5,495,771	2,923,250	-	-	28,323,798
Interdepartmental Revenue	3,658,089	505,086	530,869	27,574,287	-	-	32,268,331
Interest Income	5,201,900	200,000	-	-	280,000	450,000	6,131,900
Other Revenue	5,880,040	3,929,573	782,674	1,597,573	7,700,000	11,800,000	31,689,860
Total Revenues	\$95,740,164	\$83,492,628	\$8,189,877	\$33,165,355	\$20,852,338	\$15,297,400	\$256,737,762
Expenditures:							
Personnel Costs	\$66,801,463	\$35,383,611	\$2,540,370	\$5,083,945	\$ -	\$ -	\$109,809,389
Operating Expenses	18,908,148	40,699,519	4,475,383	29,457,571	-	-	93,540,621
Interdepartmental Charges	7,905,952	6,585,469	1,507,726	485,365	-	-	16,484,512
Fixed Asset/Capital Projects	1,619,261	1,441,628	-	-	-	21,548,812	24,609,701
Debt Service	-	-	-	-	20,899,363	-	20,899,363
Total Expenditures	\$95,234,824	\$84,110,227	\$8,523,479 (A)	\$35,026,881 (A)	\$20,899,363	\$21,548,812	\$265,343,586
Excess of Revenues over (under)							
Expenditures	\$505,340	(\$617,599) (B)	(\$333,602) (B)	(\$1,861,526) (B)	(\$47,025) (B)	(\$6,251,412) (B)	(\$8,605,824) (B)

Footnotes:

(A) Net of capital projects expenditures and revenues.

(B) Negative amounts reflect planned use of reserved and designated fund balances for one time or temporary purposes.

**SUMMARY OF PROJECTED FUND BALANCE
AS OF DECEMBER 31, 2009**

SCHEDULE 2

	General Fund	Special Revenues	Enterprise	Internal Service	Debt Service	Capital Projects	Totals
Fund Balance Dec 31, 2008	\$60,823,043	\$13,226,291	\$17,158,992	\$9,282,536	\$3,574,790	\$33,473,473	\$137,539,125
Reserved/designated fund balance	32,322,571	9,973,159	17,158,992 (D)	9,282,536 (D)	3,574,790	33,473,473	105,785,521
Unreserved/undesig fund balance Jan 1, 2009	28,500,472	3,253,132	\$0	\$0	\$0	\$0	\$31,753,604
Excess of Revenues over (under) Expenditures (A)	505,340	(617,599)	(333,602)	(1,861,526)	(47,025)	(6,251,412)	(8,605,824)
Net Operating Transfers in (out)	(7,990,000)	230,000	(275,000)	4,705,000	570,000	2,760,000	0
Excess of Revenues & Other Financing Sources over (under) Expenditures	(\$7,484,660)	(\$387,599)	(\$608,602)	\$2,843,474	\$522,975	(\$3,491,412)	(\$8,605,824)
Total Projected Fund Balance Dec 31, 2009	53,338,383	12,838,692	16,550,390	12,126,010	4,097,765	29,982,061	128,933,301
Reserved/Designated Fund Balance	26,524,964 (B)	9,206,079 (C)	16,550,390 (D)	12,126,010 (D)	4,097,765	29,982,061	98,487,269
Total Projected Unreserved Fund Balance	\$26,813,419	\$3,632,613	\$0	\$0	\$0	\$0	\$30,446,032

Footnotes:

(A) Negative amounts reflect planned use of reserved and designated fund balances for one time or temporary purposes.

(B) Includes \$3,135,723 designated in the 2010 budget.

(C) Includes \$1,795,802 designated in 2010 budget.

(D) The Enterprise and Internal Service Fund balances include fixed assets and funds budgeted for ongoing capital projects, and may include some unreserved funds.

**SUMMARY OF PROJECTED FUND BALANCE
AS OF DECEMBER 31, 2010**

SCHEDULE 3

	General Fund	Special Revenues	Enterprise	Internal Service	Debt Service	Capital Projects	Totals
Fund Balance December 31, 2009	\$53,338,383	\$12,838,692	\$16,550,390	\$12,126,010	\$4,097,765	\$29,982,061	\$128,933,301
Reserved/designated fund balance	26,524,964	9,206,079	16,550,390	12,126,010	4,097,765	29,982,061	98,487,269
Unreserved Fund Balance January 1, 2010	\$26,813,419	\$3,632,613	\$0	\$0	\$0	\$0	\$30,446,032
Excess of Revenues over (under) Expenditures (A)	(1,164,692)	(1,795,802)	(237,419)	(2,334,187)	(706,031)	(3,496,500)	(9,734,631)
Net Operating Transfers in (out)	(707,054) (B)	0	(395,300) (C)	767,354	335,000	0	0
Excess of Revenues & Other Financing Sources over (under) Expenditures	(\$1,871,746)	(\$1,795,802)	(\$632,719)	(\$1,566,833)	(\$371,031)	(\$3,496,500)	(\$9,734,631)
Total Projected Fund Balance Dec. 31, 2010	51,466,637	11,042,890	15,917,671	10,559,177	3,726,734	26,485,561	119,198,670
Reserved/Designated Fund Balance	24,991,507	7,946,567	15,917,671 (D)	10,559,177 (D)	3,726,734	26,485,561	89,627,217
Total Projected Unreserved Fund Balance	\$26,475,130	\$3,096,323	\$0	\$0	\$0	\$0	\$29,571,453

Footnotes:

(A) Budgeted fund balances are responsible for the deficit figures.

(B) Includes planned transfer out of \$612,354 to Risk Management fund and \$335,000 for Debt Service.

(C) Planned \$395,300 transfer from MRF to fund Parks and Land Use (Solid Waste programs) operating expenditures.

(D) The Enterprise and Internal Service Fund balances include fixed assets and may include some unreserved funds.