

WAUKESHA COUNTY

2023 ADOPTED BUDGET BOOK



WAUKESHA, WISCONSIN

Waukesha County Executive

Paul Farrow

(Term Expires April 2023)

Board of Supervisors

(Terms Expire April 2024)

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About the cover:

Waukesha County Courthouse: At left, the face of Waukesha County’s newly completed four-story addition, which adds 62,000 square feet to the Courthouse complex including six standard courtrooms, one large capacity courtroom, and one intake courtroom. The facility employs state-of-the-art technology to enhance public safety, streamline operations, and improve public access to Criminal and Traffic Court services.

Cover photo by:

Tony Di Frances, Public Communication Specialist, Waukesha County Parks & Land Use

Composition and Layout by:

Nicole Armendariz, Press Secretary/PIO to the County Executive

The entire budget can be found at
<http://www.waukeshacounty.gov/budget>

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Waukesha County

Office of the County Executive

To: Honorable County Board Members
From: Paul Farrow, County Executive
Date: December 8, 2022

Dear Honorable County Board Supervisors:

This 2023 Adopted Budget is an example of what is possible when local government utilizes creative solutions to tackle complex community issues. The budget includes multiple examples of the County addressing important priorities while improving services and keeping taxes low. Thank you for responsibly representing your constituents throughout the budget development process.

Residents have said public safety, and low taxes, and high-quality services are what matters most to them. My goal is to always create a budget that reflects those concerns. Over half of the new tax levy in this budget is dedicated to the areas of Justice and Law Enforcement, with the Sheriff's Department receiving the most new levy of any county department, continuing a many-years long trend. We remain committed to tackling the backlog in the courts created by closures during the COVID-19 pandemic and are investing in a safer courthouse facility that can meet residents' needs for decades to come. These initiatives will improve the safety, health, and quality of life of residents while maintaining our conservative fiscal values and conforming to the state's statutory limits.

We are making long-term investments to make communities safer, ensuring our infrastructure is accessible and well maintained, and improving our economic outlook by supporting local businesses via our county's revolving loan program. Our hard work, innovation, collaboration, strategic planning, and partnership with you, members of the County Board of Supervisors, has made it all possible.

The 2023 County general property tax levy totals \$112.3 million, an increase of 2.55% or \$2,795,860. The increase includes a factor for tax increment district closures, prior-year unused levy capacity, debt service on infrastructure investments and a net new construction growth rate of 1.75% as compared to 1.57% in the prior year. This growth in levy is against an equalized property tax base of \$73.5 billion, which experienced a 13.0% increase. Once again, we are holding tax levy growth within statutory limits to minimize impacts to homeowners and businesses in order to sustain services required in a county with increased development and a growing population.

The Justice and Law Enforcement program areas remain a priority, requiring increased tax levy of \$1,531,000 or over half of the new tax levy in total, and 70% of new levy for operations.

- The Sheriff's Department tax levy will increase \$845,000, helping phase-in tax levy support for a \$3.00/hour pay increase provided during 2022 to all sheriff deputies, detectives, and other sworn officers to help improve recruitment and retention.
- Emergency Preparedness, which includes emergency dispatch operations for the Sheriff's Department and 32 municipalities, includes a tax levy increase of \$330,000, helping cover the costs of existing staff and pay adjustments for telecommunicators and their supervisors to promote recruitment and retention.
- Tax levy increases totaling \$280,000 will fund the cost to continue for Circuit Courts and the District Attorney's Office, helping cover increasing jury trial and interpreter expenses in the Courts, and offsetting minimal or decreasing ongoing state revenue growth for both operations.
- Tax levy for the Medical Examiner's Office increases \$76,000, which partially supports a new Deputy Medical Examiner Supervisor and increasing an Administrative Assistant from part-time to full-time to provide additional coverage and support for an increasing caseload.

SERVICE LEVEL ADJUSTMENTS:

The 2023 budget includes changes in service levels in several areas.

- The Department of Health and Human Services (HHS) is budgeting additional resources to help meet the state-mandated elimination of the waitlist for participation in the Children's Long-Term Support (CLTS) program. The

budget increases contract case management support by \$900,000 and adds 1.00 FTE human services supervisor position to help manage increasing caseloads and establish continuous enrollment. This expanded capacity, along with the continuation of base program caseloads, is funded with \$1.7 million in additional state revenues. The budget also includes an additional \$2.5 million in pass-through state revenues for payments to the state's third-party administrator to cover additional services provided to CLTS clients, due to higher enrollment.

- HHS will build upon an initiative started in 2022 to provide greater mental health treatment services to youths. During 2022, the County Board approved the creation of 10.00 FTE additional positions to double the treatment capacity up to 150 youths. This expansion is continued in 2023 and is funded with an additional \$1.2 million of Medicaid funding provided through the state's Comprehensive Community Services program and \$386,000 of temporary ARPA funds to cover start-up costs to hire and train staff, until Medicaid reimbursements kick-in and cover most program costs.
- This year, the county began receiving payments from two opioid lawsuit settlements, and this budget includes nearly \$730,000 of that funding to fight the opioid crisis by addressing substance use addiction and the underlying mental health issues that contribute to it. This includes \$316,000 for treatment and testing for youth and adult patients, \$225,000 to expand existing correctional treatment programs to reduce relapses and recidivism, and \$188,000 to fund the pre-trial diversion program that targets low- to moderate-risk defendants, primarily with opioid use disorders. The county will receive ongoing payments from this settlement through 2038.
- This budget includes \$346,000 to continue an expansion of the Crisis Law Enforcement Collaboration project that was approved mid-year 2022. This ARPA-funded initiative deploys 3.00 FTE crisis clinicians to embed with law enforcement and has been successful in mitigating the amount of time law enforcement remains on scene as well as referring individuals to appropriate care.
- The 2023 budget includes \$100,000 to create a new 1.00 FTE Assistant Veteran Services Office position, to provide additional coverage and help ensure veterans receive timely service amid increasing client workload that results from recent federal legislation expanding benefit eligibility for Vietnam and Gulf War veterans. This position will be funded through ARPA, with tax levy support phased in over time through attrition of other positions.
- This budget also supports economic development by investing an additional \$4.5 million in the GROW Fund, which is a revolving loan program designed to retain, expand, and attract businesses, as well as increase workforce housing stock to help meet the growing demand for employment in the County. The expansion will be funded with \$3.0 million of ARPA revenues and \$1.5 million in prior-year Professional Baseball District (i.e., Miller Park) taxes received after the tax sunset during 2020—returning those funds back to the community.

INVESTING IN INFRASTRUCTURE

The 2023 capital budget, with total expenditures of \$45.6 million, increases by \$17.1 million from the 2022 budget, and includes \$20.4 million for the 2023 construction phase for the Courthouse Project Step II: Renovate 1959 Courthouse. The project will improve security, address aging and out-of-date facility systems, and ensure that facilities can support the next fifty years of growth in the County. The 2023 budget also includes \$4.3 million for construction on Moorland Road, from Beloit Road to National Avenue in the City of New Berlin, as part of a multi-year effort to rehabilitate and improve major segments along one of the County's busiest highways. The capital budget appropriates \$2.9 million to complete the Lake County Trail Underpass beneath State Highway 67 in the City of Oconomowoc. This project is largely funded through federal, state, and local partnerships, and has been moved up from 2025 to 2023 to enhance safety and alleviate traffic delays for both trail users and motorists.

ACKNOWLEDGEMENTS

I would like to thank the Waukesha County staff that helped prepare the 2023 Waukesha County Budget and the County Board Supervisors who worked hard to deliver a budget that will continue our commitment to the taxpayers of Waukesha County to remain a low-tax leader.

Sincerely,



PAUL FARROW
County Executive



Waukesha County

Department of Administration

December 8, 2022

Dear Honorable County Board Supervisors:

The 2023 Adopted County Budget meets the needs of a growing county while keeping taxes low. This is accomplished through the County's commitment to continuous improvement, strategic planning, and adherence to sound fiscal management policy. The budget innovates, supports collaboration, and makes investments to support growth and provide high quality services.

COUNTY EXPENDITURES AND REVENUES

Expenditures in the budget total \$376.9 million, an increase of \$39.5 million from the prior year. Operating budget expenditures increase \$22.5 million or 7.3% and is funded largely by state and federal grant awards, described below. Capital project expenditures increase \$17.1 million for a total capital budget of \$45.6 million and includes multiple projects funded largely with state and federal revenues, including the 2023 construction phase for the courthouse renovation project, construction along Moorland Road, and the completion of the Lake Country Trail underpass.

This budget continues careful management of personnel with a cost increase of 5.4% for 2023. This increase is mostly due to positions created during 2022 through County Board-approved and pending ordinances, resulting in an additional net 27.90 FTE, with nearly all of these position costs offset by state or federal funding or offset by reductions in previously contracted positions. After these current-year adjustments, position changes in this budget total a net reduction of 6.20 FTE.

The 2023 budget includes changes in key revenue sources.

- In March of 2021, the federal government approved the American Rescue Plan Act (ARPA), which allocated \$350 billion of direct aid to state and local governments through the Coronavirus State and Local Fiscal Recovery Funds (CSLFRF) program to support public health; respond to negative economic impacts from the public health emergency; build public sector capacity and address administrative needs; provide premium pay for essential workers; invest in water, sewer, and broadband infrastructure; and support general county government services and infrastructure by offsetting revenue loss due to the pandemic. Waukesha County's CSLFRF allocation is \$78.5 million and allows for project costs to be spent or obligated by December 31, 2024, and completed by December 31, 2026.

It is important that ARPA funds are spent judiciously, and Waukesha County established an ARPA management response team with representation from countywide functional areas to help prioritize grant resources that meet critical county needs and provide long-term benefits in the following areas: Community/workforce development and economic recovery, infrastructure, public health response, enhancement of human services, stormwater management, and maintenance of essential services, including public safety.

The 2023 budget includes \$28.85 million in ARPA-funded initiatives, an increase of \$20.8 million from the 2022 budget, with \$9.7 million included in operating budgets and \$19.1 million budgeted for capital projects, with some of the major highlights listed below. For greater transparency and monitoring, the budget document includes a section dedicated to detailing planned uses of this funding (pages 480-485).

515 W. Moreland Blvd.
Administration Center, Room 310
Waukesha, Wisconsin 53188
Phone: (262)548-7020, Fax: (262)548-7913
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- \$14 million to partially offset costs of core infrastructure in the renovation of the 1959 Courthouse (capital project #201705), with another \$10 million planned to be used in 2024. Use of ARPA funds offset borrowing needs, saving county taxpayers.
 - \$1.2 million to continue addressing the criminal case backlog caused by the COVID-19 pandemic. This funding is allocated across the Circuit Courts, District Attorney’s Office, and Criminal Justice Collaboration Council, with a cross-charge to the Sheriff’s Department for bailiff services. This is a temporary initiative that is scheduled to end when either the courts backlog is eliminated or December 31, 2023, whichever date is sooner.
 - \$2.0 million for the Sheriff’s Department, including \$900,000 to phase-in the cost of pay increases to sworn officers, approved during 2022 to promote recruitment and retention, and \$800,000 to replace de-supported taser equipment.
 - \$2.7 million for Health and Human Services (HHS), including \$804,000 for improving child welfare infrastructure, \$399,000 for HHS technology improvements, \$386,000 for expansion of youth mental health services, and \$346,000 to embed crisis service staff with law enforcement.
 - \$1.0 million for stormwater management, including \$835,000 for non-point pollution mitigation and \$100,000 to rebuild catch basins.
 - \$3.1 million for countywide technology projects, including \$2.7 million for the first-year implementation of an Enterprise Resource Planning (ERP) system that combines human resources, payroll, time and attendance, and financial management. This project is expected to generate efficiencies through greater integration, automated workflows, and better reporting.
- Reflecting recent favorable trends in real estate market activity and valuation, real estate transfer fee revenues in the Register of Deeds Office increases \$250,000.
 - Continuing strong demand for quality outdoor recreation leads to an increase in various Parks fees (e.g., annual/daily entrance stickers, camping fees) of \$300,000.

PROJECT FUNDING AND DEBT MANAGEMENT

The County values strategic long-range capital planning, budgeting, and debt management policies and practices. Property tax levy support for the capital budget increases \$210,000 to \$1.5 million. Tax levy and the use of governmental fund balance of \$1.3 million and other revenues of \$20.7 million, including \$19.1 million of ARPA funding towards multiple projects, maintains the County’s “down payment” at 70% of net capital costs, above the target policy of 20%.

Borrowed funds are budgeted at \$12.5 million, an increase of \$1.2 million from the 2022 budget. This includes \$10.0 million in borrowing for the capital plan, an increase of \$500,000 from the 2022 budget, and \$2.5 million in borrowing for major vehicle replacements, an increase of \$700,000. The County’s 2023 debt service expenses are budgeted at \$16.1 million, which is well within the County’s key benchmark ratio of debt service expenditures to the total governmental operating expenditures of less than 10%. Maintaining debt service on borrowing at a lower level in the range of 5.5% to 6.5% assures the County will be able to maintain its infrastructure without diminishing funding needed for direct services for future generations.

ACKNOWLEDGEMENTS

We take this opportunity to thank the County Board for their continued support and detailed review of programs and initiatives. The development of this budget reflects the tremendous dedication and hard work of department administrators and their staff in making the decisions that truly reflect the County’s standards of service excellence.

Sincerely,



Andrew Thelke
Director



William Duckwitz
Budget Manager

515 W. Moreland Blvd.
Administration Center, Room 310
Waukesha, Wisconsin 53188
Phone: (262)548-7020, Fax: (262)548-7913
www.waukeshacounty.gov

Quick Question?

(See page 636-637 for the Subject Index)



The following should assist the reader with answering some of the more commonly asked questions about the Waukesha County budget.

<u>CHECK IT OUT!</u>	What does the County Executive have to say about the 2023 Budget?	4
Taxes! 2023 Edition	What is the impact of the levy limit on the budget over time?	24
	How much of this budget is supported by tax levy?	25
	Which areas get the most tax dollars?	28-29
How is the County Organized?	How is the county organized?	10, 12
	What departments are in each functional area?	26-27
	Pillars? What do they have to do with organizing the county?	60
	How many people are working in all of these departments?	565
Financial Summary	How is the county's tax levy used?	28-29
	What are the county's major expenditures?	30-40
	What are the county's major revenue sources?	41-46
	Are my taxes higher or lower than other counties?	551-552
Big Projects in 2023 & Beyond!	What are the big projects this year?	499-500
	How are we paying for these projects?	489
	Can we afford to do all of these projects?	491
	What areas are planning for projects over the next five years?	536-537
	Where can I find out more about the American Rescue Plan Act?	480-485
Sounds like a plan!	What factors do you consider when developing the budget?	23
	How many plans does the county have and what do they have to do with the budget?	61
	What is the process for developing the budget?	69
Fun Facts & Stats	How many municipalities does Waukesha County have?	13
	What are Waukesha County's unique economic demographics?	14
	What is the population of the county?	545
	What is the county's equalized property value by municipality?	546
	What is the levy rate history and how does it compare to the actual levy amount?	549
	Who are the department heads?	638

READER'S GUIDE

Introduction

The budget document contains information about many aspects of Waukesha County Government. To make this budget book easier to use and read, this **Reader's Guide** and the **Quick Reference Guide** have been developed. In addition, the following resources are available to the reader for locating information: **Table of Contents, Listing of Graphs and Tables, Glossary, and Index**. Finally, the **Transmittal Letter** and the **Budget Message** should assist the reader with understanding many of the key issues within the Waukesha County Budget.

Document Organization

The County's annual budget book is divided into the following sections: Introduction, Summary, Strategic Planning and Budget Policies, Operational (divided into functional areas), Debt Service, Capital Projects, and a Statistics and Trends section.

The **Introduction** includes county demographics, the County Executive's Budget message, the Transmittal letter (in the Adopted Budget Book), county organizational charts, and the Community Profile.

The **Summary** provides a synopsis of the operating and capital budgets; tax levy; budget assumptions; budget summaries, highlighting major expenditures and revenues; criteria for new positions; a summary of budgeted positions; fund balance projections (in the Adopted Budget Book); fund descriptions; and functional area and appropriation unit revenue and expenditure summaries.

The **Strategic Planning and Budget Policies** section includes the County's Strategic Planning Mission Statement Vision Statement, Standards of Service Excellence and County-wide Pillars; County Planning Process; Financial Management Policies; Capital and Operating Budget Process; Budget Amendment Process and Financial Structure of the county.

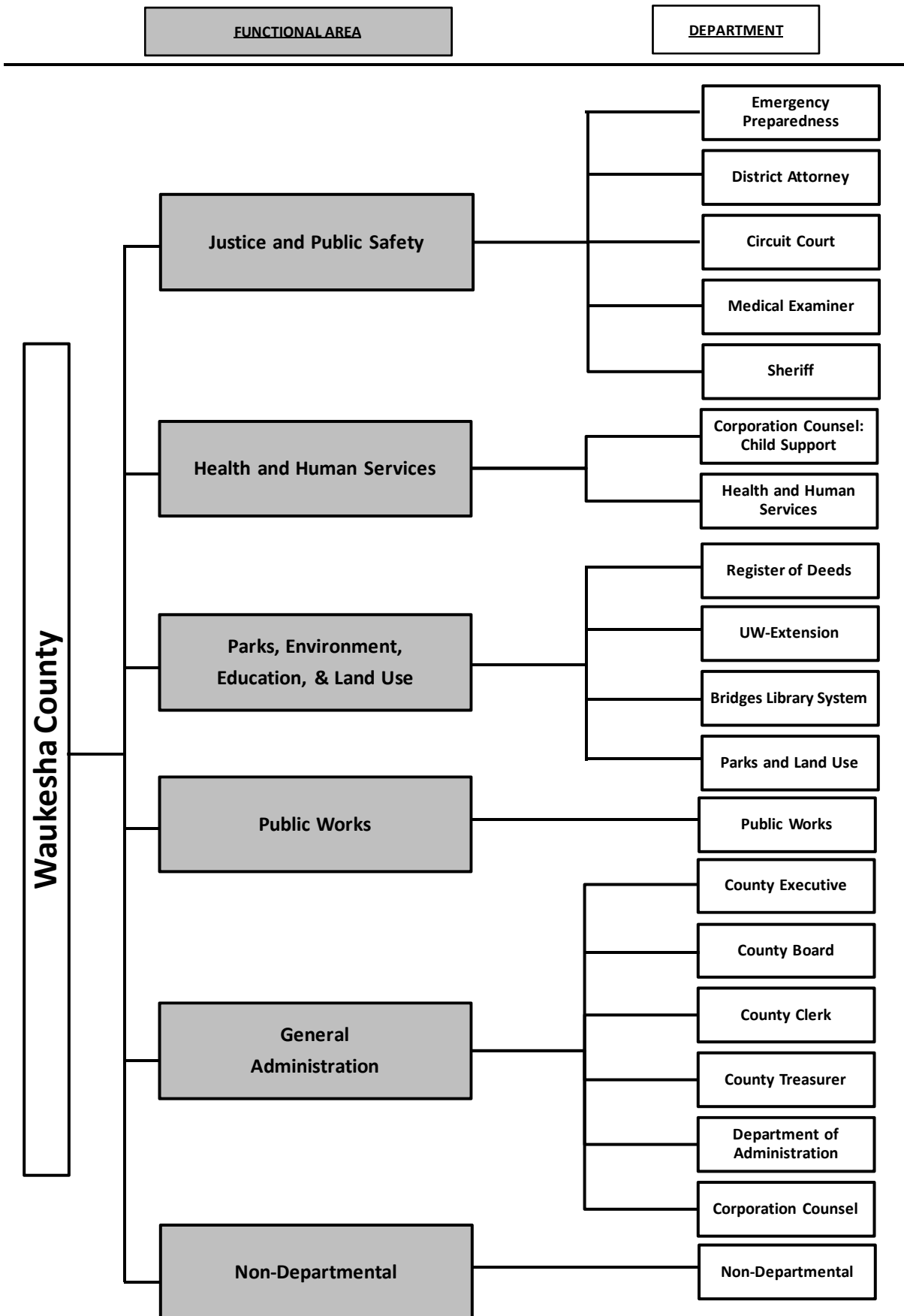
The **Operating, Debt Service, and Capital budgets** are presented within functional areas with a summary section included at the beginning of each area. Functional areas include:

- Justice and Public Safety - Court system, correctional operations, and public safety.
- Health & Human Services - Services to improve quality of life and self-sufficiency.
- Parks, Envir, Educ & Land Use - Recreational, educational, environmental, and land use activities.
- Public Works - Road planning, design and maintenance, county-wide fleet maintenance, airport, transit, and facilities maintenance.
- General Administration - County governmental functions and administrative support.
- Non-Departmental - County-wide items not within direct control of a specific department, an internal service fund for health and dental insurance, and the Contingency Fund.
- Debt Service - Principal and interest payments on long-term general obligation debt.
- Capital Projects - Major acquisition and construction of infrastructure or technology improvements with long-term financing requirements.

The **Statistics/Trends** section includes general county trend data such as population and equalized value; five- to ten-year data trends of expenditures, revenues, and debt service, and comparative property tax rates.

Each department is introduced by a page that details the functional/program structure of that department. The summary page includes the fund type. Fund types are defined in the Glossary of Significant Terms and explained in the Fund Description pages of the Summary section and Fund Structure section of the Strategic Planning and Budget Policies section.

WAUKESHA COUNTY DEPARTMENTS BY FUNCTIONAL AREA CHART



READER'S GUIDE

Department Budget Sections

Department operating budgets are intended to highlight the budget and policy issues of each department presented in the following format:

Department Statement of Purpose/Summary - This section includes the department's statement of purpose, summary of the department's revenues, tax levy, and expenditures. The department's revenues, expenditures, and tax levy are required by fund for the prior-year actual, for the current-year adopted budget, the current-year estimate, and for the ensuing year budget request. This section includes the absolute dollar and percentage change by appropriation unit from the current-year adopted budget to the ensuing-year budget request. Also included, is a budgeted position summary of all full-time and part-time budgeted positions for a department, and the use of overtime and temporary extra help, which are stated in full-time equivalents (FTEs) based on 2,080 hours per year.

Multi-fund departments will also complete a summary page summarizing information for all funds. For each separate fund, a **Fund Purpose** statement is displayed.

Major Departmental Strategic Plan Objectives are indicated - This section identifies key budget initiatives organized under County-Wide Pillars. The five pillars are (1) Customer Service, (2) Quality, (3) Team, (4) Health and Safety, and (5) Finance.

Departmental objectives (goals) – focus on areas that utilize significant budget resources.

Performance Measures - are metrics that demonstrate level of achievement over multiple years.

Current and Planned Capital Projects - This section provides a listing of open and planned capital projects that impact the department's operation. It includes project number, name, expected completion year, total project cost, and estimated percent completed at year-end. The estimated operating impact is also identified with a cross reference to the project summary information.

Budgeted Positions Summary - This section summarizes personnel information (detailed listings of funded positions are included in the Statistics and Trend section). This section also includes changes in the number of positions for the adopted budget to ensuing-year requests with an explanation of the changes.

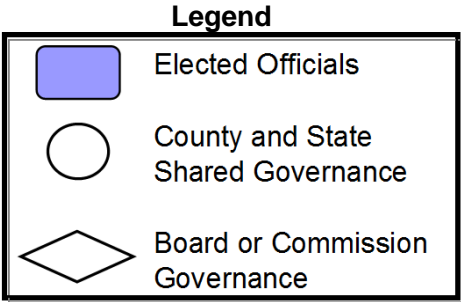
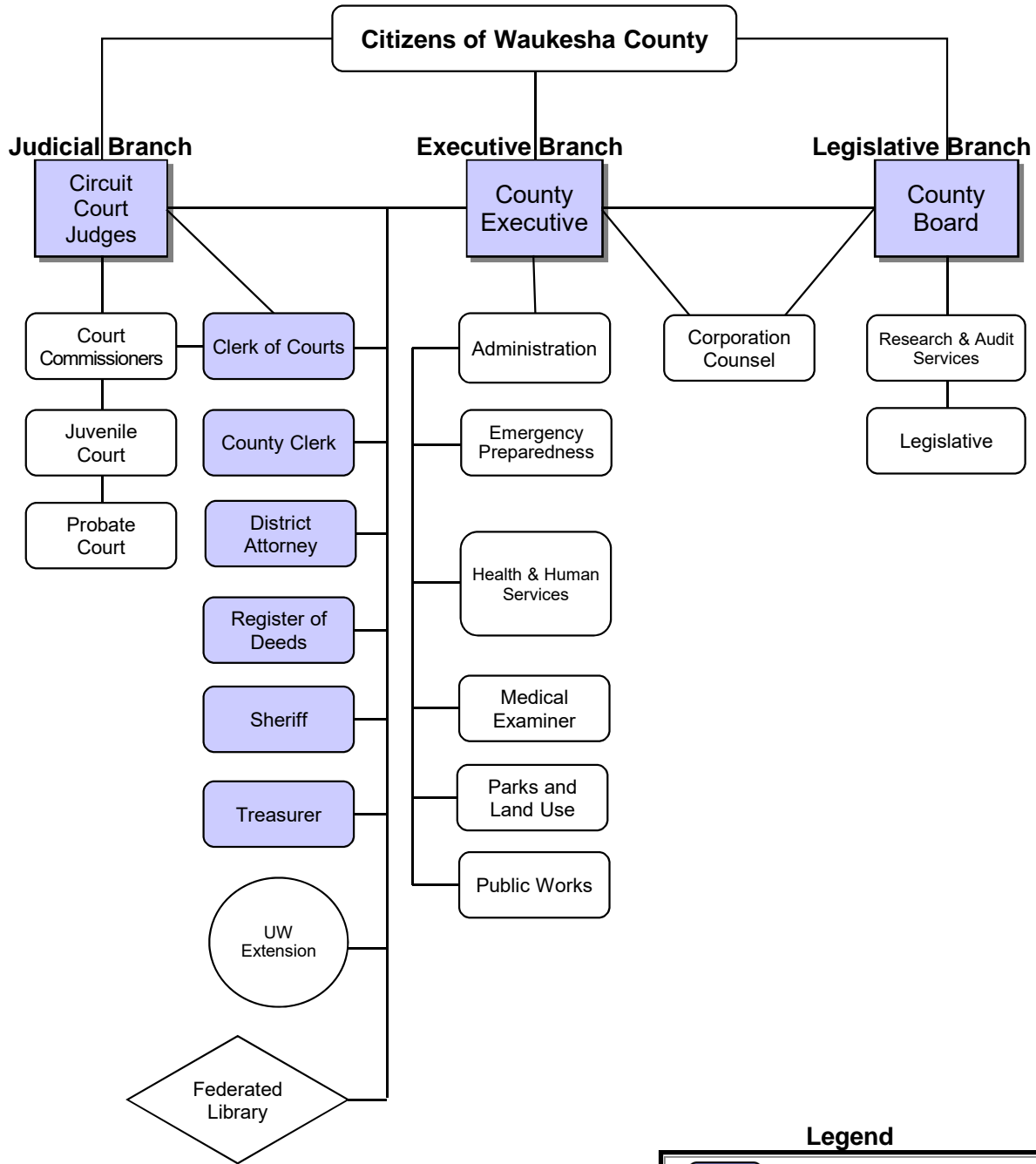
Appropriation Units - One or more expenditure accounts grouped by purpose for budgetary control, including:

1. **Personnel Costs** - Costs of all salary and non-salary compensation incurred in accordance with county policy. This includes wages, temporary extra help, and overtime compensation paid to county employees. This also includes compensation for sick leave, holiday, vacation, education leaves, and uniform allowances. Major employee benefits include the Wisconsin Retirement System pension, Social Security contributions, and health, dental, life, and long-term disability insurance.
2. **Operating Expenses** - Costs of all utilities, materials, supplies, travel, training, contract services, and other expenses necessary for the operation of a department. This also includes costs of all services purchased from outside vendors.
3. **Interdepartmental Charges** - Costs of all labor, materials, supplies, or services purchased by one county department from another county department (mainly provided by internal service funds).
4. **Fixed Assets/Improvements** - Costs of all equipment items (more than \$5,000) purchased by departments. This category includes capital outlay, small office equipment items, large automotive equipment items, and major grounds and building maintenance projects. However, it excludes capital projects as defined by the county code.

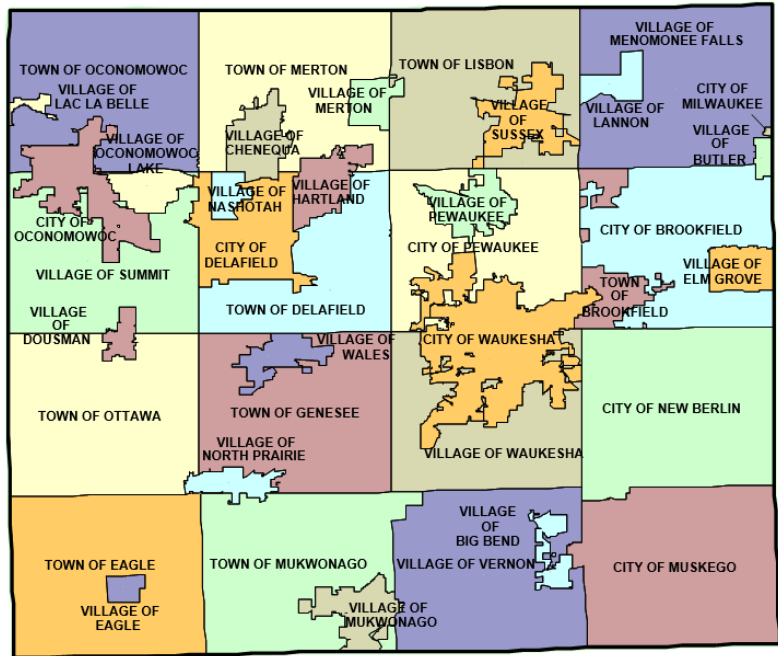
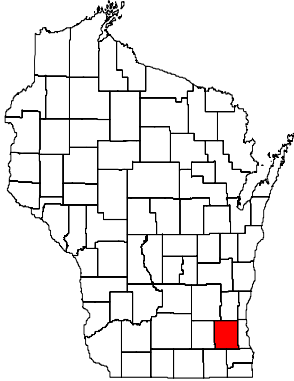
Programs - In this section, a program is defined as a major activity or expenditure area that a department budgets and accounts for in its operations. This section identifies prior-year actual, current-year adopted budget, current-year estimate, ensuing-year budget request, and the change in budgeted dollars from current to ensuing year by program. Program budget highlights include major expenditure and revenue changes, along with budget year program changes, initiatives and key department budget issues specific to the ensuing budget year, new positions, and significant position changes.

The **Subject Index** provides page number references for listed subjects.

Waukesha County Organizational Chart



WAUKESHA COUNTY, WISCONSIN • COMMUNITY PROFILE



COUNTY POPULATION*	
As of 1/1/2022	410,769
2020 Census	406,978
*WI Department of Administration (2022), U.S. Census Bureau (2020)	

EQUALIZED PROPERTY VALUES	
Including TID	\$75,406,493,900
Excluding TID	\$73,452,931,500

BRIEF WAUKESHA COUNTY HISTORY

In April of 1846 Waukesha County was formed with sixteen townships. Supervisors representing each of the sixteen towns were elected to organize a county board, elect officers and to provide for and build necessary county buildings.

In 1965, the Wisconsin State Supreme Court ruled that county boards must equitably represent the population, and the Waukesha County Board switched to supervisory districts that represented an equal number of citizens, rather than the units system used previously.

In April of 1991, a new form of county government was established. The first county executive was elected by the voters of Waukesha County to be responsible for the administrative functions of county government. The county board reorganized to better reflect this new form of governing. The county executive also proposes the County Budget and has the ability to veto actions of the county board, and to appoint members to advisory boards and commissions. Effective April 2008, the County Board reduced their membership from 35 to 25, but maintained the seven standing committees.

WAUKESHA COUNTY TODAY

Waukesha County is located in southeastern Wisconsin, directly west of Milwaukee County and 100 miles northwest of Chicago. Waukesha County is part of the Milwaukee Standard Metropolitan Statistical Area (SMSA) and is the third most populous county in the State. The County has the highest median household income, second highest per capita income, and the third highest equalized property tax base in the State. The County covers 576 square miles and consists of 8 cities, 21 villages and 9 towns. The County Board is represented by 25 County Board Supervisors.

WAUKESHA COUNTY, WISCONSIN • COMMUNITY PROFILE

ECONOMIC DEMOGRAPHICS

LARGEST EMPLOYERS	
EMPLOYER	EMPLOYEES
ProHealth Care	5,000
Kohl's Department Stores	4,000
Froedtert	3,980
Roundy's (Kroger)	3,400
Quad Graphics Inc.*	3,000
Advocate Aurora Healthcare	2,800
General Electric Healthcare	2,397
Milwaukee Electric Tool/Empire Level	2,161
Generac	1,750
School District of Waukesha	1,600
Target Corporation	1,565
Wal-Mart Corporation	1,517
Waukesha County	1,404
Eaton Cooper Power Systems	1,100
Waukesha County Technical College	1,100
BMO Harris Bank, N.A.	1,032
Spring City/Pieper Electric	1,000
Subtotal	38,806

* No survey responded received in 2022. Latest response available (2021) is used.
Source: The 2021-2022 Business Journal Book of Lists, Data Axle Genie, (www.dataaxlegenie.com), publically available disclosure documents available on EMMA.msrb.org, the County and employer contacts April 2022.

PRINCIPAL TAXPAYERS		
TAXPAYER	2021 EQUALIZED VALUE	2020 RANK
Wimmer Brothers	\$257,867,300	2
The Corners of Brookfield*	\$214,503,400	1
ProHealth Care	\$186,061,624	3
Brookfield Square*	\$166,028,200	6
Individual (Thomson)	\$161,555,400	4
Aurora	\$143,069,700	7
Kohl's Department Stores	\$136,646,400	5
Fiduciary Real Estate Development	\$132,744,300	9
Target Corporation	\$118,011,700	8
Irgens	\$115,383,400	N/A
Subtotal	\$1,631,871,424	
% Total 2021 Equalized Value**	2.4%	

*Includes adjacent and nearby properties owned by multiple entities
**2021 total equalized value including TID of \$66,686,337,700
Source: Waukesha County Tax System & Wisconsin Department of Revenue
See Waukesha County Annual Comprehensive Financial Report for more detailed information

EMPLOYMENT BY INDUSTRY	
INDUSTRY	2021 NAICS (1)
Retail Trade, Transportation, Utilities	48,946
Manufacturing	41,310
Education and Health	41,526
Professional and Business Services	34,925
Leisure and Hospitality	19,748
Construction	17,678
Financial Activities	15,760
Other Services (2)	8,171
Public Administration	6,231
Information	3,577
Total	237,872

(1) North American Industry Classification System
Source: Wisconsin Department of Workforce Development, Bureau of Workforce Information
(2) Includes Natural Resources.

CONSTRUCTION & BUILDING PERMITS		
Year	Residential	
	Number	Value in 000's
2021	1,124	\$599,050
2020	868	\$393,312
2019	879	\$354,686
2018	1,061	\$437,265
2017	855	\$351,821

Source: U.S. Department of Commerce

INCOME, JOBS, AND UNEMPLOYMENT		
PER CAPITA INCOME, 2021 (1)		
Waukesha County		\$82,032
State of Wisconsin		\$59,626
United States		\$64,143
JOBS, 2021 (2)		
		237,872
UNEMPLOYMENT RATE, 2021 (3)		
		3.1%

(1) Bureau of Economic Analysis - US Department of Commerce
(2) Wisconsin Department of Workforce Development
(3) Bureau of Labor Statistics - US Department of Labor

EQUALIZED PROPERTY VALUE BY CLASS *					
(\$000's)					
Budget Year	Residential	Personal Property	Commercial	Mfg.	Agr./Forest/ Swamp/Other
2019	\$42,779,364	\$808,507	\$11,140,259	\$1,513,522	\$294,986
2020	\$45,119,301	\$871,812	\$11,689,762	\$1,553,375	\$306,663
2021	\$47,857,267	\$886,813	\$11,935,477	\$1,627,680	\$312,921
2022	\$51,003,150	\$893,618	\$12,799,348	\$1,667,999	\$322,223
2023	\$58,082,799	\$925,014	\$14,311,879	\$1,719,154	\$367,648
% of Total	77.0%	1.2%	19.0%	2.3%	0.5%

See STATS/TRENDS Section for more detailed information
* Includes Tax Incremental District Value

WAUKESHA COUNTY, WISCONSIN • COMMUNITY PROFILE

DEMOGRAPHICS

ELEMENTARY AND SECONDARY EDUCATION

School Districts

Arrowhead Union High; Elmbrook; Hamilton; Hartland-Lakeside; Kettle Moraine; Lake Country; Menomonee Falls; Merton Community; Mukwonago; Muskego-Norway; New Berlin; Norris; North Lake; Oconomowoc Area; Pewaukee; Richmond; Stone Bank; Swallow; Waukesha

Educational Attainment: Percent High School Graduate or Higher*

Waukesha County: 96.2%
Wisconsin: 92.6%

*Source: US Census Bureau, <https://data.census.gov>, American Community Survey 5-Year Estimates, updated annually.

SCHOOL ENROLLMENT*

2021-2022 Academic Year

Public: 61,222
Private: 9,676
Home schooling: 1,630**

*Source: Wisconsin Department of Public Instruction
**May exclude enrollment counts from districts that have few home-schooled students, due to privacy law.

POST-SECONDARY EDUCATION

Colleges and Universities

Carroll University, City of Waukesha
Ottawa University-Milwaukee, City of Brookfield
University of Wisconsin-Milwaukee at Waukesha, City of Waukesha

Technical and Vocational Schools

Waukesha County Technical College, Village of Pewaukee campus
Sky Plaza (Pewaukee) campus
City of Waukesha campus

TRANSPORTATION

Roads

408 miles Waukesha County roads
207 miles State Highway roads (In County)

Public Transit

Waukesha Metro Transit Contract Administrator
Wisconsin Coach Lines
Milwaukee County Transit System (MCTS)

Commuter-oriented bus services along major corridors – Para Transit Services
Specialized transportation (Ride line) service provided by the Waukesha County, Department of Aging and Disability Resource Center

UTILITIES

Electric Power

WE Energies
City of Oconomowoc Electric & Gas

Telephone

AT&T/Direct TV
CenturyLink
Spectrum

Natural Gas

WE Energies
Wisconsin Gas Company

Solid Waste

Private Collection and Hauling Services
General use landfills within the County
Community recycling programs

The County oversees a privately operated Material Recycling Facility in partnership with the City of Milwaukee, with 26 Waukesha County municipalities participating.

Water

14 publicly owned water utilities
Numerous small-private water utilities
Water drawn from groundwater aquifers

Sanitary Sewerage

19 sanitary sewerage systems served by 7 public wastewater treatment plants

EMERGENCY SERVICES*

Waukesha County Communications Center consolidates police, fire, and emergency dispatch for the Sheriff's Department and 33 municipalities**

*Source: State of Wisconsin, Department of Justice
**Does not include the City of Oconomowoc that only receives dispatching for fire and emergency medical service from county dispatch.

*For additional statistics, refer to the Stats./Trends section of the budget document.

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Waukesha County
Wisconsin**

For the Fiscal Year Beginning

January 01, 2022

Christopher P. Morill

Executive Director

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